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## Komiti ā Pūtea, ā Mahi Hoki / Finance and Performance Committee Workshop: MINUTES

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Minutes of a workshop held in the Reception Lounge, Auckland Town Hall, 301-305 Queen Street, Auckland on 23 July 2019 at 12.40pm.

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### PRESENT

<b>Chairperson</b>	Cr Ross Clow	
<b>Deputy Chairperson</b>	Cr Desley Simpson, JP	
<b>Members</b>	Cr Josephine Bartley	
	Deputy Mayor Bill Cashmore	
	Cr Fa'anana Efeso Collins	From 12.51pm
	Cr Linda Cooper, JP	
	Cr Chris Darby	
	Cr Hon Christine Fletcher, QSO	
	Cr Alf Filipaina	
	Cr Richard Hills	From 12.46pm
	Cr Penny Hulse	
	Cr Daniel Newman, JP	
	Cr Greg Sayers	
	Cr Sharon Stewart, QSM	
	Cr Wayne Walker	From 1.42pm
	Cr John Watson	From 12.51pm
	IMSB Member Glenn Wilcox	
	Cr Paul Young	

### APOLOGIES

<b>Members</b>	Cr Dr Cathy Casey
	Mayor Hon Phil Goff, JP
	Cr Mike Lee
	IMSB Chair David Taipari
	IMSB Member T Hohneck
	Cr Sir John Walker, KNZM, CBE

Note: No decisions or resolutions may be made by a Workshop or Working Party, unless the Governing Body or Committee resolution establishing the working party, specifically instructs such action.

<b>Purpose of workshop:</b>
To carry out a “deep dive” of the One Local Initiative process and review the status of each to allow members of the Finance and Performance Committee to ask questions.
<b>Apologies</b> Apologies from Cr C Casey, Mayor P Goff, IMSB Member Henare, IMSB Member Hohneck and IMSB Chair D Taipari for absence were noted.
<b>Declarations of Interest</b> Cr C Fletcher declared an interest in the Multi-sport facility and upgrade of Karaka Sports Park.
<b>One Local Initiative Programme for Local Boards - Workshop notes:</b>
Matthew Walker – Group Chief Financial Officer; John Dragicevich – Manager Strategic Projects; Taryn Crew – Commercial Manager; Lisa Tocker – General Manager Service Planning and Integration; Rob Cairns – Head of Investigation and Design; and Justine Haves – Head of Service and Asset Planning outlined the 10-Year One Local Initiative Programme. A PowerPoint presentation and details of the programme were provided. Copies are appended to these minutes.  <i>Cr R Hills joined the meeting at 12.46pm.</i> <i>Cr J Watson joined the meeting at 12.51pm</i> <i>Cr E Collins joined the meeting at 12.51pm.</i> <i>Cr W Walker joined the meeting at 1.42pm.</i>  It was noted that any OLI projects which involved Auckland Transport would be discussed in detail during the Finance and Performance Committee workshop on the Auckland Transport Capital Expenditure Programme scheduled to be held on 7 August 2019.  Staff agreed to update the ward councillors for OLI projects prior to them being discussed at local board meetings.

The workshop closed at 1.49pm.

# ONE LOCAL INITIATIVE 10 YEAR PROGRAMME

**ALBERT-EDEN – Chamberlain Park**  
A) Council investment and operation of reconfigured golf course, driving range and sports field. B) Delivery of approved masterplan.

**DEVONPORT-TAKAPUNA – Lake Road\***  
Address Lake Road congestion issues.

**FRANKLIN – Karaka Multi Sport and Community Hub**  
Park Development, multi-sports hub and upgrading playing surfaces and facilities.

**GREAT BARRIER ISLAND – Solar and EV Infrastructure**

**HENDERSON-MASSEY – Land Purchase & Sports Field**  
Acquire land in the North West to prepare for a swimming pool and create a new sports suburb park within the Redhills precinct.

**HIBISCUS & BAYS – Orewa Beach Northern (N) & Southern (S)**  
Protection of the Northern public reserve from the effects of coastal erosion including provision for improved pedestrian access. Investigation and implementation of management options for the Southern extent of Orewa Beach incl. Orewa Estuary.

**HOWICK – Flat Bush Library & Community Centre**  
Advanced planning for design and construction of the library and community centre.

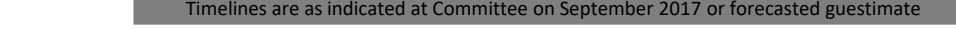
**HOWICK – Flat Bush Aquatic Centre**  
Advanced planning for the design and construction of the aquatic centre.

**KAIPATIKI – Birkenhead War Memorial Park**  
Phase 1: demolition of grandstand – completed.  
Phase 2: regeneration of the site as per the masterplan.

**MANGERE-OTAHUHU – Mangere East Town Centre**  
Purchase 374 Massey Road and develop a concept plan and detailed business plan for redevelopment.

**MANUREWA – War Memorial Park**  
Refresh of needs assessment and generation of park master plan. Enable the development into a multi-purpose shared space.

**MAUNGAKIEKIE-TAMAKI – Onehunga Transport Interchange\***  
Development of a multi-transport interchange at the current Onehunga train station / car park.



**COMMENTS**

KEY: Progress – Monitor – Issue

**Detailed Business Case Phase**  
**Potential Timing Delay** for notified resource consent process to be undertaken. **Timing on track**  
Environment & Community Committee July 2019 resolution transition to detailed business case.

**Timing on track. Project requires Monitoring**  
Design options underway for public consultation November 2019. Local Board have requested a project scope be provided that reflects their scope view clear deliverables.

**Detailed Business Case Phase - Timing on track**  
Environment & Community Committee July 2019 resolution transition to detailed business case.

**Complete**

**Timing on track.** Investigation and options analysis ongoing for land acquisition. Indicative business case progress update to be provided to the Local Board in September 2019.

**Timing delay for Northern** – Pending outcome of the Environment Court hearing.  
**Timing on track for Southern** – Workshop with Local Board August 2019 and strategic assessment completed November 2019.

**Timing on track**  
Locations are under analysis for best service delivery.

**Detailed Business Case Phase - Timing on track**  
Locations are under analysis for best service delivery.

**Timing on track**  
Public consultation process has closed. Submissions are under review. August 2019 Completion of Masterplan and report to local board.

**Timing delays due to land acquisition**  
A critical land acquisition has fallen through. Rescoping of the OLI is now under consideration.

**Timing delays due to Project Clarification**  
AT advise RAG status at risk. AT are progressing options investigation with Panuku and will report back to the Local Board.

Note: Workflow timeline to be developed once strategic assessment/initiate phase complete  
Timelines are as indicated at Committee on September 2017 or forecasted guesstimate

# ONE LOCAL INITIATIVE 10 YEAR PROGRAMME

## ORAKEI – Spine Shared Path Connection\*

Gowing Drive area walking and cycling connection to the Glen Innes to Tamaki Drive Shared Path (Eastern Connections Urban Cycleway).

## OTARA PAPATOETOE – Ngāti Ōtara Park

Design and construction of the multipurpose facility in Ngāti Ōtara Park including storeroom and commercial laundry.

## OTARA PAPATOETOE – Colin Dale Motorsport Park

Remove or reduce the burden of OPEX annual charge for Colin Dale Motorsports Park.

## PAPAKURA – Train Station Park & Ride\*

Construction of a multi-storey car parking building for Park and Ride at the Papakura Train Station.

## PUKETAPAPA – Liston Village & Open Space

Retain seniors' housing on the site and allow the entrance to Monte Cecilia Park to be expanded.

## RODNEY – Local Indoor Courts

A Local multi-sport, multi use indoor court facility plus squash and cricket. Align build with Rodney's greenways plans.

## UPPER HARBOUR – Sub-Regional Indoor Courts

Construct a sub-regional four court multi-story facility. Recommended locations are Whenuapai or Hobsonville.

## WAITAKERE RANGES – Glen Eden Town Centre

Refresh the implementation plan. Construct town square and improve civic space.

## WAITEMATA – Ponsonby Park

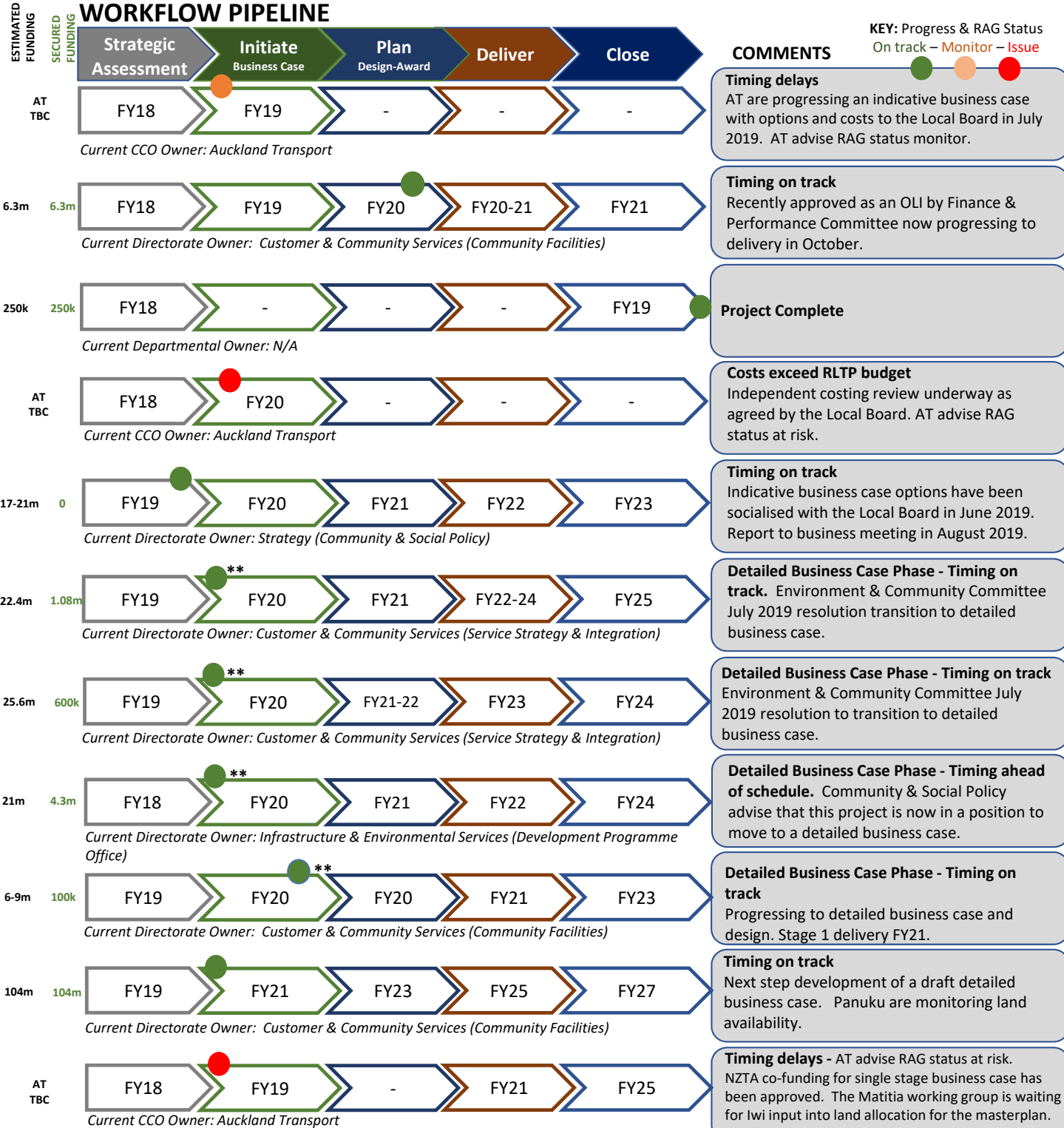
Develop full site. Demolish buildings and develop a civic space and provide toilet facilities.

## WHAU – Pool & Recreation Centre & Land

Aquatic and recreation facility in Whau.

## WAIHEKE – Matiatia\*

Development of a masterplan for Matiatia and implementation.



\*Description confirmed or supplied by Auckland Transport

\*\* Moving to Detailed Business Case Phase

Note: Workflow timeline to be developed once strategic assessment/initiate phase complete  
 Timelines are as indicated at Committee September 2017 or forecasted guestimate

# 10 Year One Local Initiative Programme

F&P Committee

July 2019

## Genesis of the 10-Year One Local Initiative Programme

- OLIs are the Local Board's one advocacy item agreed through the 2018-28 LTP.
- The Governing Body signaled a commitment to progress all OLIs.
- Allocation of funding through the LTP mirrored a staggered approach allocating funding to OLIs further progressed than others, and business case funding for others.

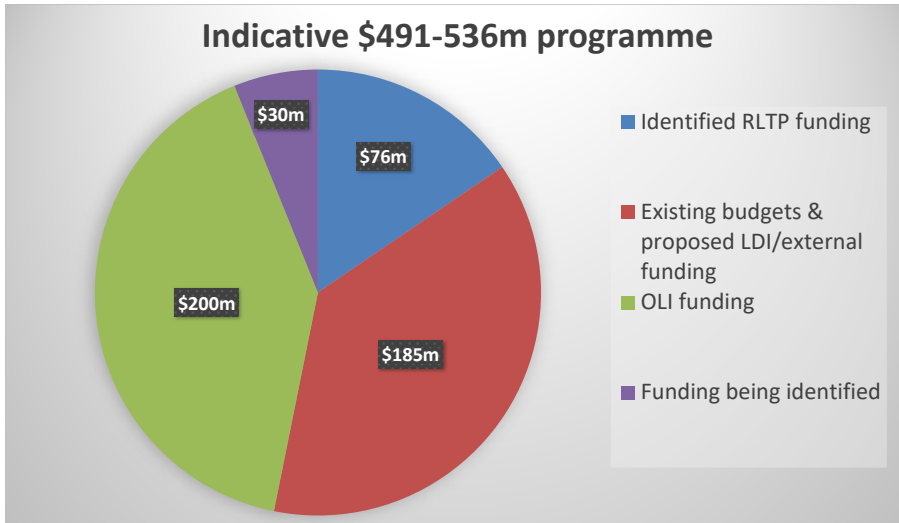
## Financial Status

- Many of the OLIs although approved through the LTP had limited scoping behind the ideas.
- Business case requirements under the Investment Delivery Framework (IDF) Indicative and Detailed are well underway.
- The business case process will confirm the scope, timing and cost of the projects.
- Proceeding to delivery without robust planning and investigation can create significant risk of project cost increases and assets which are not fit-for-purpose.
- With the scope and business cases still being determined and not all funding sources identified, financial implications will require ongoing consideration.

## Funding assumptions in the LTP

- Assumptions built into the projects estimates and timing in the LTP;
  - DC policy changes anticipated,
  - Sport and recreation fund approval and external funding is secured,
  - Willingness of sellers where acquisition required,
  - Local Boards commit allocation of LDI where indicated,
  - Business cases will be funded out of OLI funding.
- Business case aims to confirm the cost, timing and scope of the projects and to ensure options fall within or less of estimates.
- This reduces risk of inadequate funding.
- Savings in OLIs will be returned to the unallocated fund.

## OLI funding update – recap of the LTP

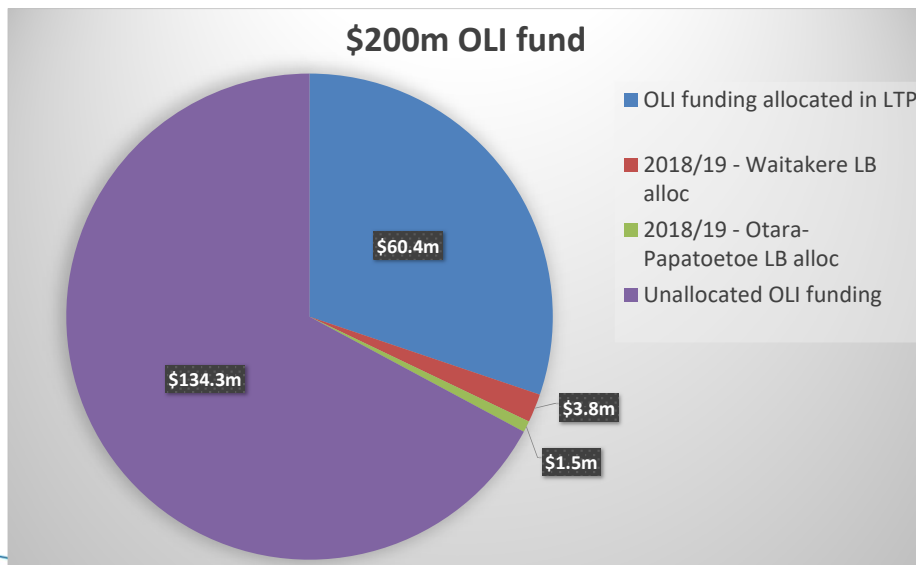


- Funding being identified includes;
  - External sources
  - Development contributions
  - Investment using the Sport & Rec fund
- These funding sources will be investigated through development of the business cases

\* Assumptions taken: Henderson Pool in next decade and Maungakiekie-Tamaki is cost neutral



## Current OLI funding update



- As business cases are approved, funding is allocated through F&P committee
- Allocations approved at F&P committee through the year
- An update of further allocations will be presented at August F&P meeting





## Governance Model

- The Strategic Projects Unit which reports into Rod Sheridan, General Manager Community Facilities has full oversight over the OLI programme being accountable for driving programme delivery, consolidated reporting, and acting as local board advocate working through escalations and brokering solutions as required.
- The Chief Executive has delivered a memo to Auckland Transport Chief Executive and Auckland Council Directors reinforcing the importance of the OLI programme and mandating the role of Strategic Projects Unit as it works across council and CCO's processes and teams.
- SPU will produce individual OLI dashboards to reflect current and future state as each project travels through the Investment Delivery Framework.
- Programme Control Steering Group has been established, convened by Matthew Walker, CFO, made up of Senior Council and Auckland Transport managers who oversee OLI projects on the timeline.

## Improved reporting

- There will be regular reporting comprising;
  - Finance and Performance Committee quarterly reporting,
  - Individual dashboards provided quarterly to each Local Board and Ward Councillors,
  - If within the reporting cycle significant changes occur an interim report will be released.
- The Strategic Projects Unit has an ongoing offer to meet any Local Board at any place and any time to deal with any immediate concerns.
- The Strategic Projects Unit will also assist Local Boards in their interface with CCO's.
- Project leads will continue to work closely with Local Boards to update on individual projects and obtain decisions and approvals.

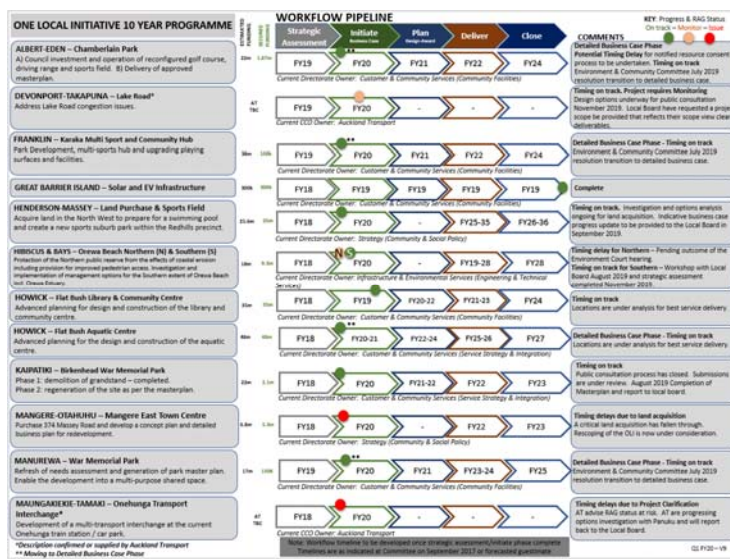


## Critical Milestones Met

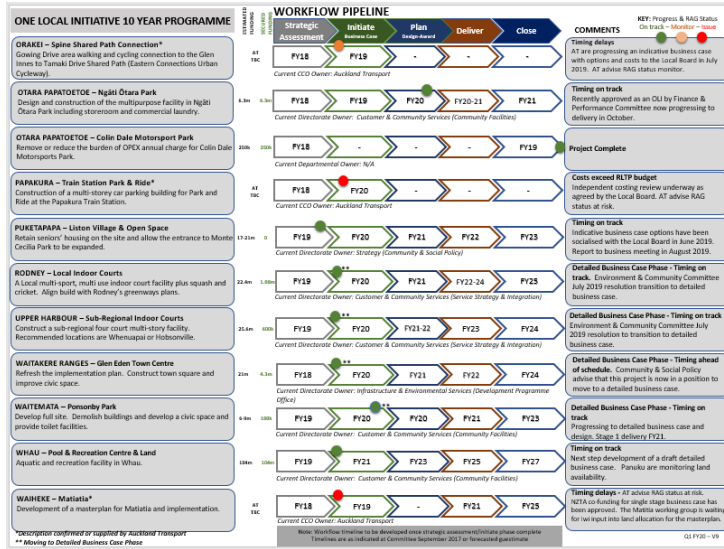
- Alignment of OLI scope with Local Board vision.
- Eight OLIs have now reached detailed business case phase; Albert-Eden, Franklin, Manurewa, Howick, Rodney, Upper Harbour, Waitakere Ranges and Waitemata Local Board OLIs.
- Flat Bush Library and Community Centre nearing detailed design and consents.
- Ngati Otara Park development delivery commences in October 2019.
- Pilot project steering group for Waitemata Local Board OLI with community and Local Board representatives.
- Waiheke Local Board NZTA co-funding confirmed to progress OLI single stage business case.
- Local Board workshops and updates ongoing.



## Brief Current State of the 10-Year One Local Initiative Programme



# Brief Current State of the 10-Year One Local Initiative Programme



# 10 Year One Local Initiative Programme Deep Dive

