

2017	March	May	July	August	September	December
Focus Areas - Deep Dive	<ul style="list-style-type: none"> <li>Health and Safety - Special Focus Risk #1 (High)</li> </ul>	<ul style="list-style-type: none"> <li>Insurance Renewal programme</li> <li>Fraud and Integrity workshop</li> </ul>	<ul style="list-style-type: none"> <li>Financial Briefing – Delivery of Commitments and Funding Core Risk #9 (High)</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement</li> </ul>	<ul style="list-style-type: none"> <li><del>Legal Risk – Core Risk #8 (High)</del></li> <li>Fraud and Corruption Risk (group) – Core Risk # 6 (High)</li> </ul>	<ul style="list-style-type: none"> <li>Procurement &amp; Supplier Management - Core Risk #15 (Mod) <u>(deferred)</u></li> <li>City Rail Link Project <u>(deferred)</u></li> <li>Legal Risk – Core Risk #8 <u>(High)</u></li> <li></li> </ul>
Risk	<ul style="list-style-type: none"> <li>Endorsement of Risk Appetite Statement</li> </ul>		<ul style="list-style-type: none"> <li>Top Risk Reporting by CCO's.</li> <li></li> <li>Business Plan 17-18</li> </ul>		<ul style="list-style-type: none"> <li>Risk Strategy 2018-20</li> <li>Legal risk report</li> </ul>	<ul style="list-style-type: none"> <li>Report back on Risk maturity</li> <li>Legal risk report</li> <li>CCO Risk</li> </ul>
Internal Audit	<ul style="list-style-type: none"> <li>IA 6 month Report</li> <li>Treaty Audit Monitoring</li> </ul>			<ul style="list-style-type: none"> <li>IA Year in review</li> <li>IA 3 Year strategy update</li> <li>2017/18 Audit Plan</li> <li>Business Plan 2017/18</li> </ul>	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> <li>IA update report</li> </ul>	<ul style="list-style-type: none"> <li>Fraud and Integrity Strategy update</li> <li>IA 6 month report</li> </ul>
Insurance		<ul style="list-style-type: none"> <li>Insurance Renewal programme</li> </ul>	<ul style="list-style-type: none"> <li>Update on Insurance renewal programme</li> <li>Insurance Business Plan FY 17-18</li> </ul>		<ul style="list-style-type: none"> <li>Insurance Strategy</li> </ul>	
External Reporting – Full year NZX announcement and Annual Report	<ul style="list-style-type: none"> <li>APL 2017-19</li> <li>2017 Audit Arrangements</li> <li>Engagement Letter</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement 2017 / Annual Report 2017 update for Committee</li> </ul>	<ul style="list-style-type: none"> <li>Interim management report 2017</li> <li>NZX Announcement / Annual Report update for Committee</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement / Annual Report update for Committee</li> </ul>	<ul style="list-style-type: none"> <li>Annual report 2017</li> </ul>	<ul style="list-style-type: none"> <li>2018 arrangements</li> </ul>
External Reporting – Interim Financial statements			<ul style="list-style-type: none"> <li>Review engagement management report</li> </ul>			<ul style="list-style-type: none"> <li>Engagement review arrangements</li> <li>December 2017 NZX announcement Update</li> </ul>
External Reporting – LTP 2018-28			<ul style="list-style-type: none"> <li>LTP Arrangements</li> <li>LTP progress Update</li> </ul>		<ul style="list-style-type: none"> <li>LTP progress Update</li> </ul>	<ul style="list-style-type: none"> <li>LTP Progress Update</li> </ul>
Regular Updates Reports	<ul style="list-style-type: none"> <li>Committee Workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee Workplan</li> </ul>	<ul style="list-style-type: none"> <li>Committee Workplan</li> <li>Risk</li> <li>Internal Audit</li> </ul>	<ul style="list-style-type: none"> <li>Committee Workplan</li> <li>Health and Safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee Workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Internal Audit</li> </ul>	<ul style="list-style-type: none"> <li>Committee Workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>
Other	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> <li>Annual Report on Committee's performance</li> </ul>

2018	Feb	May	August	September	December
Focus Areas – Deep Dive	<ul style="list-style-type: none"> <li>Quality of Asset Management Planning (Infrastructural and Physical)- Core Activity Risk #4 (Mod)</li> </ul>	<ul style="list-style-type: none"> <li>Programme and Project Delivery - Core Risk #2 (High)</li> <li>Business Disruptions – Natural Hazards (Special Focus Risk #2(High))</li> </ul>	<ul style="list-style-type: none"> <li>Central Interceptor Project</li> </ul>	<ul style="list-style-type: none"> <li>Group Risk and mitigations</li> </ul>	<ul style="list-style-type: none"> <li>Business Disruptions – Inadequate IT environment to support Corporate Strategy – Special Focus Risk #4 (Mod)</li> </ul>
Risk	<ul style="list-style-type: none"> <li>Update on Champions Programme</li> <li>Legal Risk report</li> <li>Cyber Risk</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Do it Right Compliance Programme</li> <li>Report on Focus areas from Audit findings</li> <li>Business Plan 18-19</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Legal risk report</li> <li>CCO Risk</li> </ul>		<ul style="list-style-type: none"> <li>Report on Risk Maturity</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>
Internal Audit	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>IA Year in Review</li> <li>IA 3 year strategy update</li> <li>2018/19 Audit Plan Business Plan 2018/19</li> </ul>	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>		<ul style="list-style-type: none"> <li>Fraud and Integrity Strategy update</li> <li>IA 6 month report</li> </ul>
Insurance	<ul style="list-style-type: none"> <li>Insurance Risk Profiling for June Renewal</li> </ul>	<ul style="list-style-type: none"> <li>Report on insurance renewal programme Business Plan 18-19</li> </ul>			
Annual Report		<ul style="list-style-type: none"> <li>NZX Announcement 2018 / Annual Report 2018 update for Committee</li> <li>Interim management report 2018</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement 2018 / Annual Report 2018 update for Committee</li> </ul>	<ul style="list-style-type: none"> <li>2018 Annual Report</li> </ul>	<ul style="list-style-type: none"> <li>2019 Arrangements</li> </ul>
Interim financial Statements	<ul style="list-style-type: none"> <li>Dec 2017 Interim Financial Statements</li> <li>NZX Announcement Clearance</li> </ul>	<ul style="list-style-type: none"> <li>Review engagement management report Dec 2017</li> </ul>			<ul style="list-style-type: none"> <li>Review arrangements Dec 2018</li> <li>December 2018 NZX announcement Update</li> </ul>
LTP 2018-28 / Annual Plan	<ul style="list-style-type: none"> <li>2018-28 LTP (Final)</li> </ul>	<ul style="list-style-type: none"> <li>2018-28 LTP Management Report</li> </ul>			<ul style="list-style-type: none"> <li>Update on 2019/20 Annual Plan</li> </ul>
Regular Update Reports	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>
Other	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> <li>Annual Report on Committee's performance</li> </ul>

2019	Feb	May	August	September	December
Focus Areas – Deep Dive	<ul style="list-style-type: none"> <li>Privacy and Confidentiality – Core Risk #7 (Mod)</li> </ul>	<ul style="list-style-type: none"> <li>Business Disruptions (Information and Cyber) – Special Focus Risk #3 (Mod)</li> <li>2019 LG Elections – management of risks - special Focus Risk #9 (Mod)</li> </ul>	<ul style="list-style-type: none"> <li>Council Governance – special Focus Risk #7 (Mod)</li> </ul>		
Risk	<ul style="list-style-type: none"> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Review against targets</li> <li>Business Plan 19-20</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>		<ul style="list-style-type: none"> <li>Report on Risk Maturity</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>
Internal Audit	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>IA Year in Review</li> <li>IA 3 year strategy update</li> <li>2019/20 Audit Plan Business Plan 2019/20</li> </ul>	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>		<ul style="list-style-type: none"> <li>Fraud and Integrity Strategy update</li> <li>IA 6 month report</li> </ul>
Insurance	<ul style="list-style-type: none"> <li>Insurance risk profiling</li> </ul>	<ul style="list-style-type: none"> <li>Business Plan 19-20</li> <li>Report on Insurance renewal programme</li> </ul>			
Annual Report		<ul style="list-style-type: none"> <li>NZX Announcement 2019 / Annual Report 2019 update for Committee</li> <li>Interim management report 2019</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement 2019 / Annual Report 2019 update for Committee</li> </ul>	<ul style="list-style-type: none"> <li>2019 Annual Report</li> </ul>	<ul style="list-style-type: none"> <li>2020 Arrangements</li> </ul>
Interim financial Statements	<ul style="list-style-type: none"> <li>Dec 2018 Interim Financial Statements</li> <li>NZX Announcement Clearance</li> </ul>	<ul style="list-style-type: none"> <li>Review engagement management report Dec 2018</li> </ul>			<ul style="list-style-type: none"> <li>Review arrangements Dec 2019</li> <li>December 2019 NZX announcement Update</li> </ul>
LTP 2018-28 / Annual Plan	<ul style="list-style-type: none"> <li>2019/20 Annual Plan (final)</li> </ul>				<ul style="list-style-type: none"> <li>2020/21 Annual Plan (draft)</li> </ul>
Regular Update Reports	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> <li>Health and safety</li> </ul>
Other	<ul style="list-style-type: none"> <li>OAG report (if</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if</li> </ul>

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<b>2019</b>	<b>Feb</b>	<b>May</b>	<b>August</b>	<b>September</b>	<b>December</b>
	applicable)	applicable)	applicable)	applicable) • Annual Report on Committee's performance	applicable) •