Date: Friday 1 November 2019
Time: 5.30pm
Meeting Room: Great Hall
Venue: Auckland Town Hall
301-305 Queen Street
Auckland

Tira Kāwana / Governing Body
OPEN MINUTE ITEM ATTACHMENTS

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Note: The attachments contained within this document are for consideration and should not be construed as Council policy unless and until adopted. Should Councillors require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
Declaration by Mayor

I, Philip Bruce Goff

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as Mayor of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

Mayor

Signed in the presence of:

Chief Executive
Speech: Inauguration speech 2019 – Auckland Council Governing Body

Friday 1 November 2019

Word count: 1350

Ki nga mana whenua o Tamaki Makaurau, tena koutou.

E nga mana, e nga reo, e nga iwi, e nga hau e wha,

Tena koutou, tena koutou, tena tatou katoa

Tenei te mihi nui ki a koutou.

Nau mai, piki mai, haere mai.

Talofa lava, malo e lelei, fakalofa lahi atu, kia orana, namaste, da jia wanshang hao, annyeong haseyo, kumusta and warm Pacific greetings.
I acknowledge, Minister Nanaia Mahuta, MPs, IMSB and local board members and community leaders and members of the diplomatic corps.

To everyone who has come tonight to support those who have been elected by the people of Auckland to the Governing Body of our Council, a warm welcome.

I congratulate Councillors who have been re-elected to the Governing Body and welcome our four new Councillors, each of who has previously served as a Chair of a Local Board.

I welcome the experience, competency and freshness, you bring to the role of being an Auckland Councillor.

To family and friends of elected members here tonight, thank you for your support and love which makes it possible for us to do our jobs.
In my case, I would like to acknowledge my wife, Mary, my sons Kris and Kieran and their families, my daughter Sara, and my sister Melanie, brother in law Dean and niece, Lauren who are here tonight.

This Council is responsible for more than a third of our nation, around 1.7 million people, in a city forecast to have over half of New Zealand’s growth in coming decades.

We are New Zealand’s international and globally competitive city which through choice and opportunity in work, learning and leisure allows New Zealand to retain and attract talented people.

We live in an exciting and vibrant city. We celebrate our diversity and inclusiveness and Auckland is one of the world’s most multicultural cities.
The beauty of our environment - our harbours, gulf, and islands, maunga and bush clad Waitakere and Hunua ranges, our thousand beaches make this a great place to live.

We are growing by up to 40,000 extra people a year which creates its own challenges. Because in the past infrastructure development did not keep up with growth and we faced growing problems of congestion, housing shortages and unaffordability and a stressed environment.

In the last three years, however we have made huge progress to turn this around.

Last year’s 10-year budget invested more than $28 billion in transport infrastructure, close to 50% more than three years earlier.

The CRL project will double the capacity of rail travel and has been future proofed to carry 54,000 people an hour.
New and extended busways in the North, East and hopefully the North West will allow fast congestion-free bus travel.

On the isthmus, where bus patronage has reached capacity, we need light rail.

On our rapid transit networks, we achieved 21% growth in passengers last year and public transport exceeded 100 million passenger trips a year which shows that where we build a good system, people will use it.

Walking and cycling networks are being extended, including in the not too distant future a SkyPath over the Harbour Bridge.

Roading is being made safer and new arterial networks will be created such as Mill Rd and Penlink.
We are also changing the culture of how our city grows, with intensification in city and town centres and along arterial and public transport routes.

This will facilitate the growth of public transport, walking and cycling and will help us reduce the major cause of carbon emissions in our city.

We are investing hugely in water, wastewater and storm water networks to meet growth and to stop stormwater flowing into our wastewater network and spilling wastewater into our harbours and on to our beaches every time it rains. With the support of Aucklanders we have brought forward by 20 years our plans to stop the pollution of our harbours.

We are greening our city by planting millions of native trees, investing to stop Kauri dieback destroying our iconic trees and heavily investing in predator control programmes to prevent the extinction of native bird species.
In housing, we are building at the highest levels in the history of our city to address the problems of shortages and unaffordability.

Because the market does not cater for everyone, record levels of new social housing are being built by government. Through the Housing First Programme, we have worked with housing agencies to house over 1000 homeless people in two and a half years. We will maintain that effort until the blight of homelessness is removed from our city.

In this term of Council, we will maintain the priority of that investment in infrastructure to tackle congestion, improve housing and sustain and enhance our environment.
There will also be new priorities.

One of them is the issue of climate change. This year the Council passes unanimously the climate emergency declaration. However, actions speak louder than words.

With business, the community and with government, we need to implement an action plan capable of meeting the targets and obligations that our city and country have entered into internationally.

Climate change can only be tackled globally, but the credibility of our international advocacy depends on what we do ourselves.

Within Council, I am proposing a new committee focused on environment and climate change.

All relevant Council policy proposals will need to report on their impact on carbon emissions.
We will move rapidly to cut our own emissions by reducing our Council carpool and ensuring new Council passenger vehicles are electric or hybrid. We will strive to bring forward the conversion of our bus fleet to be electric and hydrogen powered and push for the early electrification of rail from Papakura to Pukekohe.

We will work to make our buildings more energy efficient, including through greater use of solar power, to reduce emissions and costs.

Transport produces up to 46% of Auckland’s carbon emissions and addressing this is a priority.

We need collaboration with central government to incentivise changing from carbon emitting vehicles and encouraging a mode shift to public transport and walking and cycling.

Another key priority for Council will be to ensure Council controlled organizations are responsive and accountable to Aucklanders.
Around 75% of Council services are delivered through so-called Council controlled organisations.

This was the model imposed on Auckland when the new City was established in 2010.

Ten years after the Super City was created, we need to review in the CCO area what is working well and what isn’t.

I am proposing a new CCO Oversight Committee which will be focused on interrogating CCOs on their plans and activities, and ensuring that they are responsive and accountable.

I am also proposing appointing to each CCO a senior Councillor to act as a liaison Councillor participating in board meetings and workshops. They will have speaking but not voting rights and will act to ensure Boards are aware of Council priorities and that Council is well-briefed on Board plans.
After consultation with Councillors, I will soon appoint an independent review panel to comprehensively review how CCOs are operating.

Terms of reference will include whether CCO functions, in part or whole, would be better carried out in house or at arm’s length, whether the process of appointing directors and the skill criteria used is best practice, whether the current structure allows Council to effectively exercise strategic control over CCOs and whether the culture of the CCOs and interaction with the public are fit for purpose.

There is much to do and we will begin work immediately.
We are blessed to live in this city of Auckland, and by working together we can make it one of the greatest places in the world:

- A city with world class transport system
- A city which is well governed
- A city that celebrates its diversity and inclusiveness where all people can live decent lives
- A vibrant, exciting and innovative city which is creative and culturally rich
- A city we can be proud to bequeath to our children and grandchildren.

No reira, tena koutou, tena koutou, tena koutou katoa.
Declaration by Member

I, William Bernard Cashmore

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

Ko au, ko Josephine Ruth Bartley

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru tekau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

I, Josephine Ruth Bartley

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

Ko au, ko Catherine Mary Casey

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru te kau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

\[Signature\]

Member

Signed in the presence of:

\[Signature\]

Mayor
Declaration by Member

I, Catherine Mary Casey

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

Ko au, ko Fa’anānā Efeso Collins

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ūkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru tekau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

Member

Signed in the presence of:

Mayor
Declaration by Member

I, Pippa Coom

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

Ko au, ko Linda Ann Cooper

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru tekau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

I, Linda Ann Cooper

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

I, Angela Dalton

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

I, Christopher Grant Darby

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

I, Alfred Meredith Filipaina

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

Member

Signed in the presence of:

Mayor
Declaration by Member

I, Christine Elizabeth Fletcher  
declare that I will faithfully and impartially, and according to the best of my  
skill and judgement, execute and perform, in the best interests of  
Auckland, the powers, authorities, and duties vested in, or imposed upon,  
me as a member of the Auckland Council by virtue of the Local  
Government Act 2002, the Local Government Official Information and  
Meetings Act 1987, or any other Act.  

Dated at Auckland this 1st day of November 2019  


Member  

Signed in the presence of:  


Mayor
Declaration by Member

I, Shane Peter Henderson

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

Ko au, ko Shane Peter Henderson

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru tekau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

Member

Signed in the presence of:

Mayor
Declaration by Member

Ko au, ko Richard Brian Hills

Ka whakapuaki ka mahi pono, tōtika hoki ahu, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru te kau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

I, Richard Brian Hills

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

Ko au, ko Tracy Mulholland

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huīnga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru tekau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

Member

Signed in the presence of:

Mayor
Declaration by Member

I, Tracy Mulholland

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

Member

Signed in the presence of:

Mayor
Declaration by Member

I, Daniel Steven Newman

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

I, Alan Gregory Sayers

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

Ko au, ko Desley Elisabeth Charlotte Simpson

Ka whakapuaki ka mahi pono, tōtika hoki ahau, i ngā mea e mātau e taea ana e au hei painga mō te rohe o Tāmaki Makaurau i runga i te mana kua riro mai i a au hei mema o Te Kaunihera o Tāmaki Makaurau i raro anō i te Ture Kāwanatanga ā-Rohe o te tau rua mano mā rua, te Ture Pārongo, Huinga Ōkawa ā-Kāwanatanga o te tau kotahi mano iwa rau waru te kau mā whitu, i raro rānei i tētahi atu Ture.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
Declaration by Member

I, Desley Elisabeth Charlotte Simpson

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

I, Sharon Lee Stewart

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

Member

Signed in the presence of:

Mayor
Declaration by Member

I, Wayne Desmond Walker

declare that I will faithfully and impartially, and according to the best of my
skill and judgement, execute and perform, in the best interests of
Auckland, the powers, authorities, and duties vested in, or imposed upon,
me as a member of the Auckland Council by virtue of the Local
Government Act 2002, the Local Government Official Information and
Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]

Member

Signed in the presence of:

[Signature]

Mayor
I, John Watson

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Declaration by Member

I, Paul Chung-Che Young

declare that I will faithfully and impartially, and according to the best of my skill and judgement, execute and perform, in the best interests of Auckland, the powers, authorities, and duties vested in, or imposed upon, me as a member of the Auckland Council by virtue of the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, or any other Act.

Dated at Auckland this 1st day of November 2019

[Signature]
Member

Signed in the presence of:

[Signature]
Mayor
Greetings to everyone gathered today. I acknowledge mana whenua and the land we stand on. I acknowledge this house of democracy. I acknowledge the founders of Auckland from the earliest times and remember those who have passed. I acknowledge the Mayor and all my councillor colleagues, friends, family, staff of the council whanau and those tuning in on the live stream. A big huge warm mihi to you all.

It is a great honour to give a maiden speech as the newly elected Councillor for Waitemata and Gulf ward representing the beating heart of Tamaki Makarau and the stunning gulf islands. An area contributing 20% of Auckland’s GDP, of tremendous population growth, increasing diversity, major cultural institutions, world class places of learning with residents who experience everything from dense urban vertical living to off grid rural lifestyles.

I acknowledge my predecessor Mike Lee, long serving councillor and former Chair of the ARC. Among many achievements he was instrumental in the renaissance of the Auckland’s public transport and expansion of the regional parks network. Passing the torch graciously is not always easy and I wish him and Jenny well.

It’s a privilege to have been part of Auckland Council right from the exciting, but at times daunting, beginning in 2010. I acknowledge Auckland’s first Mayor Len Brown for his massive contribution that has yet to be written – and for also making those early days fun. I pay tribute to my many colleagues over the years who have tried hard to make the super city experiment work for the best interests of our communities. It is very timely for the CCO review announced by the Mayor to examine the part of the governance model that was deliberately set up to corporatize Auckland and remove democratic decision-making.

I come to the governing body with the experience of nine years on the Waitemata local board working for, what can be summed up as, inclusive, accessible, safe, healthy, connected, sustainable, resilient communities for everyone to enjoy. It has been a challenging but immensely satisfying and enjoyable time. I’d like to think that I bring to the big table the ability to get stuff done, make the most of modest budgets, work alongside community and business organisations always with a commitment to genuine partnership with mana whenua. There is still much to learn, and I thank everyone who has supported me on that journey.
Former Chair Shale Chambers contribution to establishing the Waitematā Local Board and setting the foundations for strong local decision making across council can’t be underestimated. Remarkably as the chair and deputy chair combo over 9 years we never once had a bust up. I thank him for his support, guidance and for becoming such a strong advocate for Auckland being a great place to cycle even though you will never see him on a bike.

It was easy to let go knowing the Waitematā Local Board is in good hands under new chair Richard Northey and with an impressive team. A shout out too to the wonderful, committed local board staff who support the board so professionally and effectively.

It goes with the territory to be on the receiving end of nasty comments and the odd insult. Supposedly this includes “I get on well with bureaucrats and management”. I think that means you Mr Town and your team! Absolutely I will continue to value positive working relationships and collaboration with everyone who is committed to working for and serving the best interests of Auckland. My role is to ask the difficult questions and to know when to challenge advice but I make a commitment to always do that with kindness, empathy and respect. (just warning everyone I have a naturally resting bitch face that I can help!)

I acknowledge my fellow class of 2019 – Angela, Tracey and Shane. As former board chairs I believe we will bring to this table an approach of collaboration, cheerfulness and working together that we have experienced at the Chairs forum. I know we are all here to bring our A game. Actually forget A’s and B’s - I am calling it now that I am on team C – Team collaboration!

Like everyone around this table I was elected independently. What I do hold as a badge of pride is that I am part of the City Vision whanau and join Cathy Casey as a City Vision councillor. Like Cathy I don’t belong to a political party and just to put the record straight there is no party master (at least I am yet to meet him or her or find the so called back room where the deals are meant to be taking place). We are a progressive coalition with shared values of social justice, commitment to the Living Wage, outstanding public transport, environmental restoration, action on climate change, ownership of public assets, and a real say for local communities. We are upfront about what we stand for because we believe our role is far more than about us as individuals.

I respect that around this table we all come from different political traditions of the legacy councils. But the reality is that I wouldn’t be here if it wasn’t for being part of City Vision. It was the only way for progressives to break the C&R stronghold over the old Auckland City Council. I acknowledge and thank all those who have supported my election. Robert Gallagher Chair of City Vision, Jeremy Greenbrook-Hold, my campaign manager, the wider support team of volunteers including on Waiheke and the great team of candidates I stood alongside.

In many ways my path here started early on with community activism, volunteering and community-building. Like 39% of Aucklanders I was born overseas. I was born in London and raised in a post war new town called Hemel Hempstead where my politics were shaped from a young age by the threat of nuclear war, the toxicity of apartheid and the rise of Thatcherism.

My family immigrated to New Zealand just after I turned 14. Surprisingly for that difficult teenage period it was a move I embraced (in my version of the family history it was actually my idea to immigrate here and thank god we did). I immediately felt at home living in Ponsonby and attending Auckland Girls’ Grammar School, where my interests in service and
activism were encouraged. It is also where my north London accent was beaten out of me! I acknowledge Miss Pountney my principal at AGGS who is here and who I am now allowed to call Charmaine and is a neighbour in Grey Lynn.

In 5th form I was a founding member of Auckland City Youth Council established under then Mayor Dame Cath Tizard. Many of the issues then we sought to bring a youth voice to continue to this day but now with increased urgency led by school strike for climate.

I was fortunate to spend my last year of school as an AFS student in Peru and to have completed a law degree at Otago University. I first experienced what it was like to be brutally defeated in an election when I came second to last for the OUSA exec well behind now Mayor of Whangerei Hamish McDouall.

My community activism continued during a 15 year legal career. It was awesome to be mentored along the way by John Edwards who gave me my first legal job and is now the Privacy Commissioner and Una Jagose my manager at the Ministry of Fisheries in Wellington who is now the Solicitor General.

During this time my dad Mel Coom was killed in a car crash at the age of 49. Many years later, and now as Vision Zero campaigner, I’ve come to think of dad’s death not just as a family tragedy but also as an example of why the “safe systems” approach to creating a forgiving roadway network is so vital. I applaud Auckland Transport for moving ahead with the slower speeds bylaw work and I will continue to be a tireless advocate for road safety and transport choice.

It was redundancy from an inhouse legal job at Vector over 10 years ago that really kick started my political career. It allowed me to pursue my passions and to throw myself into community busybody-ness, cycling advocacy, sustainability as chair of the Grey Lynn Farmers Market and Trustee of Grey Lynn 2030, and organiser of major climate action events. I am still working with many of the fabulous people that I met through that time and I give thanks for all the encouragement I received to pursue politics in particular from Suzanne Kendrick and Barb Cuthbert.

The challenge for this term of council cannot be overstated. Bold leadership is needed like never before. There can be no more business as usual. Our agreed 1.5°C target requires urgent climate action in the next 10 years. Everything has to be seen through the lens of the climate emergency and climate action must be at the heart of all our decision-making. I’m honoured to have the deputy chair role on the Environment and Climate Change committee working with Cr Hills as chair. We have big shoes to fill to continue the work led by Penny Hulse. I thank her also for her tremendous support to become councillor.

All of us as councillors need to be focused and prepared for the challenge ahead.

Decisions must be made for the long term, not just the short term

We must recognise the inter-relations between issues - climate, water, coastal risks, public transport, the central city transformation, economic development- and the broad benefits we can deliver for all communities across Auckland if we take an integrated approach.
We must ensure we are not locked into future pathway that could increase our emissions and decrease our resilience to climate impacts.

Every community will be impacted by climate change so regardless of personal viewpoints around the table, everyone has an important role to play in terms of preparing our communities for the impacts and transitions to come. We must ensure the inevitable transition is just.

It’s not just about a central city response, but from Rodney to Franklin, South Auckland and West Auckland. We need everyone around the council table reaching into their communities to help articulate the challenge ahead and also bring back the knowledge, insights, concerns and priorities to help craft community-specific responses to the climate emergency. This is why we must all be team collaboration.

I know you have indulged me extra time for this speech. But there are a few important acknowledgements I would like to end with. I’d like to acknowledge the Mayor, our koromatau. He is a good man with a warm heart who works incredibly hard for us all. I’d just love him not to drive so much (even if it is an e-car) and have more time for experiencing our communities on foot or bike. I think it is hugely symbolic that both the Mayor and councillor Fletcher have both spoken publicly about having grandchildren born in the week after the election. There’s been a reset on a fresh start this term to work together for future generations.

My partner Paul, also known as the Dennis Thatcher of Auckland politics, is here. You won’t see him at much but he is a constant support behind the scenes (please forgive me for always having an excuse not to do housework). Paul’s lack of interest in being my plus one is great news for my wonderful mum Barbara Grace who is always up for everything. Thank you to you both, my family and my wider urban whānau.

In the last week I’ve had the opportunity to attend the inaugural meetings of the local boards in my ward - Aotea Great Barrier, Waitamata and Waiheke (I have to fess up to missing the plane to Aotearoa and arriving late!) I look forward to building strong relationships with the three local boards, serving my entire ward and working hard to fulfill the aspirations of all Aucklanders.

There is a lot of work to get on with and I am here for it!

No reira tēnā koutou, tēnā koutou, tēnā tatou katoa
Ko te Amorangi ki mua
Leaders don’t advance forward without the support of those behind them

Ko te Haipai o ki muri
To lead from the front strong leaders require continuous support from the rear

Tīhei Mauri Ora I sneeze the breathe of life
Ko te wehi ki a ihowa The first acknowledgment is to God
Naana nga mea katoa the creator or all things

Ko au Manurewa Papakura I am Manurewa Papakura
Ko Manurewa Papakura ko au Manurewa Papakura is me
Ki te mana whenua o Manurewa Papakura To all the tribes of Manurewa Papakura
Kia koutou katoa o Manurewa Papakura To all people of Manurewa Papakura
Tena koutou, tena koutou, tena tatou katoa

My opening whakatauki was given to me to use today by my friend Rangi McLean – translated into English it says...Leaders don’t advance forward without the support of those behind them, To lead from the front strong leaders require continuous support from the rear.

It is a reminder we didn’t get here alone, we carry the trust and confidence of residents, friends and family from our respective rohe to represent them and their unique place as part of Auckland. To be successful we must remember those who lifted us up along the way so they remain with us on our journey. I would like to briefly acknowledge some of those people.

My family first and foremost, always, Mum, Grant and my 4 children who have endured 6 election campaigns traversing their teenage to adult years. Colleagues you will be well aware of the toll this job takes on families, election campaigns in particular, all I can say to them is thank you...again.

Just as our campaign was to kick into second gear, of 5 gears, my Gran passed away in June, in her 98th year. I mention this as she was one of my strongest supporters, and the day she left, the campaign changed for me. It never ceased to amaze me that caring about what people thought about her...
outlook on life mattered less and less to her with each passing year which made time spent with her very empowering and gave me perspective.

I would like to thank both the Manurewa and Papakura Action Teams who worked diligently, followed advice, kept their eye on the ball and on the end game.

And to my running mate Daniel Neman who found a whole new sphere of tolerance during this year’s election campaign, our 6th campaign together, our toughest, but it resulted in the election of 20 of our 22 candidates, thank you Daniel for your unconditional loyalty and friendship, I am pleased to be able to work alongside you now at the Governing Body.

Finally, I would like to pay tribute to Sir John Walker who held the Manurewa-Papakura council seat before his retirement from local government. Sir John gave many years of service to the Manurewa-Papakura ward and many more years on top of that to the Manurewa Ward as a Councillor for Manukau City Council. Sir John is one of the most resilient and determined people I have met, his passion for ensuring every child has the opportunity to succeed underpins everything he does. I thank him for his years of service.

Congratulations to my colleagues who have joined me from Local Board land in the move across to regional governance. Pippa, Shane and Tracy, we have worked we together well on Chairs Forum and with you Shane on the Governance Framework political working party. Holding a mutual respect for each other’s values and views despite coming from diverse political backgrounds ensured a safe place for debate and discussion without divisiveness. Being open minded to alternative views didn’t change our personal positions but it did enable rich discussion. The leadership from the Chairs is outstanding in achieving consensus for the greater good. I really look forward to continuing that ethic with you.

I appreciate what a privilege it is be elected to serve as a Councillor for Auckland. I have been forewarned by a number of my colleagues of the workload, the debates, the challenges, the politics, I will only appreciate the intensity of that through experiencing it, I’m up for it having served this
Council on the Local Board since the inception of the Super City, seven as a Local Board Chair and two as Deputy. While the challenges might be different my experience gives me a tremendous insight into the Council and CCO machinery.

I support the review of the CCO’s. I have experienced through my previous governance role the unintended consequences of policy settings by the Governing Body and the interpretation of it as it is operationalized by the CCO’s. I don’t see an obvious governance relationship between the Governing Body and the full Boards of the CCO’s therefore I and there simply is not one with the Local Boards therefore I support a Councillor sitting on the CCO Boards. I look forward to all Councillors working together to develop the terms of reference for this review.

A priority for me is to remember the role of the Local Boards, our partners in shared governance. It is very clear to me the efficiencies to be gained, the opportunities for communities enabled when Local Boards are given equal access to quality of advice, input into policy development at its inception and are geared up by the organisation to fulfil their legislative role as governors of their local areas and shared governors in the Super City. I know the Chairs are happy to see more previous Chairs now sitting at the Governing Body, the four of us elected this time bring a combined understanding of working with policy implementation, it is my view, one of our value adds will be through asking the right questions to challenge policy that could marginalize communities through unintended consequences, as happened with some aspects of the waste minimization policy.

My ward has the highest population of Māori in Auckland. Outcomes for Māori is another priority of mine. I have received hundreds of reports to my Board meetings over the years with substandard commentary under the Māori Impact Statement. I will continue to reach out to mana whenua and maatawai as I have done in the past for their advice. The Mayor has encouraged me to work with Te Waka Angamua and form a relationship with the IMSB to support my kaupapa to improve Māori in put into decision making, a project currently being led by the Southern Local Boards. One of the key
strategic issues for this Council is Maori identity and Well-being. I hope to add value and influence to
how Council responds to the issues identified in the strategic briefing.

There is unfinished business from last term that I am looking forward to being a part of completing
such as the Stadium Strategy. Another of the strategic issues in the strategic briefing is how are we
going to pay our way to achieve the outcomes in the Auckland Plan and to that end I am pleased to
be on the Value for Money committee chaired by Councillor Desley Simpson, process improvement
based on lean principles holds a strong interest for me. I bring that to the table as one of my values to
this committee.

In my election campaign I promoted the fact there has never been a woman from the South of
Auckland elected to the Governing Body since the Super City came into being in 2010, by the South I
mean the areas represented by Cr’s Collins, Filipaina, Newman, and Cashmore. The election of a
woman to join these 4 fine men was achieved in this election, and not only that, this Governing Body
now has 9 women elected to it, a new record. Fun times ahead, perhaps not as fun as Wellington City
Council who now consists of 8 women and 3 men which skews the balance somewhat. Women’s
participation in politics is evidenced to be a critical factor for the development of inclusive, responsive
and transparent democracies, we need policies that are designed by women, focused on women and
executed by women not at the expense of men, or instead of men but alongside and with men. I am
really looking forward to working with all of you as we strive to achieve balance for Auckland.

I am pragmatic in my approach to governance, I am also forensic when required, which may get more
than a little frustrating for some of my colleagues. I see a place for disruption but not for division
although I accept it is unavoidable in a political environment such as this one. I take advice from the
officers of Council and I also seek independent advice when I need it. I will aim for unity and consensus
but not at the cost of the people who elected me or the values I hold fast to.

In closing, I would like to thank the voters of Manurewa and Papakura, I come to this role with an
indisputable mandate from you. I am here to serve you and bring your priorities to the Governing Body
through your respective Local Board’s. I will be available directly to you alongside Councillor Newman, constituent work is a fundamental shared value of ours as politicians.

My final comment is this, if we are to have an Auckland that is inclusive, that starts right here, with leadership that is inclusive. We are #stronger together.

Nga mihi nui ma te wa
Thank you Mr Mayor and Councillors, and congratulations again on your success.

I’m proud to enter my first term on this Council full of hope, and excited for the opportunities we have to improve the lives of many in our city.

I begin this morning by saying Ehara taku toa i te toa takitahi, engari he toa takitini. My strength is not that of a single warrior, but of many. I am here today through the work and support of my family, my friends and my community.

I want to thank the people of Waitakere. There is no greater honour than the chance to represent the hopes and dreams people living in the land you love. I do not take that honour lightly, I will work every day to repay that show of faith and try to make you proud of your choice.

There are many others to thank, from my grandmother who took me in as a young boy doing it tough and raised me as her own, my friends and supporters that worked hard for me to be here in this room, and to my partner and children, my love for you knows no bounds.

It is these people that drove me to seek office for the first time back in 2013, and still inspire me as I plan to work on huge challenges that face Aucklanders.

I feel there is no greater challenge than the very future of the communities we know, that are threatened by the forces of climate change. There is also no greater opportunities to take action than right now, we have a chance to improve lives at this very table.

Declaring a climate emergency is no small thing, it could be the defining moment in the future of our city. It is a call to action, a chance to do positive and exciting work. We can share a vision for Auckland in these next three years where we are inspiring and leading solutions that will save communities as we know them.

There is no doubt that we have a problem here, and the effects are happening right now. In 2017, New Lynn town centre was underwater after a freak storm, a storm no-one in that community had ever seen before. Coastal erosion is already an issue in the seaside communities of Auckland. Food security is threatened through warmer seas and increased food demands. We are already seeing displaced peoples worldwide through climate change’s effects.

It is clear that no-one can be truly safe from a significantly warmer world, but it is also true that climate change disproportionately affects low-income communities. It will slam those that do not have the insulation of wealth to protect them from its worst effects. Any attempts to address our carbon emissions must consider social justice and bring people up, to a level where every community has an opportunity to get ahead.

A sustainable future is the vision for our generation. Not only will sustainability mitigate climate change, it will also improve the communities we live in and make them better places to live, work and enjoy.

I am proud to say that Council is showing leadership on this issue by developing a strategy that puts sustainability at the forefront of decision-making. We will inspire people through large infrastructure investment that helps reduce congestion and transport related emissions. We will continue to invest in our environment and water quality initiatives. We will encourage housing and business that is sustainable and adds to our communities.

Public transport needs to be a priority in this term. Private vehicle transport in Auckland was responsible for 37.6% of all emissions last year. Households and businesses are doing their bit to
reduce their carbon footprint, but all that good work is being undone when many parts of our city do not have proper public transport. In places like Massey and Te Atatu it doesn’t matter how much money you have in your bank account, you are living in transport poverty. You are stuck on Don Buck Rd and Te Atatu Rd in your car every day when you could be spending that time with your family.

Reducing our carbon footprint also means more local jobs closer to where people live. Inspiring work is happening in the central city, and we must also focus on our suburban centres across Auckland as well. With beautiful local centres providing more jobs and housing, with great parks, playgrounds and libraries, this is the kind of sustainable city we want to leave to our children.

I am excited by the opportunity to be a part of the leadership team on the Finance and Performance Committee in this term. Everything we do needs to be through the lens of sustainability, and it is in this role that I feel I can contribute. It is a big responsibility and will require a measured approach. It will need responsible stewardship of rates and debt funding, balanced by the levels of investment we need to fund current and future populations.

I hope to have outlined the exciting potential we have in these three years to make Auckland a better place to live, and do it together. This potential doesn’t get realized without working together. I would urge my Council colleagues to form strong partnerships, work as one team, and let’s do the job we were elected to do. Waiho i te toipoto, kaua i te toiroa (let us keep close together, not far apart)

I would also urge my colleagues to focus on giving greater power to communities, and to Local Boards. When communities drive change themselves, it lasts.

I would finish this morning on a personal note. During the campaign, we welcomed my son James into the world. One day, James will ask me what I did for him at this table. Well, I will dedicate these three years and however many more the people of Waitakere bestow upon me, to answering that question well.

Thank you Waitakere.
Tēnā koutou Tēnā koutou Tēnā koutou katoa te whanau
I say te whanau as this is a family.

Welcome, thank you for being here today. May I take this opportunity to acknowledge those present, Mana Whenua, Iwi, Pasifika, Mayor Goff and Deputy Mayor Bill Cashmore, Councillors, elected members, family, friends, supporters staff those watching online (I mention my mother who has an illness so unable to travel and may be watching online), media and to the C@R team – thank you.

I acknowledge your support in selecting and electing me to the position as Councillor for the Whau ward. I congratulate all of the newly elected members, past board members and I acknowledge those candidates who this time did not succeed – thank you for the work you have done for our community. I acknowledge the past chairs who are now councillors, you come to the table with much experience – congratulations on your appointment.

I take my responsibilities seriously. I know this role as your councillor will be a lot of work and dedication. I am well prepared to undertake those responsibilities. Our super city requires from its members excellence in governance, leadership and I look around this table at those present and acknowledge you as good leaders. I also acknowledge that I have known some of you for a long time (some councillors I have worked with are mentioned) My past work in local government attests to this.

Our aim should always been about betterment for the community, listening to others and creating an environment for people to live in harmony - enabling an environment where people can happily live their lives and achieve their goals.

In our working and professional life good relationships are a key to a successful life and no matter the circumstances, people are the key. He tangata, he tangata, he tangata.

Having worked in the public sector for Manukau City Council, Waitakere City Council and then ATEED, this taught me the value of public service and the need for our services to be effective, efficient and to provide maximum value for money. Good value for money is
important to our residents, a lot of people have reaffirmed this. We in Local Government have a critical role in providing the social and physical infrastructure that our people need to be successful.

Excellence in local and regional economic growth and supporting Auckland businesses to be inclusive and world class are important, micro and macro economic factors have an impact on a cities success, we need to ensure good economic development outcomes to support our world class city values and outcomes.

I am here today because I see the opportunities that exist in our communities and the need for an advocate who will lead the chant for "more, more, more". More fairness, more equity, more investment, more safety, more public transport, more respect for our diverse communities our seniors and more accountability.

We need Council's infrastructure and services to meet the growing needs of our people and our businesses. We need people to feel safe in our public spaces and using our services.

Auckland is at a crossroads facing significant challenges from climate change, provision for transport, housing, and major infrastructure. We need delivery of projects to support Auckland’s growth, and to delivery quickly, being a person who likes to see action. This is the challenge for the next three years.

I particularly look forward to seeing and fully supporting the planned major projects in the Whau move to the implementation stage and to support delivery in other areas in Auckland – to think regionally and globally.

As local board chair from 2016, I was proud to see the new Avondale Library and Community facility funded, for the Whau Pool and Recreation centre be allocated funding in the LTP and to work alongside many outstanding and wonderful local community groups and to support Whau businesses. Our great communities across Tamaki Makaurau make this a fabulous city. By implementing excellence in governance and truly engaging with the community, we respond to the needs of our people.
It is important to understand our history and to listen carefully to our communities, we need to ensure that our investment meets the needs and expectations of the community and serves all of Auckland.

This is important because we need to take Aucklanders along the journey with us. Not all decisions that we make around the council table will be to everyone's taste. Some decisions will be hard. It is inevitable that we will need to work though and agree a position to take some calculated risks from time to time. I am up for the challenge.

As a council we need to ensure that our people are engaged in our decision making and that even if they disagree with a decision, they can still understand it.

I am here to have a positive impact on the city, focusing on delivery of the projects that Auckland needs, while maintaining good fiscal disciplines and value for money.

We must see progress. Current and future Aucklanders rely on our governance for the projects and policies that our society relies on. For Aucklanders to be successful, they need us to deliver for them. This is why I call on you all to join me in calling for more, more, more.

Nga Mihi
Laws affecting elected members
Report to the inaugural meeting of Governing Body

Dani Gardiner – General Counsel
Meredith Webb – Manager, Public Law

General explanation required

• Clause 21(5)(c), Schedule 7, Local Government Act 2002
• At the first meeting after the three-yearly local election, elected members must receive a general explanation of the laws that affect them as elected members
Laws that affect your individual actions

- Local Authorities (Members’ Interests) Act 1968
- Crimes Act 1961
- Secret Commissions Act 1910
- Financial Markets Conduct Act 2013
- NZSX Listing Rules
- Health and Safety at Work Act 2015
- Personal liability of elected members

Laws that apply to your collective decision-making

- Local Government Official Information and Meetings Act 1987
- Local Government Act 2002
- Local Government (Auckland Council) Act 2009
- Other statutory decision-making requirements
- General public law principles
Further advice

As an elected member you can seek advice from Legal Services on any of the laws relating to a particular decision or council issue.

For further legal assistance please contact Dani Gardiner, General Counsel, at legalservices@aucklandcouncil.govt.nz or through your councillor support advisor.
Auckland City Centre Advisory Board

2016-2019 report to Governing Body
City Centre rating map

Established by the Auckland City Council in 2004/2005

$22.8 million per annum

4.5% is drawn from residents
95.4% is drawn from businesses
Terms of Reference

- advise on council strategies and plans that impacts on Auckland city centre
- advise on the priorities of the City Centre Targeted Rate investment portfolio
- recommend any proposed changes to the Auckland City Centre Targeted Rate policy
- advise on issues and opportunities to support city centre outcomes and its success
- as appropriate, members may participate on behalf of the board, as part stakeholder reference groups to provide feedback to city centre projects and initiatives
- work with the council group and staff to achieve shared outcomes for the city centre

Membership (19)

Ms Viv Beck – Business Improvement District, Chair
Mr James Mooney – Urban Design/Institute of Architects
Mr Andrew Gaukrodger – Corporate Sector, Deputy Chair
Mr Nigel Murphy – Tertiary Education (AUT)
Mr Ngarimu Blair – Ngāti Whātua Ōrākei
Mr Adam Parkinson – City Centre Residents Group
Ms Noeline Buckland – City Centre Residents Group
Mr Patrick Reynolds – Transport representative
Mr Greg Cohen – Tourism/Travel
Mr Michael Richardson – Business Improvement District
Mr Ben Corban – Arts and Cultural
Mr Mark Kingsford – Corporate Sector
Mr Terry Cornelius, JP – Retail Sector
Mr George Crawford – Property Council of NZ
Amy Malcolm – Tertiary Education (University of Auckland)
Mayor Hon Phil Goff, CNZM, JP – Auckland Council
Ms Pippa Coom – Waitematā Local Board, Auckland Council
Cr Mike Lee – Liaison Councillor
Cr Chris Darby – Auckland Council (Mayor’s alternate)
Key Advisory Contributions

- Auckland Plan 2050
- Long Term Plan 2018 – 2028
- City Centre Master Plan and Waterfront Plan (Update)
- City Centre Public Arts Plan
- Homelessness city centre targeted rate support
  - $2million - James Liston Hostel refurbishment
  - $600,000 – assertive outreach over two years
Key Advisory Contributions – Projects & Initiatives

- Homelessness
- Cleaning & Maintenance
- City Rail Link Urban Realm
- Development Response
- Victoria Street Linear Park
- America’s Cup Legacy & Leverage
- Downtown Infrastructure Development Programme
City centre targeted rate funded capital projects 2010-2018

- Completed capital projects
  1. Beach Road Upgrade
  2. Britomart Precinct Streetscapes (Stage 1)
  3. Britomart Precinct Streetscapes (Stage 2)
  4. Fliet / Darby Street upgrade
  5. Federal Street (Stage 1)
  6. Fort Lane
  7. Fort Street Upgrade
  8. Freyberg Square Upgrade
  9. Jean Roten Place
  10. Khartoum Place upgrade
  11. Kitchener - Upper Khartoum to Victoria
  12. Lorne Street Upgrade
  13. Myers Park Stage 1 - Playground
  14. Light Path - Nelson Street Off Ramp
  15. O'Connell Street upgrade & Artwork
  16. St Patrick's Square lighting

- Current Capital Projects
  17. Albert Street Public Realm
  18. Britomart Precinct Streetscapes (Stage 3)
  19. Federal Street (Stage 2)
  20. Holborn & Nelson Street Upgrade
  21. Karangahape Road Enhancement
  22. Learning Quarter
  23. Myers Park Stage 2 - Underpass
  24. Poynton Terrace
  25. Quay Streetscape Upgrade
  26. Lower Queen Street
City centre targeted rate expenditure 2010-2018

Percentage of expenditure by type of project

<table>
<thead>
<tr>
<th>Type</th>
<th>% of Total Expenditure</th>
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<tbody>
<tr>
<td>Activation</td>
<td>0.48%</td>
</tr>
<tr>
<td>Communications, marketing and events</td>
<td>0.07%</td>
</tr>
<tr>
<td>Infrastructure - public realm and/or streetscapes</td>
<td>0.07%</td>
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<tr>
<td>Planning and research</td>
<td>6.46%</td>
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<tr>
<td>Public Art</td>
<td>0.27%</td>
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<tr>
<td>Technology</td>
<td>2.45%</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>100.00%</strong></td>
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Expenditure by type – pie chart

Expenditure by year

- 2010: 20M
- 2011: 15M
- 2012: 10M
- 2013: 10M
- 2014: 10M
- 2015: 10M
- 2016: 5M
- 2017: 5M
- 2018: 5M
City Centre Targeted Rate Investment Portfolio Review

- Established board’s assessment criteria
- Strategic assessments completed
- Provided feedback on 11 strategic assessments
- Feedback on reallocation of funds and new initiatives
- Endorsed new investment CCTR portfolio 2019/2020

- July 2018
- Oct 2018–April 2019
  - April/May 2019
  - May 2019
  - June 2019
  - July 2019
City Centre Targeted Rate Contributing to the City Centre Transformation
City Centre Targeted Rate Portfolio
Part of the City Centre Transformation

Attachment A
Item 13
Federal Street Upgrade Stage 2
(Mayoral Drive to Wellesley Street)

Status
- Liaison with Auckland City Mission regarding construction phasing options is to continue to confirm programme.

Objectives
- Contribute to the creation of a coherent laneway circuit and envisioned in the City Centre Masterplan.
- Celebrate existing land use.
- A streetscape that better fits the scale and speed of pedestrians.
- Provide more interaction between building and street activities.

Key Risks
- Total project costs exceed approved budget.
- Auckland City Mission development causes significant delays to Federal Street upgrade.
- Reduced market capacity to deliver project due to city wide programme of works.

Milestones

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
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</thead>
<tbody>
<tr>
<td>Construction</td>
<td>Q1 '20</td>
<td>Q4 '20</td>
</tr>
</tbody>
</table>

Funding
- City Centre Targeted Rate - ~$8M
Federal Street Upgrade Stages 3 and 4
(Victoria Street to Wyndham Street and Swanson Street to Fanshawe Street)

Status
- Concept Design contract awarded to Boffa Miskell in August.

Objectives
- Deliver a streetscape that prioritises function and operation.
- Create a destination that celebrates the historic built form of the street and diverse social character of the city centre.
- Provide a flexible streetscape that empowers the local community and businesses.
- Demonstrates best practice in sustainability.
- Respond to council’s budget and time constraints.

Key Risks
- Significant developments anticipated in the area result in delay to the project.

Milestones

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Concept Design</td>
<td>Aug '19</td>
<td>Feb '20</td>
</tr>
</tbody>
</table>

Funding
- City Centre Targeted Rate - ~$14M
Item 13

**Strategic Alignment**

**Milestones**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business Case</td>
<td>Jun '19</td>
<td>Aug '19</td>
</tr>
<tr>
<td>Options</td>
<td>Aug '19</td>
<td>Sep '19</td>
</tr>
<tr>
<td>Detailed Scope &amp; Design</td>
<td>Oct '19</td>
<td>May '20</td>
</tr>
</tbody>
</table>

**Status**
- Business Case received council investment approval to pass through the plan stage.
- Scope is being defined and stakeholder engagement and design development is underway.

**Objectives**
- Improve the distribution of street space to prioritise people, operations and street functions.
- Reduce the level of discretionary traffic accessing High Street businesses.
- Enhance loading and servicing options of High Street recommended widths.
- Provide a new way to consult and engage with the community to manage change.

**Key Risks**
- Impact of on-street parking changes to local businesses.
- Traffic Control Committee resolution for parking space removal.

**Funding**
- City Centre Targeted Rate - $0.6M
Hobson Nelson Street Programme
Nelson Street Slip Lane – Placemaking Improvements

**Status**
- Strategic assessment received council investment approval to pass through to the business case stage.
- An option based business case is currently under development.

**Objectives**
- Enhance the amenity of the slip lane and encourage more active use at street level.
- Address current pedestrian safety concerns in the slip lane.
- Provide an improved pedestrian link for users of the slip lane and residents of the surrounding residential developments.

**Key Risks**
- 60 Cook Street development proceeds and overlaps with the slip lane enhancement programme.
- Project delay results in stakeholder disillusion.

**Milestones**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initial Business Case approved</td>
<td>Aug '19</td>
<td>Mar '20</td>
</tr>
</tbody>
</table>

**Funding**
- Funding for the Business case is being sourced from the Hobson/Nelson Street Upgrade programme.
Karangahape Road Enhancements

Status

- Site establishment for the first two stages of the project has commenced.
- Work underway on southern side of Karangahape Road, between Symonds Street and Upper Queen Street, and the northern side of Karangahape Road, between Ponsonby Road and Howe Street.

Objectives

- Deliver a high quality integrated streetscapes environment.
- Provide a safe and attractive cycle route along Karangahape Road.
- Give greater priority to public transport while enhancing access.

Key Risks

- Public response due to traffic changes during construction.
- Unexpected utilities encountered throughout construction.

Funding

City Centre Targeted Rate - $9M

Milestones

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>Jul '19</td>
<td>End '20</td>
</tr>
</tbody>
</table>

Strategic Alignment

- Transport and Access
- Belonging and Participation
### Myers Park Underpass

#### Strategic Alignment

- Belonging and Participation
- Māori Identity and Wellbeing
- Environment and Cultural Heritage

#### Milestones

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design Development</td>
<td>Sep '19</td>
<td>May '20</td>
</tr>
</tbody>
</table>

#### Status
- Preferred Concept Design supported by Auckland City Centre Advisory Board in July 2019.

#### Objectives
- Improve public perception of Myers Park and help establish it as a safe place to be.
- Improve accessibility and connectivity of the park.
- Utilise public art to improve activation and quality of the park.
- Maintain existing stormwater retention capacity.

#### Key Risks
- Design does not effectively mitigate safety issues such as anti-social behaviour.
- Design not perceived to improve accessibility.

#### Funding
- City Centre Targeted Rate - $7.55M

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**Attachment A**

Item 13
CRL Urban Realm Upgrades – Lower Queen Street and Albert Street

Status

- Contract C1, lower Queen Street – urban realm upgrade works due to commence late 2019 and run through to late 2020.
- Contract C2, lower Albert Street – urban realm upgrade works commenced 2018 and run through to late 2020.
- Contract C3, upper Albert Street – urban realm upgrade works – design to be developed following formation of the Alliance.

Objectives

- Achieve higher quality urban realm outcomes on the back of the City Rail Link reinstatement works along Albert Street and lower Queen Street.

Key Risks

- Insufficient remaining budget to deliver the full scope of urban realm upgrade for the Contract C3 section of Albert Street.
- Construction cost escalation further increase cost pressure on the project budgets.
- Interface with private development results in programme delays.

Funding

- Contract C1 - ~$15,000,000 from City Centre Targeted Rate
- Contract C2 - ~$11,000,000 from City Centre Targeted Rate
- Contract C3 - ~$4,000,000 from City Centre Targeted Rate
Quay Street Enhancement (Commerce Street to Viaduct East)

Status
- Detailed design completed July 2019.
- Construction underway, due for completion Dec 2020.

Objectives
Delivers on the City Centre Masterplan vision and outcomes by:
- Creating a people focused waterfront that caters for the anticipated growth in pedestrians and enhances connections between public transport modes;
- Reconnects the city with the Waitematā Harbour through good urban design and prioritises local traffic movements over through movements;
- Promote a thriving and authentic Māori identity and culture through a design approach that is founded on Māori design;

Key Risks
- Managing design outcomes and expectations within the total project budget;
- Delays to the construction of the project impact the ability to deliver the works by Dec 2020;
- Construction impact on local stakeholders

Funding
- City Centre Targeted Rate - $22,900,000

Strategic Alignment

Milestones

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>Q3 2019</td>
<td>Q4 2020</td>
</tr>
</tbody>
</table>
Britomart Precinct Streetscapes

**Status**
- Galway Street (mid-block) construction due to commence in Q1 2020. Project delivered as part of the Downtown Programme.
- Tyler Street and Galway Street (lower Queen to Commerce) construction due to commence in Q1 2021. Project delivered by City Rail Link Limited.

**Objectives**
- The City Centre Master Plan 2012 identifies the Britomart Precinct as intended to be a high-quality mixed use precinct.
- The Britomart Precinct Streetscape programme is envisioned to create a pedestrian friendly precinct with high public amenity value.

**Key Risks**
- Construction impact on local stakeholders
- Construction delays due to neighbouring projects.

**Milestones**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Start</th>
<th>End</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>Q1 2020</td>
<td>Q3 2021</td>
</tr>
<tr>
<td>(various)</td>
<td></td>
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</tbody>
</table>

**Funding**
- City Centre Targeted Rate - $20,000,000, comprising:
  - Tyler Street and Galway Street (lower Queen to Commerce) - ~$8,000,000
  - Galway Street (mid-block) - ~$5,500,000
  - Galway Street east (completed) - $3,620,000