

I hereby give notice that an extraordinary meeting of the Waitākere Ranges Local Board will be held on:

Date: Thursday, 13 June 2024
Time: 10.00am
Meeting Room: Waitākere Ranges Local Board Office
Venue: 39 Glenmall Place
Glen Eden

Waitākere Ranges Local Board OPEN AGENDA

MEMBERSHIP

Chairperson	Greg Presland	
Deputy Chairperson	Michelle Clayton	
Members	Mark Allen	Liz Manley
	Sandra Coney, QSO	Linda Potauaine

(Quorum 3 members)

Nataly Anchicoque
Democracy Advisor

7 June 2024

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1 Nau mai | Welcome

2 Ngā Tamōtanga | Apologies

At the close of the agenda no apologies had been received.

3 Te Whakapuaki i te Whai Pānga | Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

Specifically, members are asked to identify any new interests they have not previously disclosed, an interest that might be considered as a conflict of interest with a matter on the agenda.

The following are declared interests of the Waitākere Ranges Local Board:

Board Member	Organisation/Position
Mark Allen	<ul style="list-style-type: none"> - Bethells Valley Fire – <i>Life Member</i> - Waitākere Licensing Trust – <i>Trustee</i> - <i>West Auckland Trusts Services - Director</i>
Michelle Clayton	<ul style="list-style-type: none"> - Glen Eden Residents' Association – <i>Member</i> - The Personal Advocacy and Safeguarding Adults Trust – <i>Trustee</i> - Glen Eden Returned Services Association (RSA) – <i>Member</i> - Glen Eden Railway Trust – <i>Member</i> - Te Wahi Ora Charitable Trust – <i>Member</i> - Glen Eden Community House - <i>Member</i>
Sandra Coney	<ul style="list-style-type: none"> - Cartwright Collective – <i>Member</i> - Women's Health Action Trust – <i>Patron</i> - New Zealand Society of Genealogists – <i>Member</i> - New Zealand Military Defence Society – <i>Member</i> - Pest Free Piha – <i>Partner is the Coordinator</i> - Piha Tennis Club – <i>Patron and Partner is the President</i> - Piha Wetland Trust – <i>Partner is a Trustee</i>
Greg Presland	<ul style="list-style-type: none"> - Whau Coastal Walkway Environmental Trust – <i>Trustee</i> - Glen Eden BID – <i>Member</i> - Titirangi Ratepayers and Residents Association – <i>Member</i> - Waitākere Ranges Protection Society - <i>Member</i> - Titirangi RSA - <i>Member</i>
Liz Manley	<ul style="list-style-type: none"> - Consumer Experiences Council, Te Toka Tumai Auckland, Te Whatu Ora - <i>Co-chair</i> - Clinical Ethics Advisory Group, Te Toka Tumai Auckland, Te Whatu Ora - <i>Member</i> - Titirangi Community Arts Council Board – <i>Member</i> - Titirangi Ratepayers and Residents Association – <i>Member</i> - Laingholm District Citizens Association – <i>Member</i> - Literacy Waitākere – <i>Board member</i> - Waiatarua Community Patrol - <i>Member</i>
Linda Potauaine	<ul style="list-style-type: none"> - Visionwest Community Trust – <i>Employee</i>

Board Member	Organisation/Position
	<ul style="list-style-type: none"> - Henderson Rotary – <i>Member</i> - Archtists Limited. – <i>Director</i> - Glen Eden Community Patrol - <i>Member</i>

Member appointments

Board members are appointed to the following bodies. In these appointments the board members represent Auckland Council:

External organisation	Lead	Alternate
Glen Eden Business Improvement District (Glen Eden Business Association)	Michelle Clayton	Greg Presland
Aircraft Noise Community Consultative Group	Mark Allen	Liz Manley
Ark in the Park	Mark Allen	Liz Manley
Friends of Arataki and Waitākere Regional Parkland Incorporated	Michelle Clayton	Sandra Coney
Glen Eden Playhouse Theatre Trust	Mark Allen	Linda Potauaine
Te Uru Waitākere Contemporary Gallery	Linda Potauaine	Mark Allen
Glen Eden Community and Recreation Centre Incorporated	Michelle Clayton	Mark Allen

Adoption of the Waitākere Ranges Local Board Agreement 2024/2025

File No.: CP2024/07804

Item 4

Te take mō te pūrongo Purpose of the report

1. To adopt the local content for the Long-term Plan 2024-2034 which includes the Waitākere Ranges Local Board Agreement 2024/2025, the message from the chair, and approved local board advocacy.
2. To adopt a local fees and charges schedule for 2024/2025.

Whakarāpopototanga matua Executive summary

3. The Local Government (Auckland Council) Act 2009 states that for each financial year, Auckland Council must have a local board agreement (as agreed between the Governing Body and the local board) for each local board area.
4. From 28 February to 28 March 2024, council consulted on the proposed Long-term Plan 2024-2034. Local boards considered the feedback received and then provided feedback to the Budget Committee at a workshop on 8 May 2024 on regional issues, community feedback, and key local board initiatives and advocacy areas.
5. The Waitākere Ranges Local Board formally resolved its feedback on the Long-term Plan 2024-2034 at its business meeting on 2 May 2024 (resolution WTK/2024/44). That feedback was reported to the Budget Committee meeting on 16 May 2024 to be considered as part of the decision-making on the final Long-term Plan.
6. For the council to finalise the Long-term Plan 2024-2034, local boards need to approve the local content for the Long-term Plan 2024-2034. This includes a local board agreement, a message from the chair, and the approved local board advocacy, as well as a local fees and charges schedule for 2024/2025.
7. On 27 June 2024, the Governing Body will meet to adopt Auckland Council's Long-term Plan 2024-2034 including 21 local board agreements.

Ngā tūtohunga Recommendation/s

That the Waitākere Ranges Local Board:

- a) whai / adopt the local content for the Long-term Plan 2024-2034, which includes the Waitākere Ranges Local Board Agreement 2024/2025, the message from the chair, and approved local board advocacy (Attachment A).
- b) whai / adopt a local fees and charges schedule for 2024/2025 (Attachment B).
- c) tautapa / delegate authority to the Chair to make any final minor changes to the local content for the Long-term Plan 2024-2034 (the Waitākere Ranges Local Board Agreement 2024/2025, message from the chair, and approved local board advocacy).
- d) tuhi ā-taipitopito / note that the Waitākere Ranges Local Board Agreement 2024/2025, will included in the Long-term Plan 2024-2034 to be adopted by the Governing Body when it meets on 27 June 2024.

Horopaki Context

8. The Local Government (Auckland Council) Act 2009 states that for each financial year, Auckland Council must have a local board agreement, as agreed between the Governing Body and the local board, for each local board area.
9. The Waitākere Ranges Local Board Agreement is informed by the Waitākere Ranges Local Board Plan 2023. Local board plans are developed every three years and outline the priorities and preferences of the communities within the local board area in respect of the level and nature of local activities to be provided by the Auckland Council in the local board area.
10. Throughout the development of the Long-term Plan 2024-2034, local board chairs (or delegated local board representatives) have had the opportunity to attend Budget Committee workshops on key topics and provide local board views on regional issues being considered as part of the Long-term Plan 2024-2034.
11. Three locally held events were held in the Waitākere Ranges Local Board area to engage with the community and seek feedback on both regional and local proposals.
12. A report analysing the feedback on local board priorities, as well as feedback from those living in the local board area related to the regional issues, was included on the 2 May business meeting agenda.
13. Local boards considered this feedback, and then provided feedback to the Budget Committee at a workshop on 8 May 2024 on regional issues, community feedback and key local board initiatives and advocacy areas.
14. The Waitākere Ranges Local Board formally resolved its feedback on the Long-term Plan 2024-2034 at its business meeting on 2 May 2024 (resolution WTK/2024/44). That feedback was reported to the Budget Committee meeting on 16 May 2024 to be considered as part of the decision-making on the final Long-term Plan.
15. The Waitākere Ranges Local Board also approved advocacy initiatives for the Long-term Plan 2024-2034 at its 2 May 2024 business meeting (resolution number WTK/2024/44).

Tātaritanga me ngā tohutohu Analysis and advice

Waitākere Ranges Local Board Agreement

Key features of the local board agreement

16. The local content for the Long-term Plan 2024-2034 (Attachment A), includes the Local Board Agreement 2024/2025, the message from the chair, and approved local board advocacy.
17. Table one below provides an outline of the sections in the local board agreement:

Section	Description
Planned operating and capital spend in 2024/2025	The planned capital spend to renew and develop assets and operating spend to maintain and operate assets as well as deliver local activities.

Section	Description
<p>Priorities by activity area</p>	<p>Funding priorities, levels of service, and performance measures for local activities which contribute to key community outcomes.</p> <p>These are set out under each local activity area:</p> <ul style="list-style-type: none"> • Local Community Services • Local Planning and Development • Local Environmental Management • Local Governance.
<p>Funding Impact Statement</p>	<p>This funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2024 to 30 June 2025 and outlines the council's sources of funding for local activities in this local board area and the plan to apply them.</p>

Consideration of submissions and feedback

18. The Waitākere Ranges Local Board has considered the submissions and feedback received as part of consultation on the Long-term Plan 2024-2034.
19. A full analysis of the submissions and feedback on the Long-term Plan 2024 – 2034 for Waitākere Ranges Local Board can be found here:
https://infocouncil.aucklandcouncil.govt.nz/Open/2024/05/20240502_WTK_AGN_12125_AT_EXTRA_WEB.htm.

Service levels and performance measures

20. As part of the Long-term Plan 2024-2034, the service performance measures framework has been reviewed against council's legislative requirement to have performance measures (and targets) that enable the public to assess the level of service for major aspects of local activities.
21. New performance measures and targets, different to prior years, are proposed for inclusion in the Local Board Agreement 2024/2025. These new measures better reflect local levels of service, but also local boards' increased decision making and their role in setting service levels for local activities.

Local Fees and Charges

22. The Governing Body has agreed to the setting of baseline fees and charges for Active Communities and venue hire spaces, and therefore these fees have been reflected in the schedule of fees to be adopted by the local board.

Pool and leisure centres

23. The review of fees and charges for Active Communities services have been split into two phases due to its size and complexity. The first phase of the fees, bookable spaces for hire at 19 of the 25 council managed sites, were reviewed and adopted as part of the Annual Budget 2023/2024.

24. As part of the consultation on the Long-term Plan 2024-2034, the council consulted on the second phase of the review of fees and charges for Active Communities services, which focused on the appropriate level of cost recovery for all the services provided from pool and leisure centres including memberships, swim schools and entrance fees. The assessment of cost recovery was balanced with enabling the council to provide a service that can be accessed by all parts of the community across the network.
25. The second phase includes both council-managed pool and leisure facilities and memberships and aquatic entrance fees for facilities managed under contract. There are 45 Active Communities sites across the Auckland region, 25 of these are managed directly by Auckland Council.
26. The proposed changes introduce an Auckland wide membership option to allow customers to access all 45 pool and leisure council-managed and contracted sites. It is also proposed to align legacy and discontinued memberships to current membership options over three years.
27. The proposed changes will establish baseline fees for like services across Active Communities activities. This will mean that the impact on each facility will vary. Changes are proposed to the following baseline fees:
 - entrance to all council managed and contracted pools and leisure facilities along with an increased discount rate for qualifying customers.
 - swimming lessons to better align to market rates, along with a new discount rate for those who qualify.
 - OSCAR before and after school care and holiday programme fees to maximise government subsidies and ensure costs are recovered.
 - term programme fees to simplify the fees framework.
28. After reviewing local board feedback, changes have been made to the proposed supervising adult and spectator fees. The proposed fee for these services which was consulted on as part of the consultation document was set to increase however, this fee is now proposed to be retained at previous levels. However, the proposed decrease to the supervising adult fee at Tepid Baths and West Wave Pool and Leisure Centre fee is proposed to proceed as the fees at these facilities were generally much higher than at other sites.
29. Learn to swim fees have also been reviewed following consultation. As the current fees at Manurewa Pool and Leisure Centre (Manurewa Local Board), Moana-Nui-a-Kiwa Pool and Leisure Centre (Mangere-Otahuhu Local Board) and babies fees at Tepid Baths (Waitemata Local Board) and Stanmore Bay (Hibiscus and Bays Local Board) are lower than those for the rest of the network, these fees are now proposed to be moved to a mid-point in financial year 2024/2025 to transition them to full alignment with the network in financial year 2025/2026.

Venue hire and bookable spaces

30. Venue hire and bookable spaces incorporates council managed community halls, community centres, art centres and bookable library spaces.
31. The review of this portfolio has been split into two phases. The consultation on the Long-term Plan 2024-2034 included proposals following phase one of the review of baseline fees across similar venues to ensure they are charged appropriately across the portfolio. Fees for 252 bookable spaces at 110 venues are included in this review.
32. The existing pricing frameworks currently in place for bookable spaces contains variations and inconsistencies inherited from legacy councils. The basis for phase one of the review is the Hire Fee Framework which considers the size, condition and quality of each bookable space, the levels of staffing, the amenities available, and current patterns of utilisation of the spaces. Phase one of this review addresses variations within local board and adjacent areas to bring pricing of comparable venues closer together.

33. Fees for around half of the venues reviewed in phase one are not proposed to change as they have been set at an appropriate level when compared to spaces nearby or with similar types of spaces or capacity. While some fees are proposed to increase, a number of fees are proposed to decrease.
34. Phase two, planned for 2025/2026, will assess the appropriate level of cost recovery balancing value to the ratepayer and accessibility for customers and communities.
35. The current discounts framework is not proposed to change, and these will be applied to eligible community groups and regular hirers.

Other fees and charges

36. All other local fees and charges are proposed to increase by an inflationary adjustment of 4.7 per cent.

Tauākī whakaaweawe āhuarangi Climate impact statement

37. The decisions recommended in this report are procedural in nature and will not have any climate impacts themselves.
38. Some of the proposed projects in the local board agreement may have climate impacts. The climate impacts of any projects the council chooses to progress with will be assessed as part of the relevant reporting requirements.
39. Some of the proposed projects in the local board agreement will be specifically designed to mitigate climate impacts, build resilience to climate impacts, and restore the natural environment.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views

40. Local boards worked with council departments to develop their local board work programmes for 2024/2025 that will be adopted at June business meetings. The draft local board work programmes help inform the local board agreements.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe Local impacts and local board views

41. This report seeks local board adoption of its content for the Long-term Plan 2024-2034 and other associated material, including the Local Board Agreement 2024/2025.

Tauākī whakaaweawe Māori Māori impact statement

42. Many local board decisions are of importance to and impact on Māori. Local board agreements are important tools that enable and can demonstrate the council's responsiveness to Māori.
43. Local board plans, which were developed in 2023 through engagement with the community including Māori, form the basis of local priorities. There is a need to continue to build relationships between local boards and iwi, and where relevant, the wider Māori community.
44. Of those who submitted feedback on the Long-term Plan consultation, seven per cent identified as Māori. There were submissions from 23 Māori entities, many of which provided specific feedback on local priorities and advocacy. Of the 23 Māori entities, 12 presented feedback at a Town Hall Have Your Say event specifically for mana whenua and mātāwaka entities. These submissions were provided to the local board for consideration at local board workshops during the development of their local board agreement.

45. Ongoing conversations will assist local boards and Māori to understand each other's priorities and issues. This in turn can influence and encourage Māori participation in the council's decision-making processes.

Ngā ritenga ā-pūtea **Financial implications**

46. The local board agreement includes the allocation of locally driven initiatives (LDI) funding and asset based services (ABS) funding to projects and services for the 2024/2025 financial year.
47. LDI funding is discretionary funding allocated to local boards based on the Local Board Funding Policy, which local boards can spend on priorities for their communities. Local boards can also utilise LDI funding to increase local levels of service if they wish to do so.
48. Funding for ABS is allocated by the Governing Body to local boards based on current levels of service to run and maintain local assets and services including parks, pools and recreation facilities, community facilities, and libraries.
49. As part of the Long-term Plan 2024-2034 decisions the Governing Body adopted to amend the Local Board Funding Policy to take effect from 1 July 2025. As part of this change there will no longer be a differentiation between ABS and LDI funding after 2024/2025 and funding will be allocated to bring 18 local boards to within 5 per cent of funding equity within four years.
50. A local fees and charges schedule for 2024/2025 is adopted alongside the Local Board Agreement 2024/2025. The fees and charges have been formulated based on region-wide baseline service levels and revenue targets. Where fees and charges are amended by a local board that results in lower revenue for the council, the shortfall will need to be made up by either allocating LDI funds or reducing expenditure on other services to balance overall budgets.

Ngā raru tūpono me ngā whakamaurutanga **Risks and mitigations**

51. Decisions on the local content of the Long-term Plan 2024-2034, including the Local Board Agreement 2024/2025 and a local fees and charges schedule for 2024/2025, are required by 13 June 2024 to ensure the Governing Body can adopt the final Long-term Plan 2024-2034 including each local board agreement, at its 27 June 2024 meeting.

Ngā koringa ā-muri **Next steps**

52. The Governing Body will meet on 27 June 2024 to adopt the Long-term Plan 2024-2034, including the 21 local board agreements in volume 3.
53. It is possible that minor changes may need to be made to the attachments before the Long-term Plan 2024-2034 is adopted, such as correction of any errors identified and minor wording changes. Staff therefore recommend that the local board delegates authority to the Chair to make any final changes if necessary.
54. Local board agreements set the priorities and budget envelopes for each financial year. Work programmes then detail the activities that will be delivered within those budget envelopes. Work programmes will be agreed between local boards and operational departments at business meetings in June 2024.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Local Board Agreement 2024/2025	15
B	Local fees and charges schedule 2024/2025	25

Ngā kaihaina Signatories

Author	Natasha Yapp – Local Board Advisor
Authoriser	Adam Milina - Local Area Manager

Te Poari ā-Rohe o Waitākere Ranges **Waitākere Ranges Local Board**

He kōrero mai i te Heamana

Message from the Chair

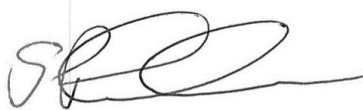
It has been over a year since the storm and flooding events of 2023. Progress towards recovery out west has been made, though some are still recovering. Supporting our communities to be more resilient is a priority for the Waitākere Ranges Local Board, and we intend making further progress on this throughout 2024 and 2025.

Auckland Council has asked for your say on various issues of importance this year. In February and March, we consulted on the proposed Long-term Plan (LTP). We wanted to hear your thoughts on regional proposals and the board's proposed priorities and advocacy items. In May, we formalised our feedback on the LTP. As part of this, we presented to Council on some of the key projects we believe need further resourcing and funding, including making improvements to Glen Eden, a greater emphasis on environmental protection and better resourcing of the Waitākere Ranges Heritage Area.

The Waitākere Ranges Heritage Area is an area of national significance with its own legislation, the Waitākere Ranges Heritage Area Act. This legislation underpins much of our work as a local board as the Heritage Area is a key focus for us. We have heard our community express how important this area is to them, yet we believe its funding is inadequate and that we can and should do better.

I would like to take this opportunity to thank everyone for their feedback and also for the tremendous amount of voluntary work that happens out west. With the help of the community, we intend to continue to work on protecting and enhancing the area. Where we live is very special, and it deserves our ongoing care and attention.

Ngā mihi,



Greg Presland

Chair Waitākere Ranges Local Board

Waitākere Ranges Local Board area

Waitākere Ranges is home to Waikumete Cemetery – the largest cemetery in New Zealand with more than **90,000** graves

Waitākere Ranges has nearly **20% of all native vegetation** in the Auckland Region and is home to **8** types of threatened native plants



LEGEND

- Local board office
- Public open space (Unitary Plan)
- Railway
- Arterial road
- Medium road
- Minor road
- Waitākere Ranges Heritage Area (WRHA) boundary



We are home to:

The **Waitākere Ranges Heritage Area** – the only part of mainland Auckland to have its own legislation.

More than **200 local** parks and sports fields, from tiny pocket parks to Parris Park in Oratia, winner of two international Green Flag quality marks for parks and green spaces

Data sources: Council Growth Scenario AGS23v1 (Feb 2024), StatsNZ Census 2023 (initial release May 2024)

Waitākere Ranges Local Board Plan 2023

The Waitākere Ranges Local Board Plan 2023 sets out the aspirations the local board has for the area. The outcomes in the Waitākere Ranges Local Board Plan are:

Ō Tātou Tāngata

Our People

Our distinctive and diverse communities are thriving, resilient and adaptable. People are connected, feel a sense of belonging, and work together to support wellbeing.

Tō Tātou Taiao

Our Environment

Biodiversity is enhanced, significant ecological areas are protected and restored as a sanctuary for native plants and wildlife. Our people are connected to and care for the environment. The mauri of our freshwater streams, the Manukau Harbour, and West Coast lagoons and wetlands are restored.

Tō Tātou Hapori

Our Community

Parks, facilities and services are accessible and meet the needs of our diverse urban and rural communities. Arts, culture and creativity are a celebrated part of living in the west. Māori culture and identity are visible and valued.

Ō Tātou Wāhi

Our Places

We have thriving town and village centres, connected by a reliable, resilient and sustainable transport network. The Waitākere Ranges Heritage Area is protected and restored for current and future generations. The relationship with Te Kawerau ā Maki and Ngāti Whātua is acknowledged.

Tā Tātou Ōhanga

Our Economy

Sustainable local economic activity is supported. Our business centres are active and successful. Home-based businesses and innovation are fostered. Opportunities for rural activities continue.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2024/2025 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Waitākere Ranges Local Board Plan seeks to deliver outcomes for Māori. Initiatives that deliver Māori outcomes are those which support Māori identity and culture, advance Māori wellbeing and support Māori to participate in local decision-making as identified in the "Kia Ora Tāmaki Makaurau" framework. Examples of this include:

- strengthening our governance partnerships with mātāwaka and mana whenua partners
- support for local projects and activities that contribute towards Māori educational, cultural, leadership, and employment outcomes, such as funding rangatahi-led Matariki activations
- taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming and sharing stories about the area's heritage through interpretative signage
- an operational maintenance contribution to Hoani Waititi Marae
- providing funding for mana whenua engagement governance hui.

Waitākere Ranges Local Board Agreement 2024/2025

Planned operating and capital spend in 2024/2025

Key areas of spend	Community Services	Environmental Services	Planning Services	Governance	Total
Planned Operating Spend 2024/2025	\$10.1 million	\$1.5 million	\$104,000	\$676,000	\$12.4 million
Planned Capital Spend 2024/2025	\$2.3 million	-	-	-	\$2.3 million

Priorities by activity area

Auckland Council's 2024/2025 funding priorities for local activities which contribute to key community outcomes in the Waitākere Ranges local board area are set out below under each local activity.

Local Community Services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$10.1 million and capital investment of \$2.3 million.

The key initiatives we have planned for 2024/2025 include:

- supporting work towards community and business emergency response plans and resilience programme
- continuing to fund Te Uru and other community arts partners to deliver a programme of community arts activities and events
- supporting community groups to receive funding through contestable grants
- providing quality programmes and services at Glen Eden and Titirangi libraries
- maintaining and improve parks, community buildings and spaces for recreation.

The local community services and key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- our communities are resilient and strong
- a network of vibrant arts and culture organisations, facilities and events that enliven the west
- people from our diverse communities are connected and feel as though they belong
- our libraries and facilities provide engaging spaces at the heart of the community
- our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below. Please note these measures are developed and measured across all local boards.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Enable a range of choices to access community services and recreation opportunities			
Number of visits to library facilities ¹	200,273	218,800	197,000
Percentage of time physical library services are accessible to the community	New Measure	New Measure	100%

Percentage of local community facility asset components that are not in poor or very poor condition	New Measure	New Measure	80%
Number of local community events delivered	New Measure	New Measure	15
Provide opportunities for communities to lead and deliver their own initiatives			
Number of partner organisations and groups funded to deliver placemaking activities	New Measure	New Measure	50
Provide urban green spaces (local parks, paths and Ngahere) and access to the coast			
Percentage of local parks, facilities and spaces meeting maintenance quality standards.	New Measure	New Measure	90%
Percentage of local open space asset components that are not in poor or very poor condition	New Measure	New Measure	94%

¹There are no intended service level changes to libraries, the baseline for the target has been reviewed to reflect post-pandemic realities, changes in foot traffic capture methodology and changing customers' preferences and demand.

Local Planning and Development

Local planning and development includes supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), and heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$104,000.

The key initiatives we have planned for 2024/2025 include:

- continue the Business Improvement District (BID) targeted rate and work with the Glen Eden Business Association on ways to take Glen Eden forward
- develop in collaboration with community and key stakeholders a Glen Eden Community-led Plan to help make Glen Eden a safe, attractive, welcoming and inclusive place
- deliver the Heritage Conference.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- thriving, sustainable villages that people take pride in
- our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature
- people from our diverse communities are connected and feel as though they belong.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Support a strong local economy			
Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations	100%	100%	100%

Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual operating budget to deliver these activities is \$1.5 million.

The key initiatives we have planned for 2024/2025 include:

- support and fund community groups and individuals who work to tackle pest plants and animals, particularly in the Heritage Area
- continue to support and fund activities which aim to protect the environment, including restoring and maintaining native ecosystems, especially those impacted by storm events
- celebrate members of the community who undertake environmental action in the Waitākere Ranges local board area with activities such as the Love Your Place Awards
- continue to support a range of activities through the Heritage Area budget, including the Waitākere Ranges Welcome Pack, the long-tailed bat (pekapeka) community education project and the provision of community weed bins
- continue to work on responses to climate change.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area
- our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature
- we understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Protect, improve and minimise risks to the natural environments and cultural heritage			
Number of properties visited for plant pest control.	New Measure	New Measure	150

Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is \$676,000.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
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Respond to the needs and aspirations of mana whenua and Māori communities

Number of local activities that deliver moderate to high outcomes for Māori as outlined in 'Kia Ora Tamaki Makaurau' (Council's Māori outcomes framework)	New measure	New measure	Set baseline
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Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2024 to 30 June 2025 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2023/2024	Long-term Plan 2024/2025
Financial year ending 30 June		
Sources of operating funding:		
General rates, UAGCs, rates penalties	12,989	12,259
Targeted rates	95	103
Subsidies and grants for operating purposes	11	11
Fees and charges	110	115
Local authorities fuel tax, fines, infringement fees and other receipts	476	481
Total operating funding	13,682	12,970
Applications of operating funding:		
Payment to staff and suppliers	11,225	10,593
Finance costs	481	1,000
Internal charges and overheads applied	1,769	1,369
Other operating funding applications	0	0
Total applications of operating funding	13,475	12,962
Surplus (deficit) of operating funding	207	8
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	1,978	2,331
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	1,978	2,331
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	105	730
- to improve the level of service	37	266
- to replace existing assets	2,043	1,343
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	2,184	2,339
Surplus (deficit) of capital funding	(207)	(8)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibility or funding for but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of the long-term plan were:

Initiative	Description
Waitākere Ranges Heritage Area funding	The Waitākere Ranges Local Board urge council to fund the Waitakere Ranges Heritage Area projects to an appropriate level, noting our support for Te Kawerau ā Maki's proposal to increase the fund to \$5 million per year. We consider this increase as consistent with Council's obligations under section 22 of the Waitākere Ranges Heritage Area Act.
Surf Club Funding	We support accelerated funding for reconstruction of Te Henga / Bethells Surf Life Saving Club which is extremely compromised.
Te Kawerau ā Maki Marae	We fully support Auckland Council providing significant support for Te Kawerau ā Maki's plans to construct a marae at Te Henga.
Bus services to outer area	The Board fully supports a trial of public transport services to commence, with shuttle services to Piha and Huia.
Glen Eden town centre	We support Glen Eden town centre redevelopment being promoted. We also note that previous plans for improvement were completed in 2010, 2013 and 2018 (local board OLI) and the Waitākere Ranges Local Board lost \$3.5 million of its Transport Capital Funding, which was set aside but for the Glen Eden OLI.
West Auckland pool	The Board fully supports the construction of a second and third pool in West Auckland in Whau and in Henderson-Massey local board areas. We note that West Wave is consistently packed and that while Central Auckland has six pools, East Auckland has two, the North Shore has five and South Auckland has seven, West Auckland only has one publicly owned pool.

