I hereby give notice that an ordinary meeting of the Manurewa Local Board will be held on:

**Date:** Thursday, 15 October 2020  
**Time:** 6:00pm  
**Meeting Room:** Manurewa Local Board Office  
**Venue:** 7 Hill Road  
Manurewa

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**Manurewa Local Board**  
**OPEN AGENDA**

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**MEMBERSHIP**

**Chairperson**  
Joseph Allan

**Deputy Chairperson**  
Melissa Atama

**Members**  
Anne Candy  
Tabetha Gorrie  
Rangi McLean  
Glenn Murphy  
Ken Penney  
Dave Pizzini

(Quorum 4 members)

---

Rohin Patel  
Democracy Advisor

8 October 2020

Contact Telephone: 021 914 618  
Email: rohin.patel@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
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1 Welcome
A board member will lead the meeting in prayer.

2 Apologies
At the close of the agenda no apologies had been received.

3 Declaration of Interest
Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

4 Confirmation of Minutes
That the Manurewa Local Board:
a) confirm the ordinary minutes of its meeting, held on Thursday, 17 September 2020, as true and correct.

5 Leave of Absence
At the close of the agenda no requests for leave of absence had been received.

6 Acknowledgements
At the close of the agenda no requests for acknowledgements had been received.

7 Petitions
At the close of the agenda no requests to present petitions had been received.

8 Deputations
Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Manurewa Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.

8.1 Deputation - Manukau Beautification Charitable Trust

Te take mō te pūrongo
Purpose of the report
1. Dawn Edwards will present to the board on the work the Manukau Beautification Charitable Trust has undertaken in the last year. The board will also be introduced to the new CEO Daniel Barthow.
Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:

a) thank Dawn Edwards and Daniel Barthow for their presentation and attendance.

8.2  Deputation - ARA Education Charitable Trust

Te take mō te pūrongo
Purpose of the report
1. Steve Perks and Sarah Redmond will speak to the board about a new programme the ARA Education Charitable Trust is working on.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:

a) thank Steve Perks and Sarah Redmond for their attendance and presentation.

Attachments
A  6 October 2020, Manurewa Local Board - Deputation - ARA Education Charitable Trust - PowerPoint Presentation.................................................95

9  Public Forum

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of 3 minutes per item is allowed, following which there may be questions from members.

At the close of the agenda no requests for public forum had been received.

10  Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public,-

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:
“Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if--

(i) That item is a minor matter relating to the general business of the local authority; and

(ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”
Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for the local ward area Governing Body Members to update the local board on Governing Body issues they have been involved with since the previous local board meeting.

Whakarāpopototanga matua
Executive summary
2. Standing Orders 5.1.1 and 5.1.2 provides for Governing Body Members to update their local board counterparts on regional matters of interest to the local board.

Ngā tūtōhunga
Recommendation/s
That the Manurewa Local Board:
  a) receive verbal updates from Councillors Angela Dalton and Daniel Newman.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Rohin Patel - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Members' Update
File No.: CP2020/14435

Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for members to update the Manurewa Local Board on matters they have been involved in over the last month.

Whakarāpopototanga matua
Executive summary
2. An opportunity for members of the Manurewa Local Board to give a written or verbal update on their activities for the month.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
 a) receive the update from members.

Ngā tāpirihanga
Attachments

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</tbody>
</table>
Manurewa Local Board
Business meeting date 15th October 2020

Manurewa Local Board Member Report
This report covers from 8th September-5th October 2020

Roles assigned by the local board

Arts, Community and Events
- Discussing the Manurewa Waitangi Day Festival 2021 with Manurewa Marae CEO
- Community Empowerment Unit fortnightly catch ups to track progress of items that are in these work programme lines such as Maori Outcomes, Manurewa Seniors Network, Manurewa Link Bus, Manurewa Youth Scholarships, Youth Council and Empowered community approach (ECA).
- Supporting the development of the Manurewa Summer Events Calendar
- Homai train station, developing a progress plan for the audit of the station focussing on Place-making to address some of the anti-social behaviours and advocacy to Auckland Transport on other issues highlighted.

Active Recreation
- Catch up with the Activation Advisor on the Active Recreation facility project and also the Manurewa Active Recreation activations progress.

Community Leases
- Following up on progress of Weymouth Rowing Club lease and future plans

Tira Kapuia-Maori Outcomes
- 11th September Hui with Manurewa Local board members on Tira Kapuia to discuss the pathway moving forward for this Roopu.
- 18th September Hui to forward plan our meeting with Mana Whenua representatives

Meetings / events attended

Meetings:
- Attended the Transform Manukau Governance workshop to listen to the Wiri Bridge plans and hear from Mana Whenua Roopu.
- Manurewa Town Centre Steering Group Hui
- Governors Hui for elected members

Conferences / member development

Disclosures

Recommendation
That this report be received.
Chairperson's Update

File No.: CP2020/14436

Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for the Manurewa Local Board Chairperson to update the local board on issues he has been involved in.

Whakarāpopototanga matua
Executive summary
2. An opportunity for the Manurewa Local Board Chairperson to update the local board on his activities over the last month.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
a) receive the verbal report from the Manurewa Local Board Chairperson.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

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</thead>
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<tr>
<td>Rohin Patel - Democracy Advisor</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To provide an update for the Manurewa Local Board about transport related matters in its area, including the Local Board Transport Capital Fund (LBTCF).

Whakarāpopototanga matua
Executive summary
2. No decision is required this month. This report contains information about the following:
   • Auckland Transport (AT) local and regional projects and activities.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
a) receive the Auckland Transport October 2020 monthly update report.

Horopaki
Context
3. AT is responsible for all of Auckland’s transport services, excluding state highways. AT reports on a monthly basis to local boards, as set out in the Local Board Engagement Plan. This monthly reporting commitment acknowledges the important engagement role local boards play within and on behalf of their local communities.
4. This report addresses transport-related matters in the board’s area and includes information on the status of the Local Board Transport Capital Fund projects.

Tātaritanga me ngā tohutohu
Analysis and advice
5. This section of the report contains information about local projects, issues and initiatives. It provides summaries of the detailed advice and analysis provided to the local board during workshops and briefings.

Local Board Transport Capital Fund
6. The LBTCF is a capital budget provided to all local boards by Auckland Council and delivered by AT. Local boards can use this fund to deliver transport infrastructure projects that they believe are important but are not part of AT’s work programme.
7. Any LBTCF projects selected must be safe, must not impede network efficiency, and must be located in the road corridor or on land controlled by AT (though projects running through parks can be considered if there is a transport outcome).
8. The Manurewa Local Board has previously been advised that there would be approximately $3.66 million of LBTCF to spend in the current (2019-2022) electoral term.
9. The council’s original resolutions relating to the LBTCF make it very clear that the overall budget allocation for the LBTCF is on the basis that it can be managed by AT within its annual budget.

10. Following the setting of the Emergency Budget, the LBTCF programme received $5,000,000 for the 2020/2021 year for allocation across the 21 local boards.

11. Decisions about the 2021/2022 and 2022/2023 financial years will form part of the Long-term Plan/Regional Land Transport Plan discussions but early indications are that these years will also see a more constrained capital programme than prior to the COVID-19 crisis.

12. Advice from the Finance Department set the following criteria for the fund following the setting of the Emergency Budget:
   - The $5,000,000 for 2020/2021 will be split using the Local Board Funding Policy.
   - Currently, with budgets unknown for 2021/2022 and 2022/2023 boards are unable to combine future years allocations into a single project.
   - Boards are encouraged to target delivery of smaller projects or complete design and documentation for a project that can be physically delivered in 2021/2022.

13. The Manurewa Local Board’s share of the 2020/2021 allocation is $294,376.

14. The board currently had two projects in construction as at 1 July 2020, Wordsworth Safety Package 3 (committed remaining budget $400,000) and Manurewa Gateway Signage (committed remaining budget $47,000). As these two projects are already in construction this means that $447,000 is committed, which is greater than the $294,376 allocation.

15. The board therefore will have no funds available in 2020/2021 for new projects and will have to wait until either additional funding is made available this financial year or the 2021/2022 budget is confirmed.

16. The projects which had been identified by the Manurewa Local Board for the potential use of the LBTCF when future funding becomes available, are listed as follows:
   i) Coxhead Quadrant Residential Speed Management Project
   ii) traffic calming around Hillpark School
   iii) traffic calming on Gloucester Road
   iv) traffic calming on Finlayson Avenue
   v) lighting of the walkway between Ferguson Street and Trimdon Street
   vi) installation of bus shelters at the following stops:
       A) Stop 2125 – 123 Weymouth Road
       B) Stop 2314 – 4 Turnberry Drive
       C) Stop 2273 – 59 Browns Road
       D) Stop 2178 – 96 Browns Road
       E) Stop 2171 – opposite 98 Browns Road
       F) Stop 6383 – 41 Redoubt Road
       G) Stop 6864 - 118 Finlayson Drive
       H) Stop 6875 - 145 Finlayson Drive
       I) Stop 6753 - 39 Alfriston Road
       J) Stop 6744 - 36 Alfriston Road
   vii) installation of electronic speed warning signage

17. AT has assessed these projects for Rough Orders of Cost, which have been provided in the August 2020 business meeting report, which can be used by the board to assist with project prioritisation when further funds become available in the 2021/2022 financial year.
Community Safety Fund

18. The Community Safety Fund is funded from AT’s safety budget and is dependent on the level of funding AT receives from Auckland Council. This level of funding has been constrained through the Emergency Budget process.

19. Safety projects being delivered in FY20/21 have been prioritised according to DSI (death and serious injury) data and therefore local board community safety fund projects will continue with planning and design but cannot be delivered in the 2020/2021 financial year.

20. The Manurewa Local Board have two Community Safety Fund projects being affected by the Emergency Budget:

<table>
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<tr>
<th>Project</th>
<th>Description</th>
<th>Status</th>
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</thead>
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<tr>
<td>Alfriston and Claude Roads intersection</td>
<td>Upgrade existing stop-controlled intersection to a signalised intersection</td>
<td>Detailed Design</td>
</tr>
<tr>
<td>signalisation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Great South Road pedestrian crossing</td>
<td>Introducing a new signalised midblock crossing to facilitate pedestrian crossing demand outside a local temple.</td>
<td>Detailed Design</td>
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</table>

Responses to Resolutions

21. The most recent resolutions of the Manurewa Local Board are recorded below in bold with Auckland Transport’s responses contained below each resolution.

Resolution number MR/2020/126

b) note that the board was first made aware of the proposal to signalise the intersection of Roscommon Road and Burundi Avenue on 31 August 2020, one week prior to the commencement of the public consultation on 7 September 2020. This does not meet the board’s expectation for timely consultation regarding significant projects undertaken in this local boards area.

The letter initially provided to the board notifying this project was dated 31 August 2020 as these letters are always dated on the day the board receives it. This is programmed as seven days prior to planned public consultation. For this project the board were notified prior to the Māori engagement process also being completed. Following the Māori engagement process, public consultation on this project did not open until 2 October 2020.

c) note that the board provided feedback to Auckland Transport on 1 July 2020 regarding changes to bus stops at numbers 446 and 401 Roscommon Road, and that no mention was made of the proposal to signalise this intersection at this time. The board expects that Auckland Transport would coordinate consultations for projects taking place in in such close proximity to each other.

The Burundi/Roscommon project is occurring as it has become a high-risk intersection and currently ranked the 89th worst intersection in Auckland. Our investigation indicated that this intersection is performing worse than 90 per cent of similar intersections. The bus stop relocation project is from a different department within AT. On 1 July when this project was notified to the board, the Road Safety Budget which funds the Burundi/Roscommon project had not been set, so that department would not be aware at that time we would be positioned to be consulting on this project in late August. The Burundi/Roscommon project has been given the priority in this year’s safety budget to do the design work and will likely to be implemented in the 2021/2022 financial year, subject to final funding availability.

e) note that, while staff have not identified any specific impacts for Māori under the Māori impact statement in the agenda report, the board holds the view that there are activities identified in the report that will achieve positive outcomes for Māori.
AT agree that there are activities that in these reports that will achieve positive outcomes for Māori. The positive outcomes reported on in the previous reporting period are general in nature and not specific to Māori. Where positive outcomes that are specific to Māori are identified, this will be emphasised.

Local Updates

Future Connect

22. Future Connect will be AT’s long-term plan for Auckland’s future integrated transport system. It maps Auckland’s Strategic Networks, the most critical links of our current and future transport system and, will ultimately set a 30-year vision for all modes: public transport, general traffic, freight, cycle and walking.

23. Strategic Networks have been investigated to surface critical problems, opportunities and focus areas. This will help inform the development of the Regional Land Transport Plan (our 10-year investment programme) and, will guide future planning and investment.

24. Future Connect was introduced to local board chairs at the 14 September Chairs Forum. In October and November, the project team will be available to talk to interested local board transport representatives. This will be an opportunity to provide a more detailed project overview, answer questions, seek local knowledge and opportunities for alignment with local board plans.

Pedestrian Crossing at 286 Great South Road, Manurewa

25. To improve safe access to Te Mahia Train Station, AT are proposing to install a new pedestrian crossing with a separated cycle and pedestrian crossing area outside 286 Great South Road, Manurewa.

26. The need for safer crossing points on Great South Road was highlighted to help give people easier access to Te Mahia Station. The proposed changes aim to provide a formal and clear crossing facility which prioritises people on foot and on bikes.

27. The crossing has been placed where the demand is highest in order to raise driver awareness and to establish a safer road environment for all road users.

28. The changes we are proposing:
   - installing a new traffic light crossing with separate walkways for cycles and people to cross
   - painting new broken yellow lines (no stopping at all times) on both sides of the road which will remove approximately seven parking spaces.

29. This is one of a number of pedestrian safety improvements currently being considered across Auckland ultimately aimed at creating a safer road network for all road users.

30. Consultation on this proposal is open until 15 October 2020. Once all the feedback has been received AT will then decide the best way to move forward.

31. We are seeking feedback now so that we can be prepared once the funding for this project is given the go-ahead.

Weymouth Road Bus Improvements

32. AT are looking to address bus manouevring issues and upgrade bus stops at 10 sites across Auckland in order to address the problems found and provide all users with a high level of service.

33. We are proposing to undertake work on the network in the vicinity of 521 Weymouth Road, Weymouth to ensure that buses can complete the necessary manoeuvres in a safe and efficient manner without negatively impacting operations.

34. The changes we are proposing for Weymouth Road include:
Manurewa Local Board
15 October 2020

Item 14

a) install new No Stopping At All Times road markings (broken yellow lines) on the western side of Weymouth Road by removing one on-street parking space

b) install a new bus stop and bus stop road markings on the western side of Weymouth Road by removing two on-street parking spaces

c) widen the footpath on the western side of Weymouth Road

d) install new No Stopping At All Times road markings (broken yellow lines) on the eastern side of Weymouth Road by removing three on-street parking spaces

e) install a new concrete hard stand and new bus stop road markings at the existing bus stop on the eastern side of Weymouth Road by removing one on-street parking space.

35. The rationale behind these improvements are:

- installation of new bus stops on the western side of Weymouth Road reduces the walking distance for bus patrons
- removal of parking along Weymouth Road, and installation of bus stop road markings at one existing bus stop and one new bus stop ensures that parked vehicles do not obstruct buses from safely manoeuvring into and out of the bus stops
- widening the footpath along the western side of Weymouth Road ensures that there is sufficient width for pedestrians to walk around bus patrons waiting at the bus stop
- installing a concrete hard stand at the existing bus stop on the eastern side of Weymouth Road improves safety for bus patrons boarding and alighting on a safe and stable platform.

36. Feedback on these improvements closed on 9 October 2020 and AT are currently considering this feedback in order to make a final decision on the changes.

Regional Transport Updates

Fifteen groups to receive funding from this year’s Community Bike Fund

37. Communities right across the region will benefit from further cycling initiatives with the announcement of this year’s Community Bike Fund recipients. Now in its fourth year, the fund is made available from AT to support communities or special interest groups who have ideas for activities, events or projects which encourage people to ride bikes more often.

38. Fifteen successful groups from a diverse mix of applications across the region will receive funds from the 2020 grant, totaling $50,000.

39. Successful initiatives range from guided rides to a ‘commute recruit’ and the creation of maps to promote local cycleways. All recipients demonstrated strong engagement with the community which was core to the selection criteria.

40. AT continues to grow the cycling network to connect communities and provide more access to safe infrastructure. This includes cycleway construction on Tamaki Drive, Victoria Street, Northcote Bridge and from New Lynn to Avondale. 3.7 million cycle movements were recorded for the year September 2019 to August 2020.

Community Bike Fund Recipients 2020:

Takapuna North Community Trust – Sunnynook Christmas Wheels Trail

An evening family bike event with a Christmas theme to raise awareness of the local bike path. Activity stations are placed around the path, and people are encouraged to dress up or decorate their bike, scooter or wheelchair.

Green Bay Community House – Unicycle Club

A unique approach to get the community interested in cycling with weekly unicycle classes. It is a one of a kind activity for local kids to try out and challenge themselves with.
Active Transport Trust – Mahere o Puketepapa moe te eke pahikara
They will create a map for Puketepapa to get more locals exploring their neighbourhood on bikes, including where to stop off for great coffee and other features such as the Wellesley Markets. Maps will be placed along the local cycleways and shared paths.

Bellas on Mountain Bikes – Bells on Mountain Bikes
An eight-week programme for girls aged 10 to 13 years, to give them the chance to learn how to mountain bike while gaining more confidence. The sessions focus on connecting the groups, learning and championing new skills through ‘playing bike’ and overcoming challenges.

Restoring Takarunga Hauraki – Takarunga Hauraki Going Native Bike Trail
They will launch the Going Native Bike Trail in Takarunga Hauraki (the Devonport Peninsula) to promote the existing cycleways, biodiversity features and knowledge from Te Ao Māori.

Grey Lynn Farmers Market – Bike to Grey Lynn Farmers Market 2020
The ever-popular Grey Lynn Farmers Market will use their funding to motivate visitors to come to the market by bike rather than car. They will do this for Sunday mornings in October and there will also be a guided bike tour.

T2T Sports Inc – Hapori Paihikara Activations
Hapori Paihikara (community bike rides) will be held in Henderson, Point England, Mataatua Marae Mangere, Manurewa Marae, Massey Park and Papakura. The weekend rides include teaching new riders the basics of riding and bike mechanics, riding the cycleways or old Māori pathways.

Glenavon Community Trust – Glenavon Bike Riders
Will train community champions to work with school children who want to learn how to ride a bike and educate about safety. The long-term vision of the trust is to have a bike hub/station in Glenavon to service bikes for the wider community and to encourage more bike riders and promote the benefit of riding bikes.

Putea O Pua Trust (Turuki Healthcare) – Mangere Cycling Project
Will run a six-week programme in Mangere to promote safe cycling and the local cycleways in the area.

Bike East Auckland – Bike our Burbs and Beyond
Group bike rides will be run over four consecutive weekends to showcase local attractions and shared paths around East Auckland.

Grandparents Raising Grandchildren Trust NZ – North/West: Biking Fun Day for Whanau
Will run an event for whanau who have children raised by grandparents, foster parents or caregivers. They want to help caregivers feel confident and safe biking with young independent riders and have a truly fun day so that they can feel more confident encouraging children in their care to be active and choose biking as a mode of transport and fun in their lives.

Bike Pt Chev – Bike Pt Chev Commute Recruit
‘Commute Recruit’ is a one-month programme focused on boosting the number of Point Chevalier locals who commute to work by bike. It is focused on people who have thought about commuting before but are having trouble getting started.

The Pride Project Charitable Trust – Te Maara Ride
**Item 14**

**Placemaking event to inspire hope, hauora/health and well-being through fun, educational cycling activity in the Manurewa community. The 6km ride includes cycleways, shared paths and off-road paths linking Te Maara Kai O Wirihana to the Auckland Botanic Gardens**

*The Womens Overnight Adventure Group – The Community Pannier Project*

Workshops to teach the community how to make their own pannier bag, with the idea that participants make one for themselves and donate another to Bikes for Refugees.

*Wheelie Road Bike Stuntz Competition 2020, Otara*

Back for its second year, the bike stunts competition will be held in Otara for local youth to participate in and promote bike safety.

**Tauākī whakaaweawe āhuarangi**

**Climate impact statement**

41. AT engages closely with the council on developing strategy, actions and measures to support the outcomes sought by the Auckland Plan 2050, the Auckland Climate Action Plan and the council’s priorities.

42. AT’s core role is in providing attractive alternatives to private vehicle travel, reducing the carbon footprint of its own operations and, to the extent feasible, that of the contracted public transport network.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**

**Council group impacts and views**

43. The impact of information (or decisions) in this report are confined to AT and do not impact on other parts of the council group.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**

**Local impacts and local board views**

44. The local board have been consulted on the following project(s) over the reporting period:

**Auckland Transport Consultations**

45. AT provides the Manurewa Local Board with the opportunity to comment on transport projects being delivered in their area. The following projects were sent to the board for consultation during the reporting period:

   a) Weymouth Road bus improvements
   b) Roscommon Road and Burundi Avenue intersection signalisation
   c) Pedestrian crossing at 286 Great South Road, Manurewa.

**Traffic Control Committee resolutions**

46. Decisions of the Traffic Control Committee affecting the Manurewa Local Board area during the September 2020 reporting period are noted below.

<table>
<thead>
<tr>
<th>Street Name</th>
<th>Nature of Restriction</th>
<th>Type of Report</th>
<th>Decision</th>
</tr>
</thead>
<tbody>
<tr>
<td>Redoubt Road / Diorella Drive /</td>
<td>No Stopping At All Times / Bus Stop / Clearway / Footpath / Flush Median / Traffic</td>
<td>Permanent Traffic and Parking changes</td>
<td>Approved with Conditions</td>
</tr>
<tr>
<td>Sikkim Crescent / Monde Place /</td>
<td>Signal Control / Traffic Island / Variable Lane Control / Lanes / Lane Arrow</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Everglade Drive / Hollyford</td>
<td>Marking / Bus Shelter / Give-Way Control / Removal Of Bus Stop / Removal Of No</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Stopping At All Times / Removal Of Give-Way Control / Removal</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

October 2020: Auckland Transport monthly update to the Manurewa Local Board
**Tauākī whakaaweawe Māori**

**Māori impact statement**

47. There are no impacts specific to Māori for this reporting period. AT is committed to meeting its responsibilities under Te Tiriti o Waitangi—the Treaty of Waitangi and its broader legal obligations in being more responsible or effective to Māori.

48. Our Maori Responsiveness Plan outlines the commitment to 19 mana whenua tribes in delivering effective and well-designed transport policy and solutions for Auckland. We also recognise mataawaka and their representative bodies and our desire to foster a relationship with them.

49. This plan in full is available on the AT’s Website - [https://at.govt.nz/about-us/transport-plans-strategies/maori-responsiveness-plan/#about](https://at.govt.nz/about-us/transport-plans-strategies/maori-responsiveness-plan/#about)

**Ngā ritenga ā-pūtea**

**Financial implications**

50. The proposed decision of receiving the report has no financial implications.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

51. Our capital and operating budgets have been reduced following the announcement of the Emergency Budget. Some projects we had planned for 2020/2021 may not be able to be delivered, which will be disappointing to communities that we had already engaged with.

52. Also as outlined in this report, both the Community Safety Fund and the Local Board Transport Capital Fund have been impacted by these budget reductions.

**Ngā koringa ā-muri**

**Next steps**

53. AT will provide another update report to the board at the next business meeting in November 2020.

**Ngā tāpirihanga**

**Attachments**

There are no attachments for this report.

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Author</th>
<th>James Ralph - Elected Member Relationship Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Jonathan Anyon Elected Member Relationship Team Manager  Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Submissions and feedback on the draft Manurewa Local Board Plan 2020

File No.: CP2020/14471

Te take mō te pūrongo

Purpose of the report

1. To provide an overview of feedback and submissions received from public consultation on the draft Manurewa Local Board Plan 2020.

Whakarāpopototanga matua

Executive summary

2. The Local Government (Auckland Council) Act 2009 requires that each local board complete a local board plan for adoption by 31 October of the year following election and uses the special consultative procedure (SCP) to engage with its communities.

3. In June 2020, the local board approved a draft Manurewa Local Board Plan 2020 for public consultation. The consultation period ran from 13 July to 13 August 2020.

4. A total of 934 pieces of feedback was received, including 57 submissions through the online survey tool, 796 hard copy submissions and 22 pieces of feedback through social media.

5. Staff have prepared a report (Attachment A) summarising the results of the consultation.

6. All feedback will be available on the Auckland Council website at www.aucklandcouncil.govt.nz

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) receive submissions and feedback on the draft Manurewa Local Board Plan 2020.

Horopaki

Context

7. The Local Government (Auckland Council) Act 2009 requires that each local board must:
   • adopt its local board plan by 31 October of the year following an election
   • use the special consultative procedure (SCP) to engage with their communities.

8. On 18 June 2020, Manurewa Local Board approved the release of a draft Manurewa Local Board Plan 2020 for public consultation.

9. The key features of the draft Manurewa Local Board Plan 2020 were:
   • a strong focus on community-led activity and community wellbeing
   • a dedicated outcome around Māori identity and a thriving Māori community
   • options to enhance access to sports, recreation, creativity and play
   • advocacy to Auckland Transport to ensure transport options meet community needs
   • strategic initiatives to boost the local economy
• a planned approach to improve the natural environment including building community resilience to disasters.

10. The outcomes of the draft local board plan were:
   i. Outcome 1: Our communities are inclusive, vibrant, healthy and connected
   ii. Outcome 2: We are proud of our strong Māori identity and thriving Māori community
   iii. Outcome 3: Our people enjoy a choice of quality community spaces and use them often
   iv. Outcome 4: Our safe and accessible network provides transport options to meet community needs
   v. Outcome 5: Our prosperous local economy supports local people
   vi. Outcome 6: Our natural environment is valued, protected and enhanced

11. In addition to understanding the needs and aspirations of the community, feedback was sought on how the local board can support the community and local businesses in recovering from the impact of COVID-19.

How we consulted

12. The consultation was held between 13 July and 13 August 2020. A range of engagement activities were undertaken to encourage the public to have their say, with a focus on digital and online platforms:
   • Public submissions: These were hard copy and online collected via email, post, libraries, service centres, local board offices and the online survey tool akhaveyoursay/lovelocal
   • Have Your Say: Face-to-face engagement event (spoken interaction) was held on Wednesday 5 August.
   • Social media: Comments were received on the Manurewa Local Board Facebook page.

13. The following community partners held events:
   • ASA Foundation
   • Manurewa Community Network

14. In response, the local board received the following feedback:
   • 57 submissions through the online survey tool
   • 796 hard copy submissions
   • 22 pieces of feedback via social media

Tātaritanga me ngā tohutohu
Analysis and advice

Summary of consultation feedback

15. The results and analysis of the public consultation will form the basis for the development of the final local board plan.

16. Staff have prepared a report (Attachment A) summarising the results of the consultation. The key messages of the report are described below.

Question 1: Response to overall plan

A strong majority of submitters (88 per cent) support the direction of the plan, two per cent responded negatively and nine per cent were unsure.
Question 2: COVID recovery
Overall, 62 per cent felt the plan would help the community recover from the impact of COVID-19, while five per cent did not and 32 per cent were unsure.

Question 3: Importance of outcomes
Outcome 1: Our communities are inclusive, vibrant, healthy and connected
- 63 per cent of respondents considered the outcome very important, 35 per cent important, and three per cent less important

Outcome 2: We are proud of our strong Māori identity and thriving Māori community
- 69 per cent of respondents considered the outcome very important, 24 per cent important and seven per cent less important

Outcome 3: Our people enjoy a choice of quality community spaces and use them often
- 63 per cent of respondents considered the outcome very important, 34 per cent important and three per cent less important

Outcome 4: Our safe and accessible network provides transport option to meet community needs
- 64 per cent of respondents considered the outcome very important, 33 per cent important and three less important

Outcome 5: Our prosperous local economy supports local people
- 62 per cent of respondents considered the outcome very important, 31 per cent important and seven per cent less important

Outcome 6: Our natural environment is valued, protected and enhanced
- 70 per cent of respondents considered the outcome very important, 27 per cent important and three less important

Question 4: Other feedback
Arts, Cultures and Events, Transport and Parks, Sport and Recreation were key themes mentioned.

Publishing the results of public consultation
17. To conclude this phase of the local board plan development, staff recommend that the local board receive the submissions and feedback for consideration

Tauākī whakaaweawe āhuarangi
Climate impact statement
18. Receiving the submissions and feedback has a neutral climate impact. The submissions are available online to reduce the printing of hard copies.

19. The draft Manurewa Local Board Plan 2020 reflected the impacts of predicted climate change. It considered such impacts as increasing temperatures, rising sea levels and changing rainfall patterns on the local board area.

20. The climate impact of any initiatives the Manurewa Local Board chooses to progress will be assessed as part of the relevant reporting requirements and project management processes.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
21. Staff will work closely with the local board in the development of the final plan.
Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
22. The Manurewa Local Board will consider all submissions and feedback to the draft Manurewa Local Board Plan 2020 prior to adopting the final local board plan in November 2020.

Tauākū whakaaweawe Māori
Māori impact statement
23. The draft Manurewa Local Board Plan 2020 was developed with consideration given to existing feedback from mana whenua and mataawaka. This included seeking their views and values in January 2020.
24. The following events were held with mana whenua (Ngati Tamaoho, Ngati Whanaunga, Ngati Whatua, Te Aki Tai Waiohua):
   • Southern local board mana whenua hui, Thursday 30 January, Ngāti Otara Marae
   • Southern local boards mana whenua hui, Tuesday 14 July, Manukau Civic Building
25. 275 submissions were received from those identifying as Māori.

Ngā ritenga ā-pūtea
Financial implications
26. There are no financial implications associated with receiving the submissions and feedback.
27. Budget to implement initiatives and projects is confirmed through the annual plan budgeting process.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
28. There is a risk relating to managing public expectations. The process of consultation is likely to have raised expectations as to the inclusion of the communities’ priorities and aspirations, while the full social and economic effects of COVID-19 are still being determined.
29. The local board will consider all submissions and feedback before making changes to the draft Manurewa Local Board Plan 2020.

Ngā koringa ā-muri
Next steps
30. The submissions and feedback are available on the Auckland Council website.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Submission analysis summary</td>
<td>31</td>
</tr>
</tbody>
</table>
### Ngā kaihaina

**Signatories**

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Author</td>
<td>Shelvin Munif-Imo - Local Board Engagement Advisor</td>
</tr>
<tr>
<td>Authoriser</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Summary of feedback on the draft Manurewa Local Board Plan 2020

Purpose

This report summarises feedback received during the draft Manurewa Local Board Plan consultation period of 13 July to 13 August. The scope of feedback includes written submissions, digital channels and feedback recorded at community events. It aims to present high level responses rather than detail every point of feedback received.

This information is presented to the Manurewa Local Board to inform decision-making prior to adopting the final Manurewa Local Board Plan 2020 at its October 2020 business meeting.

Executive Summary

The draft Manurewa Local Board Plan and Statement of Proposal were adopted by the Manurewa Local Board on 18 June 2020. Public consultation on the draft local board plans ran from 13 July to 13 August 2020.

Late submissions received have also been included in this summary.

Submissions were received through written forms, including online and hard copy forms, emails, and letters. Feedback was received through Have Your Say events and comments through the Manurewa Local Board Facebook page.

The total number of pieces of feedback received was 934.

Table 1: Total number of submissions

<table>
<thead>
<tr>
<th>Submission channel</th>
<th>Total #</th>
<th>Total %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Online form</td>
<td>57</td>
<td>6</td>
</tr>
<tr>
<td>Hard copy</td>
<td>796</td>
<td>85</td>
</tr>
<tr>
<td>Social media and events</td>
<td>81</td>
<td>9</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>934</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>
A summary of the submissions and feedback received includes:

- 796 submission were received via hard copy forms, most of which via community partners
- 16 submitters don’t reside in the Manurewa Local Board area
- 59 people provided feedback at Manurewa local board events
- Over 800 of the 934 pieces of feedback provided demographic information. Of those, there was a high proportion of feedback from submitters identifying as Pasifika (specifically Samoan), over half of which were younger than 25 years old.

1. Consultation items

The Manurewa Local Board consulted the public on the items below.

1. How well do you think our plan reflects the needs and aspirations of you and your community over the next three years?
   Overall, 88% responded positively to the direction of the plan, while just 2% responded negatively. The remaining 9% were unsure.

2. Do you think our plan will help our community and local businesses recover from the impact of COVID-19?
   Overall, 62% felt the plan would help the community recover from the impact of COVID-19, while 5% did not. The remaining 32% were unsure.

3. How important are each of these outcomes to you?
   Each outcome is listed below, along with the options submitters selected:
   Outcome 1: Our Communities are inclusive, vibrant, healthy and connect
     o 63% very important, 35% important, 3% less important
   Outcome 2: We are proud of our strong Māori identity and thriving Māori community
     o 69% very important, 24% important, 7% less important
   Outcome 3: Our people enjoy a choice of quality community spaces and use them often
     o 63% very important, 34% important, 3% less important
   Outcome 4: Our safe and accessible network provides transport options to meet community needs
     o 64% very important, 33% important, 3% less important
   Outcome 5: Our prosperous local economy supports local people
     o 62% very important, 31% important, 7% less important
   Outcome 6: Our natural environment is valued, protected and enhanced

2
4. Do you have any other feedback on our proposed Local Board Plan?
   - Arts, Culture and Events, Transport and Parks, Sport and Recreation were key themes mentioned.

2. Summary of feedback

Question 1: How well do you think our plan reflects the needs and aspirations of you and your community over the next three years?

The purpose of the first question was to gauge respondents’ general support for the overall draft plan. Submitters were asked to select one of the following response options. (n= 841 responses)

**Graph 1: Overall support for the draft plan**

- Yes, I strongly agree: 44%
- Yes, I mostly agree: 44%
- No, I mostly disagree: 10%
- No, I strongly disagree: 2%
- I don’t know: 0%

- Most comments from respondents who strongly or mostly agreed generally supported the direction of the plan. Other responses emphasised a focus around the environment and acknowledging all cultures.
- Submitters who disagreed commented on recognising other ethnicities as opposed to Maori and citing a lack of youth focus.
- Homelessness and road safety were key comments raised from respondents who were unsure.
Māori feedback

Of the 269 responses to this question that came from submitters identifying as Māori, 89% responded positively and just 2% responded negatively. The remaining 9% were unsure.

Question 2: Our plan was developed prior to the COVID-19 pandemic and while local boards have a limited role to play in health and economic development, it is important our plan includes outcomes to support our communities and prosper through these difficult times.

Do you think our plan will help our community and local businesses recover from the impact of COVID-19?

Submitters were asked to select one of the following response options.

(n= 788 responses)

Graph 2: Support for plan response to the impact of Covid-19

- Promoting local businesses/buying local and financial support for local businesses were the key themes from submitters who commented in support
- Respondents who disagreed considered more investment in local infrastructure was needed. Others commented related to improving town centre safety and security
- Most responses from those who were unsure centred around attracting new businesses and creating events to promote local businesses.
Māori feedback

Of the 256 responses to this question that came from submitters identifying as Māori, 41% responded positively and 51% were unsure. The remaining 8% responded negatively.

**Question 3: How important are each of these outcomes to you.**

Submitters were asked to rate the following outcomes with the options provided (n= 839 responses)

- Environment, Arts, Community and Events, and Parks and Play Spaces were key themes raised from submitters who commented.

**Māori feedback**

Of the 268 responses to this question that came from submitters identifying as Māori, Outcome 2 (We are proud of our strong Māori identity and thriving Maori community) was the overwhelming favourite, with 84% rating it as “very important”. Outcome 6 (Our natural environment is valued, protected and enhanced) was the next most highly ranked, with 63% rating it as “very important”.

**Question 4: Do you have any other feedback on our proposed Local Board Plan?**

Respondents were asked if they had any other feedback on the proposed Local Board Plan. Submitters were provided an open text box to provide comment. (n= 332 responses)

Arts, Culture and Events, Transport and Parks, Sport and Recreation were key themes highlighted.
Arts, Culture and Events: submitters mostly commented on supporting youth initiatives including a youth hub, and events that bring the community together. Others requested the development of the ‘Fale Samoa’

Transport: respondents noted concerns around road safety whilst also commenting on improving public transport services and better active transport connections

Parks, Sport and Recreation: submitters emphasised the need for more investment towards upgrading playgrounds and play spaces, including the maintenance of public facilities.

Proforma submissions

Sometimes we receive submissions that have come from a platform created by an external organisation. These are referred to by the council as pro forma submissions. We did not receive any pro forma submissions.

Submissions received via community partners

The table below indicates the number of submissions received from community partners.

<table>
<thead>
<tr>
<th>Community partner</th>
<th>Number of submissions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Te Kaha o Te Rangatahi/Manurewa Marae</td>
<td>228</td>
</tr>
<tr>
<td>ASA Foundation</td>
<td>294</td>
</tr>
<tr>
<td>My Rivr</td>
<td>45</td>
</tr>
<tr>
<td>Manurewa Youth Council</td>
<td>229</td>
</tr>
<tr>
<td><strong>Total:</strong> 796</td>
<td></td>
</tr>
</tbody>
</table>

- Most comments received via Te Kaha o Te Rangatahi and Manurewa Youth Council community partner submissions emphasised the need to focus and support rangatahi, creating a hub for young people and protecting our environment
- Majority of feedback received via ASA Foundation supported the concept of a ‘Fale Samoa’ at Clendon Reserve and highlighted the need for Pasifika to be reflected in the plan
- Responses via My Rivr raised concerns around improving town centre safety, road safety, supporting local businesses and protecting the natural environment.
Local board events

The Manurewa Local Board co-hosted 1 mana whenua hui, held 1 Have Your Say event, 2 community events, and weekly drop-in sessions during the consultation period.

The events and number of attendees were:

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
<th>Location</th>
<th>Number of attendees</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mana whenua hui</td>
<td>Tuesday 14 July</td>
<td>Manukau Civic Centre</td>
<td>5 (mana whenua)</td>
</tr>
<tr>
<td>Pacific fono</td>
<td>Friday 31 July</td>
<td>Manurewa Recreation Centre</td>
<td>35</td>
</tr>
<tr>
<td>Have Your Say hearing style</td>
<td>Wednesday 5 August</td>
<td>Manurewa Local Board office</td>
<td>12</td>
</tr>
<tr>
<td>Manurewa Community Network meeting</td>
<td>Tuesday 11 August</td>
<td>Te Matariki Clendon Community Recreation Centre</td>
<td>54</td>
</tr>
<tr>
<td>Weekly drop-in session</td>
<td>July 17, 24, 31 August 7</td>
<td>Manurewa Local Board office</td>
<td>5</td>
</tr>
<tr>
<td>Market pop up</td>
<td>July 19, 26 August 2, 9</td>
<td>Manurewa Market</td>
<td>N/A</td>
</tr>
</tbody>
</table>

| Total                              | 111              |

Social media feedback

Twenty-two pieces of feedback were received through Facebook. The majority of comments expressed concerns around public safety and addressing crime, upgrading parks and playgrounds, traffic congestion and road safety.

Generic submissions made by organisations to all boards

The following organisations made a submission to all boards or the majority of boards:

- Cancer Society Auckland
- New Zealand Advertising Producers Group
- Community Cat Coalition
- Bike Auckland
- NZ Walking Access Commission Ara Hikoi Aotearoa
- Regional Facilities Auckland
- The Tree Council.

**Who we heard from**

The tables and graphs below indicate what demographic categories people identified with. This information only relates to those submitters who provided demographic information.

Of the 807 of people who provided demographic information displayed in graph 4, most submitters were under the age of 24, reflecting an increase in the number of younger people having their say. Graph 5 illustrates that 524 identified as Pasifika followed by Maori (275), European (192) and Asian (76).

*Graph 4: Age demographic of submitters*
Graph 5: Ethnic breakdown of submitters

- European
- Maori
- Pacific
- Asian
- M. East/Latin/African
- Other
Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for local boards to give formal feedback on the Resource Recovery Network Strategy update (Attachment A).

Whakarāpopototanga matua
Executive summary
2. The Resource Recovery Network Strategy, which was approved in October 2014, is being refreshed. This will respond to the updated Waste Management and Minimisation Plan 2018 and Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan. It will also reflect the current global context including changes to global recycling markets and the impacts of COVID-19.

3. Key features of the strategy refresh include:
   - expanding the current strategy from 12 community recycling centres in total to 23 facilities by 2031, including nine additional community recycling centres and two resource recovery parks (capital expenditure to be funded through the central government waste levy)
   - seeking additional funding for ongoing operational support for community recycling centres beyond their current five-year contracts to enable continued service provision (to be funded through the waste targeted rate).

4. The aim of the network is to maximise diversion of waste from landfill, contribute to creating a circular economy, achieve wider social and economic benefits and deliver local green jobs. The network helps to drive the aspiration of the Waste Management and Minimisation Plan to achieve a zero waste Auckland by 2040.

5. The Resource Recovery Network of nine community recycling centres has provided 80 local jobs. The network diverted 5,213 tonnes of materials from landfill in 2019/2020.

6. Central government funding has boosted the development of existing sites in the Resource Recovery Network. The revised Resource Recovery Network Strategy will build on this funding and enable greater accessibility for residents and businesses.

7. A number of local boards have provided support for the Resource Recovery Network through the funding of scoping and feasibility studies, assistance with identifying suitable sites and support for local initiatives such as education outreach.

8. Staff presented the key points of the strategy refresh to the Waste Political Advisory Group and local boards in September and October 2020. Formal feedback from local boards will be included in a report to Environment and Climate Change Committee seeking adoption of the updated Resource Recovery Network Strategy in November 2020.

9. Approximately $8.6 million spread over 10 years is proposed to fund new and existing sites. This funding will be sought through the Long-term Plan 2020-2031 process.

10. An additional $28 million for the new resource recovery facilities, spread over ten years, is proposed to be funded through the budget allocated to Auckland Council from the central government waste levy.
Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:

a) provide feedback on the Resource Recovery Network Strategy update (Attachment A of the agenda report).

b) note that local board feedback will be included in a report to Environment and Climate Change Committee in November 2020 seeking adoption of the updated Resource Recovery Network Strategy.

Horopaki
Context

11. The Resource Recovery Network is one of the nine priority actions in Te Mahere Whakahaere me te Whakaiti Tukunga Para i Tāmaki Makaurau – Auckland Waste Management and Minimisation Plan 2018.

12. The network was initially identified as a key initiative under the Waste Management and Minimisation Plan 2012 and has been developing across the region since that time.

13. The purpose of the Resource Recovery Network is ‘to maximise the diversion of reusable and recyclable materials from landfill and, in the process, generate multiple environmental, social, cultural and economic benefits for Auckland’. The network helps to drive the aspiration of the plan to achieve a zero waste Auckland by 2040, taking care of people and the environment and turning waste into resources.

14. A 10-year strategy for the Resource Recovery Network was adopted in 2014 (resolution REG/2014/121). This strategy enabled the establishment of 12 community recycling centres across the Auckland region by 2024, funded by a combination of waste levy funding and targeted rates.

15. Community recycling centres provide communities with a ‘one stop shop’ for people to drop off unwanted goods and recyclables. The focus is on reuse, repair, repurposing and upcycling resources, as well as providing low cost retail goods to the community.

Progress of the Resource Recovery Network

16. As of September 2020, nine community recycling centres have been established. These centres are located in Waiuku, Helensville, Henderson, Wellsford, Warkworth, Aotea / Great Barrier, Devonport, Waiheke and Whangaparaoa. Community recycling centres are also under development in Western Springs and Onehunga.

17. Across the nine existing sites, 80 local full-time and part-time jobs have been created. In the 2019/2020 financial year, 5,213 tonnes of materials were diverted from landfill for reuse or recovery.

18. The development of the Resource Recovery Network in Auckland has been further boosted by central government Waste Minimisation Fund and shovel-ready funding, including:

- $2.3 million from the Waste Minimisation Fund was provided to support development of a Community Recycling Centre in Onehunga
- $10.6 million in shovel-ready funding for infrastructure development for the existing Devonport, Waiheke, Helensville, Warkworth, Wellsford and Western Springs community recycling centres as well as the Waitākere Waste Transfer Station/Resource Recovery Park.

19. The recent central government shovel-ready investment will fast track the improvement of existing community recycling centres through developing fit for purpose infrastructure. It will
expand employment by increasing the volume of materials and the number of related activities they can undertake to work towards zero waste.

**Strategic context**

20. COVID-19 continues to put pressure on international recycling markets, as countries restrict import and export activity through their borders. In addition to this, China implemented its National Sword policy in January 2018, which sets tight contamination limits on imported recyclable materials, including paper and plastics. As a result, global commodity prices for these products have dropped significantly as there is an oversupply to other existing markets.

21. Several strategic changes have occurred since the initial Resource Recovery Network was approved in 2014. These include the adoption of the Long-term Plan 2018-2028, the Waste Management and Minimisation Plan 2018 and Te Tāruke-ā-Tāwhiri: Auckland’s Climate Plan 2020.

22. These strategic changes draw focus to the significance of the Resource Recovery Network, which is identified as a priority action in the Waste Management and Minimisation Plan and is also an action in Te Tāruke-ā-Tāwhiri: Auckland’s Climate Plan. The revised Resource Recovery Network Strategy will also feed into the Long-Term Plan 2021-2031 which is currently being developed for adoption in June 2021.

23. The opportunities for community recycling centres to divert waste from landfill, generate income and create local jobs are expected to increase significantly over the next few years as government policy changes come into effect. These include the increase in the waste levy, a container return scheme currently under consideration by the government, and the 2019 Climate Change response (Zero Carbon) Amendment Act.

24. An overview of the revised strategy was presented to the Waste Political Advisory Group on 1 September 2020. The Waste Political Advisory Group indicated its support for the draft strategy refresh.

**Tātaritanga me ngā tohutohu**

**Analysis and advice**

**Key features of the refreshed Resource Recovery Network Strategy**

25. The refreshed Resource Recovery Network Strategy provides a pathway for futureproofing and scaling up the network. In developing the strategy, the priorities, budgets and method of delivery from the original 2014 strategy have been reassessed.

26. The refreshed strategy focuses on five key areas:

- increasing the number of sites from 12 to 21 community recycling centres to provide more equitable access to all Aucklanders and establishing two commercially focused resource recovery parks, bringing the total number of sites to 23 by 2031
- supporting existing sites and operators to thrive
- strengthening and enabling the network
- developing a fit for purpose operating and governance model
- fostering financial sustainability.

27. Overall, the review has suggested that the strategy approved in 2014 is still valid. Two key changes have been identified that will require additional budget to enable the network to reach its full potential. These key changes are outlined below. Further detail is provided in the draft Resource Recovery Network Strategy update (Attachment A).
Increasing the number of resource recovery facilities

28. One of the key changes in the updated strategy is an increase in the number of sites planned. The original strategy proposed 12 community recycling centres. The updated strategy proposes an expanded network with an additional nine community recycling centres and two resource recovery parks. This will bring the total number of sites up to 23, including:

- 21 community recycling centres that are strategically located across Auckland. They will be connected with their local communities, providing trusted places to take unwanted goods as well as fostering local innovation and resilience.

- two resource recovery parks, which are larger-scale facilities that focus mainly on diverting commercial waste from landfill back into the circular economy, while also accepting and diverting domestic waste. One of these will be the upgrade of Waitākere Transfer Station to a resource recovery park and the second will be in south Auckland.

29. Staff anticipate that an appropriate site will be found in south Auckland for a resource recovery park. A resource recovery park in the south could provide an opportunity for economic transformation led by Māori or Pacifica businesses, social enterprises and local businesses. Studies have found that recycling results in around 10 times more jobs compared to sending materials to landfill.

30. The location of facilities will be determined by the availability of suitable sites, opportunities for joint ventures or partnerships, local board feedback, location of existing facilities and accessibility for Auckland residents and businesses. Centres will be equitably spread across the region, depending on the availability of appropriate sites.

31. Increasing the number of sites will enable greater accessibility for residents and businesses to maximise diversion from landfill and deliver further local green jobs.

Ongoing operational funding

32. Another key change in the updated strategy is the provision of ongoing operational funding for existing community recycling centres.

33. When the strategy was originally created in 2014, it was expected that the centres would become self-funding by the end of their initial five-year contract period. Revenue would be generated from income from gate fees, the sale of reusable and recyclable materials, and other services that the centres provide.

34. This intention was reflected by a reducing management fee from the council over the course of the centres’ five-year contracts. However, although sites that have come to the end of their contracts have significantly reduced their management fee from the council, they are not in a position to be completely self-funding.

35. This has been caused by a combination of factors, including sites not being developed as quickly as anticipated and the impacts of COVID-19. China’s National Sword restrictions on global recycling have also presented a challenge due to reduced revenue from recycling commodities such as paper, cardboard and plastics.

36. To ensure the on-going viability and impact of the existing sites, an ongoing site management fee from council will be required beyond the initial five years. This will be negotiated on a site by site basis and will be reassessed as the increase in the waste levy and introduction of product stewardship schemes come into force.

37. No additional operational funding is planned for resource recovery parks, which should operate as commercial ventures and be self-funding.

Tauākī whakaaweawe āhuarangi
Climate impact statement

38. The expanded Resource Recovery Network is part of Action E6 in Te Tāruke-ā-Tāwhiri: Auckland’s Climate Plan (manage our resources to deliver a zero waste, circular economy).
39. The Auckland Zero Waste Programme as part of Auckland’s Climate Plan estimates that this programme will reduce emissions by 39,650 tonnes of carbon dioxide equivalents per year by 2030.

40. Resource recovery facilities also provide zero waste learning opportunities which will have impacts on residents’ purchasing decisions, with resulting climate impacts.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

41. Waste Solutions staff have worked closely with Community Empowerment Unit and The Southern Initiative who have provided support the development of the community recycling centres. The Southern Initiative have also advocated for a resource recovery park in south Auckland as a contribution to the economic transformation for the south.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

42. Several local boards have provided support and funding to enable the Resource Recovery Network through their local board work programmes. This has included funding for a range of initiatives from feasibility studies, local capacity building and waste minimisation and learning.

43. Local boards have also provided feedback through the Waste Management and Minimisation Plan 2018 development process. A number of boards supported the establishment of community recycling centres in their area, with Māngere-Ōtāhuhu, Manurewa, Ōtara-Papatoetoe and Papakura stating the establishment of a southern community recycling centre should be a priority.

44. Staff will engage with local boards on individual sites in their local areas as new facilities are investigated and developed.

45. Staff attended workshops with local boards between 15 September and 14 October 2020 to present on the key points of the strategy refresh.

46. This report presents the draft Resource Recovery Network Strategy and seeks formal feedback from the local board ahead of Environment and Climate Change Committee adoption of the strategy in November 2020.

Tauākī whakaaweawe Māori
Māori impact statement

47. Mana whenua and matāwaka were engaged in the development of the 2018 Waste Management and Minimisation Plan and identified priority actions for Māori.

48. The draft Resource Recovery Network Strategy aligns to a number of the Māori priorities that were identified, in particular:
   - protection of Papatūānuku by keeping waste from landfill
   - developing respectful and innovative partnerships for waste minimisation in order to restore the ‘mauri’ of Papatūānuku
   - nurturing relationships, looking after people, taonga and taiao
   - fostering mutual respect.

49. The council also partners with Para Kore ki Tāmaki – a Māori-developed and implemented programme that integrates mātauranga Māori and zero waste principles and practices to support marae, Māori organisations, Kura Kaupapa Māori and Kōhanga Reo to divert significant quantities of recycling and organic waste from landfill.

50. The draft Resource Recovery Network Strategy was presented to the Infrastructure and Environmental Services Mana Whenua Forum on 11 September 2020, and then at a
workshop on 14 September 2020. As a result of the workshop a number of mana whenua identified interest in potential opportunities for engaging with the development of the Resource Recovery Network.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
55. The key risks and mitigations associated with the revised Resource Recovery Network Strategy are outlined in Table 1.

Table 1: Resource Recovery Network Strategy key risks and mitigations

<table>
<thead>
<tr>
<th>Risk</th>
<th>Mitigation</th>
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<tbody>
<tr>
<td>Community recycling centres will not be able to become financially</td>
<td>The increase in the waste levy will provide a greater incentive to keep resources out of landfill and increase use (and revenue generation) of</td>
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<tr>
<td>viable.</td>
<td>community recycling centres. It will also provide increased funding to the council to establish new facilities.</td>
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<td></td>
<td>The introduction of product stewardship schemes, such as a container return scheme will provide additional revenue for community recycling centres</td>
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<td></td>
<td>and attract new users of the facilities.</td>
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<td></td>
<td>Additional operational funding provided as proposed in the refreshed strategy will support the centres until sufficient revenue is generated.</td>
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<tr>
<td>Suitable sites will not be available for the proposed additional nine</td>
<td>Staff are investigating a wide range of opportunities to secure sites, including new models of ownership and operation. This could include</td>
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<td>community recycling centres.</td>
<td>joint ventures or lease arrangements.</td>
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<tr>
<td>There will not be suitable operators to tender for the operation of</td>
<td>Staff are undertaking early engagement in areas where community recycling centres are planned to build capacity and link interested groups to existing</td>
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<td>the community recycling centres.</td>
<td>operators and the national membership body for</td>
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Ngā ritenga ā-pūtea
Financial implications
51. The 2020/2021 net operating cost of the community recycling centres that are currently in operation is approximately $2.6 million per year. An additional budget of approximately $8.6 million spread over 10 years is proposed to fund new and existing sites.

52. Ongoing operational funding will mainly be provided through the solid waste targeted rate. Changes to the strategy will not result in any increase to the waste targeted rate until 2025 in order to maintain budgets during the post COVID-19 recovery and response phase. Any minor increases in operational expenditure over this period will be covered by waste levy funding from central government.

53. No operational expenditure is planned for resource recovery parks, which should operate as commercial ventures and be self-funding.

54. An additional $28 million in capital expenditure is proposed for the new resource recovery facilities, spread over ten years. The new facilities are proposed to be funded through the budget allocated to Auckland Council from the central government waste levy. The waste levy will increase incrementally from its current rate of $10 per tonne to $60 per tonne by 2025.
community recyclers, the Zero Waste Network.

Ngā koringa ā-muri

Next steps

56. Local board feedback will be included in a report to Environment and Climate Change Committee on 12 November 2020 seeking adoption of the updated Resource Recovery Network Strategy.

57. Budgets to deliver the revised strategy will be sought through the Long-term Plan 2020-2031 process.

58. The Resource Recovery Network will continue to develop over the next 10 years, with the Western Springs and Onehunga Community Recycling Centres expected to be operational by the end of 2021.

Ngā tāpirihanga

Attachments

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<th>No.</th>
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<tr>
<td>A</td>
<td>Draft Resource Recovery Network Strategy</td>
<td>49</td>
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Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Authorisers</th>
</tr>
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<tbody>
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<tr>
<td></td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
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DRAFT Resource Recovery Network Strategy

Refresed August 2020

Introduction

The Resource Recovery Network (RRN) is a key initiative of Te Mahere Whakahaere me te Whakaiti Tukunga Para i Tāmaki Makaurau – Auckland Waste Management and Minimisation Plan 2018 (WMMP), and a transformational project for the region. Its purpose is:

\[
\text{to maximise the diversion of reusable and recyclable materials from landfill and, in the process, generate multiple environmental, social, cultural, and economic benefits for Auckland.}
\]

Starting in 2014, the RRN has grown to include nine community recycling centres (CRCs) spread across the region. These centres are successfully providing communities with a ‘one stop shop’ for people to drop off unwanted goods and recyclable materials. The focus is on reuse, repair, repurposing, and upcycling of resources, and retail.

The unique value is that they are operated by social enterprises whose drive is to provide multiple benefits for their local community – jobs, training, volunteering, education, and spin off businesses from resources that would otherwise go to landfill. They provide a demonstration of the circular economy in action. They are a practical demonstration of how things can be done differently, and as a result help change Aucklanders’ buying behaviours and attitudes.

In these ways, the RRN is giving effect to Government’s Living Standard Framework\(^1\) strengthening the natural, human, social, financial, and physical assets of Auckland’s communities. They are generating wellbeing now and for the future, and building community resilience in times of change, shocks, and unexpected events.

The RRN has significant further potential to contribute to Auckland’s waste minimization and other community objectives.

This refreshed Resource Recovery Network Strategy provides the pathway for future proofing and scaling up the network. In developing the strategy, we have reassessed priorities, budgets, and the method of delivery since the original 2014 strategy\(^2\). We have identified short-, medium- and long-term actions to be delivered, along with timeframes and financial implications.

Our intention is to make it easy for resource recovery and the circular economy to become a normal part of Aucklanders’ lives. Implementing the strategy will create the scale and innovation for significant waste diversion.

The vision for the Resource Recovery Network

The Resource Recovery Network will develop over the next ten years as a significant contributor to progressing the vision of the 2018 WMMP: Auckland aspires to be Zero Waste by 2040, taking care of people and the environment and turning waste into resources. It will become:


\(^2\) Resource Recovery Network Strategic Direction, Budget Endorsement and Site Selection Criteria for Community Recycling Centres, File No.: CP2014/18776
A thriving network of 21 Community Recycling Centres that are:
- strategically located across Auckland to be easily accessible and recognisable and known by their communities,
- reputable and trusted places to take recyclables and unwanted goods, with public confidence that materials will be repurposed, reused and upcycled as much as possible,
- vibrant community hubs providing multiple benefits such as local jobs, training, volunteerism, education, and support,
- connected with their communities in ways that foster local innovation and resilience,
- financially sustainable, generating revenue from their operations as well as attracting funding from government, philanthropic and commercial sources.

Two larger-scale Resource Recovery Parks that tackle the high volumes of Auckland’s commercial waste streams – in particular construction and demolition waste as well as domestic waste.

An effective network of resource recovery operators, working collaboratively together and with council to:
- create collective impact, e.g. by developing joint ventures,
- show-case best practice for resource recovery and community enterprise,
- share resources and expertise and maximise efficiencies.
- demonstrate an integrated approach to what is required for 21st century business development that reduces waste, reduces carbon, and directly improves the well-being of communities.

Underpinned by a fit for purpose operating model and governance for the RRN that develops a way of operating that is efficient and enabling, reduces transactions costs for council and operators, is agile and is based on collaboration and partnering with CRC operators, Mana Whenua and Māori, the public, private and not for profit sectors to deliver on the aspirations of the RRN

**Background**

The RRN was introduced in the 2012 WMMP, and a detailed strategic direction and budgets were endorsed by the Council in 2014\(^3\). There are two elements to the network – both equally important:

- the physical ‘hardware’ of community recycling centres and resource recovery parks, and
- the human ‘software’ of committed local operators, employees and volunteers who bring knowledge, community connectivity and energy to the zero waste challenge.

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The RRN strategy is based on a concept developed in 2005, which envisaged a regional network of interconnected resource recovery facilities including large resource recovery parks for commercial customers and smaller community recycling centres (CRCs) for residents and local businesses.

The 2014 RRN strategy was focused on establishing 12 community recycling centres by 2024 and redeveloping the Waitakere Transfer Station (the only large transfer station owned and operated by the council) as a resource recovery park. Capital investment of $8.7 million and operational funding of $4.52 million over 10 years was mainly funded through existing waste budgets with some waste levy funding.

The 2014 strategy anticipated that, once established, the 12 CRCs would divert 8,700 tonnes of resources from landfill annually, create 85 full time equivalent jobs and become local hubs driving innovation and contributing to community resilience.

An independent value for money review undertaken in 2018 also confirmed the value of the RRN. The review assessed the cost effectiveness of council’s waste service delivery and considered different ownership and operating models of council assets, including community recycling centres and resource recovery parks. The review’s recommendation was that council should retain ownership of these facilities, and in fact increase the number.

Alignment with Māori Priorities in the 2018 WMMP

Mana whenua and matāwaka were engaged in the development of the WMMP and identified priority actions that were aligned to the five values in Te Kōhao o te Ngāi:

- Rangatiratanga – Exercising self-determination
- Kaikōkātanga – our active obligation to sustain and restore our collective resources and taonga tuku iho
- Kotahitanga – Unity through partnership to project taonga
- Manaakitanga – nurturing relationships, looking after both people and taonga and Taiao and fostering mutual respect

The RRN aligns to a number of priorities identified - in particular protection of Papatūānuku (keeping waste from landfill), developing respectful and innovative partnerships for waste minimisation in order to restore the ‘mauri’ of Papatūānuku and nurturing relationships, looking after both people and taonga and taiao and fostering mutual respect.

Council also partner with Para Kore ki Tāmaki – a Māori-developed and implemented programme that integrates mātauranga Māori and zero waste principles and practices to support marae, māori organisations, Kura Kaupapa Māori and Kōhanga Reo to divert significant quantities of recycling and organic waste from landfill. Papatūānuku Kōkiri Marae is an example of a Para Kore Marae demonstrating the circular economy in action through organic food production, composting, as partners in the Kia Ika project with the Outboard Boating Club and LegaSea, and care and support for their community.

Alignment with Council’s Strategies

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5 Independent business case for the ownership and operating models of Auckland Council’s waste assets. PWC November 2018

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The development of the RRN gives effect to the Auckland Plan, the Waste Management and Minimisation Plan 2018 and the Auckland Climate Plan and meets the way of working outlined in the Empowered Communities approach and the Sustainable Procurement Framework.

What we have achieved since 2014: Proof of Concept

The development of the Resource Recovery Network as outlined in the 2014 strategy has been largely achieved – it has evolved from a concept into a successful flagship project for council that, with a passionate group of community-based operators is achieving significant waste diversion, generating jobs and training opportunities, responding to local opportunities and making a regional and national impact. This has been recognised by the Ministry for Environment who provided funding of $2.2m through the Waste Minimisation Fund for the development of the Onehunga CRC and also have recently invested $10.6 million from their Shovel Ready Projects in the infrastructure development of existing community recycling centres.

Nine of the twelve community recycling centres have been established so far, located in Waiuku, Helensville, Waitakere, Devonport, Great Barrier Island, Whangaparaoa, Warkworth, Wellsford, and Waiheke Island. Another two are under development in Western Springs (Waiorea) and Onehunga.

All the centres are unique, reflecting their local communities and operated by social enterprises with any profit generated being reinvested into additional waste diversion services or contributing to community outcomes. The operators are all members of the national network for community recyclers, the Zero Waste Network, who are collectively working towards a zero waste future. Most of the community recycling centres have also been well supported by Local Boards who have contributed funding for a range of initiatives from feasibility studies, capacity building and education and learning.

The development of the community recycling centres has been a successful collaboration between the operators and council with an iterative ‘learn as we go’ approach that balances the strategic, financial and operational imperatives of council with the passion, commitment, investment and drive of the community sector. This approach brings the strengths of council and community working together to achieve more than what we each could on our own.

An appendix will be provided in the final strategy with a map of current CRC locations and Impact Case studies for each site.

IN SUMMARY, the nine current community recycling centres in 2019/2020:

- **Diverted 5,248 tonnes** (or 67% by weight) of the total material they collected from landfill
- **Created 80 jobs** (43 FTE), often providing work opportunities and pathways to people who face barriers to employment
- **Facilitated 5,658 hours** of volunteerism
• **Saved 823,761 kg CO₂-e** (carbon dioxide equivalents) by diverting green waste and timber from landfill\(^6\)

• **Generated revenue for local impact.** For example, Waiuku Zero Waste, the operators of the first community recycling centre to be established in 2014, generated $800,000 of income in the last financial year, provided employment for 14 locals and generated a local economic impact of $900,000. Helensville Community Recycling Centre, established in 2015, have put $1,209,704 back into the local community through wages and purchase of local goods and services. Their shop revenue has increased by 325% over five years.

• **Developed joint ventures for value added services.** For example, Mahurangi Wastebusters, operating the community recycling centres in Warkworth and Wellsford, are working with the Matakanara Market to establish an on-site composting facility at the Warkworth site to compost food waste from the market. This will also be extended to Martins Bay Campground.

• **Invested in community outcomes.** For example, the Tipping Point (the Waitakere CRC), operated by MPHS Community Trust, has invested $60,000 of profits back into community youth programmes and created 13 local jobs and many volunteering opportunities for people facing barriers to employment and community participation.

• **Developed innovative Zero Waste learning opportunities.** For example, Hibiscus Coast Zero Waste who operate the Whangaparaoa community recycling centre offers a Zero Waste Kindy Project and a School Zero Waste Carbon Project (which has received significant philanthropic funding), as well as zero waste event management, site tours and workshops.

• **Evolved into an emerging network of operators** working together collaboratively to share expertise, develop best practice and a partnering approach with council to drive joint outcomes and co-design the next stage of the RRN

**Mana Whenua Guidance**

In the development of the two new sites at Western Springs and Onehunga Mana Whenua have been actively engaged in the development of the planning and have co-designed the principles below to guide the project\(^7\). These principles (see below) encapsulate the essence of the RRN.

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\(^7\) These principles were initially developed by Mana Whenua as part of the Integrative Design Process for the development of the Central (Waiorea) CRC. They were then revised by the Mana Whenua Working Group (Te Ahitai Wiiohua, Te Ahiwaru Wiiohua, Ngāi Tai ki Tāmaki, Ngāti Whanaunga, Te Patukiriki) for the design of the Onehunga CRC, December 2019.
NGĀ MĀTĀPONO / PROJECT PRINCIPLES

WHAKAPAPA
Acknowledging and recognising relationships and connections within the physical and metaphysical realms: treasuring and acknowledging Ranginui and Papatūānuku.

HONONGA
Sense of belonging and association of people and community to the wider Onehunga landscape: connections to the whenua, maunga, awa and moana.

E TIPU, E REA, KAKANO
Planting the seed of change. Normalising through practise, a behavioural change whilst unleashing an interconnected web of potential towards recycling.

MANAAKI
Respect, generosity and welcoming of place and space, supporting the giving, and receiving as a catalyst to reduce our environmental impact.

MĀTAURANGA
Encourage, create, and provide a community lead interactive teaching and learning environment: uplifting skill, creativity, innovation and understandings for repurposing and regenerating of our material world.

RAWA
By recycling and/or repurposing, we reveal, respect the value and beauty in things that couldn’t be seen before. materials, their source, their meaning, and their evolution.

The strength of our current way of working for the RRN has not only delivered significant waste diversion outcomes but has proven that a more empowered collaborative community-led council supported approach delivers a wider range of innovative outcomes responding to the local conditions of communities, attracting local in-kind investment and also providing investment back into communities.

Key Challenges
In the six years since the RRN strategy was adopted much has been achieved, however challenges have emerged that need to be addressed to enable the RRN to achieve its full potential.

- **Lack of suitable sites**, particularly in the central and southern parts of the city, has meant the RRN has not developed as quickly as many in the community would like (although we are on track to achieving the 2014 strategy’s target). This will continue to be an issue as demand grows for more facilities. So far, all but two of the centres have been developed on council-owned sites. New models of ownership and operation are being explored. For
example, the operators of the Great Barrier Island community recycling centre have purchased their own site.

- **Delays in site development.** Some of the community recycling centres are on old landfill sites and most have very basic amenities. They require better drainage, resurfacing, cover for materials from the weather, purpose-built facilities for retail and as well as better working conditions for staff. The delay in site development has restricted the ability of the community recycling centre operators to accept and process material and generate revenue. The delay has been due to financial and resource limitations from the council. Support from the government’s shovel-ready funding will significantly alleviate this problem. A trial is also underway to assess how operators, who can be more agile than council, can project manage some of the site development themselves.

- **Changing market conditions** have hampered the ability of CRCs to become financially independent after five years (the length of most current contracts). In 2014, it was expected that after the initial start-up and site development phase, community recycling centres would be able to generate sufficient income from gate fees, sale of reusable and recyclable materials, and other services to cover costs. However, this has not proved possible, primarily due to delayed site development (noted above), the collapse of recycling markets following China’s National Sword policy, and now the impacts of Covid-19. Operators’ finances have come under pressure.

**New Opportunities**

The opportunities for community recycling centres to divert waste from landfill, generate income and create local jobs are expected to increase significantly over the next few years as council and government policy changes come into effect. After being a low priority for many years, waste minimisation now has a high profile, and this is reflected in a number of key policy areas:

- The waste levy will increase from the current $10 per tonne to $60 per tonne by 2025 and will be extended to apply to construction and demolition landfills from mid-2022. This will provide a direct financial incentive for businesses and individuals to use the RRN facilities to reduce the amount of waste they send to landfill. It will also generate significantly more levy funding which can be applied to waste minimisation initiatives such as the RRN.

- A container return scheme is currently under consideration by government. If implemented, as hoped within the next two to three years, the scheme will provide opportunities for community recycling centres to operate as collection depots, with significant revenue-generating potential. They may also be able to play a role in other product stewardship schemes such as for electronic waste.

- Auckland Council’s sustainable procurement guidelines (2019) set five key objectives: to aim for zero waste by 2040, to reduce carbon emissions, to support supplier diversity (including social enterprises), to support local suppliers and to support targeted communities. Community recycling centres provide a way for council departments and CCOs to fulfill each of these procurement requirements by using their services.
In 2019 the Climate Change Response (Zero Carbon) Amendment Act was enacted to help limit global warming and enable New Zealand to prepare for, and adapt to, the effects of climate change. Auckland’s Climate Plan, adopted in July 2020 provides a local framework for action, including reducing the impacts of greenhouse gas emissions from waste disposal. The newly adopted Auckland Climate Plan workplan includes expansion of the RRN as an action\(^8\), as it will provide significant greenhouse gas emission reductions.

- There have been a series of global challenges – China’s ban on imports of recyclable material, growing public awareness of the circular economy, and more recently Covid-19 which has further exposed the fragility of international recycling markets and highlighted the need for infrastructure to support the circular economy within New Zealand. It has also highlighted the need to create sustainable local jobs, particularly in low socio-economic areas. The RRN addresses both of these issues, recognised by the award of shovel-ready funding in August 2020.

- With the growth in the number of community recycling centres, the complexity of managing a number of sites and the evolving partnership approach, there is an opportunity to review and look at a different, more fit for purpose operating and governance model that can realise the potential of the RRN.

**Fulfilling the Potential: Taking the RRN to Scale over the next 10 years**

The first six years of the RRN have proved that the concept works and identified some barriers that need to be addressed to enable further success. Taking the RRN to scale and achieving its full transformative potential requires us to continue to explore ways of working that are agile, responsive, adaptive to changing market conditions and to shocks. It is also about exploring options for a new, fit for purpose operating model based on collaboration and partnering to fulfill the potential of the RRN.

It is an opportunity, in this next phase, to bring together Mana Whenua and Maori and the public, private and not for profit sectors to work optimally together to create resilient local economies that foster resource recovery and waste diversion alongside increased prosperity, social inclusion and environmental sustainability.

**What is Needed:**

To fulfill the potential of the RRN we need to:

1. Support existing sites and operators to thrive
2. Increase the number of sites
3. Strengthen and enable the network
4. Develop a fit for purpose operating and governance model
5. Foster financial sustainability

\(^8\) Under Action E6: Implement Auckland’s Waste Management and Minimisation Plan to help drive a zero waste, circular economy
1. **Supporting Existing Sites and Operators to Thrive**
   - The priority is to complete site upgrades to maximise diversion and revenue generation and provide better working conditions for operators. The Ministry for the Environment recent announcement of **$10.6 million investment in Auckland’s Resource Recovery Network** will fast track the effectiveness of Community Recycling Centres through developing fit for purpose infrastructure. It will expand employment by increasing the volume of materials and the number of related activities they can undertake to work towards zero waste.
   - To ensure the on-going viability and impact of the existing Community Recycling Centres, an ongoing site management fee from council is required beyond the initial five years that was envisaged in the 2014 strategy. This will be negotiated on a site by site basis. It will help pay for benefits the facilities provide that are not specifically covered under contracts such as reduced uptake of the inorganic collection, less recyclables passing through the kerbside recycling service and reduced illegal dumping costs. As the impacts of site developments are realised, and the increase in the waste level and introduction of product stewardships schemes come into force this can reassessed.
   - Continue to adapt council processes to create the conditions for existing sites and operators to thrive, for example moving to high trust, longer-term contracts and embedding partnering principles into planning and operations.

2. **Increase the number of sites**
   To enable greater accessibility for residents and businesses to maximise diversion from landfill and achieve wider social and economic benefits the RRN needs to expand. To achieve equitable regional spread and to influence diversion of commercial waste, in particular the increasing growth of construction and demolition waste, an additional nine Community Recycling Centres and two Resource Recovery Parks are recommended.

   **A) Community Recycling Centres**

   The current twelve community recycling centres to be completed by 2024 are insufficient to provide a service to all Aucklanders and create the scale of change that is envisaged.

   The proposal is to establish another nine community recycling centres over the next ten years to provide more equitable access by all Aucklanders to a resource recovery facility. The goal is to reduce the distance most residents travel to access services to a maximum of approximately 30 minutes.

   The location of facilities will be determined by the availability of suitable sites, opportunities for joint ventures/partnerships, local board feedback, location of existing facilities and accessibility for Auckland residents and businesses.

   **B) Resource Recovery Parks**

   Resource Recovery Parks are much bigger facilities, focused predominantly on diverting commercial waste from landfill back into the circular economy, but also accepting and diverting domestic waste.

   Auckland Council’s Waitakere Refuse and Recycling Station has received ‘shovel-ready’ funding as an enabler to redevelop the site as a resource recovery park. This will cover part of the
redevelopment, but additional funding is required to sort and process construction and
demolition waste which makes up around 40 per cent of the waste Auckland sends to landfill.

A second Resource Recovery Park is proposed for the south to give local businesses and
residents access to resource recovery services, as well as creating much needed jobs and
business opportunities as part of the Covid-19 recovery effort. Multiple studies have found that
recycling results in around ten times more jobs compared to sending materials to landfill. A
Resource Recovery Park in the south could be a transformative opportunity for economic
transformation led by Maori/Pacifica businesses, social enterprises and other players
demonstrating the Green Economy in action.

3. **Strengthen and enable the network.** This next stage of development in partnership with the
community recycling centre operators will focus on developing a visible and dynamic network
through the co-design and development of common branding of facilities, operating standards
for quality resource recovery services, trading and associated services, sharing of technical
expertise etc and the ability to tender for other services.

4. **Developing a fit for purpose operating and governance model**

As the RRN matures and expands new and creative ways of working together and a governance
model that embeds a partnering approach between council, community recycling centres
operators and other partners is required. The success to date of the RRN has been council and
community working together. This approach needs to be built on and options explored for
different models that will:

- Be efficient and enabling
- Be more agile and innovative in progressing the vision of the RRN to drive the
circular economy across Auckland – achieving maximum waste diversion,
employment, behaviour change, and wider community, social and economic
outcomes
- Reduce council’s and operators’ transactional costs
- Attract external investment from commercial and philanthropic sources
- Increase options for securing sites through joint ventures
- Collaborate with a wider range of partners – Maori, Mana Whenua, the private and
not for profit sector

5. **Foster financial sustainability**

**Community Recycling Centres:**

In the current climate it has not been possible for the Community Recycling Centres to
become fully self-funding and to continue to generate wider social, environmental and
community benefits. To ensure they continue to develop in ways that generate multiple

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9 WasteMINZ TLA Forum Waste Manifesto Update 2020. The numbers vary between 3 and 65 times more jobs
for recycling compared to landfilling depending on the materials involved and the methodologies of the
studies. The multiples tend to apply to both direct and indirect employment. Refer to: More Jobs, Less
NRDC (2014) From Waste to Jobs: What Achieving 75 Percent Recycling Means for California, Tellus Institute
Access Economics (2009) Employment in waste management and recycling, The Department of the
benefits an on-going reduced facility management fee will be necessary in the short-term. This will continue to be reassessed as the sites mature and the government changes to the waste levy, container return scheme and product stewardship opportunities come to fruition.

As more Community Recycling Centres are developed the current financial model will need to be reviewed and revised that identifies outcomes and criteria for any on-going council investment as well as opportunities for partnerships with the private sector.

**Resource Recovery Parks**

Resource Recovery Parks will operate as financially self-sustaining commercial entities from the start and will not require operational funding from council.
Regional Facilities Auckland Fourth Quarter Performance Report for the quarter ending 30 June 2020

File No.: CP2020/14759

Te take mō te pūrongo
Purpose of the report
1. To update the Manurewa Local Board on the performance of Regional Facilities Auckland for the quarter ending 30 June 2020.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:

a) receive the Regional Facilities Auckland Quarterly Performance Report included as Attachment A for the quarter ending 30 June 2020.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A4</td>
<td>Regional Facilities Auckland Quarterly Performance Report for the quarter ending 30 June 2020</td>
<td>63</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Rohin Patel - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Regional Facilities Auckland

Quarter 4 Performance Report

For the period ending 30 June 2020

This report outlines the key performance of Regional Facilities Auckland
Regional Facilities Auckland Summary

- **COVID 19 Impacts**: RFA venues were closed during the Alert Level 4 and 3 lockdowns, over April and May. This resulted in delays to capital projects, some KPIs in the fourth quarter not being met and impacted on the net direct expenditure of RFA.

- **Highlights**:
  1. There were high levels of engagement with RFA’s digital content during lockdown. Auckland Live’s Live online hub featured extensive performance arts experiences, Auckland Zoo introduced live streaming and online education resources, and NZ Maritime Museum launched Mini Mauis free kids club.
  3. Public and media interest in the Zoo remained high throughout the quarter and the reopening on 27 May garnered extensive coverage. The new Te Puna Café opened to the public on 30 June.
  4. NZ Maritime Museum opened on 27 May, and Auckland Stadiums reopened for smaller community events and training. Mt Smart hosted three drive-in movie nights as part of a programme to source alternative revenue streams.
  5. RFA launched Urban Explorers, a ‘Geosnatch app’ initiative to attract families back into the city by solving clues at the NZ Maritime Museum, Gallery and the Aotea Arts Quarter venues.

- **Issues/Risks**:
  1. Auckland Conventions, Venues and Events worked through event cancellations between April and December; planning for recovery from January 2021. While border controls may still be in place, unavailability of Auckland conferencing venues counts in RFA’s favour and venue sales are strong from October onwards.
  2. For NZ Maritime Museum, the International tourism market is 45-50% of visitation and generates significant revenue. In the absence of international visitors, focus has shifted to domestic tourism.

### Financial Commentaries

#### Financials (million)

<table>
<thead>
<tr>
<th>Financials</th>
<th>YTD actual</th>
<th>YTD budget</th>
<th>Actual vs Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital delivery</td>
<td>75.8</td>
<td>83.0</td>
<td>91%</td>
</tr>
<tr>
<td>Direct revenue</td>
<td>55.7</td>
<td>60.8</td>
<td>(5.1)</td>
</tr>
<tr>
<td>Direct expenditure</td>
<td>103.9</td>
<td>101.7</td>
<td>(2.2)</td>
</tr>
<tr>
<td>Net direct</td>
<td>48.2</td>
<td>40.9</td>
<td>(7.3)</td>
</tr>
</tbody>
</table>

#### Capital delivery:
The RFA capital programme for 30 June 2020 delivered $75.8m of works. Notably the Auckland Zoo Te Puna café opened for trading in June and the Orangutan and Siamese habitats welcomed their first public visitors on 1 July.

#### Net direct expenditure:
The $7.5m unfavourable variance primarily reflects the closure of the RFA venues in response to the COVID-19 lockdown resulting in events and performances being cancelled.

### Key Performance Indicators

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>Previous Quarter</th>
<th>FY20 YTD</th>
<th>Status</th>
<th>Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>The number of people who experience RFA's arts, environment and sports venues and events</td>
<td>2,642,234</td>
<td>2,790,600</td>
<td>3,700,000</td>
<td>Not met (COVID 19 impacts)</td>
</tr>
<tr>
<td>The net promoter score for Regional Facilities Auckland's audiences and participants</td>
<td>45</td>
<td>45</td>
<td>19</td>
<td>Met</td>
</tr>
<tr>
<td>Percentage of operating costs funded through non-rates revenues</td>
<td>55%</td>
<td>52%</td>
<td>60%</td>
<td>Not met (COVID 19 impacts)</td>
</tr>
<tr>
<td>Number of programmes contributing to the visibility and presence of Māori in Auckland, Tamaki Makaurau</td>
<td>39</td>
<td>44</td>
<td>16</td>
<td>Met</td>
</tr>
</tbody>
</table>

**Commentary**

- The removal of the VEC, a key venue, from RFA’s events programme will continue to impact on RFA’s expected visitor/patron numbers. The COVID-19 lockdown resulted in all RFA venues closed for April and May 2020 and has also impacted visitors.
- RFA continues to exceed this target; offering unique and entertaining events and performances at all RFA venues and facilities when open.
- RFA did not achieve its revenue targets this quarter due to the financial impact from the cancellation of performances and events; and the closures of venues as a result of COVID 19. Revenue did however include $5.9m from the Govt Wage Subsidy.
- Programmes contributing to visibility and presence of Māori have exceed the target, with significant number of programmes at the Auckland Art Gallery and across all other RFA Brands prior to lockdown.
# Strategic focus area – Stadia

**Key commentary**

For year ended 30 June 2020, a total of $13m was spent towards stadia against an FY20 budget of $12m.

**Highlights**

1. **Western Springs Stadium**: The multi-year programme of renewal works has progressed with $11m of the budgeted $12.8m spent, including the upgrade of Stadium Road, new retaining wall structures, entrance gate, ticket booths and street lighting have all been completed. The opening of the new toilet block and maintenance shed in August will mark the completion of this programme.

2. **Mount Smart Stadium**: Mount Smart Stadium has benefitted from a significant programme of minor renewal and infrastructure improvements as well as structural improvements to the stands.

3. **North Harbour Stadium**: The key highlight at North Harbour was the $3.5m reconfiguration of the main arena to accommodate International standard Baseball games.

**Issues/Risks**

4. **Covid-19 related delays**: The impact of COVID-19 means that some of the larger projects planned for FY20 works were not able to be completed in time meaning some reprioritisation of the proposed FY21 programme has had to occur.

5. **Stand strengthening and renewals works at Mt Smart**: Physical works have now been completed however engineering and building consent sign-off’s remain pending. It is anticipated this will be resolved shortly however due to the complexities surrounding these works there does remain some risk that more work will be required before we can obtain full sign-off.

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### Strategic context

Much of Auckland’s network of stadia are aging and do not respond to the evolving interests of Aucklanders, including the growth of interest in a wider range of sports.

RFA is working to improve the amenity and health and safety standards in the stadia under its stewardship, in order to improve their financial sustainability and provide better facilities for both community sports activities and professional sports teams and their fans. RFA also aims to provide venues to support Auckland’s emerging sports.

RFA and Auckland Council intend to conduct a joint strategy workshop during the upcoming year which will include discussion of the long-term strategic approach to Auckland’s stadiums.

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### Key programme of works

<table>
<thead>
<tr>
<th>Key programme of works</th>
<th>Status</th>
<th>Description</th>
<th>Outlook</th>
</tr>
</thead>
<tbody>
<tr>
<td>North Harbour Stadium – baseball</td>
<td>Completed</td>
<td>Reconfiguration and construction to enable the hosting of the Auckland Tuatara home games for next season at North Harbour Stadium</td>
<td></td>
</tr>
<tr>
<td>reconfiguration</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>North Harbour Stadium – main stand</td>
<td>Delayed</td>
<td>To construct access to the grandstand roof and undertake roof repairs and</td>
<td>Due to COVID-19 related delays and impacts this project has been reprioritised. The roof</td>
</tr>
<tr>
<td>roof renewal</td>
<td>(COVID 19</td>
<td>strengthening (renewals)</td>
<td>repair works will now take place in Q1 and Q2 of FY21 and the installation of the roof</td>
</tr>
<tr>
<td></td>
<td>impacts)</td>
<td></td>
<td>access system has been deferred to FY22+</td>
</tr>
<tr>
<td>Western Springs Stadium renewals</td>
<td>Partially</td>
<td>The replacement of two toilet blocks, gate entry building, maintenance</td>
<td>All works are completed except for the new Toilet Block and the new Maintenance Shed. Due</td>
</tr>
<tr>
<td></td>
<td>Completed</td>
<td>shed, concourse and Stadium Road upgrade works</td>
<td>to the COVID-19 shutdown, both are now scheduled for completion August 20.</td>
</tr>
</tbody>
</table>
Strategic focus area – Auckland Zoo development

Key commentary
For year ended 30 June 2020, a total of $37.3m was spent towards zoo development against an FY20 budget of $35m.

Highlights
1. The first zones of the South East Asia Precinct are now open to the public. Te Puna café opened for trading 10 June and the Orangutan and Siamang habitats welcomed their first public visitors on 1 July.
2. A significant programme of general renewals and infrastructure upgrades progressed well, and the zoo continues to renew aging infrastructure and facilities across the site.

Issues/Risks
1. The remaining South East Asia Zones have been more seriously disrupted by Covid-19 impacts and a revised programme is being developed. The ongoing impacts to labour and materials and the additional costs associated with these delays mean that delivery of the remaining stages of the project may now need to be staged across FY21 and FY22.

Strategic context
RFA is continuing with development of a world-class zoo and wildlife conservation facility by addressing aging infrastructure at Auckland Zoo and long-term under-investment through a phased programme of works. These works constitute essential renewals aimed at ensuring Auckland Zoo meets the modern standards of animal welfare, visitor amenity, wildlife exhibition and health and safety obligations.

<table>
<thead>
<tr>
<th>Key programme of works</th>
<th>Status</th>
<th>Description</th>
<th>Outlook</th>
</tr>
</thead>
<tbody>
<tr>
<td>South East Asia Precinct</td>
<td>Delayed</td>
<td>Redevelopment of the central area within the Zoo to provide modern standards of housing and care for the Zoo’s South East Asian species, and new catering facilities</td>
<td>Largest renewals project in the Zoo's history. Covid-19 related delays now place some uncertainty over time and cost to complete.</td>
</tr>
</tbody>
</table>
Strategic focus area – Aotea precinct development

Key commentary
For year ended 30 June 2020, a total of $18m was spent towards the Aotea Centre development against an FY20 budget of $25.9m

Highlights
1. Completely refurbished public foyers and convention spaces in the Aotea Centre
2. Confirmed programme for completion of external weathertightness works in the Aotea Centre
3. Draft Aotea Square precinct master plan incorporated into Council’s City Centre Master Plan
4. Conclusion of the concept and preliminary designs for the proposed Nga Kakano a Rehia (Aotea Studios) development

Issues/Risks
5. The Aotea Centre weathertightness works were substantially disrupted during the Covid-19 lockdown and post-lockdown periods. The programme is now expected to extend into Q3 of FY21.

<table>
<thead>
<tr>
<th>Key programme of works</th>
<th>Status</th>
<th>Description</th>
<th>Outlook</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aotea refurbishment</td>
<td>Delayed (COVID 19 impacts)</td>
<td>The first significant refurbishment of the 30-year-old Centre, aiming to upgrade foyer and functions spaces and address long-standing weather-tightness issues</td>
<td>Internal refurbishments works are completed. Exterior weathertightness works are scheduled for completion in Q3 FY21.</td>
</tr>
<tr>
<td>Aotea Square master plan</td>
<td>On track</td>
<td>A precinct planning approach to the development of the Square and its surrounds to ensure the precinct meets its potential as a key lively and active space for Aucklanders</td>
<td>A consultation draft of the masterplan has been completed and is being used to inform discussions with partners and stakeholders, and the design for the Aotea Studios project.</td>
</tr>
<tr>
<td>Aotea Centre expansion</td>
<td>On track</td>
<td>Developing concept plans for expanding the current Aotea Centre to provide a home for performing arts organisations and to foster the work of performing arts groups</td>
<td>Mana Whenua consultation on the preliminary design is completed. The refreshed design is currently scheduled to be presented to the Auckland Urban Design Panel in August. This will mark the completion of this phase of the Project. Continuation from this point will be subject to LTP funding.</td>
</tr>
</tbody>
</table>
Other Statement of Intent focus areas

Arts & Culture Strategy
• Auckland Live’s partnership with PANNZ (Performing Arts Network of New Zealand) continued, with the weekly hui series for the performing arts industry.
• Auckland Art Gallery negotiated an extension for both international exhibitions currently on display: Enchanted Worlds and Civilisation, Photography, Now.
• The NZ Maritime Museum delivered the Tākiri: An Unfurling exhibition to digital audiences through the podcast series Tākiri Talks, audience video profiles and extra online content.
• Extensive focus on Auckland’s tāmariki during lockdown, with the Auckland Live Kids Club, Maritime Museum’s Mini Māui’s Kids Club, and the Zoo’s Kids Hub and dedicated Learning from Home Resource Hub, all created to stimulate and engage young and ensure every member of the whānau could stay connected.

Sustainability and Climate Change
The Covid-19 disruptions experienced during this quarter will have a significant impact on RFA’s carbon emissions profile for the year. While overall emissions will be less, the emissions ‘intensity’ metric (emissions per visitor) is likely to be higher this year due to the resulting drop in visitor numbers. Compilation of the emissions inventory for the year has begun and will be completed and audited following year end.
Other than Auckland Zoo, required to stay operational during the Covid-19 lockdown, all of RFA’s venues experienced significant energy use reductions over the extended period of non-use. Auckland Art Gallery was set to ‘night mode’ and experienced a 26% electricity use reduction in April compared to the same month last year. Other venues (Civic, Bruce Mason, Aotea Centre, Civic, Mount Smart Stadium, Queens Wharf) used between 40-60% less electricity in April compared to the same time last year.
• This prolonged period of shut down provided an opportunity to understand, and find opportunities to reduce, base building energy loads. For Auckland Art Gallery, this meant accessing the building management system remotely to understand and fine tune systems required to stay operational to maintain climate conditions. For five of RFA’s other large energy use buildings, energy audits have been undertaken to understand the significance of base building energy loads.
• Another significant source of emissions for RFA that dropped off significantly during this quarter relates to travel – both air travel, but also fleet fuel consumption and taxi use.
• A series of articles was written to share with RFA staff the impacts of Covid-19 on RFA’s emissions, correlations between Covid-19 lockdown and climate change/ environmental outcomes, and to encourage staff to think about how behaviours undertaken during lockdown that reduce environmental impacts may continue as restrictions lift (e.g. working from home, less driving and air travel, etc).

Local Board Engagement
• 19 out of the 21 Local Boards have received an overview presentation of RFA as part of the Induction programme for new board members.
• The third quarter performance report was provided to all Local Boards. Two of the Boards asked us to be present to speak to it at a business meeting. Several other boards chose to have it as an agenda item to be noted and the balance circulated it to their board members.
• A memo was circulated in May to all Local Board members to inform them of RFA’s impact and response to COVID-19. Subsequently a presentation was made by the CE of RFA, providing updated information about COVID-19 at the Chairs’ Forum and to the Waitātā Local Board.

Contribution towards Māori Outcomes
• RFA continues to implement the action plan for the Mahere Aronga Māori, Māori Responsiveness Plan. In support, 2 applications were submitted this quarter to Council’s Māori Outcomes Fund. The first application of $185k was successfully approved and will support RFA’s goals to:
  o increase the prominence of Te ao Māori and Te reo Māori within RFA’s facilities
  o build staff capability in te ao Māori, tikanga Māori and te reo Māori at Auckland Zoo.
• A partnership with 32 schools surrounding the area of Western Springs – Auckland Zoo (Te Hākai Ako o Waitātā) was established to guide and pilot the content of 5 education videos about the Zoo animals as well as review existing educational materials from a Te Ao Māori lens. The project will be complete by September 2021.
• The second application for Auckland Art Gallery Toi o Tāmaki’s 2021 signature event showcasing the contemporary work of 120 Māori Artists from a 70-year period. It will ensure bilingual publications, gallery tours and learning material targeted to include rangatira, taurua and whānau Māori, new career pathway opportunities and a Te Tiriti based partnership approach in hosting forums, community learning events and engagement with Mānua Whenua and Matawaka communities (value $1.6m). The Covid lockdown ensured a delay in assessing and a decision is due in the next quarter.
• RFA project teams undertook training in the Te Aronga Design principles, Treaty of Waitangi, Local Government, Māori and legislation.
## Direct operating performance

<table>
<thead>
<tr>
<th>($ million)</th>
<th>FY19</th>
<th>FY20 YTD</th>
<th>FY20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Notes</td>
<td>Actual</td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td><strong>Net direct expenditure</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>38.9</td>
<td>48.4</td>
<td>40.9</td>
</tr>
<tr>
<td><strong>Direct revenue</strong></td>
<td>B</td>
<td>53.8</td>
<td>55.5</td>
</tr>
<tr>
<td>Fees &amp; user charges</td>
<td>39.4</td>
<td>34.4</td>
<td>43.6</td>
</tr>
<tr>
<td>Operating grants and subsidies</td>
<td>1.1</td>
<td>7.1</td>
<td>1.1</td>
</tr>
<tr>
<td>Other direct revenue</td>
<td>13.3</td>
<td>14.0</td>
<td>16.1</td>
</tr>
<tr>
<td><strong>Direct expenditure</strong></td>
<td></td>
<td>92.7</td>
<td>103.9</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>C</td>
<td>51.2</td>
<td>50.4</td>
</tr>
<tr>
<td>Grants, contributions &amp; sponsorship</td>
<td>1.1</td>
<td>1.3</td>
<td>1.3</td>
</tr>
<tr>
<td>Other direct expenditure</td>
<td>40.4</td>
<td>52.2</td>
<td>54.7</td>
</tr>
</tbody>
</table>

### Other key operating lines

<table>
<thead>
<tr>
<th></th>
<th>FY19</th>
<th>FY20 YTD</th>
<th>FY20</th>
</tr>
</thead>
<tbody>
<tr>
<td>AC operating funding</td>
<td>36.6</td>
<td>42.7</td>
<td>40.6</td>
</tr>
<tr>
<td>AC capital funding</td>
<td>92.7</td>
<td>75.9</td>
<td>78.5</td>
</tr>
<tr>
<td>Holiday Act remediation payments</td>
<td>D</td>
<td>-</td>
<td>2.0</td>
</tr>
<tr>
<td>Capital Grants paid to RFA Partners</td>
<td>E</td>
<td>-</td>
<td>1.7</td>
</tr>
<tr>
<td>Depreciation</td>
<td>32.2</td>
<td>35.3</td>
<td>33.0</td>
</tr>
<tr>
<td>Net interest revenue</td>
<td>0.6</td>
<td>(0.4)</td>
<td>(0.3)</td>
</tr>
</tbody>
</table>

---

### Financial Commentary

**A:** The $7.5m unfavourable variance reflects the cancellation of performances and events, then the closure of the RFA venues in response to the COVID-19 lockdown.

**B:** Direct revenue unfavourable variance is due primarily to the closure of venues however RFA has recognised the Government Wage Subsidy of $5.9m as a grant.

**C:** Employee benefits are unfavourable to budget due to staff restructure within Auckland Live, misalignment of annual leave expenses compared with budget and the inability to recharge staff costs including casuals as events and performances were cancelled due to COVID-19.

**D:** It was agreed with Auckland Council that the additional expense relating to the Holidays Act remediation payments would be recognised below the line and additional funding provided by Council.

**E:** Capital funded grants of $1.7m paid to Council and RFA partners including Trust Arena, Eventfinda Stadium, Stardome and MOTAT. The funding was budgeted however the budgeted accounting treating was to expense these costs through the Net direct expenditure.
### Regional Facilities Auckland performance measures

<table>
<thead>
<tr>
<th>Key performance indicators</th>
<th>Previous Quarter</th>
<th>FY20</th>
<th>YTD Actual</th>
<th>YTD Target</th>
<th>Status</th>
<th>Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>The number of people who experience Regional Facilities Auckland’s arts, environment and sports venues and events</td>
<td>2,642,234</td>
<td>2,790,600</td>
<td>3,700,000</td>
<td>Not met (COVID 19 impacts)</td>
<td>This target included the VEC visitor numbers as the original target for RFA visitors/patrons set prior to Council’s decision to lease the Viaduct Events Centre to Team NZ. This removed a key venue from RFA’s events programme and will continue to impact on RFA’s expected visitor/patron numbers. The COVID-19 lockdown resulted in all RFA venues closed for April and May 2020 which has also impacted visitors.</td>
<td></td>
</tr>
<tr>
<td>The net promoter score for Regional Facilities Auckland’s audiences and participants</td>
<td>45</td>
<td>45</td>
<td>19</td>
<td>Met</td>
<td>RFA continues to exceed this target offering unique and entertaining events and performances at all RFA venues and facilities when open.</td>
<td></td>
</tr>
<tr>
<td>Percentage of operating costs funded through non-rates revenues</td>
<td>55%</td>
<td>52%</td>
<td>60%</td>
<td>Not met (COVID 19 impacts)</td>
<td>RFA did not achieve its revenue targets this quarter due to the financial impact from the cancellation of performances and events; and the closures of venues as a result of COVID 19. Revenue did however include $5.9m from the Govt Wage Subsidy.</td>
<td></td>
</tr>
<tr>
<td>Percentage of Auckland residents surveyed who value RFA venues and events</td>
<td>76%</td>
<td>73%</td>
<td>69%</td>
<td>Met</td>
<td>RFA continues to exceed this target with RFA ensuring all venues are maintained to a high standard which Aucklanders can be proud.</td>
<td></td>
</tr>
<tr>
<td>Number of programmes contributing to the visibility and presence of Māori in Auckland, Tāmaki Makaurau</td>
<td>39</td>
<td>44</td>
<td>16</td>
<td>Met</td>
<td>Programmes contributing to visibility and presence of Māori have exceed the target, with significant number of programmes at the Auckland Art Gallery and across all other RFA Brands prior to lockdown.</td>
<td></td>
</tr>
</tbody>
</table>
RFA non-financial performance YTD as at 30 June 2020

- 1,563,661 people participated in free or subsidised experiences
- 2.8 million people experienced RFA’s programs, events and activities
- 173,010 children participated in RFA’s learning programmes
- 10,930 people participated in RFA’s outreach programmes

Inspiring volunteers contributed 48,854 hours supporting RFA’s activities.
For Information: Reports referred to the Manurewa Local Board

File No.: CP2020/14437

Te take mō te pūrongo

Purpose of the report
1. To provide an opportunity for the Manurewa Local Board to receive reports and resolutions that have been referred from the Governing Body committee meetings, Council Controlled Organisations, forums or other local boards for information.
2. The following information was circulated to the local board:

<table>
<thead>
<tr>
<th>No.</th>
<th>Report Title</th>
<th>Item no.</th>
<th>Meeting Date</th>
<th>Governing Body Committee or Council Controlled Organisation or Forum or Local Board</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>Notice of Motion - Kylee Matthews - to support Biodiversity in the Hauraki Gulf</td>
<td>21</td>
<td>23 September 2020</td>
<td>Waiheke Local Board</td>
</tr>
</tbody>
</table>

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:
a) receive the following information from the Governing Body committee meetings, Council Controlled Organisations, forums or other local board meetings:

<table>
<thead>
<tr>
<th>No.</th>
<th>Report Title</th>
<th>Item no.</th>
<th>Meeting Date</th>
<th>Governing Body Committee or Council Controlled Organisation or Forum or Local Board</th>
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<tbody>
<tr>
<td>1</td>
<td>Notice of Motion - Kylee Matthews - to support Biodiversity in the Hauraki Gulf</td>
<td>21</td>
<td>23 September 2020</td>
<td>Waiheke Local Board</td>
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</table>

Ngā tāpirihanga

Attachments

There are no attachments for this report.

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Rohin Patel - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo

Purpose of the report

1. To present to the Manurewa Local Board the three months Governance Forward Work Calendar.

Whakarāpopototanga matua

Executive summary

2. The Governance Forward Work Calendar is a schedule of items that will come before the local board at business meetings and workshops over the next three months. The Governance Forward Work Calendar for the Manurewa Local Board is included in Attachment A.

3. The calendar aims to support local boards’ governance role by:
   i) ensuring advice on agendas and workshop material is driven by local board priorities
   ii) clarifying what advice is required and when
   iii) clarifying the rationale for reports.

4. The calendar will be updated every month, be included on the agenda for business meetings and distributed to relevant council staff. It is recognised that at times items will arise that are not programmed. Board members are welcome to discuss changes to the calendar.

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) note the Governance Forward Work Calendar.

Ngā tāpirihanga

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
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<tbody>
<tr>
<td>A</td>
<td>Manurewa Local Board Governance Forward Work Calendar October 2020</td>
<td>77</td>
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Ngā kaihaina

Signatories

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<tr>
<th>Author</th>
<th>Rohin Patel - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
<tr>
<td>Workshop / Business Meeting</td>
<td>Date</td>
</tr>
<tr>
<td>-----------------------------</td>
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<tr>
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<td>TBC</td>
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<td>Event Description</td>
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<tr>
<td>16/1/2020</td>
<td>PSR and Community Facilities Work Programme Update</td>
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<td>18/1/2020</td>
<td>ACE Presentation: Overview of 2019-2020 Activities Delivered by “The Pride Project”</td>
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<td>18/1/2020</td>
<td>LTP/LBA - Final Consultation Content</td>
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<td>30 Nov – 4 Dec</td>
<td>Expected Reports on the Agenda</td>
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<td>3/12/2020</td>
<td>ACE Work Programme Update</td>
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<td>3/12/2020</td>
<td>Infrastructure and Environmental Services: Work Programme Update</td>
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<td>1/12/2020</td>
<td>Auckland Transport Monthly Update</td>
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<tr>
<td>1/12/2020</td>
<td>Local Economic Development: Work Programme Update</td>
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<td>3/12/2020</td>
<td>Local Board Work Programme Priorities 2021/2022</td>
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<td>3/12/2020</td>
<td>Local Board Grants Round Two</td>
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<td>Expected Reports on the Agenda</td>
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<td>Alcohol control by-law review</td>
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Te take mō te pūrongo
Purpose of the report
1. To note the Manurewa Local Board’s records for the workshops held on 3 September, 10 September, 17 September and 24 September 2020.

Whakarāpopototanga matua
Executive summary
2. Under Standing Order 12.1.1 the local board shall receive a record of the general proceedings of each of its local board workshops held over the past month. However, the proceedings of a workshop shall record the names of members attending, the general nature of the matters discussed and the proceedings of the workshop. Resolutions or decisions are not made at workshops as they are solely for the provision of information and discussion. This report attaches the workshop record for the period stated below.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
a) note the Manurewa Local Board workshop records held on:
   i) 3 September 2020
   ii) 10 September 2020
   iii) 17 September 2020
   iv) 24 September 2020.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
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<tbody>
<tr>
<td>A</td>
<td>3 September 2020, Manurewa Local Board Workshop Record</td>
<td>81</td>
</tr>
<tr>
<td>B</td>
<td>10 September 2020, Manurewa Local Board Workshop Record</td>
<td>85</td>
</tr>
<tr>
<td>C</td>
<td>17 September 2020, Manurewa Local Board Workshop Record</td>
<td>87</td>
</tr>
<tr>
<td>D</td>
<td>24 September 2020, Manurewa Local Board Workshop Record</td>
<td>89</td>
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Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Rohin Patel - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Carol McKenzie-Rex - Local Area Manager</td>
</tr>
</tbody>
</table>
Manurewa Local Board Workshop Record

Workshop record of the Manurewa Local Board held via Skype on Thursday 3 September 2020, commencing at 4.00pm.

Present
Chairperson: Joseph Allan
Deputy Chairperson: Melissa Atama
Members: Anne Candy, Tabetha Gorrie, Rangi McLean, Glenn Murphy, Ken Penney, Dave Pizzini

Also present:

<table>
<thead>
<tr>
<th>Workshop item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts, Community and Events Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>The board received an update on the Arts, Community and Events 2020/2021 work programme.</td>
</tr>
<tr>
<td>Mary Dawson</td>
<td>Manager Strategic Brokers, Arts Community and Events</td>
<td></td>
</tr>
<tr>
<td>Natia Tucker</td>
<td>Specialist Advisor, Arts Community and Events</td>
<td></td>
</tr>
<tr>
<td>Melissa Lelo</td>
<td>Specialist Advisor, Youth Specialist, Arts Community and Events</td>
<td></td>
</tr>
<tr>
<td>Danica Waiti</td>
<td>Specialist Advisor, Arts Community and Events</td>
<td></td>
</tr>
<tr>
<td>Janice McCarthy</td>
<td>Event Facilitator, Arts Community and Events</td>
<td></td>
</tr>
<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------</td>
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<td>----------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Karem Colmenares Borrego</strong></td>
<td></td>
<td>(Senior Event Organiser (Civic), Arts Community and Events)</td>
</tr>
<tr>
<td><strong>Fua Winterstein</strong></td>
<td></td>
<td>(Contracts and Relationships Advisor, Arts Community and Events)</td>
</tr>
<tr>
<td><strong>Ronelle Baker</strong></td>
<td></td>
<td>(Practice Manager – Operations, Arts Community and Events)</td>
</tr>
<tr>
<td><strong>David Symonds</strong></td>
<td></td>
<td>(Manu Tukutuku)</td>
</tr>
<tr>
<td><strong>Jaylene Ball</strong></td>
<td></td>
<td>(Te Whare Awhina O Tamworth Inc)</td>
</tr>
<tr>
<td><strong>Jean Aeaiti</strong></td>
<td></td>
<td>(Te Whare Awhina O Tamworth Inc)</td>
</tr>
<tr>
<td><strong>Auckland Transport Monthly Update</strong></td>
<td>Oversight and monitoring</td>
<td>The board received an update on the Auckland Transport programme of work.</td>
</tr>
<tr>
<td><strong>James Ralph</strong></td>
<td></td>
<td>(Elected Member Relationship Manager, Auckland Transport)</td>
</tr>
<tr>
<td><strong>Pragati Vasisht</strong></td>
<td></td>
<td>(Traffic Engineering Team Leader North/West, Auckland Transport)</td>
</tr>
<tr>
<td><strong>Raman Singh</strong></td>
<td></td>
<td>(Transportation Engineer, Auckland Transport)</td>
</tr>
<tr>
<td><strong>Draft Proposal for New Navigation Safety Bylaw</strong></td>
<td>Input to regional decision-</td>
<td>The board discussed the draft proposal for the new Navigation Safety Bylaw.</td>
</tr>
<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
</tr>
<tr>
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</tr>
<tr>
<td>Fereti Lualua</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Policy Advisor,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community and Social</td>
<td></td>
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</tr>
<tr>
<td>Policy)</td>
<td>making</td>
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</tr>
<tr>
<td>Local Board General</td>
<td></td>
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</tr>
<tr>
<td>Business</td>
<td>Keeping</td>
<td>informed</td>
</tr>
<tr>
<td>Members and Staff</td>
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</tbody>
</table>

The workshop concluded at 8.02pm
**Manurewa Local Board Workshop Record**

Workshop record of the Manurewa Local Board held via Skype on **Thursday 10 September 2020**, commencing at 3.59pm.

**Present**

Chairperson
Melissa Atama

Deputy Chairperson
Anne Candy
Tabetha Gorrie
Rangi McLean
Glenn Murphy
Ken Penney
Dave Pizzini

**Apologies**

**Also present**

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wiri Park Bridge Project</td>
<td>Oversight and monitoring</td>
<td>The board received a presentation on the Wiri Park Bridge Project.</td>
</tr>
<tr>
<td>Nicky Kiemander (Project Manager, Panuku)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Richard Davison (Priority Location Director, Panuku)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hannah Ross (Senior Community Affairs Advisor, Panuku)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receive SCP feedback</td>
<td>Engagement</td>
<td>The board received feedback from the Local Board Plan Special Consultative Procedure.</td>
</tr>
<tr>
<td>Shelvin Munif-Imo (Local Board Engagement Advisor, Local Board Services)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Board and Multi Board Grants Round One</td>
<td>Setting direction / priorities / budget</td>
<td>The board allocated funding for the Manurewa Local Board and Multi Board Grants Round One.</td>
</tr>
<tr>
<td>Helen Taimarangai (Senior Grants Advisor, Treasury)</td>
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<tr>
<td>Local Board General</td>
<td>Keeping</td>
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### Item 20

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<th>Summary of Discussions</th>
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<td>Members and Staff</td>
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The workshop concluded at 8.14pm
Manurewa Local Board Workshop Record

Workshop record of the Manurewa Local Board held via Skype on **Thursday 17 September 2020**, commencing at 4.00pm.

**Present**
- Chairperson: Joseph Allan
- Deputy Chairperson: Melissa Atama
- Members: Tabetha Gorrie, Anne Candy, Rangi McLean, Glenn Murphy, Dave Pizzini

**Apologies**
- Ken Penney

**Also present**

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>IES Community-led restoration of the Mahia Road stream and Glenveagh Park Reserve Stream Restoration</td>
<td>Oversight and monitoring</td>
<td>The board provided direction regarding infrastructure and Environmental Services work programme 2020/2021 line items Community-led restoration of the Mahia Road stream and Glenveagh Park Reserve Stream Restoration.</td>
</tr>
<tr>
<td>Prasanthi Cottingham</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Relationship Advisor, (Infrastructure and Environmental Services)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bianca Lilley</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Graduate - Environmental Science, Healthy Waters)</td>
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</table>

The workshop concluded at 4.28pm
**Manurewa Local Board Workshop Record**

Workshop record of the Manurewa Local Board held via Skype on Thursday 24 September 2020, commencing at 4.01pm.

**Present**

<table>
<thead>
<tr>
<th>Chairperson</th>
<th>Joseph Allan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deputy Chairperson</td>
<td>Melissa Atama</td>
</tr>
<tr>
<td>Members</td>
<td>Anne Candy</td>
</tr>
<tr>
<td></td>
<td>Tabetha Gorrie</td>
</tr>
<tr>
<td></td>
<td>Rangi McLean</td>
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<td></td>
<td>Glenn Murphy</td>
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<td>Ken Penney</td>
</tr>
</tbody>
</table>

**Apologies**

Dave Pizzini

**Also present**

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parks, Sports and Recreation and Community Facilities</td>
<td>Oversight and monitoring</td>
<td>The board received an update on the Parks, Sports and Recreation and Community Facilities 2020/2021 work programmes.</td>
</tr>
<tr>
<td>Work Programme Update</td>
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</tr>
<tr>
<td>Debra Langton (PSR Portfolio Manager, Parks Sports and</td>
<td></td>
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<td>Recreation)</td>
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<tr>
<td>Howell Davies (Senior Advisor - Urban Forest, Parks</td>
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<td>Sports and Recreation)</td>
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<tr>
<td>Greg Lowe (Parks and Places Specialist, Parks Sports and</td>
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<tr>
<td>Recreation)</td>
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<tr>
<td>Sam Pohiva (Manager Area Operations, Community Facilities)</td>
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</tr>
<tr>
<td>Auckland Transport Forward Works Programme</td>
<td>Keeping informed</td>
<td>The board was presented with an overview of Auckland Transport's operations.</td>
</tr>
<tr>
<td>James Ralph (Elected Member Relationship Manager,</td>
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<tr>
<td>Auckland Transport)</td>
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<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
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</tr>
<tr>
<td>Jonathan Anyon</td>
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</tr>
<tr>
<td>(Elected Member Relationship Team Manager, Auckland Transport)</td>
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<tr>
<td>Veenay Rambilsheswar</td>
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<tr>
<td>(Manager, Tech Services and Program Management, Auckland Transport)</td>
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<tr>
<td>Wally Thomas</td>
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<tr>
<td>Executive GM Stakeholder, Communities and Communication, Auckland Transport</td>
<td></td>
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<tr>
<td>Randhir Karma</td>
<td></td>
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<tr>
<td>Group Manager Network Management, Auckland Transport</td>
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<tr>
<td>Rachel Elisaia-Hopa</td>
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<tr>
<td>(Team Leader Te Ara Haepapa, Auckland Transport)</td>
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<tr>
<td>Cliff Wilton</td>
<td></td>
<td></td>
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<tr>
<td>(Sustainable Mobility Manager, Auckland Transport)</td>
<td></td>
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<tr>
<td>Scott Jones</td>
<td></td>
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<tr>
<td>(Principal Project Manager - South West, Auckland Transport)</td>
<td></td>
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<tr>
<td>Pete Moth</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Service Network Development Manager, Auckland Transport)</td>
<td></td>
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</tr>
<tr>
<td>Long-Term Plan Briefing</td>
<td>Input to regional decision-making</td>
<td>The board received a briefing on the Long-Term Plan 2021-2031.</td>
</tr>
<tr>
<td>Faith Smith</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Lead Financial Advisor, Financial Strategy and Planning)</td>
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<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
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<td>------------------------</td>
</tr>
<tr>
<td>Jenny Chilcott</td>
<td>(Senior Waste Planning Specialist, Infrastructure and Environmental Services)</td>
<td></td>
</tr>
<tr>
<td>Prasanthi Cottingham</td>
<td>Relationship Advisor, Infrastructure and Environmental Services</td>
<td></td>
</tr>
<tr>
<td>Local Board General Business</td>
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<td>Members and Staff</td>
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The workshop concluded at 8.19pm
ATTACHMENTS

Item 8.2  Attachment A  6 October 2020, Manurewa Local Board - Deputation - ARA Education Charitable Trust - PowerPoint Presentation  Page 95
Housing Project
Attachment A

Item 8.2

Problem

- Disruption = no work experience
- Landfill diversion
- Housing shortages
- Skills shortages

Thousands of unfit homes

Kainga Ora - 80% landfill diversion
- 4% relocations
Current solution:

- Reliant on Green Gorilla
- Reliant on private market for relocations
- This will meet targets
- Easy step for businesses currently at BAU – small step up
- Won’t work outside Auckland area
- Limited social outcomes beyond environmental
We want to do better:

- At present there is no return on these houses
- We want to breathe new life into houses
- Transfer funding from demolition into transporting to Ara
- The houses have currency because:
  - Old house with no work = minimal value
  - Fully refurbished house = high value

Once realised, multiple options are available:

- Private sales
- Social/community house schemes
- Potential sale of scheme to private – subsidise community
What do we want?

- a chance to prove that we can take houses earmarked for landfill and turn them into housing for the community
- ideally 3 houses in time for the next school year (Feb 2021)
Attachment A

Item 8.2

- We envision thriving communities through our focus on building and nurturing meaningful, sustainable education and employment pathways for our students.
- All students can make a successful transition into employment when they leave school.
- To develop strong relationships between employers and South Auckland schools.
- To increase the number of young people in South Auckland successfully completing apprenticeships and other industry-based training.
- To contribute to the reduction of young people who are not in employment, education or training in South Auckland.
The Need

In the year to June 2018:
• There were 29,400 youth living in Auckland who were not in employment, education or training (NEET)
• This is 36% of the national total
• Over a third (10,800 or 37%) of Auckland’s youth NEET lived in the Southern Initiative area

<table>
<thead>
<tr>
<th>Youth NEET numbers and NEET rates (%) for Auckland</th>
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<tbody>
<tr>
<td>South Auckland</td>
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<td>-------------------------------------------</td>
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<tr>
<td>South Auckland</td>
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<tr>
<td>Rest of Auckland</td>
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</tbody>
</table>
Benefits

- Waste Diversion
- Construction Trade Skills Development in the South Auckland community
- NEETs prevention
- Working with NZ business