

# Marae Infrastructure Programme – Interim Funding Guideline

## Guideline

1. This guideline provides interim funding direction for the delivery of Auckland Council's Marae Infrastructure Programme. The guidelines have been informed by the Marae Infrastructure Programme Plan and the initial delivery phase for the programme. They will be reviewed as the programme progresses and on completion of a wider marae development framework/strategy for council.

## Purpose

2. The Marae Infrastructure Programme seeks to deliver safe, healthy and warm marae as part of the wider council focus area of marae being self-sustaining and prosperous. This is further refined to supporting marae achieve Building Warrant of Fitness requirements and increase Code of Compliance where possible.
3. The Auckland Council has committed funding to support the physical infrastructure development of marae through this non-contestable marae programme. It is specifically targeted at existing mana whenua and mataawaka marae within Tāmaki Makaurau and focuses on physical works related to the whareniui (meeting house), wharekai (dining hall), wharepaku (ablution block), and associated infrastructure such as water and wastewater systems.

## Background

4. A priority outcome within the Auckland Plan 2050 is 'Māori Identity and Wellbeing – A thriving Māori identity is Auckland's point of difference in the world, it advances prosperity for Māori and benefits all Aucklanders'. The outcome will be realised through seven focus areas including 'Investing in marae to be Self-sustaining and Prosperous'.
5. Marae are valued by their communities as significant cultural hubs and the leadership role marae have in enabling better outcomes for Māori and the wider community continues to grow.
6. In 2014 council commissioned Boffa Miskell, assisted by Maynard Marks, to conduct a needs assessment of mana whenua and mataawaka marae in the Auckland region. The report found:
  - Majority of marae are managed entirely by volunteers
  - Those marae with paid roles are for basic administrative services or cleaners
  - Where marae provide social services, their staff numbers relate to the range and scale of social services provided – from four to more than 10 staff.

- Needs for rural marae require additional water, wastewater and access infrastructure.
7. Across marae the major challenges are:
- Built infrastructure requires significant work to ensure safety and compliance
  - Costs related to capital infrastructure maintenance and renewals cannot be met internally, nor can be depreciation funded
  - Asset management can require specialised skills which are not available within internal marae networks.
8. Following completion of the marae condition assessments, the Auckland Council 2015 LTP included additional funding for capital expenditure (capex) marae work commencing in FY19. The capex fund was subsequently included in the 2018 LTP consolidated Māori Outcomes budget of \$150m and converted to debt funded opex to enable works on a third party owned asset.
9. The Marae Infrastructure Programme has been developed as a significant opportunity for council to collaborate with marae on how best to support investment in the physical infrastructure for marae.

## Outcomes

10. The anticipated outcomes from this programme are:
- a. Whānau connections to marae are maintained and enhanced
  - b. Marae continue as significant cultural and social hubs for future generations
  - c. Marae function as focal points for Māori social, economic and cultural leadership
  - d. Marae can extend whanaungatanga to the wider community, including in times of need
  - e. Value for money and leverage is achieved through a delivery approach focussed on working with internal service providers and external funding partners (Central Government, philanthropic, businesses).

## Eligible Marae

11. Marae eligible under this programme are mana whenua and mataawaka marae listed as follows in no particular order:

Te Mahurehure Marae  
Nga Hau E Wha O Pukekohe Marae  
Ngati Kohua Marae  
Reretewhioi Marae  
Tahuna Marae  
Umupuia Marae  
Whatapaka Marae

Motairehe Marae  
Ngatiwai O Aotea Kawa Marae  
Te Piringatahi o te Maungaarongo Marae  
Te Herenga Waka o Orewa Marae  
Awataha Marae  
Makaurau Marae  
Pukaki Marae  
Te Puea Memorial Marae  
Nga Whare Waatea Marae  
Mataatua Marae  
Papatuanuku Kokiri Marae  
Manurewa Marae  
Ruapotaka Marae  
Te Tira Hou Marae  
Orakei Marae  
Ngāti Otara Marae  
Papakura Marae  
Haranui Marae  
Omaha Marae  
Te Kia Ora Marae  
Te Aroha Marae  
Whiti Te Ra Marae O Rewiti  
Puatahi Marae  
Piritahi Marae  
Hoani Waititi Marae

12. The 2014 Boffa Miskell marae assessment has been used as the best source of information currently available to council to determine a priority order for eligible marae. The priority order is confidential to each marae and will not be made widely available without the approval of the marae.
13. Institutional marae including church, school, tertiary, and government department marae, and marae associated with commercial entities such as the Auckland Museum marae, are not eligible for funding under this programme.

### **In scope works**

14. For the purposes of this programme, works are limited to:
  - a. Wharenuui / wharehui (main building or meeting house);
  - b. Wharekai (kitchen / dining hall);
  - c. Ablution facilities (wharepaku, showers etc)
  - d. Carparking areas and access ways;
  - e. Water, wastewater, stormwater infrastructure;
  - f. Other physical infrastructure where it is agreed by council and the marae it is integral to the fundamental operation of the marae (for example: waharoa, paepae, etc.).

15. The scope of activities funded through this programme are listed below:

<b>Activities in scope</b>	<b>Priority</b>
Facilities build, rebuild, renovation or maintenance to achieve BWof/CoC (for existing marae). This includes roofing, insulation, health and safety systems (e.g. fire) electrical, fixed appliances, flooring, heating.	Top priority for funding
Water related infrastructure and maintenance e.g. water tanks, drainage, wastewater systems	Top priority for funding
Engineering, planning, consenting and design costs	Included as part of every development
Utility connections e.g. broadband, water	Considered on a case by case basis
Access infrastructure e.g. roading, pathways	Considered on a case by case basis
Insurance	Considered on a case by case basis
Sustainability solutions e.g. solar panels, water recycling	Considered on a case by case basis where solution provides value for money
Asset management plans will be included as part of every development	Included as part of every development
Urgent health and safety works	Considered on a case by case basis

16. These works may not be a complete list of those required and will be reviewed on a regular basis.
17. Council retains discretion to agree works not listed above with the marae, provided the works contribute towards the overall purpose and outcomes of the programme.
18. Where marae infrastructure is proposed to be totally rebuilt in whole or part (e.g. replacement of wharekai), the council will enter into discussions with the marae to identify how the programme can assist. The costs for rebuild are likely to be significantly more than what is available through this programme and discussions with other marae funders (e.g. Foundation North, Oranga Marae) as part of a wider funding approach may be needed.

## Out of scope works

19. The following activities are out of scope under this programme

<b>Activities out of scope</b>
New Marae
New buildings (unless existing building needs to be demolished), utility sheds
Infrastructure work on residential or ancillary buildings
Infrastructure work on kohanga/kura/educational/medical facilities
Non-structural taonga e.g. pou, tukutuku boards

Furniture and other non-fixed or non-structural assets e.g. Beds, mattresses, crockery.
Wharves
Papakainga

## Allocation

20. The Māori Outcomes Steering Group confirmed a total amount of \$60m over a 10 year period, from the 2018 LTP Māori Outcomes budget for this programme.
21. A 10-year programme budget will set out forecast costs for each marae project. Project costs will be approved under relevant financial delegations including those of the Director Customer and Community Services, the General Manager Community Facilities and the Principal Programme Manager Marae Development.
22. As a non-contestable fund, council will enter into discussions with eligible marae based on the prioritisation order.
23. Marae are under no obligation to participate in this programme.
24. Council and the marae will enter into a Development Agreement setting out the works to be completed and timeline. Under the Development Agreement, the council is responsible for the project management and delivery of the agreed works. The Director Customer and Community Services will sign the agreement on behalf of council.
25. In the case where a rebuild is required council and the marae will enter into a Funding Agreement. The Director Customer and Community Services will sign the agreement on behalf of council.
26. Agreed urgent works will be project managed by council and approved under the relevant financial delegations.
27. The reporting committee for this programme is the Parks, Arts, Community and Events Committee.

## General requirements

28. In order to enter into an agreement under this programme the marae must meet the following criteria:
  - a. Marae must be represented by a trust, authority or other formally recognised body, or be a Māori Reservation.
  - b. Marae have appropriate governance, financial and management structures, policies and processes in place.
  - c. Marae on leased land must confirm a lease arrangement is in place for a minimum of 10 years from the date of the Development Agreement.