

## Financial Performance

### Financial Summary

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	3,589	3,851	(262)	4,984	4,984
Operating revenue (LDI)	5	0	5	0	0
Operating expenditure (ABS)	15,743	15,286	(457)	20,428	19,327
Operating expenditure (LDI)	1,042	1,673	631	2,763	2,180
Operating expenditure (LGS)	882	882	0	1,176	1,176
<b>Net Cost of Service</b>	<b>14,073</b>	<b>13,990</b>	<b>(83)</b>	<b>19,383</b>	<b>17,699</b>
<b>Subsidies and grants for capital expenditure</b>	<b>169</b>	<b>0</b>	<b>169</b>	<b>0</b>	<b>0</b>
<b>Capital expenditure</b>	<b>8,804</b>	<b>12,393</b>	<b>3,589</b>	<b>16,911</b>	<b>15,082</b>

The Howick Local Board's net cost of service to the end of March 2018 was \$14.1m against a revised budget of \$14.0m.

Total operating revenue is still tracking below budget with a variance of \$262k, mainly due to lower revenue from Howick Leisure's Early Childhood Education. The centre has continued to have a drop in enrolments impacting the level of funding received. Work is being done to increase occupancy by attempting to increase hours of current children who attend the centre which has had a positive impact with some increased hours. The facility also needs improvements to the outside playground area, staff are working with Community Facilities to address this issue.

Operating expenditure for asset based services is above budget with a variance of \$457k. At activity level parks and asset maintenance expenditure is tracking above budget. The new contractors across the region have faced challenges with the scale of work and weather issues have also affected delivery of services to the required standard. Increased auditing and resources are in place to ensure service levels are at the expected levels. Once baseline costs at local board level are known at the end of this financial year there may be a realignment of maintenance related budgets.

The LDI expenditure to date is tracking \$631k below budget. The board has approved a good number of grants so far this year and with a large number of applications for the final grant round the full budget may be utilised. The facility partnership budget is unlikely to be

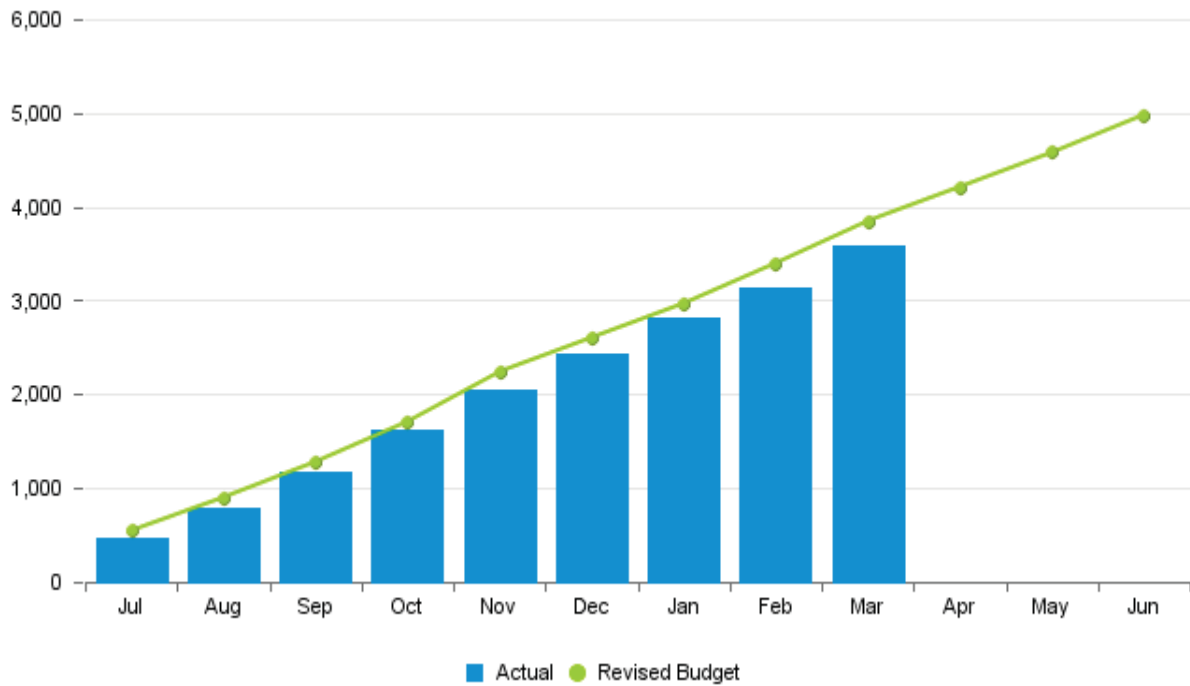
utilised in full by June but the board has had some good projects to consider which will likely see this fund allocated over the coming months. Any LDI projects at risk of delivery will be put forward as a deferral to next year.

The capital subsidy for capital expenditure is related to external funding received for the splash pad development at Lloyd Elsmore.

Capital investment to the end of March 2018 was \$8.8m, a \$3.6m variance below budget. Approximately 40% of the board's capital programme is in the delivery stage and most of these projects are due to be completed in the next quarter or early in the new financial year. This should see an increase in actual expenditure related to these projects next quarter. Projects that were completed in the quarter include stage 2 of the Macleans Park development as well as the fitness equipment installation at Burswood Park. The majority of the spend for the year has been in the Parks and Leisure area, with ongoing development of Barry Curtis Park, the splash pad at Lloyd Elsmore and Lloyd Elsmore Leisure Centre renewal seeing significant investment.

## Operating Revenue

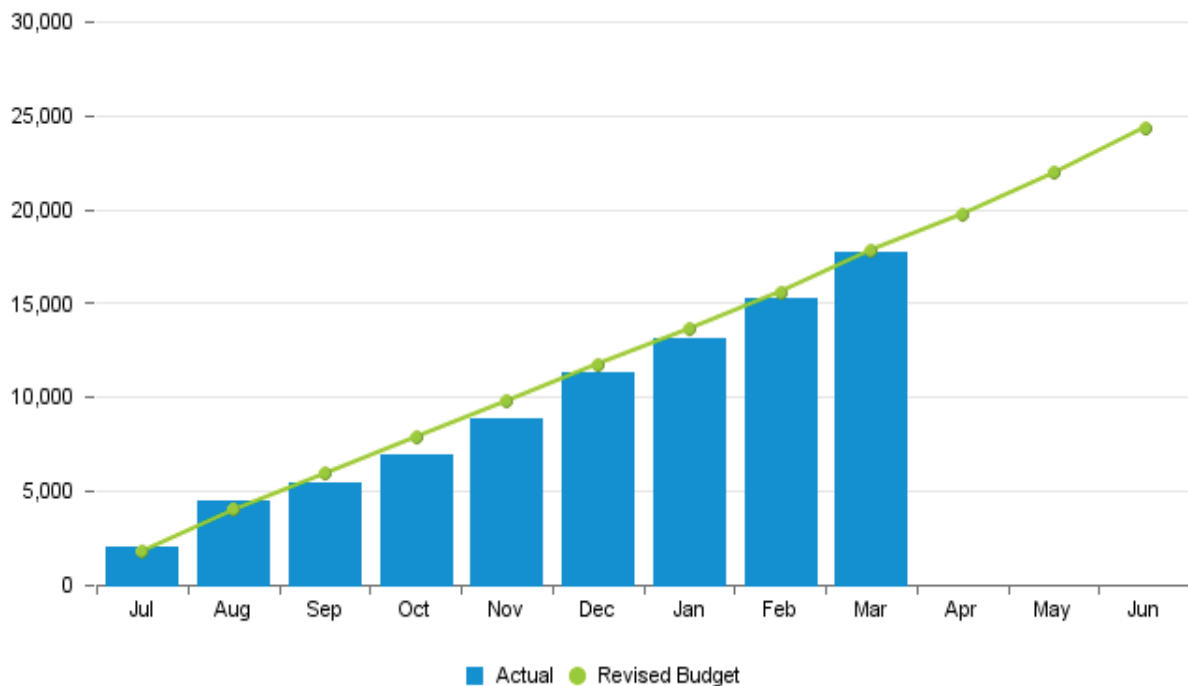
Operating Revenue (\$000) for FY 2018



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	218	200	18	267	267
Local parks, sport and recreation	3,376	3,651	(275)	4,717	4,717
<b>Total Operating Revenue</b>	<b>3,594</b>	<b>3,851</b>	<b>(257)</b>	<b>4,984</b>	<b>4,984</b>

## Operating Expenditure

Operating Expenditure (\$000) for FY 2018



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	5,888	6,113	225	8,354	8,112
Local environmental management	36	48	12	103	103
Local governance	882	882	0	1,176	1,176
Local parks, sport and recreation	9,948	9,828	(120)	13,538	12,106
Local planning and development	913	969	56	1,196	1,186
<b>Total Operating Expenditure</b>	<b>17,667</b>	<b>17,840</b>	<b>173</b>	<b>24,367</b>	<b>22,683</b>

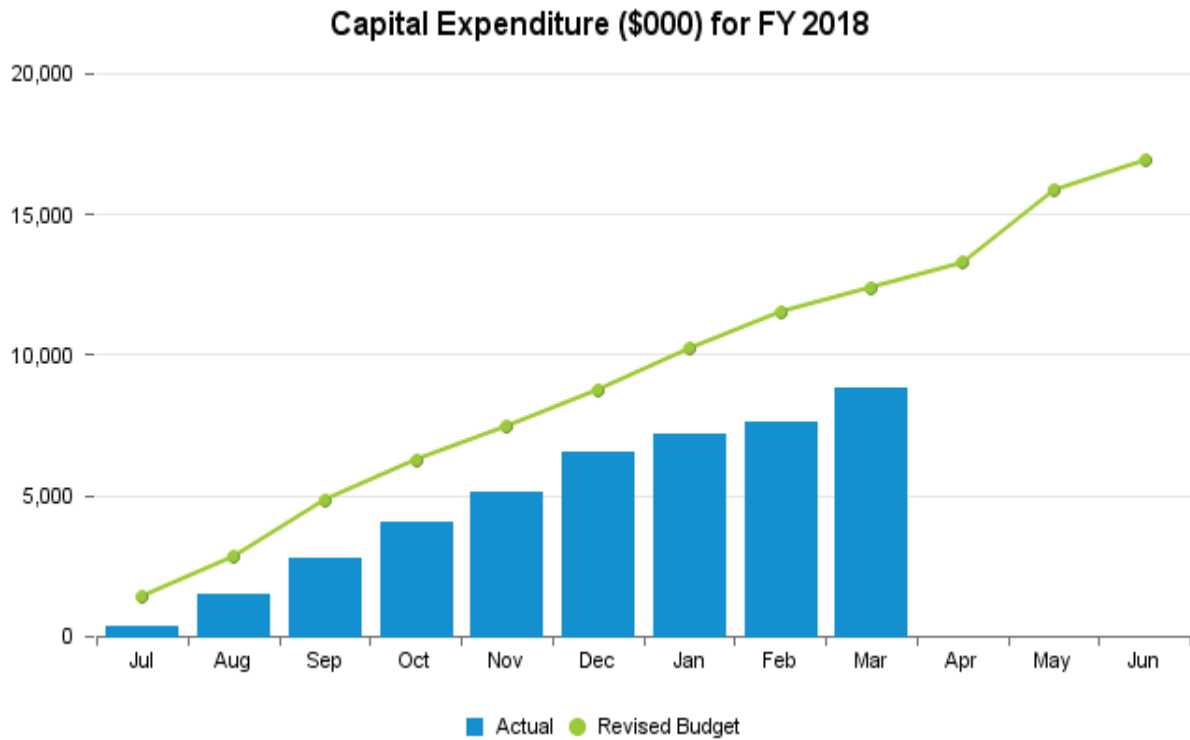
## LDI Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	151	151	0	202	202
ANZAC	0	0	0	23	23
Arts plan Initiatives	10	0	(10)	10	0
Community Arts Programmes	37	32	(5)	41	38
Community recognition	0	8	8	11	11
Community response operating fund	(25)	32	57	43	43
Community Safety Initiatives	(5)	23	28	31	31
COM Pipes and Drums Inc	11	11	0	11	11
Extended Library hours	58	58	0	77	77
Fees and charges subsidy	19	19	0	25	25
Healthy Howick concept plan	0	15	15	20	20
Howick Brass Band	13	13	0	13	13
Howick coastguard	46	34	(12)	46	46
Howick Pride of Place project	77	65	(12)	100	100
Inclusion and equity - diversity and inclusion	6	15	9	20	20
Local Arts Grants	25	25	0	25	0
Local civic functions	0	4	4	5	5
Local community grants	299	381	82	578	395
Local events fund	32	48	16	96	96
MCC Concert Band	11	11	0	11	11
Social innovation and enterprise	11	15	4	20	20
Stockade Hill and Howick mainstreet lights	23	35	12	35	35
Youth focussed facility / programmes	0	53	53	60	30

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Youth programmes community development	0	15	15	20	20
<b>Total Local community services</b>	<b>799</b>	<b>1,063</b>	<b>264</b>	<b>1,523</b>	<b>1,272</b>
Environment initiatives including Manukau Harbour and Tamaki Estuary	1	2	1	5	0
Waterways	28	26	(2)	56	56
Weed and Pest management	0	0	0	0	47
Weed management prog parks and walkways	7	20	13	42	0
<b>Total Local environmental management</b>	<b>36</b>	<b>48</b>	<b>12</b>	<b>103</b>	<b>103</b>
Creating a Maori identity	2	7	5	10	10
Facility Partnership Programme	0	210	210	600	300
Green assets - LDI	0	29	29	41	0
LDI Programme Events in local parks	78	56	(22)	80	80
LDI Volunteers parks	12	7	(5)	10	10
Parks environment programmes	0	14	14	20	20
Parks response fund	17	53	36	75	75
Sand replensh Little Bucklands Beach	37	74	37	106	116
Skatepark Guardians	4	36	32	51	51
<b>Total Local parks, sport and recreation</b>	<b>150</b>	<b>486</b>	<b>336</b>	<b>993</b>	<b>662</b>
Complete development of heritage plan	3	45	42	60	60
Integrated Planning Solutions	0	19	19	25	25

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local economic develop planning initiatives	45	0	(45)	45	45
Howick Tourism Plan	4	14	10	10	10
Young Enterprise Scheme	0	0	0	4	4
<b>Total Local planning and development</b>	<b>52</b>	<b>78</b>	<b>26</b>	<b>144</b>	<b>144</b>
<b>Total</b>	<b>1,037</b>	<b>1,673</b>	<b>636</b>	<b>2,763</b>	<b>2,180</b>

## Capital Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	529	836	307	935	592
Local parks, sport and recreation	8,240	11,157	2,917	12,475	10,730
Local planning and development	35	400	365	3,501	3,760
<b>Total Capital Expenditure</b>	<b>8,804</b>	<b>12,393</b>	<b>3,589</b>	<b>16,911</b>	<b>15,082</b>



## Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Canopy and street toilet renewals	340	330	(10)	369	0
Art centre redevelopment (Uxbridge)	146	271	125	303	0
Multi-purpose facility (Flat Bush)	2	81	79	91	482
Library furniture and fitting renewals	18	74	56	83	83
ACE - Leases renewals	3	49	46	55	27
Local library renewals	13	18	5	20	0
Community facility renewals	8	13	5	14	0
<b>Community services (GoA)</b>	<b>529</b>	<b>836</b>	<b>307</b>	<b>935</b>	<b>592</b>
Master plan (Barry Curtis Park)	3,630	4,487	857	5,017	2,200
Parks - Asset renewals	775	2,031	1,256	2,271	2,164
Leisure facility building renewals	1,071	1,368	297	1,530	766
Greenway and walkway development	531	940	409	1,051	580
Playscape development	1,050	723	(327)	809	0
Parks - Sports fields renewals	567	392	(175)	438	499
Locally driven initiatives (LDI Capex)	108	288	180	323	2,084
Walkway and cycleway paths (Flat Bush)	97	247	150	276	336
Parks - Coastal asset renewals	81	229	148	256	969
Playspace (Flat Bush)	12	174	162	195	112
Sport development	281	112	(169)	125	36

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Development (Styak-Lushington park)	8	80	72	90	332
Sportsfields development (Ostrich Farm)	6	51	45	57	152
General park development	9	36	27	40	500
Leisure facility equipment renewals	15	0	(15)	0	0
<b>Parks sport and recreation (GoA)</b>	<b>8,240</b>	<b>11,157</b>	<b>2,917</b>	<b>12,475</b>	<b>10,730</b>
SWEI Flat bush water quality ponds	35	400	365	3,501	3,760
<b>Planning (GoA)</b>	<b>35</b>	<b>400</b>	<b>365</b>	<b>3,501</b>	<b>3,760</b>
<b>Total</b>	<b>8,806</b>	<b>12,394</b>	<b>3,588</b>	<b>16,912</b>	<b>15,082</b>