



2017	March	May	July	August	September	December
	applicable)	applicable)	applicable)	applicable)	applicable)	applicable) • Annual Report on Committee's performance

2018	Feb	May	August	September	December
<b>Focus Areas – Deep Dive</b>	<ul style="list-style-type: none"> <li>Procurement and Supplier Management - Core Risk #15</li> </ul>	<ul style="list-style-type: none"> <li>Americas Cup Governance</li> <li>Insurance renewal</li> </ul>		<ul style="list-style-type: none"> <li>Group Risk and mitigations</li> <li>Cyber Risk #2 (High)</li> <li>Insurance - Future Transfer of Risk Alternatives</li> </ul>	<ul style="list-style-type: none"> <li>Significant Internal and External Disruptions #6 (High)</li> <li>Changing Crown Model and delivery of infrastructure and housing #4 (Moderate)</li> </ul>
<b>Risk</b>	<ul style="list-style-type: none"> <li>Update on Champions Programme</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Do it Right Compliance Programme</li> <li>Report on Focus areas from Audit findings</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>		<ul style="list-style-type: none"> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Report on Risk Maturity</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>
<b>Internal Audit</b>	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>		<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> <li>IA Year in Review</li> <li>IA three-year strategy update</li> <li>2018/2019 Audit Plan</li> <li>Business Plan 2018/2019</li> </ul>		<ul style="list-style-type: none"> <li>Fraud and Integrity Strategy update</li> <li>IA six-month report</li> </ul>
<b>Insurance</b>	<ul style="list-style-type: none"> <li>Insurance Risk Profiling for June Renewal</li> </ul>	<ul style="list-style-type: none"> <li>Report on insurance renewal programme Business Plan 2018-2019</li> </ul>		<ul style="list-style-type: none"> <li>Insurance and Claims Management Update</li> </ul>	
<b>Annual Report</b>		<ul style="list-style-type: none"> <li>NZX Announcement 2018 / Annual Report 2018 update for committee</li> <li>Interim management report 2018</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement 2018 / Annual Report 2018 update for committee</li> </ul>	<ul style="list-style-type: none"> <li>2018 Annual Report</li> </ul>	<ul style="list-style-type: none"> <li>2019 Arrangements</li> </ul>
<b>Interim financial Statements</b>	<ul style="list-style-type: none"> <li>December 2017 Interim Financial Statements</li> <li>NZX Announcement Clearance</li> </ul>	<ul style="list-style-type: none"> <li>Review engagement management report December 2017</li> </ul>			<ul style="list-style-type: none"> <li>Review arrangements December 2018</li> <li>December 2018 NZX announcement Update</li> </ul>
<b>Long-term Plan 2018-2028 / Annual Plan</b>	<ul style="list-style-type: none"> <li>2018-2028 Consultation Document (Final)</li> </ul>	<ul style="list-style-type: none"> <li>Long-term Plan 2018-2028 Management Report</li> <li>Long-term Plan 2018-</li> </ul>			<ul style="list-style-type: none"> <li>Update on 2019/2020 Annual Plan</li> </ul>

2018	Feb	May	August	September	December
		2028 progress			
<b>Regular Update Reports</b>	<ul style="list-style-type: none"> <li>• Committee workplan</li> <li>• Risk</li> <li>• Internal Audit</li> <li>• Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>• Committee workplan</li> <li>• Risk</li> <li>• Internal Audit</li> <li>• Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>• Committee workplan</li> <li>• Internal Audit</li> <li>• Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>• Committee workplan</li> <li>• Risk</li> </ul>	<ul style="list-style-type: none"> <li>• Committee workplan</li> <li>• Risk</li> <li>• Internal Audit</li> <li>• Health and safety</li> </ul>
<b>Other</b>	<ul style="list-style-type: none"> <li>• OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>• OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>• OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>• City Rail Link Risk – role of the Audit and Risk Committee</li> <li>• OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>• OAG report (if applicable)</li> <li>• Annual Report on Committee's performance</li> </ul>

2019	Feb	May	August	September	December
<b>Focus Areas – Deep Dive</b>	<ul style="list-style-type: none"> <li>Health, Safety and Wellbeing #1 (High)</li> <li>Theft, Fraud and Corruption #9 (High)</li> </ul>	<ul style="list-style-type: none"> <li>Service Delivery #7 (Moderate)</li> <li>Fit for Purpose Infrastructure and Community Assets #5 (Moderate)</li> </ul>	<ul style="list-style-type: none"> <li>Water Quality #8 (High)</li> <li>Climate Change Readiness and Response #3 (Moderate)</li> </ul>		
<b>Risk</b>	<ul style="list-style-type: none"> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Review against targets</li> <li>Business Plan 2019-2020</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>	<ul style="list-style-type: none"> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>		<ul style="list-style-type: none"> <li>Report on Risk Maturity</li> <li>Legal Risk report</li> <li>CCO Risk</li> </ul>
<b>Internal Audit</b>	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>IA Year in Review</li> <li>IA three-year strategy update</li> <li>2019/2020 Audit Plan</li> <li>Business Plan 2019/2020</li> </ul>	<ul style="list-style-type: none"> <li>Treaty Audit Monitoring</li> </ul>		<ul style="list-style-type: none"> <li>Fraud and Integrity Strategy update</li> <li>IA six-month report</li> </ul>
<b>Insurance</b>	<ul style="list-style-type: none"> <li>Insurance risk profiling</li> </ul>	<ul style="list-style-type: none"> <li>Business Plan 2019-2020</li> <li>Report on Insurance renewal programme</li> </ul>			
<b>Annual Report</b>		<ul style="list-style-type: none"> <li>NZX Announcement 2019 / Annual Report 2019 update for committee</li> <li>Interim management report 2019</li> </ul>	<ul style="list-style-type: none"> <li>NZX Announcement 2019 / Annual Report 2019 update for committee</li> </ul>	<ul style="list-style-type: none"> <li>2019 Annual Report</li> </ul>	<ul style="list-style-type: none"> <li>2020 Arrangements</li> </ul>
<b>Interim financial Statements</b>	<ul style="list-style-type: none"> <li>December 2018 Interim Financial Statements</li> <li>NZX Announcement Clearance</li> </ul>	<ul style="list-style-type: none"> <li>Review engagement management report December 2018</li> </ul>			<ul style="list-style-type: none"> <li>Review arrangements December 2019</li> <li>December 2019 NZX announcement Update</li> </ul>
<b>Long-term Plan 2018-2028 / Annual Plan</b>	<ul style="list-style-type: none"> <li>2019/2020 Annual Plan (final)</li> </ul>				<ul style="list-style-type: none"> <li>2020/21 Annual Plan (draft)</li> </ul>
<b>Regular Update Reports</b>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> </ul>	<ul style="list-style-type: none"> <li>Committee workplan</li> <li>Risk</li> <li>Internal Audit</li> </ul>

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	<ul style="list-style-type: none"> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Health and safety</li> </ul>		<ul style="list-style-type: none"> <li>Health and safety</li> </ul>
<b>Other</b>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> <li>Annual Report on committee's performance</li> </ul>	<ul style="list-style-type: none"> <li>OAG report (if applicable)</li> </ul>