

Date: Tuesday, 11 June 2024
Time: 10.00am
Meeting Room: Room 1, Level 26
Venue: 135 Albert Street
Auckland

**Komiti mō te Whakahaere Tikanga me te Aro ki te
Pae Tawhiti mō ngā Whakahaere ka
Whakahaerehia e te Kaunihera /
Council Controlled Organisation Direction and
Oversight Committee**

OPEN ATTACHMENTS

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**Komiti mō te Whakahaere Tikanga me te Aro ki te Pae Tawhiti mō ngā Whakahaere ka Whakahaerehia e te Kaunihera / Council Controlled Organisation Direction and Oversight Committee
Forward Work Programme 2024**

This committee deals with having a general overview and insight into the strategy, direction and priorities of all Council Controlled Organisations (CCO) and Ports of Auckland Limited, except Auckland Transport.

The full terms of reference can be found here: [Auckland Council Governing Body Terms of Reference](#)

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Strategic direction														
Draft and final SOIs 2024-2027 CCO Governance and External Partnerships	Statements of intent set out the objectives and activities of each CCO for the next three years. They serve as a basis for accountability to the council, as the shareholder, and provide an opportunity for the council to influence each organisation's direction. Under legislation CCOs must deliver annually a draft statement of intent to its shareholders on or before 1 April 2024. Under legislation CCOs must deliver annually a final statement of intent to its shareholders on or before 31 July 2024. Covers: Watercare, Tātaki Auckland Unlimited, Eke Panuku, Manukau Beautification Charitable Trust and Contemporary Art Foundation.	Note that, due to timing issues, shareholder comments on the draft statements of intent will be approved at the Governing Body meeting on 30 May 2024. Progress to date: Workshop held 22 May 2024. Approved the proposed shareholder comments on the draft statements of intent at 30 May Governing Body link to decision												
Letters of Expectation 2025-2028 CCO Governance and External Partnerships	Council issues an annual letter of expectations to each of its substantive CCOs to inform the development of the CCOs' Statements of Intent.	Seeking committee approval of the content of draft 2025-2028 letters of expectation. Progress to date:												
Review of non-substantive Council controlled organisations CCO Governance and External Partnerships	To ensure that the governance model for Council's non-substantive CCOs is appropriate. CCO/2020/21 approved the council undertaking a review of the status of non-substantive council-controlled organisations and the framework for undertaking the review.	Committee to make decisions about the future governance of non-substantive CCOs. <ul style="list-style-type: none"> Manukau Beautification – June 2024 Memo update to CCODOC on the review on non-substantive CCOs: Late June, post-Manukau Beautification decision. Progress to date: Te Puru Community Charitable Trust – approved changes to remove council-controlled organisation status link to decision												

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Attachment A

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Attachment A

Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Performance monitoring and reporting														
Quarterly, Half-Year and Annual Reports 2023/2024 CCO Governance and External Partnerships	Under the LGA and LGACA the council must regularly undertake performance monitoring of the CCO to evaluate its contribution to meeting its objectives, and the desired results identified in the SOI.	Committee to receive quarterly reports, receive, and adopt half yearly and annual reports. Progress to date: Quarter one reports received in November 2023 link to decision Quarter two reports received in March 2024 link to decision Quarter three reports received in May 2024 link to decision												
CCO and POAL strategic performance oversight	CCO Board members are requested to attend committee meetings to discuss strategic performance twice yearly. This is to ensure CCO board engagement and relationship building.	Performance oversight focus: <ul style="list-style-type: none"> Watercare – April / July Eke Panuku – March / September Tātaki Auckland Unlimited – April / August Port of Auckland – June / October Progress to date: Eke Panuku update received March 2024 link to decision Tātaki update received April 2024 link to decision Watercare update received April 2024 link to decision												
Lead Councillor Updates CCO Governance and External Partnerships	Mayor Wayne Brown has appointed four lead councillors to attend the board meetings of CCOs allocated to them and report back to this committee quarterly.	Committee to receive verbal updates from the CCO Lead Councillors Progress to date: Verbal updates received March 2024 link to decision												
The State of the City reporting 2024 Tātaki Auckland Unlimited	The committee wishes to be kept informed on work progressing the areas of focus from the State of the City report: Benchmarking Tāmaki Makaurau Auckland’s international performance (2023).	Receive verbal progress reports from the Director Economic Development scheduled for July 2024. Progress to date: Report received at September 2023 committee meeting. Link to decision												

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Haumarū Housing – end of year results 2023/2024	<p>Haumarū Housing is a joint venture established by Auckland Council and The Selwyn Foundation.</p> <p>This will ensure the long-term provision of affordable housing services for older people in Auckland.</p>	<p>Haumarū Housing will report to the CCO Direction and Oversight Committee once a year to discuss performance and end of year results.</p> <p>Results will be presented in November 2024.</p> <p>Progress to date:</p>												
Tamaki Regeneration Company (TRC) - end of year results 2023/2024	<p>TRC is a Crown entity that is jointly owned by the government and Auckland Council.</p> <p>TRC is leading urban regeneration activity in Tāmaki to achieve four strategic objectives: social transformation, economic development, placemaking and housing resource.</p>	<p>TRC will report to the CCO Direction and Oversight Committee once a year to discuss performance and end of year results.</p> <p>Results will be presented in November 2024.</p> <p>Progress to date:</p>												

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Completed

Area of work and Lead Department	Committee role	Whakatau / Decision
<p>Model for internal local project oversight groups for Eke Panuku urban regeneration programmes</p>	<p>Reporting on the model for internal local project oversight groups for projects in priority locations (as per letter of expectation)</p>	<p>This topic was covered in the Eke Panuku strategic performance oversight presentation on 12 March 2024. Link to decision</p>
<p>Input into the Tāmaki Regeneration Company letter of expectations 2024</p>	<p>Council can provide input into the annual letter of expectations sent by the crown to Tāmaki Regeneration Company. This provides direction when developing their statement of intent and statement of expectations.</p>	<p>Shareholder comments approved content of draft 2025-2028 letters of expectation. Link to decision</p>

Attachment A



**Council Controlled Organisation Direction and Oversight
Committee / Transport and Infrastructure Committee**
**Joint Workshop: Shareholder feedback on Substantive
CCOs Draft Statements of Intent 2024-2027**

WORKSHOP NOTES

Notes of a workshop of the CCO Direction and Oversight Committee and the Transport and Infrastructure Committee, held in Room 1, Level 26, 135 Albert Street on Wednesday, 22 May 2024 at 1.48pm.

PRESENT

Chairperson CCO	Cr Shane Henderson	Presiding
Deputy chairperson CCO	Cr Kerrin Leoni	Via electronic link
Chairperson TIC	Cr John Watson	
Members	Cr Andrew Baker	
	Cr Josephine Bartley	Via electronic link
	Hokura Member Ngarimu Blair	Via electronic link
	Mayor Wayne Brown	
	Cr Angela Dalton	Via electronic link
	Cr Chris Darby	
	Cr Julie Fairey	Via electronic link
	Cr Alf Filipaina, MNZM	Via electronic link
	Cr Lotu Fuli	Via electronic link
	Cr Richard Hills	
	Cr Daniel Newman, JP	
	Cr Greg Sayers	Via electronic link
	Deputy Mayor Desley Simpson, JP	Via electronic link
	Cr Sharon Stewart, QSM	Via electronic link
	Cr Ken Turner	
	Cr Wayne Walker	
	Cr Maurice Williamson	Via electronic link

ABSENT

Deputy chairperson TIC	Cr Christine Fletcher, QSO
Members	Hokura Member Billy Brown
	Hokura Member Hon Tau Henare
	Cr Mike Lee
	Hokura Member Pongarauhine Renata

Note: No decisions or resolutions may be made by a Workshop or Working Party, unless the Governing Body or Committee resolution establishing the working party, specifically instructs such action.

Purpose:

1. Discuss staff feedback on CCO's draft Statement of Intent and key areas of concern.
2. Determine if there are any other issues that the Governing Body would like included as shareholder comments on the draft SOIs.

Item	Item
1	<p>Ngā Tamōtanga / Apologies</p> <p>Ngā Whakapāha / Apologies were noted from:</p> <p><u>Absence</u></p> <p>Cr C Fletcher – council business</p> <p>Cr J Bartley – council business (subsequently attended)</p> <p>Cr L Fuli – council business (subsequently attended)</p> <p><u>Lateness</u></p> <p>Cr J Fairey – council business</p> <p>Subsequently received for Cr M Lee for absence – council business</p>
2	<p>Te Whakapuaki i te Whai Pānga / Declaration of Interest</p> <p>Members were reminded of the need to declare any conflict that may arise between their role as a member and any private or other external interest they might have.</p> <p>Houkura Member N Blair declared his role as a NZTA board member.</p>
3	<p>Introduction and Purpose</p> <p>Cr Shane Henderson and Cr John Watson</p>
4	<p>Common expectations</p> <p>Alastair Cameron, Manager CCO and External Partnerships team</p> <p>A presentation was provided and is attached to the notes.</p> <p><i>Cr A Baker entered the workshop at 1.53pm</i></p> <p><i>Cr C Darby entered the workshop at 1.53pm.</i></p> <p><i>Cr K Leoni joined the workshop at 1.53pm.</i></p>
5	<p>Auckland Transport</p> <p>Claire Gomas – Introduction</p> <p>Discussion</p> <p><i>Cr G Sayers joined the workshop at 2.00pm.</i></p> <p><i>Houkura Member N Blair joined the workshop at 2.01pm.</i></p> <p><i>Cr A Baker retired from the workshop at 2.17pm.</i></p> <p><i>Cr L Fuli joined the workshop at 2.18pm.</i></p> <p><i>Cr J Bartley joined the workshop at 2.18pm.</i></p> <p><i>Cr S Stewart joined the workshop at 2.18pm.</i></p> <p><i>Cr J Fairey joined the workshop at 2.29pm.</i></p> <p><i>Cr W Walker entered the workshop at 2.30pm.</i></p> <p><i>Cr W Walker left the workshop at 2.40pm.</i></p>

6	<p>Eke Panuku</p> <p>Rachel Wilson – Introduction</p> <p>Discussion</p> <p><i>Cr W Walker returned to the workshop at 2.42pm.</i> <i>Cr J Watson left the workshop at 2.51pm.</i> <i>Cr D Newman left the workshop at joined online at 2.53pm.</i></p>
7	<p>Tātaki Auckland Unlimited</p> <p>Sarah Johnstone-Smith – Introduction</p> <p>Discussion</p> <p><i>Cr J Watson returned to the workshop at 2.58pm.</i> <i>Cr R Hills retired from the workshop at 3.07pm.</i></p>
8	<p>Watercare</p> <p>Trudi Fava – Introduction</p> <p>Discussion</p> <p><i>Cr W Walker retired from the workshop at 3.10pm.</i> <i>Cr J Watson retired from the workshop at 3.10pm.</i> <i>Mayor W Brown retired from the workshop at 3.20pm.</i> <i>Cr C Darby retired from the workshop at 3.21pm.</i></p>

The workshop finished at 3.24pm.

Shareholder feedback

Draft Statements of Intent 2024-2027: Eke Panuku Tātaki Auckland Unlimited Watercare Auckland Transport

Joint workshop: CCO Direction and Oversight Committee
Transport and Infrastructure Committee

22 May 2024



Agenda

1. Introduction – Statement of Intent (SOI) process
2. General comments
3. Auckland Transport draft SOI 2024-2027
4. Eke Panuku draft SOI 2024-2027
5. Tātaki Auckland Unlimited draft SOI 2024-2027
6. Watercare draft SOI 2024-2027



Statement of intent process

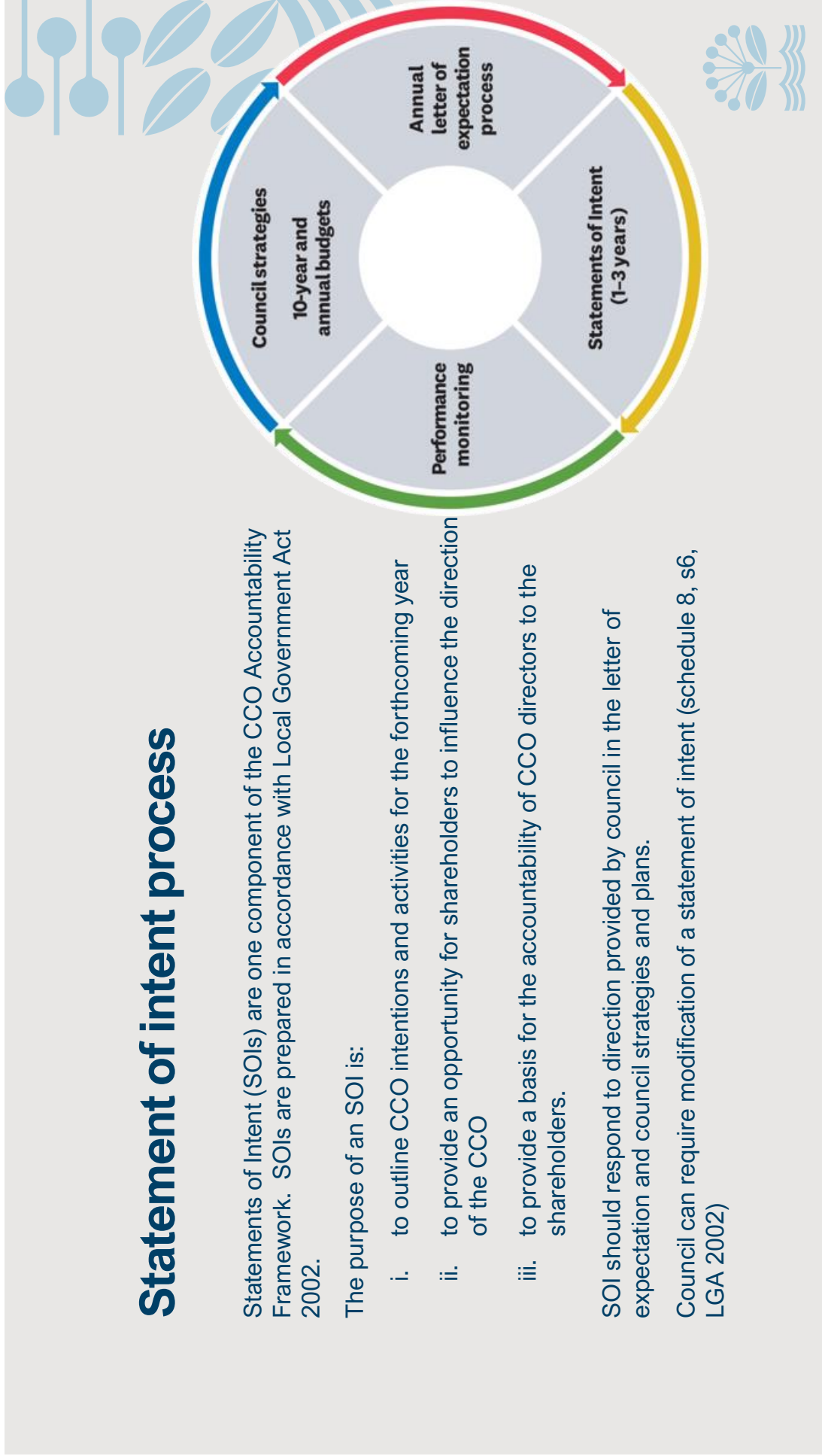
Statements of Intent (SOIs) are one component of the CCO Accountability Framework. SOIs are prepared in accordance with Local Government Act 2002.



The purpose of an SOI is:

- i. to outline CCO intentions and activities for the forthcoming year
- ii. to provide an opportunity for shareholders to influence the direction of the CCO
- iii. to provide a basis for the accountability of CCO directors to the shareholders.

SOI should respond to direction provided by council in the letter of expectation and council strategies and plans.

Council can require modification of a statement of intent (schedule 8, s6, LGA 2002)





Review of draft SOIs

- Statutory requirements
- Letter of expectation
- Group strategy and policy
- 2024-2034 Long-term plan decision making
- Agreed template

Item 11

Attachment B



General comments

