Date: Tuesday 16 June 2020
Time: 1:00pm
Meeting Room: This meeting will proceed via Skype for Business.
Venue: Either a recording or written summary will be uploaded on the Auckland Council website

Waitematā Local Board
OPEN MINUTE ITEM ATTACHMENTS

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Note: The attachments contained within this document are for consideration and should not be construed as Council policy unless and until adopted. Should Councillors require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
Shared settlement service providers hub for former refugees, migrants and asylum seekers.

“Nau te rouroa, nakau te rouroa, ka ora te manuhiri.”
The issue

- Currently, former refugees, migrants and asylum seekers, wishing to access support; need to navigate a variety of service providers geographically dispersed across Auckland.

- Personal transport is often non-existent and public transport not always easy and direct.
A way to solve it

To remedy this situation, a group of six service providers wish to secure a facility that would provide a ‘**one stop shop**’ that improves the settlement outcomes of their clients, particularly those identified as at:

- facing severe risk of marginalisation
- isolation
- poverty
- deprivation
- unresolved trauma
- language challenges.
The providers

- Belong Aotearoa
- RASNZ (Refugees as Survivors New Zealand)
- ARCC (Aotearoa Resettled Community Coalition)
- Planet FM
- New Zealand Red Cross
- Asylum Seekers Support Trust (ASST)
The benefits

Co-location would enable these service providers to:

• efficiently deliver their support
• reduce duplication
• encourage networking and collaboration between the services
• which will ultimately benefit their clients and improve settlement outcomes for new, New Zealanders.
A snapshot of 2018 Auckland census data

- Born in New Zealand: 59%
- Born overseas: 41%

5% of all Aucklanders (75,252) do not speak English.


24,046 former refugees and their families came to NZ in the last 10 years.
We are growing more diverse

- **28.2%** of Auckland's population identify with an Asian ethnicity. An increase of 44.1% since the 2013 census.

- **43.7%** increase in the Middle Eastern, Latin American and African (MELAA) category since the 2013 census.

- An increase of **25.1%** since the 2013 census of people identifying with a Pacific ethnicity (13.8% of Auckland's population).
Desired outcomes of a “one stop shop”

Former refugees, migrants and asylum seekers are:

- participating fully in society
- integrated socially and economically as soon as possible
- living independently
- undertaking the same responsibilities and exercising the same rights as other New Zealanders
- have a strong sense of belonging to their own community and to New Zealand.
Benefits of a shared hub

- The provision of a hub will assist in normalising the seeking of help.
- The hub will be more than a shared location for services but offer and host extended community programmes and activities that foster both a sense of belonging and ownership by the community.
- The hub will be part of a wheel and spoke model where the co-located organisations also deliver programmes and activities in shared spaces across a range of suburbs, supported by technology.
Benefits cont.

• The hub will provide culturally appropriate services to both new arrivals and long term former refugees, migrants and asylum seekers.

• The provision of the hub will help address the continuing growth and demand on existing facilities.

• By developing a hub, the investment value for funders will increase through collaboration and resource sharing.

• The hub aims to maximise government’s resettlement and integration initiatives.

• For clients most importantly it will reduce time, travel, costs and effort.
International experience

One stop shop services for former refugee, migrant and asylum seeker communities can be found all around the world. They were established to bring together services so a coherent and holistic response can be provided that supports immediate and long term resettlement for former refugee and migrant communities. (LEAD 2019)

The literature reviewed identifies that existing hubs have seen immense benefits for both communities and service providers, and have led to drastic improvements in resettlement outcomes. (LEAD 2019).
Potential services delivered in one hub

- WINZ and Housing New Zealand
- An information or “CAB’ type of service for former refugees, migrants, and asylum seekers
- Lawyer/legal services (e.g. a partnership with Community Law)
- Justice of the Peace
- Additional employment brokers
- Social work services
- Additional mental health services
- Age Concern
- Budgeting service providers
Location

The preferable location would be adjacent to a town centre, on a major public transport network.
The support you can provide

Please support our proposal in every way you are able, this could be:

• Telling us about potential buildings that would work for us.
• Spreading the word to everyone you know that may be able to support us to achieve our goal.
• Be a champion for us so we are better able to deliver to our clients, who are our new, New Zealanders.

“With your food basket, and my food basket, the people will thrive.”
Notice of Motion – Member A Bonham to Support Biodiversity in the Hauraki Gulf

In accordance with Standing Orders, please place the following Notice of Motion on the agenda for the Waitematā Local Board meeting being held on 16 June 2020:

Ngā tūtohunga Recommendation/s

That the Waitematā Local Board:

a) receive the Notice of Motion

b) notes with concern the findings in the Hauraki Gulf / Tikapa Moana / Te Moananui-Toi State of the Gulf Report 2020¹:

(i) the reduction of kelp forests, koura (crayfish), terakihi, john dory, tuangi (oakle), taiko (black petrel), fairy terns, tamure (snapper) amongst other species.²

(ii) kina barrens, toxic algal blooms, acidification of the oceans, marine levels of nitrogen and mercury, commercial fishing methods that cause damage to the sea floor, water pollution, habitat degradation from sediment, stormwater events, disease and marine pests.

(iii) and the limited progress in the restoration of shellfish to the Gulf with 10 recorded mass mortality events in the Marine Park in the last ten years.

c) acknowledges the complexity of the issue and supports the work done by Auckland Council in its sustainable approach to procurement, for investing in the Central Interceptor, and for developing the Strategic Approach to Sediment programme and urges the Governing Body to incorporate recommendations from this programme, the State of the Gulf Report and other relevant environmental reports into the Auckland Unitary Plan so as to reduce sediment, chemicals and pollution from urban development, industry and agriculture from flowing into the Hauraki Gulf.

d) urges the Governing Body to continue funding environmental research on Auckland’s coastlines and develop strategies for environmentally sustainable growth.


² The loss of some species is substantial, for example, kelp, crayfish, other stocks have needed rebuilding, including tamure (snapper) and terakihi. Shark, dolphin, whales, seals and sealsions numbers have been decimated in numbers since humans arrived. Green-lipped mussels have all gone. Pinkerton MH, MacDiarmid A, Beaumont J, et al. Changes to the food-web of the Hauraki Gulf during the period of human occupation: a mass-balance model approach. Wellington: Ministry for Primary Industries; 2015. MacDiarmid AB, McKeanie A, Abraham ER. Top-down effects on rocky reef ecosystems in north-eastern New Zealand: a historic and qualitative modelling approach. Wellington: Ministry for Primary Industries; 2016.
e) urges the Planning Committee to use their discretionary powers to develop a policy for development and urban growth that ensures better water quality outcomes, improving water capture and disposal, and improves biodiversity in our waterways and harbours.

f) seeks the Governing Body to use their Resource Management Act powers to increase (from the current 0.3%) to at least 30% by 2030 (with staggered targets in between) the proportion of the Hauraki Gulf Marine Park reserve that is protected and to support the restoration of 1000 square metres of shellfish beds and reefs, as recommended by the Hauraki Gulf Forum Political Reference Group on 25 May 2020.

g) recommends the Governing Body in collaboration with the Hauraki Gulf Forum to develop a business case for an expanded marine reserve, a networked protected area that is likely to restore the biodiversity of the gulf and open up new opportunities for Māori, New Zealanders and visitors to connect with the natural environment, enable comparative research and research into regenerative aquaculture.

(h) resolves to continue to support local programs to eliminate mammalian pests from Waitematā and endorses programs in other appropriate mainland areas and the Gulf Islands.

(i) resolves to play its part alongside Healthy Waters, Community Facilities, Watercare and Auckland Transport (and fund local programs) as appropriate to improve the health of waterways and the harbour, through stream and beach clean ups; plantings; park management; natural and engineered systems to reduce sediment, and contaminated storm water flows into the Hauraki Gulf;

(j) resolves to support the Hauraki Gulf Forum in meeting their goals and collaborating with stakeholders as appropriate.

(k) resolves to support local strategies to reduce emissions and draw down carbon to keep climate heating below 1.5 degrees to prevent acidification of the ocean.

(l) supports the speedy removal of harmful debris in the ocean and harbour – for example plastic waste, car tyres – and the development of strategies to reduce the practice and impact of marine dumping.

(m) advocates to the Ministry of Primary Industries and law enforcement agencies to adequately resource the consistent enforcement of regulations by fishery officers to discourage illegal practices, including taking fish illegally, and using Danish Seine sets and trawling where it is illegal in the Hauraki Gulf Marine Park to do so.

(n) advocates to the Ministry of Primary Industries that they explore setting up a registration system for recreational fishing boats or fishermen, and introduce an effective system of reporting of the recreational fishing catch so as to improve data around fish populations.

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4 https://infocouncil.aucklandcouncil.govt.nz/Open/2020-05/HGF_20200325_AGN_9630_AT_WEB.htm
5 Fishery officers may include members of the NZ Defence Force and the police as laid out in the Fisheries Act 1996 c 196.
(c) requests that these resolutions be forwarded to the Environment and Climate Change Committee, the Hauraki Gulf Forum, the Planning Committee, the Governing Body, Auckland Transport, Healthy Waters, local boards, and the Sustainability Office, for their consideration.

Horopaki Context

1. The Hauraki Gulf Marine Park was set up in 2000 to restore and protect it (covering the area below).

2. The Hauraki Gulf Forum as laid out in the Hauraki Gulf Marine Park Act does research, provides a forum for collaboration and gives advice, including a three-yearly report on the State of the Gulf 2020 but do not have the decision-making powers to restore the mauri of the waters of the Gulf. This is in the hands of Auckland Council and Central Government.
3. The establishment of the marine park has had some positive effects but there are still serious problems. The 2020 State of the Gulf Report notes that there is less fish, less kelp and more kina barrens. While species levels are constantly in flux, and species move around, there is some evidence that without key species playing their role the ecosystem may be out of balance. Since human arrival to the Gulf, research done for the Ministry for Primary Industries estimate shark numbers are down 86%, crabs down 56%, lobsters down 76%, seals and sea lions almost 100% and green lipped mussels 100%. Seabirds and shorebird numbers have reduced by 67%.

4. Stocks of some fish species have needed rebuilding. Fisheries regulations have used mechanisms effectively to restore stock levels to a sustainable fisheries level but sustainable fishing may involve taking 30-60% of stocks. Sustainable fishing does not equate to an abundant natural eco-system. Over-fishing is not the only stress put on fish stocks in the Hauraki Gulf. Degraded habitats and insufficient food for fish are also a problem. Environmental stress can also be caused by changes in temperature, salinity and high levels of silt discharged into the oceans.

5. Data collection is incomplete, particularly around the recreational take. Recreational fishing boats are not registered. NIWA boat ramp estimates and aerial surveys are outlined in various Fisheries Assessment Reports, and summarised in the MPI Stock Assessment Plenary Reports).

6. There is increasing concern by scientists, naturalists, and communities within and outside New Zealand around the health of oceans (or lack of) and the need for urgent action at a local, national and international level. A 30% no-take area has been recommended to protect and restore ocean biodiversity and health by marine conservation scientists internationally and in New Zealand. The key goal of 30x30 (30% marine reserves by 2030) was originally adopted by a range of scientists at the 2014 World Parks Conference in Sydney. This was later endorsed by the 2016 IUCN World Conservation Congress, which NZ is a member of through the Department of Conservation. Dr Tom Timski, Head of Natural Sciences at Auckland Museum and a senior marine scientist in NZ, recorded his call for 30% marine protection in the Hauraki Gulf last year.

7. There are many complex factors at play. The Hauraki Gulf is affected by what happens on land as much as it does at sea. The Auckland Unitary Plan is designed to support growth and it may be that coastal and other environmental outcomes are insufficiently monitored and reviewed. In the meantime council is being critiqued in some departments for not acting in a sufficiently precautionary way as it approaches development and asset renewals (eg, stormwater/waste).

8. The management of the gulf is a complex issue and involves the Hauraki Gulf Forum, Governing Body, mana whenua, communities, government ministries and agencies, council staff across departments, and non-government organisations working together collaboratively. The Gulf is of huge importance to many stakeholders with

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6 Pinkerton, MacDiarmid, Beaumont et al. 2015. Changes to the food-web of the Hauraki Gulf during the period of human occupation. Wellington: Ministry of Primary Industries
8 https://mpa-news.openchannels.org/news/mpa-news/world-parks-congress-recommends-target-30-no-take-
different interests and a collaborative approach is being taken to work across council, and with the recreational fishing sector, the tourist sector, iwi and hapū to enhance sustainability of recreational fishing activity; implement seasonal or other rāhui closures and develop other appropriate mechanisms to reduce waste and enhance stewardship of marine life in the Gulf.

9. There are many legislative bodies and enforcement agencies with shared responsibility for the Gulf. They include mana whenua, Auckland Council, Waikato Regional Council, territorial authorities, the Department of Conservation, Ministry for Primary Industries and the Hauraki Gulf Forum. Most aspects of their roles are different, to avoid duplication and confusion over responsibilities. However both central government and regional authorities may play a role in protecting biodiversity and ensuring a healthy marine environment as a cultural and environmental asset.

10. A stakeholder working group supported by the Hauraki Gulf Forum, the Auckland Council Hauraki Gulf Political Reference Group (previously Auckland Council Sea Change Political Reference Group) with some input from government agencies and council staff produced Sea Change: Hauraki Gulf Marine Spatial Plan\(^\text{16}\) to set a strategic vision at a regional and national level. Central government is also working on a strategy with reference to Sea Change and other plans.

11. Sea Change (the Hauraki Gulf Marine Spatial Plan) is a non-statutory document. It does not contain any rules and it is not legally binding in itself. It provides integrated management approaches and recommended actions. “While the Hauraki Gulf Marine Park is incredibly resilient, so much has been lost, destroyed or damaged and very little recovery has been achieved to date. The Hauraki Gulf Marine Spatial Plan sets out a roadmap to restore and rebuild its values – to return it to the national taonga of the utmost importance to all New Zealanders.” The plan is underpinned by four values: Kaitiakitanga – shared responsibility and guardianship; Mahinga Kai, Pataaki Kai – replenishing the food basket; Ki Uta Ki Tai – holistic ecosystem approach; Kotahitanga – unity of vision, individual agency, prosperity.

12. Commercial and recreational fisheries have been breaching regulations and some people claim catch is customary Maori when no kaitiaki authorisation has been given. The number of permanent fishery officers\(^\text{17}\) may not be sufficient to protect the Hauraki Gulf and more support and education for people is required.

13. Dredging, trawling and use of Danish seine sets can damage the sea floor and reduction of this practice has been helpful. Dredging continues at 49% of the previous level, while around 22% of Danish Seine sets occurred in 300km\(^2\) where regulations prohibit this practice.

14. The status of scallop beds is unknown. With regards to cockles the only areas where there are increases in harvestable cockles is on monitored sites where seasonal harvesting bans are in place. Land development, sediment and pollutants may be to blame for lack of cockle recruitment in historic shellfish beds like Cheltenham Beach.

\(^{16}\) Sea Change: Hauraki Gulf Marine Spatial Plan Overview. 

\(^{17}\) Staff suggest the current number is twelve.
15. The koura (crayfish) population has been substantially reduced and are now at levels similar to those in unprotected areas in the mid-1990s and in the Hauraki Gulf report they were considered functionally extinct. In 2018, large cuts in catch allowances were made to allow the stock to rebuild towards target levels. In April 2020, the recreational bag limit was reduced from six to three, to further help the rebuild of the CRA2 stock.

16. Sustainable Science Challenge projects meanwhile have identified kelp as potentially a very useful fertilizer as well as being essential for feeding other fish in the gulf.  

17. A thriving ocean eco-system is of deep significance to everyone, and that of the Hauraki Gulf to Māori and all New Zealanders for many reasons that include but go far beyond recreational and economic opportunities.

18. The American Blue Parks reported this year that fisheries working outside of Papahanaumokuakea, a marine park near Hawaii that is larger than Texas, have not suffered a reduction in take since the expansion of the park. Expanding the Papahanaumokuakea was hugely controversial with the fishing industry in 2016. The peer-reviewed study published this year has shown that “catch per unit effort has increased overall” Professor John Lynham, Department of Economics, University of Hawaii. Instead of being contrary to fishing interests including indigenous fishing rights, an expanded no-take zone, and seasonal restrictions can support more fishing long-term.

19. The spat from snapper in Goat Island spill over into other parts of the gulf distributed by currents. This video link demonstrates the importance of the Goat Island sanctuary for snapper: https://drive.google.com/file/d/1VitnB2pPOO3cMrRX9N-mKyiN6yvLq/view. The view of Nick Shears and Tim Haggitt of the Institute of Marine Sciences is that no-take areas offer hope, but are currently too small to address the systemic decline of fishstocks across the gulf.

20. The benefits of (no-take) marine reserves for education, data collection and revenue generation from visitors can be achieved with little direct cost, a 2008 study of the reserve at Leigh indicated it generated $18.6 million a year for the local economy at a cost of around $70,000 for DoC. A no-take area is likely to have 50-200% more fish than sustainably fished waters.

21. A collaborative approach to encourage slower speeds by ships entering the port has been successful and there has been a reduction in the number of Bryde’s whales injured and killed, but the health of the whale population is still of concern. Measured levels of metals, particularly of zinc and mercury, remain high. Nitrate levels are still increasing in some areas, as is the amount of soil run off and siltation, at the expense of both land and sea. Toxic algal blooms are relatively frequent in the Gulf.

22. The abundance of shellfish can be an indicator of sea health, as Shellfish populations can be decimated by water quality. This can be affected by what happens on land and upstream. NIWA recommendations to improve the water quality of harbours include focus on the following:
   - Nutrients - reduce inputs of nitrogen and phosphorus (fertiliser and industrial run-off) into waterways from surrounding land use activities.

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18 Dr Nick Lewis and Jason Mika spoke at the Maritime Museum, 17 June 2019, about the opportunities and challenges to substantially increase the Blue Economy.
23. Council staff and elected members have identified that current efforts to protect the gulf could be improved and are working with council departments to develop a strategy and improve environmental protections in the Auckland Unitary Plan. Auckland Council are also inputting into a government response strategy to improve marine protection and fisheries management.

24. Some fishing, biodiversity and pollution effects can potentially be addressed through regional council plans. The Court of Appeal recently found that the Resource Management Act (RMA) does not prevent regional councils from controlling fisheries resources including creating marine reserves through their RMA functions, provided they are not doing so for Fisheries Act purposes. This offers up an opportunity for Auckland Council to take action.27

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**Signatories**

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<td>Alexandra Bonham</td>
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<td>Richard Northey</td>
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27 The Court of Appeal found that there is an overlap in the functions of regional councils under the RMA and those of the Minister of Fisheries under the Fisheries Act. The two statutes complement and “look at” each other. It concluded that biodiversity functions of the RMA were much broader than those of the Fisheries Act. The RMA “protects indigenous biodiversity not just as a resource but for its intrinsic value and for its ecological, genetic, social, economic, scientific, educational, cultural, recreational and aesthetic values”. The Court also noted that regional councils were assigned the primary governance role in maintaining indigenous biodiversity, stating: “This brings us to a significant point, which is that the legislative history records that a choice was made not to establish this important function under the Fisheries Act for the coastal marine area but rather to assign it to regional councils under the RMA.”

DRAFT LOCAL BOARD PLAN 2020 FOR CONSULTATION

Cover Page
Te Rohe ā-Poari o Waitematā Local Board

Waitematā Local Board area

The Waitematā Local Board area is bounded by Westmere in the west and Parnell to the east. Arch Hill, Eden Terrace and Newmarket mark our southern boundary and to our north is the iconic and beautiful Waitematā Harbour. Waitematā is made up of many distinctive communities including Westmere, Grey Lynn, Herne Bay, Ponsonby, Arch Hill, St Marys Bay, Freemans Bay, Newton, Eden Terrace, Grafton, Newmarket, Parnell and the city centre.

Waitematā has a long history of settlement, first by Māori and later Europeans. Fifteen mana whenua iwi/hapu have an interest in Waitematā and five marae are located in the local board area. Our area contains many of the oldest suburbs and buildings in Tāmaki Makaurau / Auckland. The city centre with its active waterfront, port operation and maritime heritage is a unique and attractive place for residents and visitors alike.

At the 2018 Census there were 82,866 usual residents in Waitematā – about five per cent of Auckland’s total population. Almost two-thirds of the Waitematā population is of European ethnicity. Our large Asian community (31.5 per cent) is concentrated in the city centre, where over half of residents identify with an Asian ethnicity. Māori and Pacific peoples are generally under-represented in Waitematā when compared with the whole of Auckland.

We have a younger median age in Waitematā of 31.4 years and a significantly greater proportion of people aged 25 to 34, compared with Auckland as a whole. By contrast the proportions of children in Waitematā are half those of Auckland. While the number of residents aged 65 and over has increased, the overall proportion of this group remains relatively low.

Home ownership is relatively low in Waitematā at 39.1 per cent, compared with 61.5 per cent for Auckland.

Driven by the city centre, the Waitematā area is the primary hub of employment and commerce in Auckland. In 2019 the Waitematā area accounted for 23 per cent of Auckland’s employment with employment mostly concentrated in the city centre. However, Waitematā has other pockets of concentrated employment, such as Newmarket, Eden Terrace and Newton/Grafton.

We have active business associations in Parnell, Newmarket, Ponsonby, the city centre, Uptown (Newton), Karangahape Road (all Business Improvement Districts) and Grey Lynn.

Several universities, numerous other educational facilities and Auckland Hospital are located in the local board area, along with many of Auckland’s top retail districts such as Newmarket and Ponsonby. We have a number of major cultural institutions including the Auckland War Memorial Museum, Maritime Museum, Auckland Art Gallery Toi o Tāmaki and the Museum of Transport and Technology (MOTAT).
Mihi

Mai i Te Waitematā ki tai, nau mai rā e Te Waitematā ki uta.
Hei taumarumaru koe mō te pū o te whēke kua huaina nei, ko te tāone nui o Tāmaki Makaurau.
Tītiro ki te Pourewa Tūkoi ki te rangi e tīti mai rā
i te manawa tonu o Te Horotiu,
tipua o te ao kōhatu kua memeha kē,
kua taupokihia e te ao kua kōhatu.
Ko Te Wai-o-Taiketu kei te rāwhiti ōu,
kō Tuki-tuki-muka te kai here i tō hope i te uru.
E rere ki tuawhenua, ka ū atu koe ki Te Wai-orea,
kei kō tata mai ko te Rae o Kāwharu
e eke ai koe ki Te Uru Karaka.
Heke whakatemiai ko Ngā Kauae Whati,
e piki ake ai koe ki Te Rimu-tahi.
Tītiro whakaiho koe, ko Waiatarau,
ko te Waikōkota.
E tahuri tō haere mā te ara Kārangaanga o Hape
kia tū anō koe i te kokotinga o te Ara Kuīni.
E whakamau ō kamo ki te āhurū mōwai
e hora ake nā i mua i a koe.
E mīharo ki tā te ringa tangata i hanga ai
hei kākahū i tā te ringa atua.
E takahi rā koe mā runga i ngā tapuwaere
o te tīni - pō te ao, ao te pō,
kia tau rawa atu koe ki te huia mai
a te mano ki Te Reenga-ora-iti.
Ki reira koe whakatau ai i te īwi;
Nau mai e taku iti, nau mai e taku rahū ki āhau,
ki Te Waitematā i uta, ki Te Waitematā i tai.
From Waitematā at sea to Waitematā on shore, welcome.
May you be a safe haven at the centre of this metropolis called Tāmaki Makaurau.
Gaze up to the Sky Tower that rises
out of the heart of Horotiu,
relic of the age of stone,
now covered over by a world of stone.
Te Wai-o-Taiehu marks your eastern bounds,
while Tuki-tuki-muka binds your western boundary.
Flowing inland you reach Wai-orea
though close by is Te Rāe o Kāwharu,
en-route to present-day Newton.
Glancing to your left lies Grey Lynn,
and up a rise you come to Ponsonby.
Looking below, there is Freemans Bay,
there too, is Waikōkōtā.
Your journey takes you now to Karangahape Road
across to where it intersects with the Queen’s byway.
Cast your eyes over the sheltered haven
that lies before you.
Marvel at what the human hand has created
to embellish that which was created by the hand of God.
Now follow in the footprints of many
who passed by - dawn till dusk and dusk till dawn,
until you too arrive amongst the hustle and bustle
of the throngs, at Britomart.
There you can bid the people;
Welcome one and all unto me,
Waitematā on shore, Waitematā at sea.
Ngā upoko kōrero

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Waitematā Local Board area
Mihi
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   Outcome two: Connected communities that are inclusive, accessible and equitable
   Outcome three: High quality urban development that has accessible, versatile, and sustainable public and private spaces
   Outcome four: A future focused green and climate change resilient Waitematā
   Outcome five: Sustainable transport network that is safe and accessible
   Outcome six: Prosperous Waitematā economy that is sustainable and innovative

Financial information

Your Waitematā Local Board members

Appendix A: Advocacy initiatives
He kōrero mai i te Heamana

From the Chair

Waitematā is the heart and soul of Tāmaki Makaurau, where many people choose to live, work, study, visit, play and be entertained. It is vital that the passion, energy, and creativity of all is advanced.

Waitematā has seen dramatic changes and immense growth, challenges, and opportunities. The city centre is undergoing major transformation and we have declared a climate emergency. COVID-19 and the consequent lockdown have had a significant impact on the council’s finances and so projects will need to be prioritised in this light – both in terms of where action is most needed as well as the council’s capacity to deliver.

They have also challenged our businesses’ viability and we intend to help them respond effectively to the challenge. We want to make sure Waitematā will continue to be a place where our businesses thrive, our communities feel safe and connected and our environment is healthy as we respond effectively and resiliently to pandemics, climate change, and major construction works.

It is my privilege to present our draft Waitematā Local Board Plan 2020-2023, taking account of the previous plan, the Pamell Plan and new play and park development plans. This draft plan presents our vision and aspirations for the next three years. Let us know if you think we have got it right.

A new focus we propose for the three years ahead is empowering Māori and celebrating identity and culture. We will continue to strengthen our partnerships with mana whenua and work together to integrate Māori values and history into our planning and decision-making and showcase the rich heritage through design, public art, signage, and park names.

It is important that everyone who lives in Waitematā has a place to call home, feel safe and be connected. COVID-19 will continue to impact our communities, particularly for our most vulnerable residents. It has also brought an enhanced sense of community. Together we will focus on helping our communities recover and provide opportunities that are inclusive and accessible, promote gender equity participation, empower women and girls as well as all ages, ethnicities, and abilities.

We have heard from you that housing affordability and homelessness are significant issues and we will advocate for solutions to end homelessness. Events, arts, and recreation creates a vibrant, healthy, and connected community as well as create local jobs and we will continue to support local events and community arts programmes.

A high-quality urban development includes accessible, versatile and sustainable public and private spaces. We are committed to creating additional open spaces and want to see the community’s vision of a park on Ponsonby Road become reality. With your support we will activate our public spaces and implement park improvements. You have been very clear that the Leys Institute building is an important community asset and we will advocate for the restoration of the public library there.
COVID-19 has shown positive impacts on our environment. We have experienced better cleaner air in the city centre, cleaner streams and harbours and increased biodiversity. We remain committed to the environment and propose to continue our focus on restoring our waterways, combating air pollution, and responding to the climate emergency. We will continue to support community-led projects to reduce carbon emissions. Together with our communities, we will grow our vital tree cover, support local gardens and composting, and continue agrichemical-free maintenance in our parks.

We need a sustainable transport network that is safe, accessible and provides sustainable choices. We have recently appreciated more than ever safe walking, cycling and other active modes of transport. We propose to extend our greenways, connect our cycleways, and design streets as public spaces that prioritise pedestrians and active transport, and further reduce our reliance on cars. We propose that safety is a key priority and will focus on improving safety, particularly around schools.

COVID-19 has significantly impacted the global and national economy. Waitematā is the major centre for employment and business in Auckland, and as such it is crucial that we will build our economic resilience. This will involve building capacity and working in new ways. We will work with our business leaders to maximise benefits from the Government’s efforts to stimulate the economy and together rebuild a sustainable and innovative Waitematā economy that thrives whilst responding to this challenge, as well as challenges from climate change and transformation projects.

Some initiatives and services we are proposing are dependent on finance or resource, and we will need to secure funding. We acknowledge the challenges our city faces in maintaining services levels and keeping rates rises at acceptable levels while faced with a time of uncertainty as we recover from the impact of COVID-19. This means some of our plans and aspirations may need to change as a result. It is more important than ever to hear from you on what your priorities are as we recover together.

We are fortunate to have engaged and passionate communities that influence our local board projects. We look forward to receiving your feedback on this plan to ensure we have a final plan that enables us to continue working with you over the next three years. By working together, we can achieve our aspiration to make Waitematā the best place it can be.

Richard Northey
Chair, Waitematā Local Board
He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council’s regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don’t operate in isolation. They support the following:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council’s 10-year budget (Long-term Plan) – planned spending and future investment priorities over the longer term, including local boards
- the council’s annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets, levels of service, performance measures and targets by activity for each financial year.
Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.
Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

We have identified these by considering what we know about our community, having worked closely with you and heard your views on a wide range of things. Our plan is also developed using feedback received from public engagement carried out between November 2019 and March 2020.

We have yet to fully determine the social and economic impacts of the COVID-19 pandemic on our communities and it may mean some of our plans and aspirations may need to change as a result. Our response will be delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

It is predicted that our levels of service may also need to change as part of the council’s response to COVID-19, but we do not currently know the extent of those changes. We will have more information once the council’s Annual Budget is adopted in late July 2020. The local board budgets and levels of service for the 2020/2021 financial year will be updated following that. To ensure we reflect your current needs and desires for Waitematā in this plan, we are sharing this draft document for your feedback. We will engage with our community through online events and conversations in person to hear your thoughts. These may be subject to change depending on the rules and requirements around the COVID-19 alert levels, as the safety of our community and staff is paramount.

We will make an effort to hear from the groups that are often hardest to reach, to ensure their voices are heard and considered.

The issues and priorities you raise with us through these interactions will help inform the final version of this plan.
Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.

Sometimes, important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role of local boards is to advocate to decision-makers to ensure they are aware of community views and the boards support for them.
Whakaotinga tahi: E whakamanatia ana te Māori, ā, e kitea ana ō rātou tuakiri, ahurea hoki

Outcome one: Māori are empowered, and their identity and culture is visible

Outcome description:

We celebrate and showcase Māori culture and grow respectful and reciprocal partnerships to ensure te ao Māori is embedded in our decision making.

We are proud of our Māori heritage and culture in Waitetutau and we seek every opportunity to celebrate and share this unique history with our residents and many visitors.

We will tell the stories of Māori cultural heritage and history throughout our parks and open spaces network, community places, in our print, signs and digital formats. We will continue to partner with mana whenua to name local roads, parks and facilities and to increase the use of te reo Māori in our signage.

We will incorporate Māori design principles when designing open spaces, playgrounds and creating new infrastructure such as advocating for a Māori and Pacific narrative in the Waterfront development. We will continue to engage with mana whenua at the inception of our projects to ensure the issues of significance to Māori are incorporated into our decision making.

You have told us that for Māori, heritage is not only the built form but the unbuilt and natural aspects of the landscape. We will consult and collaborate with mana whenua to conserve cultural and archaeological heritage particularly in coastal areas such as Pt Erin (Oka), Pt Resolution Taurarua and Meola Reef Te Tokaroa.

We are working with mana whenua and mataawaka to create a local responsive engagement and implementation plan, which will include key aspirations and priorities for Māori in the area, share information and identify opportunities to work together.

Māori are empowered and their identity and culture is visible is a new outcome we have included in our draft Local Board Plan this term. This outcome aims to strengthen our existing relationships to enable mana whenua rangatiratanga as well as encourage Māori participation in the democratic processes at the grass roots level.

Delivering on our commitment to Māori to meet our responsibilities under Te Tiriti o Waitangi at a local level is a priority for the Waitematā Local Board and we have reflected this in the remaining five outcomes of the draft Local Board Plan. We acknowledge the long association mana whenua have with the Waitematā area and we undertake to work in genuine partnership with all iwi and hapū with an interest in Waitematā.

What you’ve told us

"I’d like to see the addition of the Māori word(s) to the existing signage for public facilities. For example, bus stop - whakamutu pahi. Community Centre - pokapū hapori. The use of te reo written and spoken helps us all connect to the culture and language."

Attachment A

Item 17
Opportunities

- New public spaces are being developed from transformational projects such as the City Rail Link (CRL) and waterfront developments. This creates the opportunity for Māori design principles and artwork to be incorporated in the planning stage and for the local board to partner with mana whenua in naming these new and significant open spaces.
- Large events such as the 36th America’s Cup will bring thousands of visitors to the city. This is a fantastic opportunity to showcase our rich cultural history and uniqueness.

Challenges

- To have a flourishing Māori language – te reo Māori requires the efforts of many people to grow their capability.
- There is low participation and engagement with Māori at grass roots level. We need to navigate and connect with existing forums to ensure Māori views are considered.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

<table>
<thead>
<tr>
<th>Outcome: Māori are empowered, and their identity and culture is visible</th>
<th>Key initiatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Objective</td>
<td></td>
</tr>
<tr>
<td>Provide opportunities to celebrate Māori heritage and culture</td>
<td>Incorporate tikanga practices as part of our local board meetings, events and projects</td>
</tr>
<tr>
<td></td>
<td>Increase the use of te reo Māori in our signage</td>
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<tr>
<td></td>
<td>Partner with mana whenua to provide Māori naming and narrative throughout our local roads, parks and community places in print, signs and digital formats</td>
</tr>
<tr>
<td></td>
<td>Partner with Māori to celebrate events of significance such as Waitangi Day, Matariki and Māori Language Week.</td>
</tr>
<tr>
<td><strong>Integrate Māori values and sustainable practices into planning, decision-making and delivery</strong></td>
<td>Seek opportunities to reflect Māori stories through the use of public art</td>
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<tr>
<td></td>
<td>‘Ka noho’ - wairua and ngākau: Assist rangatahi to connect with mātauranga Māori to nurture skills and awareness around what it means to be self sufficient</td>
</tr>
<tr>
<td></td>
<td>‘Te tangata’ - tinana: Promote, progress and fund current and emerging initiatives, programmes and groups who are actively committed to the restoration, sustainability and protection of food sovereignty systems within their communities</td>
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<tr>
<td></td>
<td>Incorporate Māori design principles into new infrastructure e.g. playgrounds and open space designs such as Heard Park</td>
</tr>
<tr>
<td></td>
<td>Support Māori initiatives that minimise waste and encourage recycling infrastructure that connect with te ao Māori values</td>
</tr>
<tr>
<td><strong>Increased participation of iwi and non-affiliated Māori in decision making</strong></td>
<td>Māori communities are actively engaged and participate in decision making</td>
</tr>
<tr>
<td></td>
<td>Work alongside Māori to protect and support their interests and aspirations for Waitematā</td>
</tr>
<tr>
<td></td>
<td>Advocate for improved council processes to enable more Māori input on key strategies and plans</td>
</tr>
<tr>
<td><strong>Develop and foster authentic relationships with mana whenua</strong></td>
<td>Develop and support channels or forums for ongoing engagement with mana whenua such as an annual hui</td>
</tr>
</tbody>
</table>
Whakaotinga rua: He hapori honohono he mea manaaki, haratau, ōrite hoki

Outcome two: Connected communities that are inclusive, accessible and equitable

Outcome description:

Everyone has a place to call home and be connected to their communities. There are abundant opportunities to participate in decision making and activities regardless of age, gender, culture or ability.

We are fortunate to have a diverse and vibrant community in Waitematā. Our diversity includes families, children and young people to older adults, new migrants, international students, rainbow communities and people living with disabilities. We want all people who live in Waitematā to feel at home, to feel safe and to have opportunities to connect and participate in their community.

The COVID-19 pandemic has brought uncertainty and disruption. We want to help bring our community together to support each other, grow stronger and prosper through these difficult times. Our focus will be towards building community capacity to support the recovery, improve community resilience and restore social connectedness, for this and future pandemics and disasters. We must support vulnerable communities such as those who feel isolated, older people, deprived and low-income communities, youth, Māori and Pasifika communities.

Being heard

Diverse perspectives can inspire creativity and drive innovations. We want to ensure all voices are reflected in our decision-making, projects and planning. We will work with local communities to hear the voices that are often missed.

We want to see genuine empowerment of women and girls through community dialogue and engagement. Actions at the local and community level can often achieve an important change for improving women and girls’ daily lives.

We support Auckland being an age-friendly city. Older people as well as children and young people have a voice in Waitematā, and we will reflect their views and interests in our plans and decisions.
Sustainable solutions for homelessness

The continued presence of rough sleepers is a major concern, particularly in the city centre. We believe all people living in Waitematā should have a place to call home, can access opportunities and facilities, and have a sense of belonging.

Homelessness should be rare, brief and non-recurring. We will partner with agencies as part of a local cross-sectoral response to provide practical solutions to end homelessness including advocating for more healthy, affordable and secure homes. We will continue to provide support for these people to minimise harm and enhance dignity and wellbeing. This includes initiatives that provide basic amenities such as drinking fountains, showers, toilets and lockers.

Social connections and well-being

Arts and local events strengthen communities, connect cultural divides and help us celebrate our differences. Local events such as Parnell Festival of Roses provide a sense of community and bring people from different walks of life together to celebrate their neighbourhood. Partnering with TAPAC and supporting the Basement Theatre and Space Hub makes it easier for emerging artists of all ages to develop and present their work.

We will continue to enable a range of experiences from organised sport to informal recreation that help people lead active and healthier lives and support the delivery of community led activities and events.

We support enabling access and participation for older adults and people of all ages and abilities. Children and teenagers need both virtual and real-life spaces to connect, play and develop their interests.

It is important that we continue to support organisations that deliver services to improve the lives of people, particularly those who are vulnerable.

Waitematā has several important tertiary educational institutions. International students are a vital part of the social and economic success of these institutions. It is important that our new migrants and international students feel at home, feel safe and well-informed, and can contribute to our community.

There are a growing number of families living in the city centre. Schools are very much needed in the inner-city that children can get to safely, which will also provide a heart for the local community.

Harm from alcohol and from gambling needs to be minimised, including good host responsibility policies and retaining the 'Sinking Lid' policy on poker machine numbers.
We support Auckland being an age-friendly city, that enables access and participation for older adults and people of all ages. Children and young people have a voice in Waitematā, and we will reflect their views and interests in our plans and decisions.

Opportunities

- 46% of the local community were born overseas. Diverse cultural perspectives can inspire creativity and drive innovations. There is an opportunity to increase understanding and participation in democratic processes.

- In August 2018, the Waitematā Local Board agreed support for Auckland becoming a city for Convention for the Elimination of Discrimination Against Women (CEDAW). There is an opportunity to implement actions at the local and community level where change is often the most important for improving women’s and girls’ daily lives.

Challenges

- The COVID-19 pandemic has created uncertainty. We want to help bring our community together to support each other, grow stronger and prosper through difficult times.

- Homelessness is a regional issue. However, it is more concentrated and visible in the city centre. It is important that everyone has access to secure shelter, to opportunities and a sense of belonging. We will work across the sector to improve, end and prevent homelessness.

- With the expected reduction in our budget as a result of the impact of COVID-19, which may have implications on levels of service, we need to find the balance between the increased demand for our services and the limited capacity of space in our facilities.

- There are conflicting uses and unequal awareness and access to secure shelter. We need to identify and remove physical, cultural and gender bias barriers that people face.
Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

<table>
<thead>
<tr>
<th>Objective</th>
<th>Key initiatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support sustainable solutions to end homelessness</td>
<td>Identify and pilot appropriate initiatives that provide practical solutions for homelessness that can then be adopted regionally such as opening the showers at Ellen Melville centre</td>
</tr>
<tr>
<td></td>
<td>Partner with agencies as part of a local cross-sectoral response to homelessness in the city centre including funding local grass roots initiatives</td>
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<tr>
<td></td>
<td>Advocate for more safe, affordable, healthy and secure housing to be provided in Waitematā</td>
</tr>
<tr>
<td>Empower communities to become more resilient</td>
<td>Encourage and support residents, businesses and schools to develop healthy, sustainable and low carbon lifestyles</td>
</tr>
<tr>
<td></td>
<td>Work with our communities to develop resilience plans for the impacts of pandemics, climate emergencies, and natural and man-made disasters</td>
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<tr>
<td></td>
<td>Support activities that help communities to recover from the effects of COVID-19 and other emergencies and restore community connectedness</td>
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<tr>
<td></td>
<td>Support community-led projects for energy efficiency and reduced emissions such as the Low Carbon Network</td>
</tr>
<tr>
<td>Provide opportunities to connect communities, through creative and diverse arts, sports, events, and community activities</td>
<td>Support family friendly and accessible local events such as Parnell Festival of Roses</td>
</tr>
<tr>
<td></td>
<td>Support community organisations and initiatives that foster grassroots participation and community development</td>
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<tr>
<td></td>
<td>Promote active and healthy lifestyles, utilising our facilities</td>
</tr>
<tr>
<td>Provide accessible and inclusive opportunities and services that meet the needs of our diverse communities</td>
<td>Work with community groups to provide activities and programmes that connect people across generations and diverse cultures</td>
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<tr>
<td>Support activities that bring people into our parks such as the Out and About programme</td>
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<tr>
<td>Enable spaces for our diverse groups to connect such as a “youth lounge” and art spaces</td>
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<tr>
<td>Advocate for the early provision of a public school in the city centre</td>
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</tr>
<tr>
<td>Improve Waitematā for women and girls</td>
<td>Ensure our community facilities, playgrounds, open spaces and parks encourage all genders to participate</td>
</tr>
<tr>
<td>Apply a gender lens in our decision-making and promote the interests of women and girls</td>
<td></td>
</tr>
</tbody>
</table>
Whakaotinga toru: Te whakawhanaketanga ā-tāone kounga kei reira he wāhi tūmatanui, tūmatai hoki e haratau ana, e matatini ana, e toitū ana

Outcome three: High quality urban development that has accessible, versatile, and sustainable public and private spaces

Outcome description:
We have a wide variety of community places and open spaces that are safe, accessible and versatile. Our city centre and town centres are well designed, family friendly and are easy to move around. Our shared spaces and buildings showcase sustainable living.

Waitematā offers a unique landscape, and beautiful surroundings. We have a wonderful waterfront that we want to ensure is well connected to the city centre, an active harbour, unique historic and natural heritage, built environment and open spaces. Laneways and shared spaces have recreated existing streets to favour people, not cars, and have brought new life to the city.

Our city centre is a hub for businesses, shoppers, and cultural activity whilst also home to over 50,000 residents. Our urban villages such as Ponsonby, Parnell and Newmarket are shopping, entertainment and tourism destinations.

The council’s income and finances have been heavily impacted by COVID-19, and this will impact what it can deliver. The Government’s anticipated investment package will accelerate infrastructure and improvement projects and create opportunities to improve our town centres as well as stimulate our economy. We will work together with our communities and BIDs to maximise these benefits for our areas.

Open spaces

Our open spaces, streets and places must be safe, welcoming and pleasant, creating an extension of our living spaces. These spaces also form part of the green network, helping to manage our stormwater, improve air quality and mitigate climate change.

Tikanga Māori and customary activities will continue to influence how our parks and open spaces are planned, developed and managed.

Our local park development plans set out the community ambitions for developing these areas, and we will continue to seek opportunities to improve our facilities and spaces.

What you’ve told us

“Enhance key east-west links and realise the Parnell Parks Link Greenway”

“Recreational public areas are built for boys or men’s interests. Would be great to have more spaces that are welcoming of girls and women.”

“Leys Institute Library and Gymnasium deserves preservation and maintenance by the council.”
We will develop a local parks management plan, which will reflect how you want to use our open spaces, bush reserves, sports fields and playgrounds.

We want new, multifunctional and adaptable open spaces, such as the planned parks for Ponsonby Road and at Wynyard Point. We want to make Wakefield Street livelier and trial a road closure to create a larger unified Wakefield park. We will continue pushing for Queens Wharf to be fully available for public use and events.

Our places must be safe. Improving lighting, pathways and sightlines in our parks, and activating our buildings will increase public amenity and safety.

We will continue to support better wayfinding and storytelling signage and amenities such as seating, shade and drinking fountains.

**Community places**

Our community places provide opportunities for people to get together, connect, socialise, learn and grow. This creates a community that is resilient and able to support each other during times of hardship, emergencies and from the impacts of climate heating.

We want dynamic community places such as Ellen Melville Centre and Studio One Toi Tū, which are true community hubs for all ages, and will promote activities and events in Freyberg Place as an extension to Ellen Melville Centre. Albert Park Cottage and Myers Park Cottage offer new opportunities for activation.

Libraries, community centres, community-led spaces and community leases provide spaces that play a significant role in place-making and empowering communities. They offer programmes to connect and participate in arts, health, educational and cultural activities. We will continue to support our communities and encourage space sharing and activation.

We are assessing services in our eastern and western areas, including our libraries, community centres, and venues for hire services and facilities, to help understand community needs.

**Character, heritage and our town centres**

You have told us that you want to see the character and our heritage protected. The recent seismic assessment shows some of our precious historic buildings such as Leys and Studio One Toi Tū require considerable work. We will advocate for funding to restore the Leys Institute Buildings and reopened for community use at the earliest opportunity.

We encourage new transformation projects and infrastructure that provide better connections to our town centres such as the Central Rail Link project and the enhanced east-west link as described in the City Centre Master Plan.

Our area plans such as the Parnell Plan, Newton Eden Terrace Plan and Newmarket Laneways Plan serve as a framework to guide future development. We will seek funding to realise the goals identified such as improvements to Heard Park.
We need a range of healthy and sustainable housing types and infrastructure to meet our changing population, and a public school in the inner-city.

We recognise that heritage also includes 'un-built' heritage and cultural elements (e.g. archaeological sites). We will seek guidance from mana whenua to manage these resources.

**Sustainable buildings and spaces**

Our urban development needs to encourage low carbon lifestyles. We need our homes to be well designed and sustainable, and will support education to residents, property owners, schools and businesses about low carbon infrastructure that will reduce emissions and mitigate climate change.

Our public buildings and places need to showcase low carbon practices. We will identify areas for planting trees and new ways of inviting green into our urban space using rooftops, moss gardens, parks and streets.

**Opportunities**

- New open spaces are being developed from the City Rail Link and Wynyard Quarter development projects. This provides an opportunity to ensure new spaces are designed to meet our present and future community needs.
- Scheduled park, road and asset renewals are opportunities to add value and amenities

**Challenges**

- COVID-19 and its impact on communities has changed the way people use our spaces, it will take some time to build confidence in our communities to feel safe and connect in our spaces.
- Community concerns about safety in public and green areas.
- It can be difficult to navigate around the city and to the surrounding fringe townships. We want to make it easier and safer for people to find their way.
- There is increasing demand for our open space. To ensure these spaces meet the changing and diverse needs of our communities, we seek ways to design our spaces for varied uses that attract multiple users.
- There needs to be a careful balance between enabling events and filming in our open spaces and ensuring the space is accessible for all users.
## Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

<table>
<thead>
<tr>
<th>Objective</th>
<th>Key initiatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activate and enhance our parks, streetscapes and open spaces</td>
<td>Seek opportunities to include equipment focused on young people and people of different abilities through the park renewals programme</td>
</tr>
<tr>
<td></td>
<td>Support an activation programme at southern end of Wakefield Street that trials a road closure to create a larger unified Wakefield park.</td>
</tr>
<tr>
<td></td>
<td>We will investigate further opportunities to provide well-lit public spaces and areas.</td>
</tr>
<tr>
<td>Ensure the design of our current and future public and private spaces are</td>
<td>Ensure planning of new public spaces consider Māori design principles and artwork.</td>
</tr>
<tr>
<td>accessible, safe, multifunctional, family friendly, low impact and adaptable in the future</td>
<td>Encourage developments that provide a range of housing types that are healthy and sustainable for current and future residents including family-friendly housing, affordable housing, co-housing and papakāinga or whānau-oriented housing.</td>
</tr>
<tr>
<td></td>
<td>Support the development of shared facilities that can be utilised by schools and the community</td>
</tr>
<tr>
<td>Preserve our neighbourhood character and continue to improve town centres</td>
<td>Seek and advocate for the development of new open spaces, particularly developing Wynyard Point as a significant open space, achieving the community vision for a civic space on Ponsonby Road and creating a plaza at the intersection of Rose Road and Williamson Avenue</td>
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<tr>
<td></td>
<td>Enhance our public spaces through placemaking and park improvements such as playgrounds at Basque Park, Heard Park and Albert Park.</td>
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<td>Item 17</td>
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<tr>
<td>Use our area plans such as the Parnell Plan and Ponsonby Road Plan to guide future development of our town centres</td>
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<tr>
<td>Support pilot projects and quick low-cost interventions to promote long term improvements to our streets and public spaces</td>
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</tr>
<tr>
<td>Encourage more drinking fountains, toilets, showers and lockers in public spaces</td>
<td>Investigate including amenities as part of scheduled renewals and transformation projects</td>
</tr>
<tr>
<td>Treasure and protect our heritage buildings and structures</td>
<td>Advocate for funding to remediate our heritage buildings in the 10-year budget, particularly to restore and retain Leys Institute as a public library.</td>
</tr>
</tbody>
</table>
Whakaotinga wha: Ko Waitematā e aro whakamua ana, he kākāriki, he aumangea ki te panoni āhuarangi

Outcome four: A future focused green and climate change resilient Waitematā

Outcome description:

Our natural environment is healthy with rich biodiversity, clean waterways and increasing urban forest. Our communities and businesses have the tools they need to thrive as we work towards a low carbon future.

Our natural environment is an important asset to the people of Waitematā. It includes the Waitematā Harbour, streams, areas of native bush, parks, beaches and wetlands such as Western Springs Lakeside Park. Our goal is not only to protect our resources, but to grow and restore our natural environment.

Auckland Council has declared a climate emergency and everything we do must work towards reducing our carbon emissions and adapting and building resilience to coastal hazards and sea-level rise. Waitematā’s Low Carbon Communities Action Plan was adopted in 2015, identifying opportunities to respond to climate change through joint community efforts, and increasing our urban forest. These opportunities will lead to numerous benefits such as increased biodiversity and biosecurity, reducing the urban heat effect, community resilience and a positive impact on human health.

The COVID-19 lockdown brought some positive impacts such as a greater local presence of wildlife and birdsong and enhanced biodiversity; cleaner air and water; and more human kindness and collaboration. We want to build on the learnings from the recovery efforts to ensure long-term environmental benefits. With impacts on council’s finances, we need to carefully prioritise projects that will deliver the best outcomes for our environment, and our future.

Clean air, healthy streams and ocean

The Central Interceptor stormwater pipe, funded by the Water Quality Targeted Rate, will improve water quality at our beaches and harbours but there is still much to do to restore our waterways. We will continue to work with our communities, businesses, neighbouring local boards and local iwi to restore the mauri of our waterways, including Waipapa, Waiparuru and Newmarket Streams. We must investigate how we can reduce contaminant runoff from roads into our rivers, streams and harbours.
We support initiatives to reduce air pollution, particularly in the city centre, by encouraging active transport modes, changing to electric cars and buses and advocating to reduce pollution from shipping.

**Biodiversity**

We want a pest-free and ecologically viable urban landscape under the guardianship of engaged communities, which provides healthy habitats where native flora and fauna can thrive.

You have told us that you want to eliminate agrichemical spraying in our parks and open spaces. Cultural resources, mana and mauri are also at risk when using herbicides in streetscapes and reserves e.g. wild foods, medicines and arts resources cannot be consumed or used safely. We have funded chemical-free weed control in four of our family parks and are investigating options to expand this programme while continuing to advocate to the Governing Body to do the same region wide.

We will continue to support initiatives that enable our local communities to deliver planting, weed and pest control. We will continue to work with residents and schools to coordinate projects that protect native biodiversity and enhance habitats through planting.

**Empowering our businesses and communities**

You have told us that education is key to success in enhanced environmental protection and combatting climate heating. We will work to provide access to multi-lingual resources and information to help businesses and communities understand what they can do to improve our environment such as purchasing choices, recycling, reducing waste, composting and other means.

We will continue to partner with our communities to deliver on local environmental aspirations, such as supporting the Newmarket Stream restoration project, increasing community capacity to maintain local pest management, local composting and low-carbon food production, and community planting days. We will work with mana whenua, community groups and across council departments to identify an appropriate location for a regenerative urban farm which will capture carbon, increase biodiversity, enrich soils, improve watersheds, and enhance ecosystem services.

We will continue to advocate for a community recycling centre in Western Springs to reduce waste to landfill by recycling, re-using and re-purposing as much as possible, and offers environmental education, enterprise and employment.

**Urban Ngahere (Forest)**

Our tree canopy cover is 17.2 per cent. The Urban Ngahere (Forest) Strategy 2019 wants that increased to 30 per cent. Increasing tree canopy cover will reduce carbon emissions and provide habitats for our biodiversity. Waitematā was the first local board to agree to a local Urban Ngahere action plan. We are currently in the second and third stages of the
plan which includes a long-term growing programme, and protection of existing urban forests.
We will develop a Planting Opportunities List to identify areas suitable for tree planting and plan community planting days. We will also continue to advocate for tree protection.

Kaitiaki
We recognise the Māori connection to natural environments, and mana whenua as their role as guardian. We will partner with mana whenua on projects aimed at protecting and restoring our environment and reviving the mauri of our waterways.

Opportunities
- We are lucky to have passionate and active communities that lead pest control, planting, zero waste initiatives and clean-ups.
- The Auckland Climate Plan will provide a strategic framework with actions for us to include in our planning decisions.

Challenges
- We have diverse communities and businesses in Waitematā. We need to provide access to education and services, so our communities and businesses are better armed to proactively respond to climate change while overcoming the financial challenges of COVID-19.
- We need to change the choices available to us; what we eat, buy and how we travel to be more climate-smart so we can reduce our impacts on climate change.

Our commitment
We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

<table>
<thead>
<tr>
<th>Outcome: A future focused green and climate change resilient Waitematā</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Objective</strong></td>
</tr>
<tr>
<td>Increase the biodiversity of our land, streams and ocean</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Support Waitematā being a low carbon community</td>
</tr>
<tr>
<td>------------------------------------------------</td>
</tr>
<tr>
<td>Support local composting and grow a local low-carbon, resilient food production system</td>
</tr>
<tr>
<td>Empower our communities, schools and businesses to reduce their carbon footprint and become more resilient to the impacts of climate change</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Increase our urban ngahere (forest)</th>
<th>Develop a detailed 'Planting Opportunities List' that will help to deliver the goal of providing 30 per cent of tree canopy cover within the Waitematā Local Board area by 2050</th>
</tr>
</thead>
<tbody>
<tr>
<td>Encourage tree planting and retention in public and private land and support community-led volunteer planting</td>
<td>Advocate for all infrastructure developments to have an outcome of more trees planted</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Minimise waste</th>
<th>Encourage events, communities and businesses to reduce, reuse and recycle and make sustainable living choices</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support Zero-waste initiatives to achieve our plan of zero-waste to landfill by 2040, with focus on three priority commercial waste streams - organic, construction and demolition, and plastic wastes, and support the establishment of a community recycling centre for central Aucklanders at Western Springs Road</td>
<td></td>
</tr>
</tbody>
</table>

| Improve our air and water quality and clean our waterways | Support local stream restoration such as in the Waipapa, Waiparuru and Newmarket streams |
Whakaotinga rima: He kōtuitui ikiiki e haumaru ana, e haratau ana

Outcome five: Sustainable transport network that is safe and accessible

Outcome description:

Our transport network is connected and provides for sustainable travel choices. Our streets are safe for families, pedestrians, and put vulnerable users first.

Over 90,000 people travel into Waitematā each day for work, shopping, study or entertainment. There has been a significant shift away from private vehicles and more people are choosing public and active transport modes. It is important that we continue to support the move away from private vehicles to reduce congestion, emissions, and environmental degradation. Reducing our reliance on private cars will also improve health and social equity, urban amenity, and improve access to social and economic opportunities. To support this move, we need a transport network that is connected and provides travel choices that are safe, easy and intuitive for people to get in and around.

Safety for all road users

Safety for all our road users is the number one priority. We will actively pursue safer speeds, traffic calming, and safer intersections in line with Vision Zero goals of zero deaths or serious injuries on our transport network by 2050.

We will continue working with our partners to ensure our urban design is safe and people focussed and look after all vulnerable road users such as pedestrians.

Our focus this term is to improve safety around our schools. We will begin with Freemans Bay and Newton Central schools, and work with Auckland Transport to make changes that will improve safety.

We will work with Auckland Transport and council departments on accessibility, including public facilities, events, and parking, as identified in the Waitematā Local Board Accessibility Plan.

Active and public transport choices

The COVID-19 pandemic has brought new appreciation and investment into providing safer walking, cycling and other active transport options. As we move into Auckland’s
recovery, we want to see our transport system future proofed to attract new users, sustain future growth and continue to reduce our reliance on cars.

Older residents, students and younger people have told us that they need more frequent buses. We will continue advocating to Auckland Transport for reliable and frequent services, and a speedy transition to electric buses.

The City Rail Link (CRL) will move people around the city quickly. It will provide opportunities to enhance streetscapes, deliver amenities, and improve signage to help people find their way more easily.

We will continue to advocate for public transport that connect visitors to our town centres, bringing economic wealth to those areas.

We will support cycle lane programmes that connect our cycleways and greenways, starting with completing the greenway connection between Meola Road, William Denny Avenue, Cox’s Bay to Jervois Road.

It is increasingly common to have multi-mode transport trips where commuters bus-train-walk/ cycle or use micro-mobility in a single trip. We must ensure our network supports this use. We will continue advocating for all transformation projects to include bike racks, drinking fountains and public toilets, lockers, and showers.

Streets as public spaces
We want a walkable and pedestrian-friendly city centre that is well connected to its urban villages. Promoting low traffic and upgraded street environments enables more socialising, recreation and promenading. They become part of the neighbourhood and part of the open space network, creating higher pedestrian amenity and safety. We will continue to seek funding to implement streetscape improvements recommended in our local area plans such as the revitalisation of St Georges Bay Road and Faraday Street from the Parnell Plan.

We will advocate for the pedestrianisation of Queen Street and High Street. Pedestrian numbers have doubled since 2012, however the experience remains degraded by the impact of the car.

Opportunities

- Leveraging the Local Board Transport Capital Fund to attract resources and fast-track project implementation.

- The construction of CRL will create opportunities to ensure the streetscape and open spaces are attractive and provide amenities for pedestrians and cyclists.

- Enhancing our spaces for active modes of transport will in turn make our streets safer and more enjoyable to be in.
Challenges

- Transport emissions account for 44 per cent of Auckland’s total emissions. There is a high number of people coming into Waitematā for work and leisure. We want to sustain this growth into the future by enabling a mode shift away from private vehicles toward public transport, walking and cycling.
- COVID-19 has impacted on the number of people accessing public transport, we want to work with our community and Auckland Transport to support people returning to public transport.
- Auckland is now a Vision Zero region with a goal of no deaths or serious injuries on our transport network by 2050. Waitematā will actively pursue safe speeds and traffic calming and will focus on safety around schools.
- Auckland Council has declared a climate emergency and Waitematā is taking urgent action to respond to the zero emissions challenge.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

<table>
<thead>
<tr>
<th>Objective</th>
<th>Key initiatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve safety for all road users particularly around schools</td>
<td>Improve school safety around Freemans Bay School and Newton Central school</td>
</tr>
<tr>
<td></td>
<td>Improve safety for all road users through traffic calming and initiate safe speeds zones in line with Vision Zero</td>
</tr>
<tr>
<td></td>
<td>Work with delivering organisations to ensure streets and footpaths are people focussed.</td>
</tr>
<tr>
<td>Connect our transport network to allow for multiple transport modes</td>
<td>Encourage installation of amenities such as shelters, bike racks, charging stations, drinking fountains, public toilets, showers, lockers and wayfinding signage</td>
</tr>
<tr>
<td></td>
<td>Advocate to Auckland Transport to provide more frequent and connected public transport services</td>
</tr>
<tr>
<td>Provide connected network of parks, open spaces and streets</td>
<td>Develop and signpost active transport routes including an east-west link in Parnell</td>
</tr>
<tr>
<td>Increase walking, cycling, micro-mobility transport and green corridors to connect our communities</td>
<td>Advocate for the implementation of Access for Everyone, including the pedestrianisation of Queen Street and High Street</td>
</tr>
<tr>
<td></td>
<td>Implement the Waitematā Greenways Plan and extend the cycle network including a greenway connection from</td>
</tr>
<tr>
<td>Item 17</td>
<td></td>
</tr>
<tr>
<td>-------------------</td>
<td></td>
</tr>
<tr>
<td>Meola Road along William Denny Avenue through Cox’s Bay to Jervois Road</td>
<td></td>
</tr>
<tr>
<td>Provide and advocate for streetscape enhancements to improve amenity and safety</td>
<td></td>
</tr>
<tr>
<td>Advocate for the implementation for a safe cycle network</td>
<td></td>
</tr>
</tbody>
</table>
Whakaotinga ono: He ohaoha Waitemata taurikura e toitū ana, e auaha aha

Outcome six: Prosperous Waitemata economy that is sustainable and innovative

Outcome description:

Waitemata’s local economy is thriving in our city centre and our townships. Our businesses lead in sustainable practices and are resilient to economic downturns and disruptions.

Waitemata is the largest employment hub in Auckland and in New Zealand. Over 90,000 people work in the city centre while our surrounding town centres attract thousands of businesses, shoppers, and tourists.

Sectors such as tourism, hospitality, entertainment, retail and arts and culture - the businesses that give Waitemata its "vitality and distinct character" have been among the worst affected by the COVID-19 response. We intend to help facilitate the recovery from this and any future challenges.

We are fortunate to partner with seven strong and well-established business associations. We are committed to working closely with them to recover and grow our local economy.

<table>
<thead>
<tr>
<th>What you’ve told us</th>
</tr>
</thead>
<tbody>
<tr>
<td>&quot;Foot traffic attracts business. We want traffic calming and pedestrian safety&quot;</td>
</tr>
</tbody>
</table>

| "Research shows it's people who walk that spend more time and money in town centre, not people who drive to shops... Take out parking spaces, replace with plants (maybe herb, veggie gardens or fruit trees) and chairs/benches. Trade is worried but they'll see people come in, stay and spend." |

| "I am asking the Waitamata Local Board to advocate for the Revitalisation of the St Georges Bay Road warehouses area, (as published in the Parnell Plan), to be funded in the next review of the Long Term Plan (LTP), and the Governing Body and Auckland Transport to make provision for this project to be included. This area has exploded with new offices and people - but needs improvement footpaths, crossings and outdoor areas." |

Creating great places that grow the economy

With the joint effort of our business associations, the board developed the Auckland Fringe Local Economic Development Action Plan in 2017. This identified key actions to drive local growth, such as promotion, leveraging off transformation and major events, and creating great places. We will continue to advocate for and deliver these actions.

The board worked closely with local communities and businesses to develop local area plans that will enhance local economies. These documents set a future vision for the area and enable funding to be sought to create great places, liven up key spaces, and enhance streetscapes.

Businesses and communities have told us about the need to revitalise St Georges Bay Road and Faraday Street which will connect the growing business hub there. We also
heard that any change to Karangahape Road must protect, enhance and celebrate its historic and cultural heritage, biodiversity and vibrancy. We will continue to deliver projects from the Karangahape Road Plan, Newmarket Laneways and Parnell Plans and other local area plans to increase foot traffic to benefit business. We will continue investigating funding options to deliver these activities.

Resilience and economic well-being

We must support local businesses to recover sustainably from the impacts of the COVID-19 pandemic. To do this, we need to enable local jobs and employment and advocate for a living-wage to help boost the local economy. We must also plan and provide for the recovery from any future economic downturns, extreme weather events and natural and manmade disasters.

We encourage strategic collaboration between neighbouring BIDs and support programmes such as a digital first visitation strategy.

Waitematā is being changed by major transformation projects such as the City Rail Link (CRL). While CRL will bring people, business and wealth to the area once completed, our local businesses can be severely affected during the construction. We will support initiatives to help businesses to remain economically viable during the transformation and advocate for all major transformation projects to include business continuity plans and a development response programme to mitigate further financial pressure on local businesses.

Creative industries

Arts and culture strengthen communities, helping us celebrate our differences and enabling a sense of identity and belonging. Waitematā is a hub of arts activities. The board is committed to supporting the creative community at its grassroots to foster the growth of the industry. We have funded a local arts spaces coordinator to broker and increase awareness and access to spaces, working with artists and landlords.

The board has entered into a partnership with The Auckland Performing Arts Centre (TAPAC) which provides a vibrant performing arts hub in the Waitematā area.

Media, film and television companies filming in Auckland contribute hundreds of millions of dollars to our economy, provide thousands of jobs to residents and contribute culturally to our region and New Zealand. We will support our screen industry to resume filming in Waitematā with new COVID-19 health and safety guidelines in place.
Climate change action

As the largest business hub in New Zealand, we need to lead business sustainability. Our businesses need services, education and support as they move towards a low-carbon economy.

We are supporting a sustainable business programme and will continue to look at new ways to enable our businesses to actively reduce their carbon emissions.

Opportunities

- America's Cup 36 will bring thousands of visitors into the city centre. There is an opportunity to leverage these big events to also connect visitors to our fringe townships as destinations.
- Waitematā is the growing marketplace for several business associations, six of which operate Business Improvement District (BID) programmes. In partnership with the local board, BID programmes facilitate collaboration across the council group to deliver greater local economic prosperity.

Challenges

- The COVID-19 pandemic has resulted in the closure of, or long-term harm to many local businesses. Their recovery and replacement as sustainable businesses creates unpredictable challenges.
- The development of CRL causes disruption to local businesses and it is important to support local business continuity.
- Our townships and business areas are changing through gentrification. We want to ensure local jobs are sustained.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

<table>
<thead>
<tr>
<th>Outcome: Prosperous Waitematā economy that is sustainable and innovative</th>
<th>Key initiatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Objective</td>
<td>Key initiatives</td>
</tr>
<tr>
<td>Increase prosperity and resiliency of locally owned businesses</td>
<td>Support our Business Improvement Districts (BIDs) to deliver their strategic outcomes and priorities, and the actions from the City Fringe Economic Development Plan</td>
</tr>
<tr>
<td></td>
<td>Advocate for all planned major transformation projects to include development response programmes and business continuity plans to support businesses to mitigate financial pressure and leverage off transformation</td>
</tr>
<tr>
<td>Item 17</td>
<td><strong>Waitematā Local Board</strong> 16 June 2020</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td><strong>Attachment A</strong></td>
<td>Work with the business community to leverage events and new opportunities to connect visitors to our city fringe townships as destinations</td>
</tr>
<tr>
<td><strong>Support a low carbon and regenerative economy</strong></td>
<td>Encourage and showcase business solutions towards better energy efficiency and resource use, lower emissions, waste minimisation and sustainability</td>
</tr>
<tr>
<td><strong>Creative industries are enabled and sustained</strong></td>
<td>Facilitate access to, and use of underutilised spaces, and assist artists and creatives to develop their capacity</td>
</tr>
<tr>
<td></td>
<td>Maintain a partnership with TAPAC to sustain performing arts training and employment</td>
</tr>
<tr>
<td><strong>Create great places that support local economy</strong></td>
<td>Investigate and advocate for the revitalisation of the Lower St Georges Bay Road and Faraday Street precinct</td>
</tr>
<tr>
<td></td>
<td>Partner with Heart of the City, Parnell, Uptown, Ponsonby, Newmarket and Karangahape Road business associations to deliver outcomes from the City Centre Master Plan, Parnell Plan, Newton and Eden Terrace Plan, Ponsonby Plan, Newmarket Laneways Plan and the Karangahape Road Plan</td>
</tr>
<tr>
<td><strong>Recover from COVID-19 and boost economy</strong></td>
<td>Work with BID's to support businesses to recover from the financial impacts of COVID-19 and future challenges and connect them to local and central government projects and resources</td>
</tr>
<tr>
<td></td>
<td>Advocate for ATEED to refocus funding towards the recovery as an economic development agency (including support for BIDs and town centres)</td>
</tr>
<tr>
<td><strong>Support local and living wage job growth</strong></td>
<td>Advocate for local procurement and a progression to a living wage to enable local jobs and boost local economy: utilising local services, businesses and community organisations for the delivery of council projects and services</td>
</tr>
<tr>
<td></td>
<td>Advocate to the Governing Body and to our Council Controlled Organisations to implement a procurement policy which furthers social, community and environmental outcomes, and a strong ethical investment policy</td>
</tr>
</tbody>
</table>
He kōrero take pūtea

Financial information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council’s budget-setting process. This involves the council’s governing body adopting a 10-year budget (Long-term Plan) every three years and an annual budget every year. Local board agreements make up part of the annual budget.

The council’s budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges.

Draft financial and levels of service statements included for draft local board plan consultation were provided in March 2020 based on information included in the 2018-28 Long-term Plan. It is predicted that these will change due to budget and level of service revisions as part of the Auckland Council response to COVID-19. At the time of consultation, we do not know the extent of these changes so have included the previously adopted information for reference.

As the 2020/2021 annual budget will now be adopted in late July 2020, these financial statements and levels of service will be updated for final local board plans once information is available.

Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and level of service statements.

More information on local board budgets can be found in the Waitematā Local Board Agreement 2019/2020 and Auckland Council’s local board funding policy, which are available on the council website.

<table>
<thead>
<tr>
<th>Local activities</th>
<th>Levels of service statements</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Local community services</strong></td>
<td>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life. We fund, enable and deliver community events and experiences that enhance identity and connect people.</td>
</tr>
<tr>
<td>This is a broad activity area, which includes:</td>
<td></td>
</tr>
<tr>
<td>• supporting local arts, culture, events, sport and recreation</td>
<td></td>
</tr>
<tr>
<td>• providing grants and partnering with local organisations to deliver community services</td>
<td></td>
</tr>
<tr>
<td>Local activities</td>
<td>Levels of service statements</td>
</tr>
<tr>
<td>---------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>maintaining facilities, including local parks, libraries and halls.</td>
<td>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</td>
</tr>
<tr>
<td></td>
<td>Utilising the Empowered Communities Approach we support Aucklanders to create thriving, connected and inclusive communities.</td>
</tr>
<tr>
<td></td>
<td>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</td>
</tr>
<tr>
<td></td>
<td>We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.</td>
</tr>
<tr>
<td></td>
<td>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</td>
</tr>
<tr>
<td></td>
<td>We provide safe and accessible parks, reserves and beaches.</td>
</tr>
<tr>
<td></td>
<td>We showcase Auckland’s Māori identity and vibrant Māori culture.</td>
</tr>
<tr>
<td>Local planning and development</td>
<td>We help attract investment, businesses and a skilled workforce to Auckland.</td>
</tr>
<tr>
<td>This group of activities covers improvements to town centres, the local street</td>
<td></td>
</tr>
<tr>
<td>environment as well as local environment and heritage protection. These activities</td>
<td></td>
</tr>
<tr>
<td>also include working with business and community associations to improve local</td>
<td></td>
</tr>
<tr>
<td>economic development and employment initiatives.</td>
<td></td>
</tr>
<tr>
<td>Local environmental management</td>
<td>We manage Auckland’s natural environment.</td>
</tr>
<tr>
<td>Local boards work in partnership with local communities and iwi to deliver</td>
<td></td>
</tr>
<tr>
<td>projects and programmes to improve local environments. Our focus is on</td>
<td></td>
</tr>
<tr>
<td>indigenous biodiversity, healthy waterways and sustainable living.</td>
<td></td>
</tr>
<tr>
<td>Local activities</td>
<td>Levels of service statements</td>
</tr>
<tr>
<td>------------------</td>
<td>-----------------------------</td>
</tr>
<tr>
<td>These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.</td>
<td>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.</td>
</tr>
</tbody>
</table>

**Local governance**

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.
Financial overview

Revenue, expenditure and capital investment by local activities for the Waitematā Local Board for the period 1 July 2020 to 30 June 2021. These will change due to budget revisions as part of the council’s response to COVID-19 and will be updated for final local board plans once information is available.

<table>
<thead>
<tr>
<th>Annual Budget Financials</th>
<th>2020/21 ($000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating revenue</td>
<td></td>
</tr>
<tr>
<td>Local community services</td>
<td>3,418</td>
</tr>
<tr>
<td>Local planning and development</td>
<td></td>
</tr>
<tr>
<td>Local environmental services</td>
<td></td>
</tr>
<tr>
<td>Local governance</td>
<td></td>
</tr>
<tr>
<td>Total operating revenue</td>
<td>3,418</td>
</tr>
<tr>
<td>Operating expenditure</td>
<td></td>
</tr>
<tr>
<td>Local community services</td>
<td>17,736</td>
</tr>
<tr>
<td>Local planning and development</td>
<td>8,804</td>
</tr>
<tr>
<td>Local environmental services</td>
<td>210</td>
</tr>
<tr>
<td>Local governance</td>
<td>824</td>
</tr>
<tr>
<td>Total operating expenditure</td>
<td>27,574</td>
</tr>
<tr>
<td>Net operating expenditure</td>
<td>24,156</td>
</tr>
<tr>
<td>Capital expenditure</td>
<td></td>
</tr>
<tr>
<td>Local community services</td>
<td>7,250</td>
</tr>
<tr>
<td>Local planning and development</td>
<td></td>
</tr>
<tr>
<td>Local environmental services</td>
<td></td>
</tr>
<tr>
<td>Local governance</td>
<td></td>
</tr>
<tr>
<td>Total capital expenditure</td>
<td>7,250</td>
</tr>
<tr>
<td>Members’ details</td>
<td></td>
</tr>
<tr>
<td>------------------</td>
<td>---</td>
</tr>
<tr>
<td>Richard Northey</td>
<td>Chair</td>
</tr>
<tr>
<td>Phone: 021534546</td>
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</tr>
<tr>
<td>Kerrin Leoni</td>
<td>Deputy Chair, October 2019 to April 2021</td>
</tr>
<tr>
<td>Phone: 09 353 9654</td>
<td><a href="mailto:Kerrin.leoni@aucklandcouncil.govt.nz">Kerrin.leoni@aucklandcouncil.govt.nz</a></td>
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<td>Adriana Avendaño Christie</td>
<td>Phone: 0225687697</td>
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<td></td>
</tr>
<tr>
<td>Alexandra Bonham</td>
<td>Deputy Chair, April 2021 to the end of the 2019-2022 political term</td>
</tr>
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<td><a href="mailto:Alexandra.bonham@aucklandcouncil.govt.nz">Alexandra.bonham@aucklandcouncil.govt.nz</a></td>
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<tr>
<td>Graeme Gunthorp</td>
<td></td>
</tr>
<tr>
<td>Phone: 021 196 3094</td>
<td><a href="mailto:Graeme.gunthorp@aucklandcouncil.govt.nz">Graeme.gunthorp@aucklandcouncil.govt.nz</a></td>
</tr>
</tbody>
</table>
### Members’ details

<table>
<thead>
<tr>
<th>Name</th>
<th>Phone</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>Julie Sandilands</td>
<td>021 198 1656</td>
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<tr>
<td>Sarah Trotman</td>
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</tr>
</tbody>
</table>
## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this draft local board plan but recognise the value it will add to the local community.

The following is the priority capital project for the Waitematā Local Board:

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Description</th>
<th>Advocating to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ponsonby Park at 254 Ponsonby Road</td>
<td>Secure funding, resource and support to deliver the community’s vision for Ponsonby Park 254 Ponsonby Road as soon as practicable. 35.5 million has been allocated to the Ponsonby Park project from the sale of an endowment property at 200 Victoria Street West. A further 35.5 million is required to enable the development of the full site at 254 Ponsonby Road into a civic and open space.</td>
<td>Governing Body</td>
</tr>
</tbody>
</table>

The following are priority advocacy areas for the Waitematā Local Board:

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Description</th>
<th>Advocating to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Climate Change – Reduce Emissions</td>
<td>To halve our emissions by 2030, and to be at net zero emissions by 2050. We need to prepare for climate change impacts by building resilient infrastructure, communities and preparing our economy. We support taking a holistic and equitable approach, harnessing our diversity and indigenous knowledge. We need to increase walking and cycling and provide accessible and affordable transport options. The Governing Body and Auckland Transport need to prioritise their commitment to reducing emissions and accelerate plans towards net zero emissions.</td>
<td>Governing Body, Auckland Transport</td>
</tr>
<tr>
<td>Support business continuity through the recovery from COVID-19 and other pandemics, extreme weather events and disasters, and through major infrastructure construction</td>
<td>Waitemata is Auckland’s largest employment area hub for businesses. Major disruptions from disasters, pandemics and major transformational construction projects can have negative economic impacts on local businesses in the city centre and surrounding town centres. To assist businesses to remain economically viable during disasters and disruptions, Governing Body, Auckland Transport, ATEED and Panuku need to deliver business response and recovery programmes. All major transformation projects must include business continuity plans and a development response programme. Auckland Council must maintain spending and resources at a level that enables jobs to be maintained and boost economy.</td>
<td>Governing Body, Auckland Transport, ATEED, and Panuku</td>
</tr>
<tr>
<td>Affordable Housing</td>
<td>Ensure Auckland Council actively builds or enables others to provide affordable housing through appreciation Auckland Council should be actively building or enabling others to be providing affordable and fully accessible housing meeting universal design criteria on its own land, including building more intensified affordable housing on its existing and new pensioner housing complexes. Council should also prioritise, support and partner affordable housing to be provided by iwi and by community housing associations and providers through advice,</td>
<td>Governing Body, Panuku Development Auckland</td>
</tr>
</tbody>
</table>


**Restoration and Reopen (Leys Institute) Prioritise Leys Institute for funding to retain, strengthen and reopen for library and community use**

The Leys Institute building is a 114-year old Auckland Council-owned building that is home to the community library and gymnasium. Due to seismic and structural issues, the building was closed to the public in December 2019. The Governing Body is required to consider options and prioritise funding to restore the heritage building to reopen for library and community use.

**Revitalise St Georges Bay Road and Faraday Street**

Include the revitalisation of St Georges Bay Road and Faraday Street in the list of RLTP prioritised projects.

St Georges Bay Road is a priority action in the Parnell Plan to improve the walking and cycling connectivity to result in a high amenity pedestrian-focused streetscape upgrade. The Governing Body and Auckland Transport will need to consider funding the streetscapes improvement as part of the Regional Land Transport Projects.

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Description</th>
<th>Advocating to</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Housing solution for homeless people</strong></td>
<td>Deliver temporary shelters, hotel accommodation, short and medium-term housing solutions to address homelessness. Enhance provision of city centre public amenities including drinking fountains, toilets, showers and lockers</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Ensure the survival of Auckland’s creative industries</strong></td>
<td>Secure appropriate funding to ensure the financial sustainability of the creative industries</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Auckland is an age and child friendly city</strong></td>
<td>The Board advocates for a city where the voices, needs, priorities and rights of all ages are an integral part of public policies, programmes and decisions. An age friendly city can help build social and economic conditions for strong families and connected communities and help achieve a city that is fit for all.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>City of Peace</strong></td>
<td>Support the development of a regional policy that prohibits the marketing and sales of weapons of war and prohibits speakers who promote intolerance and hate speech using council facilities including facilities managed by Council Controlled Organisations.</td>
<td>Governing Body Regional Facilities Auckland</td>
</tr>
<tr>
<td><strong>Auckland becoming a City for CEDAW (Convention to Eliminate All Forms of Discrimination Against Women)</strong></td>
<td>Advocates for a city that values equal opportunity and participation of women and girls and promotes the universal human rights of all genders. Auckland Council needs to further focus on its commitment to address the key issues of importance to women and which align with CEDAW goals, including addressing issues in gender based violence, gender pay gap, inequities for women in political and public life, and discriminations in economic and social life</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Local Procurement and Living Wage</strong></td>
<td>Support local procurement and advocate for progression to a living wage to enable local jobs and boost economy local services, businesses and community organisations for the delivery of council projects and services</td>
<td>Governing Body</td>
</tr>
<tr>
<td>Māori input on key strategies and plans</td>
<td>Ensure council processes enable effective Māori input into key regional strategies and plans</td>
<td>Governing Body</td>
</tr>
<tr>
<td>---------------------------------------</td>
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</tr>
<tr>
<td>Auckland Council Living Wage</td>
<td>Ensure that there is budget provision of a ‘living wage’ for council employees and extend to contract employees.</td>
<td>Governing Body</td>
</tr>
<tr>
<td>Procurement and Investment Policy</td>
<td>Implement a procurement and ethical investment policy which furthers social, community and environmental outcomes</td>
<td>Governing Body, CCOs</td>
</tr>
<tr>
<td>Speedway at Western Springs Stadium</td>
<td>Support the relocation of Speedway from Western Springs Stadium once an appropriate alternative site has been identified and developed</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Environment</strong></td>
<td></td>
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</tr>
<tr>
<td>Improve the environmental quality and biodiversity of the Hauraki Gulf</td>
<td>To increase funding for water quality improvements to stormwater, the delivery of cleaner harbours, beaches and streams. Reduce wastewater flows into the Hauraki Gulf and support developing mechanisms for sustaining and enhancing marine life in the Gulf.</td>
<td>Governing Body, Healthy Waterways and Watercare</td>
</tr>
<tr>
<td>Work towards eliminating agrichemical use</td>
<td>Secure a regional budget to eliminate agrichemical spray and embrace the commitment to minimise agrichemical use.</td>
<td>Governing Body</td>
</tr>
<tr>
<td>Central Community Recycling Centre</td>
<td>Deliver the centre supported by Waitemata, Albert-Eden and Puketapapa local boards at the site identified on Great North Road. This facility is a critical part of council’s adopted Waste Management and Minimisation Plan forward work programme and the resource recovery network which underpins part of this work.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Air quality improvements</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>General Tree Protection</strong></td>
<td>Auckland Council to advocate for changes to the Resource Management Act 1991 to enable councils to reintroduce general tree protection rules to maintain and increase the urban forest. Auckland Council to simplify and better resource processes for identifying and protecting mature trees.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Single Use Plastic Items</strong></td>
<td>Support mechanisms to eliminate single use disposable plastic items.</td>
<td>Governing Body</td>
</tr>
<tr>
<td>Container deposit scheme</td>
<td>Support the introduction of a container deposit scheme to reduce litter, increase recycling streams and provide a source of community funds.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Localised food waste collection and composting scheme</strong></td>
<td>Seek local exemptions to the centralised food waste collection to support individuals composting at home and local urban food farming. With the objective of providing education, behaviour changes and creating local employment, providing local healthy food production, reducing transport carbon miles, creating a long-term sustainable model and reducing cost to ratepayers.</td>
<td>Governing Body</td>
</tr>
<tr>
<td>Regional recycling system</td>
<td>Fund a regional recycling system that can process paper and cardboard waste, glass, metals and type 1 and 2 plastics, and hot composting.</td>
<td>Governing Body, central government</td>
</tr>
<tr>
<td>Green walls, roofs and community gardens</td>
<td>Support the delivery of green walls, roofs and community gardens on Council, CCO and private spaces and structures.</td>
<td>Governing Body, CCO’s, central government</td>
</tr>
<tr>
<td><strong>Planning and Heritage</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Auckland Domain Capital Improvements Budget</td>
<td>Allocate adequate capital funds to progress concepts set out in the Auckland Domain Master Plan, including for improved pedestrian and cycling circulation, vehicle circulation and vegetation management.</td>
<td>Governing Body</td>
</tr>
<tr>
<td>Item 17</td>
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</tr>
<tr>
<td><strong>Youth playspace in Newmarket</strong></td>
<td>Secure funding to acquire an appropriate site and to develop a youth playspace that serves the high concentration of young people in Newmarket.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Newmarket Laneways Project</strong></td>
<td>Secure appropriate funds to progress the streetscape development identified in the Newmarket Laneways Plan.</td>
<td>Governing Body, Auckland Transport</td>
</tr>
<tr>
<td><strong>Victoria Quarter</strong></td>
<td>Take action to progress the City Centre Master Plan objectives for the Victoria Quarter area to deliver a quality urban neighbourhood that enhances the area’s historic character, where the safety of pedestrians is prioritised.</td>
<td>Governing Body, NZTA, Auckland Transport</td>
</tr>
<tr>
<td><strong>Heritage buildings and structures</strong></td>
<td>Allocate adequate funds to restore and preserve heritage buildings and features, and incorporate seismic strengthening to ensure their ongoing usage.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Restoration and protection of the St James Theatre</strong></td>
<td>Auckland Council to provide support to the restoration and protection of St James Theatre.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Wynyard Point Public Space</strong></td>
<td>Secure funding for the development of a new public open space at Wynyard Point.</td>
<td>Governing Body, Panuku</td>
</tr>
<tr>
<td><strong>Pedestrianise Queen Street and High Street</strong></td>
<td>Implement the Access For Everyone project, including the pedestrianisation of Queen Street and High Street.</td>
<td>Governing Body</td>
</tr>
<tr>
<td><strong>Transport</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Parnell Train Station Pedestrian and Cycling Connections</strong></td>
<td>Provide accessible pedestrian and cycling connections to Parnell Station. Open the Greenways route from the Strand through the old Parnell rail tunnel and create accessible pedestrian connections from Parnell Station to the Domain, the Strand and Parnell Town Centre.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td><strong>Auckland Cycle Network</strong></td>
<td>The completion of the Auckland cycling network will provide improved cycle infrastructure through safe, connected, dedicated cycle ways.</td>
<td>Governing Body, Auckland Transport</td>
</tr>
<tr>
<td><strong>Broadway and Station Square Access</strong></td>
<td>Improve access between Broadway and Station Square in Newmarket and link to the Newmarket Laneways Plan.</td>
<td>Governing Body, Auckland Transport</td>
</tr>
<tr>
<td><strong>Pedestrian Safety Broadway</strong></td>
<td>Work with Auckland Transport to implement solutions which improve pedestrian safety on Broadway including the pedestrian desire line between Station Square and Teed Street in Newmarket.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td><strong>Light Rail</strong></td>
<td>Deliver light rail City Centre to Mangere route as soon as practicable.</td>
<td>Governing Body, NZTA, Auckland Transport</td>
</tr>
<tr>
<td><strong>Vision Zero</strong></td>
<td>Auckland Transport to maintain support for Vision Zero as the number one priority for Auckland Transport with a target of no deaths or serious injuries on our transport system by 2050.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td><strong>Safe and appropriate speeds</strong></td>
<td>Support slower speeds that are safe and appropriate in residential areas, through our villages, town centres and in the city centre.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td><strong>Maximise Renewal and Maintenance Opportunities</strong></td>
<td>Consider how every renewal and maintenance project can be leveraged to improve the road design for all users including layouts that include bus lanes, greenways, and cycle lanes, remove cycle pinch points and add better pedestrian crossings.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td><strong>Improved Safety and Amenity for Pedestrians</strong></td>
<td>Auckland Transport to improve intersections with substantial foot traffic for pedestrians and developing solutions to improve safety and amenity for pedestrians. This includes: all intersections with left-slip lanes and no pedestrian facility; intersections with long pedestrian crossing delays undertaking route optimisation for pedestrians in the city centre including automatic pedestrian phasing on one-way streets.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td>Change Give Way Rule</td>
<td>Auckland Transport to advocate for a change of the give way rule requiring motorists to give way to pedestrians crossing parallel to the priority (main) road at intersections.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td>--------------------------------------</td>
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</tr>
<tr>
<td>Residential and Town Centre Parking Schemes</td>
<td>Auckland Transport to continue implementing residential parking schemes to manage commuter parking in central Auckland suburbs following consultation with residents.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td>Greenways Prioritised Routes</td>
<td>Auckland Transport to work with Auckland Council to deliver the Waitematā Local Board Greenways prioritised routes.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td>Enhanced and safe streetscapes</td>
<td>Provide and advocate for streetscape enhancements and parking enforcement to improve amenity and safety for pedestrians.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td>Street trees and greenery</td>
<td>Auckland Transport to provide opportunities for a net increase in trees and greenery in every streetscape improvement and renewal and Auckland Council to meet the consequential operational expenditure for maintenance.</td>
<td>Governing Body, Auckland Transport</td>
</tr>
<tr>
<td>Additional Waitematā Harbour Crossing</td>
<td>Ensure that the design of the additional harbour crossing prioritises rapid public transport.</td>
<td>Auckland Transport, NZTA</td>
</tr>
<tr>
<td>Wayfinding signs</td>
<td>Work with Auckland Transport to include dual language wayfinding signage, on No Exit streets with pedestrian accessways, paths leading to reserves and parks and providing direction to cycleways.</td>
<td>Auckland Transport</td>
</tr>
<tr>
<td>Other matters</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Economic recovery</td>
<td>Advocate to the Governing Body to relfocus ATEED activities towards supporting local businesses resilience and recovery from the impact of COVID-19</td>
<td>Governing Body, ATEED</td>
</tr>
<tr>
<td>Full Council ownership of Ports of Auckland</td>
<td>Ensure Ports of Auckland Ltd remains in full accountable council ownership.</td>
<td>Governing Body</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To seek approval for an interim service approach for Arts Community and Events venue partners for 1 July 2020 to 30 September 2020.

Whakarāpopototanga matua
Executive summary
2. More than half of the Arts Community and Events (ACE) venues portfolio is managed by 122 partners.
3. Fifty-five of these partners (including one of Waitematā’s four partners) have contracts and funding agreements that expire on 30 June 2020.
4. Key concerns for these partners are:
   - the council’s expectation of service delivery from 1 July 2020
   - levels of activity they should be delivering
   - funding availability
   - their responsibilities as employers.
5. The recommended approach is, firstly, a clarification that services should continue from 1 July 2020 to 30 September 2020.
6. Secondly, it is to ensure a sustained level of service from the ACE venues portfolio while Emergency Budget deliberation is underway.
7. Finally, it is to provide a pro rata interim payment (12 weeks of the annual amount) covering the first quarter of FY 2020/2021, to ensure the above can be delivered.

Ngā tūtohunga
Recommendation/s
That the Waitematā Local Board:

a) approve interim payments be made to:
   i. TAPAC for $21,250 from the Waitematā Local Board Locally Driven Initiatives 2020/2021 opex budget

b) note the interim payments from the Waitematā Local Board Asset Based Services 2020/2021 opex budget to:
   i) Grey Lynn Community Centre for $12,046 plus CPI
   ii) Ponsonby Community Centre $12,403 plus CPI
   iii) Parnell Community Centre $14,385 plus CPI

Horopaki
Context
8. Auckland Council provides spaces in the community where all Aucklanders can come together to do things that interest them, stretch themselves, have fun, participate, connect, interact, discover new things and learn about each other.
9. There is an Arts Community and Events (ACE) venue in almost every neighbourhood across Auckland, and the ACE team ensures this diverse portfolio – including community centres,
Attachment A

Item 23.1

community art galleries, theatres and both rural and urban community halls – is delivering for local communities.

10. This portfolio contains more than 240 ACE Venues with 122 partners managing over half of these on behalf of the council.

11. These partnerships are managed with a variety of contracts and agreements in place and funding of over $8m per annum, in addition to in-kind support and resources, including asset provision.

12. To help protect Aucklanders during the COVID-19 response, Auckland Council made the decision to temporarily close the Arts, Community and Events venues including community centres, community art galleries, theatres and venues for hire and to support its partners to do the same.

Partner insights

13. Staff have continued to be in close contact with ACE venue partners through all Alert Levels to answer queries where possible and offer support to their decision-making where appropriate, including:

- varying contracts to explicitly relieve them of responsibilities under their contracts and funding agreements, as they could not deliver their service under Alert Level Four or Three
- prioritising final contract payments due in Q3 and Q4 of the current financial year
- supporting the reopening of venues at Alert Level Two, including implications of group and capacity restrictions.

14. Staff surveyed ACE venue partners during this time to gather insights on the impacts of COVID-19. Key considerations for partners were:

- financial security, including uncertainty of funding that might be available in FY 2020/2021
- concern about their ability to continue to pay staff and deliver expected services and programmes to their local communities.

15. Fifty-five of these 122 partners have contracts and funding agreements that expire on 30 June 2020.

16. From survey results and subsequent conversations with partners, the key concerns are as follows.

- Are they expected to open and deliver services from 1 July 2020?
- What level of service should they be delivering?
- What funding is available for them to continue to deliver services?
- Concerns regarding their responsibilities as employers.

17. While our ACE venue partners are aware that the Emergency Budget consultation and deliberation is underway, a number have notified us that without an arrangement they may have to suspend services until the Emergency Budget is adopted and implemented in August 2020.

18. Staff are also aware of concerns raised by local board members and these were discussed in workshops when ACE staff visited local boards to discuss facility reopening plans over the last month.

Tātaritanga me ngā tohutohu
Analysis and advice
Interim service delivery support
19. The recommended approach is to clarify that services should continue from 1 July 2020 to 30 September 2020, ensuring a sustained level of service from the ACE venues portfolio while Emergency Budget deliberation is happening.

20. In consultation with Auckland Council’s Commercial & Finance and Legal departments, staff have determined that the best approach to both sustain service and to address the level of uncertainty that exists with ACE venue partners is to provide interim funding covering the first quarter of FY 2020/2021.

21. To do this will require a pro rata interim payment (12 weeks of the annual amount).

22. Interim funding will enable ACE venue partners to operate throughout July, August and September. In August 2020, after local boards approve their work programmes staff will make contract/grant payments to for the balance of approved funding to partners for the remaining quarters of FY 2020/2021.

23. For the **Waitematā Local Board area** the partnership under consideration is:

<table>
<thead>
<tr>
<th>ACE venue partner</th>
<th>Interim payment amount</th>
<th>Annual contract amount</th>
<th>Funding mechanism</th>
<th>Expiry</th>
<th>Budget source</th>
<th>Key relationship holder</th>
</tr>
</thead>
<tbody>
<tr>
<td>TAPAC</td>
<td>21,250</td>
<td>21,250 TBC</td>
<td>FA*</td>
<td>FY20</td>
<td>LDI opex</td>
<td>Arts and Culture</td>
</tr>
</tbody>
</table>

24. The interim payment amount for TAPAC has been based on the FY 2019/2020 funding agreement. The annual contract amount for TAPAC for FY 2020/2021 has not yet been determined by the local board. Council staff will be providing advice to the local board for consideration as part of the wider 2020/2021 work programme discussion.

25. The following partnership agreements for the Waitematā Local Board area are supported by multi-year agreements that are in train. Staff are working closely with these partners to arrange interim quarterly payments.

<table>
<thead>
<tr>
<th>ACE venue partner</th>
<th>Interim payment amount +CPI</th>
<th>Annual contract amount</th>
<th>Funding mechanism</th>
<th>Expiry</th>
<th>Budget source</th>
<th>Key relationship holder</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grey Lynn Community Centre</td>
<td>12,046</td>
<td>48,187</td>
<td>CCMA**</td>
<td>FY22</td>
<td>ABS opex</td>
<td>Community Places</td>
</tr>
<tr>
<td>Ponsonby Community Centre</td>
<td>12,403</td>
<td>49,613</td>
<td>CCMA**</td>
<td>FY22</td>
<td>ABS opex</td>
<td>Community Places</td>
</tr>
<tr>
<td>Parnell Community Centre</td>
<td>14,385</td>
<td>57,543</td>
<td>CCMA**</td>
<td>FY22</td>
<td>ABS opex</td>
<td>Community Places</td>
</tr>
</tbody>
</table>

*FA – Funding agreement  
**CCMA – Community Centre Management Contract

26. Staff are aware of the concerns this uncertainty is causing ACE venue partners and have advised them in writing that this approach will be brought to local boards as governors of local facilities and locally funded services.

27. This approach requires a commitment to advance funding for the first quarter of FY 2020/2021 ahead of the Emergency Budget approval and decisions to finalise local board work programmes for FY 2020/2021.

28. Options for consideration by the board are:

<table>
<thead>
<tr>
<th>Description</th>
<th>Option one</th>
<th>Option two</th>
<th>Recommended Approach</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description</td>
<td>Defer funding decision until the Emergency Budget is confirmed</td>
<td>Allocate interim partial payment</td>
<td>Allocate full pro-rata 12 weeks payment</td>
</tr>
</tbody>
</table>
**Attachment A**

**Item 23.1**

<table>
<thead>
<tr>
<th>Action</th>
<th>No interim payment is made</th>
<th>A payment of less than pro rata amount is made at a later date</th>
<th>An interim payment can be made early July</th>
</tr>
</thead>
</table>
| Implications | • Possible suspension of services  
                    • Risk of these partners not being able to reopen | • Negotiations on level of service and new Key Performance Indicators would need to be entered into for the first quarter  
                    • New contracts generated and agreed  
                    • Neither Auckland Council nor ACE venue partners have resources or time to manage this | • Service is sustained at current level – doors remain open  
                    • The impact of different funding scenarios can then be workshops with board and partners as the Emergency Budget is considered |

**Tauākī whakaaweawe āhuarangi**

**Climate impact statement**

29. ACE venues can have a positive climate impact as they enable people to connect, participate and recreate locally without having to travel long distances. They help foster a sense of community and contribute positively to people’s views of where they live.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**

**Council group impacts and views**

30. Auckland Council provides fair, easy and affordable access to safe and welcoming venues through the Arts, Community and Events department of the Customer and Community Directorate.

31. The Community Places and Arts and Culture units manage the relationship and contracts with ACE venue partners.

32. Subject to the outcome of this decision, staff will work with Community Facilities to manage implications for council-owned assets.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**

**Local impacts and local board views**

33. A number of local board workshops were conducted through May and early June 2020 on the Auckland Council approach to COVID-19 Level 2 and the phased reopening of local community facilities.

34. During these workshops local boards:
   - were informed that the majority of ACE venue partners reopened promptly at Level Two
   - expressed an interest in the status of ACE venue partner delivery and FY2020/2021 funding
   - considered additional funds due to marked loss in revenue from classes and bookings.

**Tauākī whakaaweawe Māori**

**Māori impact statement**

35. Art Community and Events venues support diverse, equitable, and affordable access to spaces to all Aucklanders, including Māori.

36. Programming through Arts Community and Events venues supports Māori outcomes, and showcases work from Māori content creators and artists.
Ngā ritenga ā-pūtea

Financial implications

37. This approach requires a total commitment of $155,343 from the Waitematā Local Boards Asset Based Services opex funding and $21,250 from the local boards Locally Driven Initiatives opex budget in advance of the Emergency Budget approval and decisions to finalise local board work programmes for FY 2020/2021.

38. $21,250 is the interim payment to TAPAC the one partner with a funding agreement that expires on 30 June 2020.

39. $155,343 is the total annual amount for the in-train agreements for the other three partners.

40. This total amount will not be available for reallocation in future FY 2020/2021 decision making.

Ngā raru tūpono me ngā whakamaurutanga

Risks and mitigations

41. Risks associated with this decision and mitigations are:

<table>
<thead>
<tr>
<th>Risk</th>
<th>Mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>A decision could preempt significant budgetary decisions</td>
<td>This is an interim approach, consistent with the council’s managed provision in this portfolio</td>
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<tr>
<td>The recommended approach may not provide sufficient surety for partners</td>
<td>Staff will communicate with partners and inform them of the Emergency Budget consultation process</td>
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Ngā koringa ā-muri

Next steps

42. Subject to local board approval, staff will organise agreements and payments to partners no later than mid-July 2020.

43. Staff will continue to work with these partners to assess the impact of different funding scenarios, if any, to funding levels, service delivery, outcome areas, or key performance indicators for the remainder of FY 2020/2021. This will inform discussions on local board work programmes once the Emergency Budget has been approved.

Ngā tāpirihanga

Attachments

There are no attachments for this report.

Ngā kaihaina

Signatories

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