

# Hibiscus and Bays Local Board Financial Performance to 31 March 2018

## Financial Summary

█ On Target 
 █ Under Review 
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	2,561	2,362	199	3,033	3,033
Operating expenditure (ABS)	11,399	10,140	(1,259)	13,218	11,994
Operating expenditure (LDI)	687	1,265	578	1,997	1,568
Operating expenditure (LGS)	842	842	0	1,123	1,123
<b>Net Cost of Service</b>	<b>10,367</b>	<b>9,885</b>	<b>(482)</b>	<b>13,305</b>	<b>11,651</b>
<b>Subsidies and grants for capital expenditure</b>	<b>1,181</b>	<b>0</b>	<b>1,181</b>	<b>0</b>	<b>0</b>
<b>Capital expenditure</b>	<b>4,083</b>	<b>8,863</b>	<b>4,780</b>	<b>10,034</b>	<b>6,781</b>

The Hibiscus and Bays Local Board has invested \$4.1m in capital expenditure and \$10.4m in net operating expenditure for the year to date at 31 March 2018.

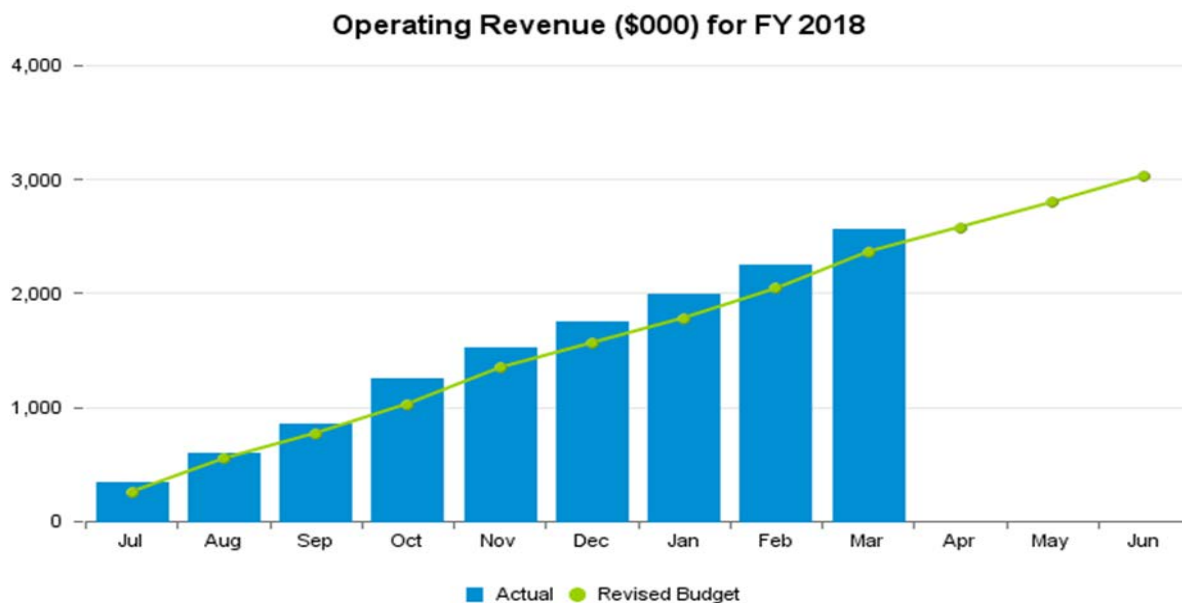
Net cost of service is \$482k unfavourable to budget for the year. The overspend in asset based services expenditure of \$1.3m relates to projects in the Parks, Sports and Recreation activity.

From the local boards' Locally Driven Initiatives (LDI) funding, the majority of projects are underway and on track to be completed during the year. In the first 9 months, the board allocated \$170k from their community grants fund and has \$370k remaining to allocate for the rest of the financial year.

Revenue is favourable to budget for the year to date and is likely to be on or above target for the full financial year. This relates to various facilities across the local board area.

The majority of the capital investment so far this financial year has occurred in the Parks, Sport and Recreation activity (\$4.0m). There have been a number of projects identified with a risk to delivery in 2017/18 and these are highlighted in the work programme update to 31 March 2018.

## Operating Revenue



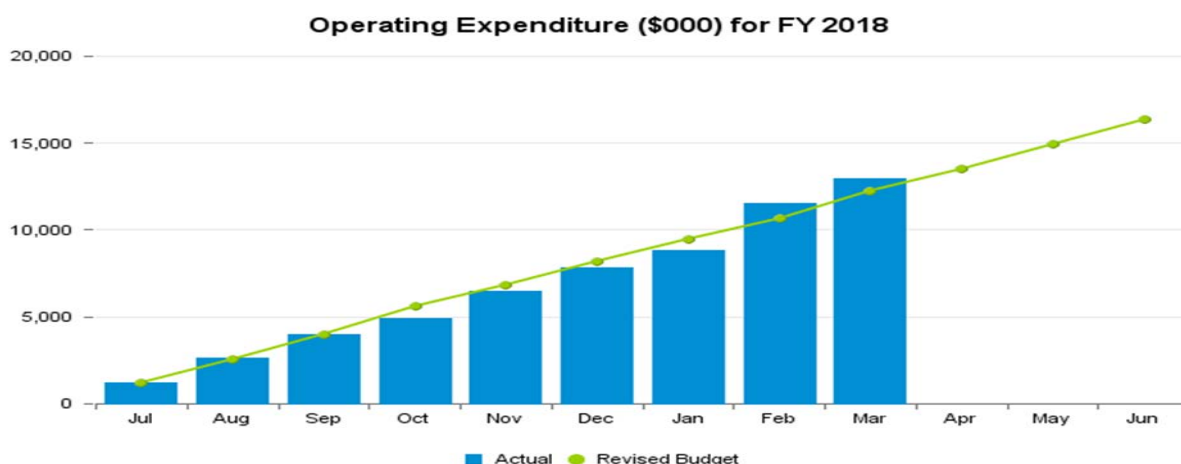
## Operating Revenue

█ On Target  
 █ Under Review  
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	127	70	57	93	93
Local parks, sport and recreation	2,434	2,292	142	2,940	2,940
<b>Total Operating Revenue</b>	<b>2,561</b>	<b>2,362</b>	<b>199</b>	<b>3,033</b>	<b>3,033</b>

Operating revenue is slightly above budget for the year to date. The main contributors to this positive variance are the Orewa Community Centre, Orewa Library and Stanmore Bay Pool and Leisure Centre.

## Operating Expenditure



## Operating Expenditure

█ On Target  
 █ Under Review  
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	3,129	3,413	284	4,655	4,433
Local environmental management	53	45	(8)	120	120
Local governance	842	842	0	1,123	1,123
Local parks, sport and recreation	8,449	7,457	(992)	9,903	8,378
Local planning and development	456	489	33	538	630
<b>Total Operating Expenditure</b>	<b>12,929</b>	<b>12,246</b>	<b>(683)</b>	<b>16,339</b>	<b>14,684</b>

The overall operating expenditure variance is \$683k unfavourable to budget for the year to date.

Locally driven initiative funded projects are \$578k below budget for the year to date. In the first 9 months, the board allocated \$170k from their community grants fund and has \$370k remaining to allocate for the rest of the financial year. The majority of LDI projects are underway and there are no major risks to overall delivery of these projects, however there are a few projects which may need to be considered for deferral to the 2018/19 year due to delivery timing issues. This includes actions from centre plans, local economic initiatives, and greenways, which we will continue to monitor closely to the end of the year.

The overspend in operating expenditure is mainly due to projects in asset based services in the Parks, Sport and Recreation activity. There was an expectation of budget variances under the new Project 17 full facility maintenance contracts until baselines at local board level are established at the end of this financial year.

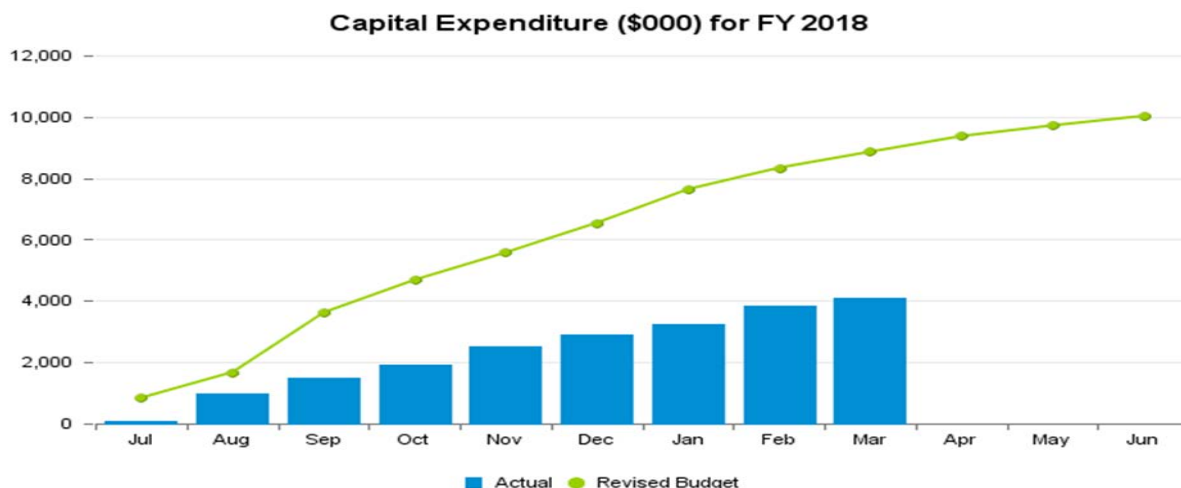
**The detailed LDI expenditure by project for the period to 31 March 2018 is reflected in the following schedule.**

## Locally Driven Initiatives Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	70	70	0	94	94
Actions from centre plans	0	79	79	105	0
ANZAC	0	0	0	15	15
Capacity building programme	131	144	13	176	131
CDAC Facility assessment	0	5	5	5	0
Community wellbeing programmes	10	43	33	57	57
Estuary Arts top up	50	50	0	50	50
Event partnership	69	40	(29)	79	79
Local civic functions	1	15	14	20	20
Local community grants	157	293	136	540	493
Local events fund	0	12	12	24	24
Youth Panels Initiatives	0	27	27	30	10
<b>Total Local community services</b>	<b>489</b>	<b>778</b>	<b>289</b>	<b>1,195</b>	<b>973</b>
Environmental management programmes	53	45	(8)	120	120
<b>Total Local environmental management</b>	<b>53</b>	<b>45</b>	<b>(8)</b>	<b>120</b>	<b>120</b>
Actions from centre plans	0	91	91	151	0
Centennial Park Volunteers	10	7	(3)	10	10
Creating a Maori identity	3	7	4	10	10
Greenways plans	0	58	58	84	0
LDI Volunteers parks	36	50	14	71	70
Mairangi Bay RMP Implementation	15	21	6	30	30
Metropark changing room	10	4	(6)	5	0
Parks strategic fund	5	35	30	50	50
Reserve management plans opex	56	67	11	95	70
Sherwood toilet planning	0	24	24	34	0
Silverdale Bowling Club Feasibility Study	0	35	35	50	50
<b>Total Local parks, sport and recreation</b>	<b>135</b>	<b>398</b>	<b>263</b>	<b>590</b>	<b>290</b>
Actions from centre plans	0	0	0	0	105
Develop a strategy for eco-tourism	0	20	20	50	50
Economic initiatives	0	15	15	30	30

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Visitor promotion	11	9	(2)	12	0
<b>Total Local planning and development</b>	<b>11</b>	<b>44</b>	<b>33</b>	<b>92</b>	<b>185</b>
<b>Total</b>	<b>687</b>	<b>1,265</b>	<b>578</b>	<b>1,997</b>	<b>1,568</b>

## Capital Expenditure



## Capital Expenditure

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	75	808	733	903	664
Local parks, sport and recreation	4,005	8,055	4,047	9,131	6,117
<b>Total Capital Expenditure</b>	<b>4,080</b>	<b>8,863</b>	<b>4,784</b>	<b>10,034</b>	<b>6,781</b>

The Hibiscus and Bays Local Board capital delivery is 41% to date against a \$10.0m total budget for the 2017/2018 year. Capital projects underway/complete include the splashpad at Stanmore Bay, Orewa seawall planning, playground at Long Bay Reserve, Metropark east walkway, Mairangi Bay carpark, various sportsfield development, walkway renewal at Titan Reserve, and track realignment at Long Bay.

A capital contribution of \$1.2m has been received from ANZ which will go towards the splashpad at Stanmore Bay which is now open and proving popular.

A number of projects have a spend that is lower than year to date budget and we will continue to monitor these to bring any major risks for programme delivery to the board on a monthly basis.

**The detailed capital expenditure by project for the period to 31 March 2018 is reflected in the following schedule.**

## Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Leases renewals	7	291	284	325	335
ACE - Community house and centre renewals	9	212	203	237	162
ACE - Art facility renewals	7	174	167	195	75
Library furniture and fitting renewals	2	85	83	95	91
Improvements (Stoney Homestead)	50	46	(4)	51	0
<b>Community services</b>	<b>75</b>	<b>808</b>	<b>733</b>	<b>903</b>	<b>664</b>
Parks - Asset renewals	622	1,659	1,037	1,659	1,202
Playscape development	1,635	1,619	(16)	1,811	0
Locally driven initiatives (LDI Capex)	66	1,480	1,414	1,655	1,111
Sport development	413	873	460	976	645
Greenway and walkway development	563	684	121	765	0
Parks - Sports fields renewals	63	537	474	600	810
General park development	82	338	256	378	1,550
Parks - Coastal asset renewals	53	300	247	655	770
Leisure facility building renewals	3	229	226	256	30
Access coastal protection nourishment (Orewa beach)	372	134	(238)	150	0
Sportsfield (Metropark)	58	72	14	81	0
Browns Bay parking upgrades	0	59	59	66	0
HBC Leisure Centre extension	73	45	(28)	50	0
Mairangi Bay parking upgrades	0	27	27	30	0
Replace toilet (Western Reserve)	2	0	(2)	0	0
<b>Parks sport and recreation</b>	<b>4,005</b>	<b>8,055</b>	<b>4,050</b>	<b>9,131</b>	<b>6,117</b>
<b>Total</b>	<b>4,080</b>	<b>8,864</b>	<b>4,784</b>	<b>10,034</b>	<b>6,781</b>
<b>Subsidies and grants</b>	<b>1,181</b>	<b>0</b>	<b>1,181</b>	<b>0</b>	<b>0</b>