

# Memo

1 June 2018

**To:** All Elected Members  
**cc:** Phil Wilson, Governance Director; Alastair Cameron, Manager, CCO Governance and External Partnerships  
**From:** Sarah Holdem, Principal Adviser, CCO Governance and External Partnerships

**Subject:** Work on 'non-substantive' council-controlled organisations and council organisations

## Purpose

The purpose of this memo is to inform you about work that the CCO Governance and External Partnerships department has started on the council's 'non-substantive' council-controlled organisations and 'council organisations'.

## Introduction

Auckland Council is the shareholder of nine non-substantive council-controlled organisations, in addition to its six substantive council-controlled organisations. These were transferred to Auckland Council on its establishment.

The council also has a governance relationship with around 40 council organisations. A council organisation is any entity (including a company, charitable trust or incorporated society) of which the council has less than 50 per cent of equity or board appointments. The large majority of these organisations are charitable trusts which have been set up to manage a community asset or facility, or to promote a specific community outcome. A list of the organisations is attached to the end of this memo.

The CCO Governance and External Partnerships unit has recently started a project looking at these entities. The purpose of this project is to:

- understand the organisations with which Auckland Council has a governance relationship, including opportunities and risks from these organisations.
- develop a best-practice framework for the establishment of new organisations.
- provide options to promote good governance of these entities, and accountability to the council as the shareholder (note that funding is outside the scope of this work).

As part of this work, we will engage with the legacy council-controlled organisations and, where appropriate, the council organisations and other community groups.

The planned timeline for the work is set out in the table below:

Event	Date
Engage with legacy CCOs, elected members and council staff on issues	June – July 2018
Develop options	July – August 2018
Consult with local boards on issues and options	September – October 2018
Workshop with Finance and Performance Committee on issues and options	October 2018
Report to Finance and Performance Committee	November 2018

If you have any questions, please contact Sarah Holdem on 021 718 756 or [sarah.holdem@aucklandcouncil.govt.nz](mailto:sarah.holdem@aucklandcouncil.govt.nz).

## List of organisations

Name	Entity type
<i>Council-controlled organisations (where the council appoints 50% or more of the trustees or directors)</i>	
Arts Regional Trust	Charitable Trust
Community Education Trust Auckland (COMET)	Charitable Trust
Contemporary Art Foundation (Te Tuhi)	Charitable Trust
Highbrook Park	Charitable Trust
Mangere Mountain Education Trust	Charitable Trust
Manukau Beautification Trust	Charitable Trust
Mount Albert Grammar School Community Swimming Pool Trust	Charitable Trust
Te Motu a Hiaroa Governance Trust	Charitable Trust
Te Puru Community Charitable Trust	Charitable Trust
<i>Council organisations (where the council appoints less than 50% of the trustees or directors)</i>	
Auckland Airport Community Trusts	Charitable Trust
Auckland Town Hall Organ Trust	Charitable Trust
Corrections Social Impact Fund Allocation Committee - Wiri Prison	Committee of the Department of Corrections
Estuary Arts Charitable Trust (TAFI)	Charitable Trust
Find Your Field of Dreams	Charitable Trust
Friends of Arataki Trust Board	Incorporated Society
Friends of the Auckland Botanic Gardens Trust	Incorporated Society
Glen Eden Railway Station Restoration Trust	Charitable Trust
The Henderson Heritage Trust	Charitable Trust
Hunua Quarry Ecological Trust	Charitable Trust
Kaipatiki Community Facilities Trust	Charitable Trust
Mackelvie Trust	Charitable Trust
Merton Trust	Charitable Trust
Mt Eden Methodist Church	Charitable Trust
The Mt Roskill Sports and Recreation Trust	Charitable Trust
Muriwai Lifeguard Services Amenities Trust	Charitable Trust
New Zealand Local Government Funding Organisation	Company
New Zealand Local Government Insurance Corporation Limited	Company
North Shore Heritage Trust	Charitable Trust
Northcote Citizens Management Trust	Charitable Trust
North West Auckland Airport Limited	Company
NZ Local Authority Traffic Institute Inc.	Incorporated Society
Orakei Marina Management Trust	Charitable Trust
Second Nature Trust - Previously Counties Manukau Pacific Trust	Charitable Trust
Sir Peter Blake Marine Education and Recreation Board (MERC)	Charitable Trust
Tag Out Trust	Charitable Trust
Tamaki College Recreation Centre Trust	Charitable Trust
Tamaki Regeneration Company	Company

<b>Name</b>	<b>Entity type</b>
Waiheke Recreation Centre Trust	Charitable Trust
Waitakere City Stadium Trust	Charitable Trust
Waitakere Education Sector Trust	Charitable Trust
Waitakere Playhouse Theatre Trust	Charitable Trust
Waitemata Harbour Clean-up Trust	Charitable Trust
Zoological Society of Auckland	Incorporated Society
<i>Council organisations which are subsidiaries of substantive CCOs (where the subsidiary appoints less than 50% of the trustees or directors)</i>	
Auckland City Water Limited	Company
Downtown Marinas Limited	Company
Westhaven Marinas Limited	Company
Westhaven (Marina Extension) Trust	Trust
Westhaven (Existing Marinas) Trust	Trust