

**Date:** Thursday 4 July 2024  
**Time:** 10.00am  
**Meeting Room:** Reception Lounge  
**Venue:** Auckland Town Hall  
 301-305 Queen Street  
 Auckland

## Komiti mō ngā Tūnuku me ngā Rawa Tūāhanga / Transport and Infrastructure Committee

### OPEN ATTACHMENTS

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**Note:** The attachments contained within this document are for consideration and should not be construed as Council policy unless and until adopted. Should Councillors require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.



# Alternative Approaches to Infrastructure Funding: A Briefing Paper

## Executive Summary

New Zealand needs to improve on maintaining and developing infrastructure to meet the needs of its growing population. This briefing paper presents alternative funding concepts based on value capture principles developed through extensive research and consultation with industry over the past two years. The primary purpose of this engagement is to stimulate discussion, challenge current thinking, and encourage consideration of different approaches to zoning and leveraging associated value in partnership with the central government.

## Background

### *Current Challenges*

1. Aging infrastructure requiring urgent renewal
2. Insufficient funding for new infrastructure to support growth
3. Housing supply and affordability issues
4. Limited industrial land supply affecting employment opportunities
5. Inadequate public transport networks
6. Road congestion and network inefficiencies
7. Financial strain on ratepayers

### *Limitations of Current Funding Models*

The existing development contributions regime must be revised to support necessary infrastructure development. It is increasingly becoming a barrier to progress rather than an enabler.

## Alternative Funding Concepts

### *Overview*

Value capture is a global funding principle that considers the increase in land value resulting from rezoning or infrastructure improvements. This approach could catalyse the exploration of more comprehensive funding strategies.

### *Key Concepts to Consider*

1. **Development-Based Funding:** Generating revenue to support new development and subsequently deriving revenue from newly developed or rezoned land, particularly in greenfield areas without undermining development.

2. **Leveraging Existing Legislation:** Considering how current laws might support new funding approaches, such as the Infrastructure Funding and Finance Act.
3. **Urban Renewal Funding:** Examining funding options for intensification projects in existing urban areas (brownfields).
4. **Long-Term Infrastructure Maintenance:** Exploring sustainable funding streams for ongoing infrastructure renewal, potentially through charges based on completed developments.

#### ***Potential Benefits***

- Generate significant long-term funding for infrastructure (e.g., the potential to generate approximately \$75 billion over 30 years for a city like Auckland)
- Create sustainable funding streams for future infrastructure needs
- Reduce reliance on traditional funding sources
- Accelerate delivery of new infrastructure for growth
- Improve housing supply and affordability
- Increase industrial land supply and employment opportunities
- Support public transport network improvements
- Address road network inefficiencies and congestion

#### ***Specific Goals for Auckland***

- Help renew Auckland's aged infrastructure
- Accelerate delivery of new infrastructure for growth
- Improve housing supply and affordability
- Increase industrial land supply and employment
- Help extend and improve rail networks
- Help improve road networks and limit congestion
- Fund works without overtaxing ratepayers

#### **Research and Consultation**

##### ***Scope of Research***

1. **Duration:** Approximately two years of focused study and model development
2. **Geographical Coverage:** Research conducted throughout New Zealand and abroad, with a specific focus on Auckland as a case study
3. **Stakeholder Engagement:** Consultation with a wide range of groups, including experienced industry professionals, private and public sector organisations, urban planners, developers, economic experts, land owners and infrastructure specialists

##### ***Key Findings***

1. **Common Challenges:** Identified recurring issues across different regions, including funding shortfalls, ageing infrastructure, and development bottlenecks
2. **Global Best Practices:** Analysed international examples of successful infrastructure funding models, with a focus on adaptability to the New Zealand context

3. **Stakeholder Perspectives:** Gathered insights from various stakeholders about the strengths and weaknesses of current funding approaches
4. **Economic Modelling:** Developed preliminary economic models to project the potential impact of value capture approaches in different scenarios

#### ***Model Development***

Our proposed concepts are the result of collaborative efforts with numerous experienced industry professionals. Key aspects of the development include:

1. **Iterative Design:** Multiple rounds of refinement based on stakeholder feedback and economic analysis
2. **New Zealand Context:** Careful consideration of local regulatory, economic, and social factors
3. **Flexibility:** Design of a framework that can be adapted to different regions and municipalities
4. **Integration:** Consideration of how new funding models might interact with broader urban planning and development processes

#### ***Value Capture Principles***

- Value capture concepts may be particularly effective for greenfield development, where there can be significant value increase due to rezoning land for higher purposes. Greenfield developments may offer opportunities for early revenue collection in the development process, even before infrastructure expenditures are required.
- Value capture in brownfield areas relates more to providing infrastructure that allows full utilisation of upzoned land rather than uplift in land value as the value uplift is less than in Greenfields.

#### ***Case Study: Theoretical Application to Auckland***

To illustrate the potential of these concepts, we applied them theoretically to Auckland's context:

1. **Financial Potential:** Explores possible long-term funding generation of approximately \$75 billion over 30 years
2. **Infrastructure Renewal:** From the \$75 billion allocating approx \$60 billion for renewing ageing infrastructure
3. **Growth Support:** Examined potential for supporting new growth and development with remaining funds
4. **Long-term Sustainability:** Conceptualized long-term investment strategies, such as investing 50% of an infrastructure renewal charge for 30 years to build a fund for future needs

### **Conceptual Funding Model Overview**

- Explores ways central and local government could collaborate on value capture mechanisms for development through land rezoning
- Considers how development-based funding might complement or replace current funding regimes like development contributions
- Examines the potential for long-term infrastructure renewal funding based on growth projections, potentially delivering additional annual funding (e.g., \$600m per annum in today's dollars for a city like Auckland)
- Explores concepts for building sustainable, long-term infrastructure funding streams through long-term investment of portions of collected charges

### **Implementation Considerations**

1. **Policy Alignment:** Any new approach will need new legislation and will also need to align with existing policies and regulations.
2. **Process Improvements:** New funding models should be part of a broader strategy to streamline development processes.
3. **Stakeholder Engagement:** Ongoing consultation with industry professionals, public sector entities, and community groups will be crucial.
4. **Flexibility:** Any new approach should be adaptable to different regional contexts and changing economic conditions.

### **Purpose of This Engagement**

The primary purpose of presenting the alternative concepts is twofold:

1. To stimulate discussion around infrastructure funding and development approaches
2. To encourage consideration of different perspectives on zoning and associated value in partnership with the central government

Our goal is not to present finished solutions but rather to initiate crucial conversations about innovative ways to address New Zealand's infrastructure challenges. By exploring these concepts, we aim to demonstrate the potential benefits of closer collaboration between local and central government in urban planning and infrastructure development.

### **Next Steps: Fostering Collaboration**

To further explore these concepts, we suggest the following steps:

1. **Collaborative Exploration:** Establish forums for open discussion between the council, relevant government departments, and industry experts.
2. **Concept Development:** Collaboratively explore how value capture principles might be applied within the New Zealand context.
3. **Economic Analysis:** Consider commissioning studies to assess the potential economic impacts of alternative funding approaches.

4. **Stakeholder Engagement:** Develop strategies for engaging with the public and key stakeholders to gather feedback on these concepts.

#### **Conclusion**

Our extensive research and consultation has provided insights into New Zealand's infrastructure funding challenges. The concepts presented here are intended to start a conversation about potential new ways of addressing these challenges.

We stress that these ideas go beyond just funding and touch on broader urban development and planning aspects. By fostering open discussion and collaboration between local and central government, we can think creatively about New Zealand's infrastructure needs and work towards a more sustainable, prosperous future for our communities.

We look forward to engaging with the Council and other stakeholders to explore innovative infrastructure funding and development approaches.







































































































## .Komiti mō ngā Tūnuku me ngā Rawa Tūāhanga / Transport and Infrastructure Committee Forward Work Programme 2024

This committee has oversight of major transport and infrastructure matters that affect the Auckland Region.  
The full terms of reference can be found here: [Auckland Council Governing Body Terms of Reference](#)

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Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2024											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<p><b>Auckland Integrated Transport Plan</b></p> <p>Mayor</p>	<p>The Minister of Transport and the Mayor have agreed on the need for a plan to futureproof Auckland with a high-quality, joined-up transport system, which more closely integrates decision-making on cars, buses, trains, ferries, cyclists, pedestrians, freight and passenger rail and light rail.</p>	<p>Tuhi-ā-taipitopito / note the work and incorporate the strategic direction into decision making where appropriate.</p> <p><b>Progress to date:</b></p> <p>Update on the Integrated Auckland Transport Plan and endorse a political steering group to support its implementation. 16 February 2023. Link to released <a href="#">report</a>, <a href="#">attachments</a> and <a href="#">minutes</a></p> <p>Confidential workshop held 28 June 2023</p> <p>Preparatory Work for the Auckland Integrated Transport Plan – March 2024 Links to <a href="#">report</a>, <a href="#">attachments</a>; and <a href="#">decision</a>.</p> <p>Update on preparatory work for the Auckland Integrated Transport Plan – April 2024 Links to <a href="#">report</a>, <a href="#">attachments</a> and <a href="#">decision</a>.</p> <p>Update on preparatory work for the Auckland Integrated Transport Plan – May 2024 Links to <a href="#">report</a>, <a href="#">attachments</a> and <a href="#">decision</a></p> <p>Update on preparatory work for the Auckland Integrated Transport Plan – June 2024 Links to <a href="#">report</a>, <a href="#">attachments</a> and <a href="#">decision</a></p> <p>Confidential Workshop held 19 June 2024 - Preparatory work for the Integrated Transport Plan - Results of project assessment</p>												

Attachment A

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<p><b>City Rail Link (CRL) Project Oversight</b></p> <p>City Rail Link Limited Director Infrastructure &amp; Environmental Services</p>	<p>The City Rail Link is one of New Zealand's largest transport infrastructure projects. The 3.45km twin-tunnel underground rail link will transform the downtown Britomart Transport Centre into a two-way through station. This will enable the Auckland rail network to at least double rail capacity when it is completed in 2024.</p> <p>COVID-19 impacts and associated commercial negotiations will impact the final delivery date and costs. Budget and costs will be considered by the Governing Body.</p>	<p>City Rail Link project oversight is a listed responsibility for the committee.</p> <p>To whiwhi / receive updates on the City Rail Link Rail Project</p> <p><b>Progress to date:</b> Update on City Rail Link project – 1 December 2023 Link to released <a href="#">report</a> and <a href="#">attachments</a></p> <p>City Rail Link Limited – Update September 2023 Link to <a href="#">decision</a></p> <p>City Rail Link Update – March 2024 Link to <a href="#">report</a> and <a href="#">decision</a></p> <p>City Rail Link Maungawhau development update – March 2024 Link to <a href="#">open process report</a> and <a href="#">open decision</a></p> <p>C1 - CONFIDENTIAL: City Rail Link Maungawhau development update – March 2024</p>												
<p><b>Auckland Transport Quarterly Performance</b></p> <p>CCO Governance &amp; External</p>	<p>Under Auckland Council's accountability framework, each substantive CCO must provide a quarterly report.</p> <p>Auckland Transport will report to the committee as per responsibilities of the committee.</p>	<p>To whiwhi / receive quarterly performance reports</p> <p><b>Progress to date:</b> Auckland Transport quarter one performance report 2023/2024 (includes AT update) - November 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport six month (quarter two) performance report 2023/2024 – March 2024 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport's Quarter Three Performance Report 2023-2024 Link to <a href="#">report</a> and <a href="#">attachments</a></p>												

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<p><b>Auckland Transports Letter of Expectation and Statements of Intent</b></p> <p>CCO Governance &amp; External</p>	<p>The listed responsibilities of the committee include:</p> <ul style="list-style-type: none"> <li>recommending to the Mayor the content of the annual LoE to Auckland Transport</li> <li>exercising relevant powers under Schedule 8 of the Local Government Act 2002, which relate to the Statements of Intent of Auckland Transport</li> </ul>	<p>Approval of a modification to the financial section of AT's SOI 2023 in response to Audit NZ recommendations (March 2024)</p> <p>Shareholder comments on AT Draft Statement of Intent (April 2024)</p> <p>Approval of Final Statement of Intent (August 2024)</p> <p>Recommendations to the Mayor in regards Auckland Transport's Letter of Expectations (November)</p> <p><b>Progress to date:</b></p> <p>Workshop held 26 April 2023.</p> <p>Shareholder feedback on the draft Statement of Intent 2023 Link to <a href="#">decision</a></p> <p>Statement of Intent approved August 2023 Link to <a href="#">decision</a></p> <p>Joint workshop: Transport and Infrastructure / CCO Direction and Oversight Committees - 2024-25 letters of expectation to substantive CCOs – held on 12 December 2023</p> <p>Auckland Transport Statement of Intent amendment to forecast financial statements Link to <a href="#">decision</a></p>												

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Auckland Transport - Updates Auckland Transport	<p>The committee’s responsibilities as per their delegations includes:</p> <ul style="list-style-type: none"> <li>direction, oversight and monitoring of Auckland Transport</li> <li>transportation, including monitoring regional transport projects and issues</li> <li>providing direction to Auckland Transport on key matters when engaging communities on transport issues</li> </ul>	<p>To whiwhi / receive monthly updates from Auckland Transport. NB: No monthly report required when there is a Quarterly Performance report.</p> <p><b>Progress to date:</b> Auckland Transport update – February 2023 – 16 February 2023 <a href="#">Link to released report and attachments</a></p> <p>Auckland Transport update – March 2023 – 16 March 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport update – April 2023 – 20 March 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport update – May 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport update – July 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport update – August 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport Update - September 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport Update - October 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport Update - December 2023 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport Update - February 2024 Link to <a href="#">report</a> and <a href="#">attachments</a></p> <p>Auckland Transport update - April 2024 Link to <a href="#">report</a>, <a href="#">attachments</a></p> <p>Auckland Transport Update - June 2024 Link to <a href="#">report</a> and <a href="#">attachments</a>.</p>												



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<b>Ferry Services</b> Auckland Transport	Auckland Transport (AT) to report back on the performance of Auckland’s ferry services and solutions to improve service provision, where possible.  <b>NB: Committee timelines and decision points TBC</b>	To whiwhi / receive updates from Auckland Transport on Auckland’s ferry services and respond to resolution number TICCC/2023/11  <b>Progress to date:</b> Auckland Transport update –16 February 2023 <a href="#">Link to released report and attachments</a> Update from Auckland Transport (AT) on the Auckland ferry network and work programmes to improve the network – 16 March 2023 <a href="#">Link to released report and attachments</a> Auckland Ferry Network – Update and Future Procurement - November 2023 <a href="#">Link to report and attachments</a>												
<b>Katoa, Ka Ora: Auckland Speed Management Plan</b>  Auckland Transport	Auckland Transport’s Safe Speeds programme has set safe speed limits on 1,500 km of roads since 2020.  Setting safe speed limits across the Auckland region, as part of a shared vision to keep everyone safe, healthy, and well on Auckland roads and streets.	To whiwhi / receive updates on the Katoa Ka Ora speed management plan  <b>Progress to date:</b> Update received – April 2023 – <a href="#">Link to decision</a> Workshop scheduled for November 2023 postponed due to time pressures. Agenda item due at December 2023 meeting. Feedback on Katoa, Ka Ora - Draft Auckland Speed Management Plan 2024-2027 – December 2023 <a href="#">Link to decision</a>												
<b>Parking Strategy</b>  Auckland Transport	The draft Parking Strategy provides the guiding principles and policies for the planning, supply, and management of on-street and AT-controlled off-street parking in Tāmaki Makaurau / Auckland.  <b>NB: Committee timelines and decision points TBC</b>	To whiwhi / receive an update on the Parking Strategy To ohia / endorse the Parking Strategy  <b>Progress to date:</b> Memo received from Auckland Transport 16 June 2023												

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<p><b>Updates from transport and infrastructure providers and partners</b></p>	<p>To provide an opportunity to hear from our key partners and providers and build good working relationships to deliver on the committee's outcomes.</p>	<p>To whiwhi / receive updates from NZTA / Waka Kotahi, KiwiRail, Kainga Ora and others as required.</p> <p><b>Progress to date:</b>                      Port of Auckland Limited (POAL) Update - February 2024                      Link to <a href="#">report</a> and <a href="#">attachments</a>                      Watercare Update - February 2024                      Link to <a href="#">report</a> and <a href="#">attachments</a>                      Kiwirail Update – March 2024                      Link to <a href="#">report</a> and <a href="#">attachments</a>                      Kāinga Ora Update - April 2024                      Link to <a href="#">report</a> and <a href="#">attachments</a>                      New Zealand Transport Agency, Waka Kotahi Update - May 2024                      Link to <a href="#">report</a> and <a href="#">attachments</a></p>												
<p><b>Regional Land Transport Plan</b> Auckland Transport</p>	<p>The RLTP is the 10-year plan for Auckland's transport network. It details the areas that Auckland Transport, Waka Kotahi NZ Transport Agency and KiwiRail will focus on to respond to our region's transport challenges. It also outlines the proposed 10-year investment programme for specific transportation projects.</p>	<p>To whiwhi / receive updates on the Regional Land Transport Plan.</p> <p>The Regional Land Transport Plan is a listed responsibility of the committee.</p> <p>In August 2023, the Committee resolved (<a href="#">TICCC/2023/88</a>) and requested staff from AT and Auckland Council to jointly develop the 2024 RLTP and regularly engage with the Transport and Infrastructure Committee on its development.</p> <p><b>Progress to date:</b>                      Proposed approach to joint development of the 2024 Regional Land Transport Plan - 21 September 2023 – Link to <a href="#">decision</a>                      RLTP 2024 Briefing – March 2024 - Workshop                      RLTP 2024 – Auckland Transport capital programme options – April 2024 – Workshop                      Draft Regional Land Transport Plan (RLTP) 2024 for consultation                      Link to <a href="#">report</a>, <a href="#">attachments</a> and <a href="#">decision</a></p>												

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<b>Regional Public Transport Plan</b> Auckland Transport	The Regional Public Transport Plan (RPTP) describes the public transport network that Auckland Transport (AT) proposes for the region, identifies the services that are integral to that network over a 10-year period, and sets out the policies and procedures that apply to those services.  <b>NB: Committee timelines and decision points TBC</b>	To whiwhi / receive updates on the Regional Public Transport Plan (RPTP)  <b>Progress to date:</b> Update received – April 2023 - Link to <a href="#">decision</a> Regional Public Transport Plan – Outcomes of Consultation – November 2023 – Link to <a href="#">report</a>												
<b>Transport Emission Reduction Pathway (TERP)</b> Chief Planning Office	The TERP gives effect to Te Tāruke-ā-Tāwhiri's (Auckland's Climate Plan) target to halve Auckland's regional emissions by 2030 (against a 2016 baseline).  <b>NB: Committee timelines and decision points TBC</b>	To whiwhi / receive updates on the Transport Emissions Reduction Pathway programme. Transport Emissions Reduction Pathway is a listed responsibility of the committee.  <b>Progress to date:</b> TERP Workshop held on 6 September 2023.												
<b>Urban Vehicle Kilometres Travelled Reduction Programme</b> Chief Planning Office	Central Government requires all council to develop an urban vehicle kilometres travelled (VTK) reduction programme by the end of 2023.  Only Tier 1 councils will now need to implement this by the end of 2023.	To receive information and establish a political reference group to guide the development of the plan over 2023. To ohia / endorse the programme in September 2023.  <b>Progress to date:</b> Receive information on the required process for Auckland Council to develop an Urban Vehicle Kilometres Travelled (VTK) Reduction Programme and to establish a reference group to provide oversight and direction to staff during the development of this programme. 16 March 2023 Link to <a href="#">report</a> and <a href="#">attachments</a>  Vehicle Kilometres Travelled (VKT) Reduction Programme - Workshop held on 15 November 2023  Reducing Traffic - Auckland's VKT Reduction Programme <a href="#">report</a> , <a href="#">attachment</a> and <a href="#">decision</a> .												

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<b>Time of Use Charging</b> Chief Planning Office and AT	To design and deliver a Congestion charging scheme that improves the productivity of Auckland’s transport system and addresses equity concerns, once enabling legislation has been passed by government  <b>NB: Committee timelines and decision points TBC</b>	To provide direction and oversight in relation to congestion charging design and delivery.  NB no set dates as when the legislation will be passed is unknown.  <b>Progress to date:</b> Confidential workshop held 9 August 2023 Time of Use Congestion Charging Methodology and Next Steps – November Link to <a href="#">report</a>  Time of Use Charging - Programme Update – June 2024 Link to <a href="#">report/attachments</a> and <a href="#">decision</a> .												
<b>Infrastructure funding mechanisms and agreements, including agreements with the Crown.</b> Development Programme Office and Chief Planning Office	Auckland Council and the Crown have and will continue partner in agreements and through joint governance arrangements to fund and or deliver infrastructure.	To provide direction and oversight in relation to infrastructure funding mechanisms and agreements, including agreements with the Crown, as required.  <b>Progress to date:</b>												
<b>Property Acquisition and Disposal</b>	Acquisition and disposal of property relating to the committee’s responsibilities in accordance with the LTP.	Action as needed.  <b>Progress to date:</b>												
<b>Level Crossings Programme</b>	Plans to remove level crossings on the Auckland Metro Rail Network (AMRN) to reduce the risk of collision between rail vehicles and road vehicles, pedestrians or cyclists.	To whakarite / provide current and future plans to remove level crossings on the Auckland Metro Rail Network (AMRN)  <b>Progress to date:</b> Acquisition of land in Mount Roskill for stormwater management purposes, October 2023 – Link to <a href="#">decision</a>  Confidential Workshop held on 26 June 2024 – Auckland Level Crossing Remove Programme												

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<b>Public Transport Growth Programme</b>	Joint Auckland Council (AC) and Auckland Transport (AT) Public Transport Growth Programme  <b>NB: Committee timelines and decision points TBC</b>	To whiwhi / receive updates on the Public Transport Growth Programme  tuhi ā-taipitopito / note initiatives being included in the programme for delivery during the 2024-2025 financial year.  tuhi ā-taipitopito / note that initiatives with funding allocated within the 2024-2025 financial year budget will remain prioritised for delivery.  tuhi ā-taipitopito / note that some initiatives are unfunded and additional funding will need to be requested or prioritised from existing budgets.  <b>Progress to date:</b> 2 x online drop-in sessions - Engagement on PT Growth Plan, held on 9 October 2023  Public Transport Growth Programme - October 2023 – Link to <a href="#">decision</a>												
<b>30 Year Rail Investment Programme for Auckland's Rail Network</b>	Auckland Transport (AT) and KiwiRail have jointly developed a 30-year investment programme for Auckland's Metro rail network to optimise outcomes for passenger and freight.  <b>NB: Committee timelines and decision points TBC</b>	To whiwhi / receive updates on the development of the 30-year investment programme for rail in Auckland developed through the Auckland Rail Programme Business Case.  <b>Progress to date:</b> Update on the development of the 30-year investment programme for rail in Auckland developed through the Auckland Rail Programme Business Case – October 2023 - Link to <a href="#">decision</a>												
<b>Annual reporting of Asset Management Maturity and Policy Implementation</b> CPO and I&ES	Annual reporting	To whiwhi / receive updates on group Asset Management Maturity and Policy Implementation (annual)  To provide strategic direction to the group on asset management improvements.												
<b>Healthy Waters Updates</b>	Healthy waters delivers the capital work programme for council's stormwater and water quality outcomes. It will report to the committee as required but also on a 6 monthly basis as a key infrastructure provider.	To whiwhi / receive regular updates on the Healthy Waters capital and renewals programmes and seek decisions on key points.												

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<b>Other Local Authorities and Government departments</b>	Updates and information exchange with other government agencies and interest groups	<p>To whiwhi / receive information and updates from other government bodies and agencies.</p> <p>Action as needed</p> <p>Progress to date: Waikato Regional Council - Waikato Regional Council Update – October 2023 – Link to <a href="#">decision</a></p> <p>Te Whatu Ora / Auckland Regional Public Health Service - Transport as a Public Health Issue – December 2023 – Link to <a href="#">decision</a></p>													
<b>Review of committee forward work programme*</b>  Governance	Regular reporting	<p>To whai / adopt the committee work programme.</p> <p>To whiwhi / receive updates (monthly)</p> <p>To arotake / review the content of the forward work programme six-monthly.</p> <p><b>Progress to date:</b> Transport and Infrastructure Committee Forward Work Programme – 16 March 2023 – Link to <a href="#">decision</a></p> <p>Review of the Forward Work Programme - Transport and Infrastructure Committee – 21 September 2023 (<a href="#">TICCC/2023/105</a>).</p>													