

**Date:** Thursday 29 February 2024  
**Time:** 9.00am  
**Meeting Room:** Reception Lounge  
**Venue:** Auckland Town Hall  
301-305 Queen Street  
Auckland

---

## Tira Hautū / Governing Body

### OPEN ATTACHMENTS

---

<b>ITEM</b>	<b>TABLE OF CONTENTS</b>	<b>PAGE</b>
<b>9</b>	<b>Recovery Office Update</b>	
	A. Making Space for Water quarterly update	3
	B. Storm Response Fund quarterly update	7
	C. Outline of deconstruction process	13
	D. Recovery Office year in review	15
	E. Recovery Office Dashboard 31 Jan 2024	17
<b>11</b>	<b>Summary of Governing Body and Committee information memoranda and briefings (including the Forward Work Programme) - 29 February 2024</b>	
	A. Forward Work Programme	19





## Making Space for Water Quarterly Update

Prepared by Elizabeth Johnson, Principal, Wai Ora Strategic Programmes, Healthy Waters for the Recovery Office, February 2024

### Purpose

1. To: update the Governing Body on progress made towards the 2024 Making Space for Water targets.

### Summary

2. The Making Space for Water programme responds to the extreme weather events that impacted Tāmaki Makaurau / Auckland in the first half of 2023. Following programme approval by the Governing Body in October 2023, the Making Space for Water programme team has established its working structure and programme execution plan.
3. The programme has been designed to prioritise flood readiness in stormwater operations, and support communities, households, and businesses to build their resilience to the impacts of increased rainfall and extreme weather events.
4. The programme was approved, subject to funding, on 26 October 2023 following engagement with elected members, mana whenua and the public ([GB/2023/203](#)). Staff have since been identified to manage each initiative, and cross-initiative themes such as communications, data management, Māori outcomes, and reporting.
5. In addition to the projects that will be delivered through Making Space for Water, Auckland Council has substantial work underway to identify the policy, planning, and regulatory settings needed to further reduce flood risk. Staff leading complementary workstreams are coordinating reporting and project delivery as much as possible, specifically with the Resilient Auckland work and the Storm Respond Fund.
6. The work delivered to date for each initiative has been enabled by existing departmental budgets and staff resources, and some funding from the Storm Response Fund. This work reflects the targets set in October 2023 for the rest of the 2023/2024 financial year. Most initiatives have focused on refining programme delivery needs, running pilot projects, and communicating with Aucklanders about flood risk.
7. Attachment A summarises the work completed between October and February, the work staff will focus on until the next reporting deadline at the end of May, and the targets that each initiative set for the end of June 2024. Overall, the initiatives are on-track to meet these targets.
8. Key highlights included visiting 50 properties in Rānui to discuss overland flow path hazards with residents, and an increase in the number of average daily Flood Viewer visits from 686 to 2979 per day (with a peak of over 10,000 in one day) following a regionwide flood risk awareness campaign.
9. Substantive programme delivery will begin from 2025, subject to adoption of the Long-term Plan 2024-2034.



Attachment A: Making Space for Water – Governing Body update – February 2024

Initiative	Status	Achievements to Feb 2024	Focus to May 2024	Targets to June 2024
Blue-green networks	On track	<ul style="list-style-type: none"> <li>Establishing connections with local boards, mana whenua, and community organisations</li> <li>The self-categorisation and areas of highest participation from property owners has been consistent with where staff expected that blue-green networks would be needed</li> <li>Produced information, including a webpage and video explaining how <a href="#">blue-green networks</a> are used to reduce property flooding</li> </ul>	<ul style="list-style-type: none"> <li>Progress concept design, depending on categorisation completion</li> <li>Establishing project working groups</li> </ul>	<ul style="list-style-type: none"> <li>Complete feasibility studies and concept designs for most of the focus areas</li> </ul>
Stream and waterway resilience	On track	<ul style="list-style-type: none"> <li>Completed catchment prioritisation based on flood risk</li> <li>Contractor procurement for stream assessments in Avondale Stream (Whau catchment)</li> </ul>	<ul style="list-style-type: none"> <li>Implementation plan for priority catchments</li> <li>Complete framework for project feasibility</li> <li>Developing risk assessment protocols for wood in streams</li> </ul>	<ul style="list-style-type: none"> <li>Develop a prioritisation and implementation plan for the most critical streams and waterways</li> <li>Progress feasibility assessments to demonstrate benefits</li> </ul>
Increased maintenance and minor capex	On track	<ul style="list-style-type: none"> <li>Procured additional equipment to enable more frequent maintenance, through by Storm Recovery Fund</li> <li>Provided feedback to Auckland Transport on recommended areas for more frequent maintenance</li> </ul>	<ul style="list-style-type: none"> <li>Preparing for autumn high leaf-fall period</li> <li>Continuing recovery works and asset repair</li> </ul>	<ul style="list-style-type: none"> <li>Identify high leaf-fall areas and priority street sweeping hotspots</li> <li>Identify high flood-risk areas for increased catchpit clearance</li> <li>Determine additional resources, vehicles and machinery required to scale-up maintenance operations</li> </ul>
Flood intelligence	On track	<ul style="list-style-type: none"> <li>Selected locations to install hotspot cameras</li> <li>Initiated the development of flood forecasting pilot in Kumeu and Piha</li> </ul>	<ul style="list-style-type: none"> <li>Refine location and installation plans for hot-spot cameras</li> <li>Physical installation of six hot-spot camera locations</li> </ul>	<ul style="list-style-type: none"> <li>Identify priority areas to deploy additional sensors and data collection devices to gather real-time information on water levels, rainfall, and hot-spot flooding locations and relevant variables</li> </ul>
Overland flow path (OLFP) management	On track	<ul style="list-style-type: none"> <li>Visited 50 properties in Ranui (Henderson-Massey) to identify and discuss OLFP hazards with residents</li> <li>Rationalisation with Proactive Compliance stormwater team to reduce duplication risk</li> </ul>	<ul style="list-style-type: none"> <li>Draft communications to continue education on how the stormwater network operates</li> <li>Confirm priority areas alongside Proactive Compliance team</li> </ul>	<ul style="list-style-type: none"> <li>Create collateral for media campaigns to inform residents on effective ways to manage overland flow</li> <li>Identify priority sites for inspection and engagement</li> </ul>
Community-led flood resilience	On track	<ul style="list-style-type: none"> <li>Media campaign in January/February to promote storm readiness. Average daily visits to <a href="#">Flood Viewer</a> website increased from 686 to 2979 (with a peak of over 10,000 in one day)</li> <li>Translated Flood Viewer's key communications material into Te Reo Māori</li> <li>New content (video and printed guide) on how to prepare your property for flooding added to Flood Viewer</li> <li>Workshops in Araparera (Rodney) with catchment groups on enhancing stream health to build resilience</li> </ul>	<ul style="list-style-type: none"> <li>Translated key communications material into key languages (Te Reo, Traditional and Simplified Chinese, Korean, Samoan, Tongan, Hindi)</li> <li>Create a homeowners guide to making building improvements for a more flood resilient home (collaborating with consents team and recovery office)</li> <li>Modelling to inform community project pilot scheme</li> <li>Workshops for Matakana (Rodney) and Clevedon (Franklin) catchment groups</li> <li>Contracting environmental organisations to deliver community flood resilience work in urban south and expansion of west Auckland programmes</li> </ul>	<ul style="list-style-type: none"> <li>Increase public awareness about flood risks and availability of the Flood Viewer tool</li> <li>Identify community groups and priority streams</li> <li>Establish a pilot scheme with a small local community to demonstrate viability and establish systems and processes to undertake stormwater works</li> <li>Prepare communications material to support the education campaigns</li> </ul>
Rural settlements	On track	<ul style="list-style-type: none"> <li>Confirmed needs assessment criteria for prioritisation</li> <li>Collaborated with teams across council working in marae resilience to reduce duplication risk</li> <li>Funded emergency bore supply at Te Aroha Pā marae (Rodney)</li> </ul>	<ul style="list-style-type: none"> <li>Vulnerability status mapped</li> <li>Initial engagement with communities and local board staff</li> </ul>	<ul style="list-style-type: none"> <li>Identify vulnerable areas and prioritise critical infrastructure improvements for community and marae assets</li> <li>Connect with community groups and marae to understand local needs to support project prioritisation and planning</li> </ul>
Programme management	On track	<ul style="list-style-type: none"> <li>Identified required staff and contractor resources for first three years</li> <li>Established programme governance structure</li> <li>Completed He Ara Māori Outcomes plan</li> </ul>	<ul style="list-style-type: none"> <li>Spatial representation of locations of currently planned projects</li> <li>Complete communications and engagement strategy and initial implementation plan</li> </ul>	<ul style="list-style-type: none"> <li>Processes are prepared to 'go-live' with programme from 1 July 2024</li> </ul>































**Tira Hautū Committee  
Forward Work Programme 2024**

The Governing Body deals with strategy and policy decision-making that relates to the environmental, social, economic and cultural activities of Auckland as well as matters that are not the responsibility of another committee. The full terms of reference can be found here: [Auckland Council Governing Body Terms of Reference](#)

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024												
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
<b>Statutory and Governance</b>															
Chief Executive's Performance Objectives CE Office / Mayoral office	The Performance and Appointments Committee has the delegation to recommend performance objectives. The Governing Body must then consider the recommendations and make a decisions.	Decision to whakaae / approve revised performance objectives that reflect the new political term's priorities													
Chief Executive Remuneration Review Mayoral office	The chief executive's remuneration will be reviewed annually.	Decision to whakaae / approve a remuneration change. First review is a year from the appointment of the new CE.													
Committee Forward Work Programmes CE Office / Mayoral office	Responsibility for oversight of work programmes of all committee of the Governing Body.	Decision to tuhi ā-taipitopito / note that all committee have adopted a forward work programme. Reporting in April and October.													

Item 11

Attachment A

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024													
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Terms of Reference  Governance	The Terms of Reference enables the governing Body to delegate to committees those power necessary for them to carry out their responsibilities to the most efficient and effective levels.  Any changes to the Terms of Reference must be done by the Governing Body.	Decision to whai / adopt the Terms of Reference Decision to whai / adopt changes to Terms of Reference  <b>Progress to date:</b> Terms of Reference for Committees 17 November 2022 <a href="#">Link to decision</a> Provision for decision-making continuity by Governing Body in periods of emergency 10 February 2023 <a href="#">Link to decision</a> Amendment to the Governing Body Terms of Reference and to the Constitution of Ports of Auckland Limited 23 February 2023 <a href="#">Link to decision</a> Amendments for Committees – new committee and membership changes 27 July 2023 <a href="#">Link to decision</a> Amendment to membership for the Joint Governance Working Party 23 November 2023 <a href="#">Link to decision</a>	As and when required													
Standing Orders  Governance	Statutory requirement under the Local Government Act 2002, Schedule 7, clause 27  Originally adopted 16/12/2010	Decision to tapi / amend standing orders	As and when required													
Code of Conduct  Governance	The Terms of Reference enables the governing body to adopt or amend the Code of Conduct.  Any changes must be done by the Governing Body	Decision to whai / adopt the Code of Conduct Decision to whai / adopt changes to the Code of Conduct	As and when required													
Health, Safety and Wellbeing Group Services	The Governing Body has the role of the person or organisation conducting a business or undertaking.	Decision to whiwhi / receive quarterly Health, Safety and Wellbeing report														
Auckland Council Enterprise Risk Report Governance	The Audit and Risk Committee will refer the enterprise risk report to the Governing Body every quarter.	Decision to tuhi ā-taipitopito / note the enterprise risk report and risk heat map Decision to whiwhi / receive quarterly reports														

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024												
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
Te Tiriti o Waitangi / Treaty of Waitangi Governance	The Crown negotiates settlements with iwi on a confidential basis and from time to time invites Council to express its views. The Te Tiriti o Waitangi / Treaty of Waitangi Settlement Working party is accountable to the Governing Body and reports its findings to the Governing Body.	Decision to whakaae / approve submissions to the Crown as and when required Decision to whakaae / approve establishment and on-going implementation of co-management and other governance arrangements	As and when required												
Climate Action Targeted Rate (CATR) CPO	Governance and Oversight Group Providing direction and endorsement of the annual CATR programmes and projects	Receive annual reports Review governance and oversight arrangements as required													
Kaipara Moana Governance	Appointments to Kaipara Moana Negotiations Working Party	Decision to approve appointments – NOTE deferred from Feb to March													
Recovery Governance	Recovery performance reporting and risks	Receive progress reports and make decisions that feed into other programmes like annual plan and LTP.													
Governance Framework Review Customer and Community Services	Provide update on the Governance Framework Review	Receive an update on the development of Governance Framework Review workstreams, including the proposed funding equity model for local boards.													
<b>Finance and Performance</b>															
CE and Group Financial Report CE Office / Finance	Chief Executive and Group Chief Financial Officer Report	Receive monthly performance and financial updates													
Performance reporting quarterly - parent Finance	Financial management	<b>Monitor</b> council parent financial and non-financial performance results on a quarterly basis, including Māori outcomes expenditure. Q2 (March), Q3 (May), Q4 (September), Q1 (December) Note: Reporting in September must be considered as a confidential report until results are sent to NZX at the end of September													

Item 11

Attachment A

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024												
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
Performance reporting quarterly – group Finance	Financial management	<p><b>Monitor</b> Auckland Council group financial requirements on a quarterly basis.</p> <p>Q2 (March), Q3 (May), Q4 (September), Q1 (December)</p> <p>Note: Reporting in September must be considered as a confidential report until results are sent to NZX at the end of September.</p>													
10-year Budget (Long-term Plan) Finance	Statutory requirement	<p>Decision to whakaae / approve consultation documents, supporting information and process prior to consultation</p> <p>Decision to whai / adopt 10-year Budget (Long-term Plan)</p>													
Tūpuna Maunga Operational Plan	Statutory requirement	Decision to whakaae / agree operation plan and summary for inclusion in consultation documents and supporting information for the 10-year Budget (Long-term Plan)													
Half yearly and annual reporting Governance	Statutory requirement and NZX listing requirement	<p>Receive and approve half year (February) NZX release (delegation to deputy mayor)</p> <p><b>Decision to adopt</b> annual report (September)</p> <p>Note:</p> <ul style="list-style-type: none"> <li>NZX announcements are presented to the Audit and Risk Committee</li> <li>There is a delegation from the Governing Body to the deputy mayor to approve the release of the interim and full year Auckland Council group financial results to the NZX for each reporting period through to 30 June 2025.</li> <li>Formal adoption of annual report is by the Governing Body</li> </ul>													
Independent Māori Statutory Board – Funding Agreement Governance	Statutory requirement	Decision to whakaae / approve funding agreement 2024/2025													

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024													
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Financial Policy Finance	Statutory requirement	Development Contributions Policy – decision to adopt changes to the 2022 policy for the Drury area (April) Revenue and Financing Policy – decision to adopt changes (June) Māori Land Rates Remission and Postponement Policy – decision to adopt changes (June)														
Treasury Management Policy Finance	Statutory requirement	Decision to approve Treasury Management Policy update to enable the provision of Treasury Services to Ports of Auckland Limited														
Levy funding for Auckland Museum, MOTAT and ARAFA Governance	Statutory process	Decision to approve the levy for ARAFA as an input to the annual plan.														
Maungawhau and Karanga A Hape Precinct development Eke Panuku	CONFIDENTIAL - Maungawhau and Karanga A Hape Precinct development	Decision on programme activities that support the completion of the CRL														
Eden Park Trust Board six monthly update Finance	Funding requirement	Receive an update on the Eden Park loan facility (six-monthly)														
Community led protection of open space in Ōrākei Customer and Community Services	CONFIDENTIAL – Update to previous report on community led protection of open space in Ōrākei	Receive the update on community led protection of open space in Ōrākei														

Item 11

Attachment A

Item 11

Attachment A

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Bylaws</b>														
# public notification is required for bylaw reviews even if no change to the bylaw is recommended.														
Cemeteries and Crematoria Bylaw Control Community and Social Policy	To review the rules to manage activities at council cemeteries and crematoria relating to burial, cremation, disinterment, built structures and record-keeping under the Cemeteries and Crematoria Bylaw 2014.	Decision on form of updated bylaw control and whether formal public consultation is required.												
Health and Hygiene Bylaw Control Community and Social Policy	To review minimum standards to protect public health associated with commercial services that pierce, risk breaking or risk burning the skin or tissue, therapeutic massage, colon hydrotherapy, swimming pools, water play parks and splash pads under the Health and Hygiene Bylaw 2013.	Decision on form of updated bylaw control and whether formal public consultation is required.												
Traffic Bylaw Review Community and Social Policy	Legislative requirement to review the bylaw and policy after five years.	Decision to whakaae / approve statement of proposal # Decision to auaha/tapi/whakakore / Make/Amend/Revoke the bylaw												
<b>Government Reforms and Programmes</b>														
Three Waters <b>Affordable Water Reform</b> Chief Planning Office	Water Services Legislation Bill and Water Services Efficiency and Consumer Protection Bill	Decision to approve Auckland Council's submission												
Three Waters <b>Affordable Water Reform</b> Chief Planning Office	Update of Government positions and consideration of Auckland Council positions	Decision to approve council's submission on the Water Services Legislation Bill and Water Services Economic Efficiency and Consumer Protection Bill was made on 23 February 2023.  Report back from Select Committee to Parliament by 25 May 2023 and eventual passing of legislation. GB consideration to be confirmed.  Minister for Local Government's confirmation of any amendments to the Three Waters Reform expected in April 2023.												



Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024												
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
Representation Review Governance	Representation Review including Local Board Reorganisation	Decision on whether to review representation and proceed with the consultation.  <b>Progress to date:</b> Joint Governance Working Party update and recommendations 14 December 2023 <a href="#">Link to decision</a>													
<b>General Work Programme</b>															
Making Space for Water I and ES	Making Space for Water <b>Local Water Done Well</b>	Decisions in regards to the Making Space for Water Programme.													
Review / Refresh of Workshops and Guidelines Governance	Consideration of November 2023 Ombudsman's Report	Decision in regards to how workshops are treated.													
Tataki Auckland Unlimited (TAU)	FIFA WWC 2023 Host City Closure Report	Decision to accept the final report from the government.													

Item 11

Attachment A