

I hereby give notice that an ordinary meeting of the CCO Direction and Oversight Committee will be held on:

Date: Thursday, 22 February 2024
Time: 10.00am
Meeting Room: Room 1, Level 26,
Venue: 135 Albert Street,
Auckland

Updated 21.02.2024

This meeting has been cancelled. The reports will be considered at the next scheduled meeting of the committee on 12 March 2024.

**Komiti mō te Whakahaere Tikanga me te Aro ki
te Pae Tawhiti mō ngā Whakahaere ka
Whakahaerehia e te Kaunihera /
Council Controlled Organisation Direction and
Oversight Committee**

OPEN AGENDA

MEMBERSHIP

Chairperson	Cr Shane Henderson	
Deputy Chairperson	Cr Kerrin Leoni	
Members	Cr Josephine Bartley	Cr Daniel Newman, JP
	IMSB Member Ngarimu Blair	Cr Ken Turner
	Cr Angela Dalton	Cr Wayne Walker
	Cr Chris Darby	Cr John Watson
	IMSB Member Hon Tau Henare	Cr Maurice Williamson
	Cr Richard Hills	
Ex-officio	Mayor Wayne Brown	
	Deputy Mayor Desley Simpson, JP	

(Quorum 6 members)

Duncan Glasgow
Kaitohutohu Mana Whakahaere Matua /
Senior Governance Advisor

16 February 2024

Contact Telephone: +64 9 8902656
Email: duncan.glasgow@aucklandcouncil.govt.nz
Website: www.aucklandcouncil.govt.nz

ITEM	TABLE OF CONTENTS	PAGE
1	Ngā Tamōtanga Apologies	5
2	Te Whakapuaki i te Whai Pānga Declaration of Interest	5
3	Te Whakaū i ngā Āmiki Confirmation of Minutes	5
4	Ngā Petihana Petitions	5
5	Ngā Kōrero a te Marea Public Input	5
6	Ngā Kōrero a te Poari ā-Rohe Pātata Local Board Input	5
7	Ngā Pakihi Autaia Extraordinary Business	5
8	Watercare Performance Update	7
9	Input into the Tāmaki Regeneration Company letter of expectations for 2024-2028	9
10	Summary of Council Controlled Organisation Direction and Oversight Committee information memoranda and briefings (including the forward work programme) – 22 February 2024	13
11	Te Whakaaro ki ngā Take Pūtea e Autaia ana Consideration of Extraordinary Items	

1 Ngā Tamōtanga | Apologies

2 Te Whakapuaki i te Whai Pānga | Declaration of Interest

3 Te Whakaū i ngā Āmiki | Confirmation of Minutes

Click the meeting date below to access the minutes.

That the Council Controlled Organisation Direction and Oversight Committee:

- a) whakaū / confirm the ordinary minutes of its meeting, held on Thursday, 9 November 2023, as a true and correct record.

4 Ngā Petihana | Petitions

5 Ngā Kōrero a te Marea | Public Input

6 Ngā Kōrero a te Poari ā-Rohe Pātata | Local Board Input

7 Ngā Pakihi Autaia | Extraordinary Business

Watercare Performance Update

File No.: CP2024/00156

Item 8

Te take mō te pūrongo Purpose of the report

1. To whiwhi / receive an update from Watercare on their performance for the 2023/2024 financial year and future outlook.

Whakarāpopototanga matua Executive summary

2. CCOs and POAL attendance at CCO Direction and Oversight committee meetings is being rotated, with attendance by each entity on a rolling basis. This allows more time for in-depth and up to date performance discussion.
3. Watercare representatives will be in attendance to present on their performance for the 2023/2024 financial year and future outlook and answer any questions. This will include an update on the Central Interceptor project, Ōrākei Main Sewer, and seasonal water supply.
4. The Watercare presentation will be attached to the meeting minutes.

Ngā tūtohunga Recommendation

That the Council Controlled Organisation Direction and Oversight Committee:

- a) whiwhi / receive the update from Watercare on year-to-date performance for 2023/2024 and future outlook.

Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Author	Trudi Fava - Principal Advisor
Authoriser	Alastair Cameron - Manager - CCO Governance & External Partnerships

Input into the Tāmaki Regeneration Company letter of expectations for 2024-2028

File No.: CP2023/19992

Item 9

Te take mō te pūrongo

Purpose of the report

1. To approve content for inclusion in the letter of expectations to Tāmaki Regeneration Company (TRC) for 2024-2028.

Whakarāpopototanga matua

Executive summary

2. Providing TRC with a letter of expectations annually, gives them direction when developing their key plans – their statement of intent (four-year strategic plan) and statement of expectations (annual plan). This process is led by the Crown (as majority shareholder), with council (as minority shareholder) able to provide input.
3. It is recommended that council's direction to TRC includes: increasing the pace of housing delivery, continuing their wider urban regeneration mandate, working with the council group and maintaining sound governance process. TRC are requested to review their relationship with the Maungakiekie-Tāmaki Local Board, to ensure they are working together at a strategic level.

Ngā tūtohunga

Recommendation/s

That the Council Controlled Organisation Direction and Oversight Committee:

- a) whakaae / approve the direction from council to Tāmaki Regeneration Company as set out in this report, for inclusion in a letter of expectations for 2024-2028
- b) tautapa / delegate authority to the Mayor, Chair and Deputy Chair of the CCO Direction and Oversight Committee and the Maungakiekie-Tāmaki Ward Councillor to provide feedback to Tāmaki Regeneration Company on whether their draft statement of intent 2024-2028 and draft statement of performance expectations 2024-2025 adequately responds to the direction from council
- c) tuhi ā-taipitopito / note the draft documents will be received by 1 May 2024.

Horopaki

Context

4. TRC is a joint venture designed to achieve large-scale urban regeneration in Tāmaki, which includes Glen Innes, Panmure and Point England. The Crown has a 59 per cent shareholding and council a 41 per cent shareholding. The objectives of TRC are fourfold, to achieve – housing development and management, social transformation, economic development and placemaking.
5. TRC is a Crown entity and is governed under the Crown Entities Act 2004 and Public Finance Act 1989. Under this legislation, TRC are required to produce:
 - a statement of intent – a four-year strategic plan, reviewed every three years.
 - a statement of performance expectations – an annual delivery plan.
6. As majority shareholder, the Crown typically sends a letter of expectations to TRC annually. Council can input into this letter or send a separate letter of expectations (but is not required to do either).

Recent performance and issues

7. The TRC Annual Report 2022/2023 showed that it has delivered well against its targets for tenancy management, social regeneration, economic regeneration and placemaking. However, its housing build programme continues to progress slower than anticipated ([CDOCC/2023/52](#)).
8. TRC have stated that their focus over the next four years will be on increasing the pace of housing delivery, both of public homes and shared equity homes. TRC was allocated \$870m in equity funding as part of the Crown budget 2023, which included an agreed delivery plan for 2023-2027. This is development of 427 social houses, 247 houses for TRC's Shared Home Ownership programme, and 75 houses for TRC's Affordable Rental programme.
9. One of the factors that has constrained the scale and pace of the housing redevelopment in Tāmaki has been the infrastructure needed to support growth. Council will continue to work with the Crown (and TRC) to identify and implement network upgrades and extensions. Council supports co-ordinating infrastructure work where possible, particularly given the disruption experienced by this community. Considerable infrastructure funding and work is still required to support the full development of Tāmaki over the longer-term.

Tātaritanga me ngā tohutohu Analysis and advice

10. TRC's role delivering large-scale urban regeneration in Tāmaki continues to contribute to both Auckland Plan and Maungakiekie-Tāmaki Local Board Plan outcomes. At times there are overlapping functions between TRC and the local board, including in local leadership, social and economic development. Council has designated Tāmaki as an investment priority area in the Future Development Strategy and Long-term Plan 2021-2031.
11. Proposed direction from Council to TRC for 2024-2028:
 - Focus on increasing the pace of housing delivery towards the overall target of 10,500 new homes in Tāmaki, in line with the expectations of the Crown.
 - Continue with the wider regeneration mandate (across the Tāmaki area), with key projects / areas of work to be clearly articulated in the statement of intent / statement of expectations.
 - Be guided by the direction in Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan and Kia Ora Tāmaki Makaurau.
 - Review the relationship with the Maungakiekie-Tāmaki Local Board, particularly where there are synergies in functions (for example around placemaking, local planning and events). The aim should be to work together at the strategic level.
 - Continue to work with the council group (which includes Auckland Transport and Watercare), examples are:
 - Clearly articulating the pace of housing delivery planned. Ensuring that this development is in line with a well-functioning urban environment in accordance with the Future Development Strategy.
 - Working collaboratively where council group, assets or functions are involved.
 - Proactively engaging with council to ensure community engagement on housing and infrastructure projects is co-ordinated.
 - Maintain sound governance capabilities and processes.

Tauākī whakaaweawe āhuarangi **Climate impact statement**

12. TRC have an environment strategy to restore and revitalise the taiao of Tāmaki. The strategy supports TRC to respond to climate change and restore the whenua (land), hau (air), wai (water) and koiora (biodiversity) of Tāmaki.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera **Council group impacts and views**

13. TRC work across the council group, including the Development Programme Office, Auckland Transport and Watercare.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe **Local impacts and local board views**

14. The proposed direction to TRC has been informed by a workshop with the Maungakiekie-Tāmaki Local Board (13 February 2024). Due to timing issues, formal input from the local board will be circulated to committee members by email and attached to the meeting minutes.

Tauākī whakaaweawe Māori **Māori impact statement**

15. Te Tiriti of Waitangi is one of TRCs two strategic commitments. TRC report they have a close working relationship with mana whenua and look to achieve Māori outcomes across all four of their strategic priorities.

Ngā ritenga ā-pūtea **Financial implications**

16. Council does not fund TRC's operational or capital programme. TRC's 2022/2023 annual report, including their financial performance, was reported to this committee in November 2023 ([CDOCC/2023/52](#)).

Ngā raru tūpono me ngā whakamaurutanga **Risks and mitigations**

17. There are no specific risks associated with council providing this direction to TRC.

Ngā koringa ā-muri **Next steps**

18. The direction from council to TRC will be provided to the Crown for inclusion in the letter of expectations for 2024-2028.
19. TRC is required to submit their draft statement of intent and statement of performance expectations by 1 May 2024. Council can provide feedback on the draft documents.
20. A review of the benefits and risks of council shareholding in TRC will be provided to this committee later in the year ([CDOCC/2023/52](#)).

Item 9

Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Author	Rachel Wilson - Principal Advisor
Authoriser	Alastair Cameron - Manager - CCO Governance & External Partnerships

Summary of Council Controlled Organisation Direction and Oversight Committee information memoranda and briefings (including the forward work programme) – 22 February 2024

File No.: CP2023/18284

Item 10

Te take mō te pūrongo Purpose of the report

1. To tuhi ā-taipitopito / note the progress on the Council Controlled Organisation Direction and Oversight Committee forward work programme appended as Attachment A.
2. To whiwhi / receive a summary and provide a public record of memoranda or briefing papers that have been distributed to the Council Controlled Organisation Direction and Oversight Committee.

Whakarāpopototanga matua Executive summary

3. This is a regular information-only report which aims to provide greater visibility of information circulated to Council Controlled Organisation Direction and Oversight Committee members via memoranda/briefings or other means, where no decisions are required.
4. The following information items have been distributed:

Date	Subject
20/12/2023	Lead Councillor written reports: <ul style="list-style-type: none">• Cr Angela Dalton – Eke Panuku• Deputy Mayor Simpson – Tātaki Auckland Unlimited• Cr Ken Turner – Watercare• Cr C Darby – Port of Auckland

5. The following workshops have taken place:

Date	Subject
12/12/2023	Council Controlled Organisation Direction and Oversight Committee / Transport and Infrastructure Committee – Joint Workshop Notes: Letters of Expectation

6. Note that, unlike an agenda report, **staff will not be present to answer questions about the items referred to in this summary.** Committee members should direct any questions to the relevant staff.

Ngā tūtohunga Recommendation/s

That the Council Controlled Organisation Direction and Oversight Committee:

- a) tuhi ā-taipitopito / note the progress on the forward work programme appended as Attachment A of the agenda report
- b) whiwhi / receive the Summary of Council Controlled Organisation Direction and Oversight Committee information memoranda and briefings – 22 February 2024.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Council Controlled Organisation Direction and Oversight Committee - Forward Work Programme	
B	Lead Councillor written report: Cr Angela Dalton – Eke Panuku	
C	Lead Councillor written report: Deputy Mayor Simpson – Tātaki Auckland Unlimited	
D	Lead Councillor written report: Cr Ken Turner – Watercare	
E	Lead Councillor written report: Cr C Darby – Port of Auckland	
F	Council Controlled Organisation Direction and Oversight Committee / Transport and Infrastructure Committee – Joint Workshop Notes: Letters of Expectation	

Ngā kaihaina Signatories

Author	Duncan Glasgow - Kaitohutohu Mana Whakahaere / Governance Advisor
Authoriser	Alastair Cameron - Manager - CCO Governance & External Partnerships