

I hereby give notice that an ordinary meeting of the Governing Body will be held on:

**Date:** Thursday, 1 August 2024  
**Time:** 10.00am  
**Meeting Room:** Reception Lounge  
**Venue:** Auckland Town Hall  
301-305 Queen Street  
Auckland

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## Tira Hautu / Governing Body

### OPEN AGENDA

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#### MEMBERSHIP

<b>Mayor</b>	Wayne Brown	
<b>Deputy Mayor</b>	Cr Desley Simpson, JP	
<b>Councillors</b>	Cr Andrew Baker	Cr Mike Lee
	Cr Josephine Bartley	Cr Kerrin Leoni
	Cr Angela Dalton	Cr Daniel Newman, JP
	Cr Chris Darby	Cr Greg Sayers
	Cr Julie Fairey	Cr Sharon Stewart, QSM
	Cr Alf Filipaina, MNZM	Cr Ken Turner
	Cr Christine Fletcher, QSO	Cr Wayne Walker
	Cr Lotu Fuli	Cr John Watson
	Cr Shane Henderson	Cr Maurice Williamson
	Cr Richard Hills	

(Quorum 11 members)

**Sandra O'Toole**  
**Kaiarataki Kapa Tohutohu Mana Whakahaere /**  
**Team Leader Governance Advisors**

**29 July 2024**

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## 1 Ngā Tamōtanga | Apologies

## 2 Te Whakapuaki i te Whai Pānga | Declaration of Interest

## 3 Te Whakaū i ngā Āmiki | Confirmation of Minutes

Click the meeting date below to access the minutes.

That the Governing Body:

- a) whakaū / confirm the ordinary minutes of its meeting, held on [Thursday, 27 June 2024](#), including the confidential section, as a true and correct record.

## 4 Ngā Kōrero a te Marea | Public Input

### 4.1 Public Input: Gael Baldock - Closure of Smith and Caughey

#### Te take mō te pūrongo Purpose of the report

1. Gael Baldock will address the Governing Body regarding the closure of Smith and Caughey with regard to the City Rail Link.

#### Whakarāpopototanga matua Executive summary

2. Gael Baldock will address the Governing Body.

#### Ngā tūhonga Recommendation/s

That the Governing Body:

- a) whiwhi / receive the public input from Gael Baldock regarding the closure of Smith and Caughey with regard to the City Rail Link and whakamihi / thank her for attending.

#### 4.2 Public Input: Heart of the City - Council and Auckland Transport policy effects on the City Centre

##### Te take mō te pūrongo Purpose of the report

1. Viv Beck on behalf of Heart of the City will address the Governing Body regarding Council and Auckland Transport policy effects on the City Centre.

##### Whakarāpopototanga matua Executive summary

2. Viv Beck, Chief Executive of Heart of the City will address the Governing Body and will focus on the impact of transport and streetscape projects and policies and the effects on the City Centre.

##### Ngā tūhunga Recommendation/s

That the Governing Body:

- a) whiwhi / receive the public input from Viv Bec on behalf of Heart of the City regarding Council and Auckland Transport policy effects on the City Centre and whakamihi / thank her for attending.

#### 5 Ngā Kōrero a te Poari ā-Rohe Pātata | Local Board Input

#### 6 Ngā Pakihi Autaia | Extraordinary Business

## Hauraki Gulf Forum Presentation

File No.: CP2024/08085

### Te take mō te pūrongo Purpose of the report

1. Mayor Toby Adams, Co-chair of the Hauraki Gulf Forum and members will address the Governing Body and provide an update on the Hauraki Gulf Forum and the current challenges.

### Whakarāpopototanga matua Executive summary

2. Mayor Toby Adams and Ms Nicola MacDonald, Co-chairs, member Mr Chris Ollivier and Lucy Baragwanath, Executive Officer, of the Hauraki Gulf Forum will speak to the Governing Body.
3. They will give an update on the Hauraki Gulf Forum and highlight some of the challenges currently being faced.

### Ngā tūtohunga Recommendation/s

That the Governing Body:

- a) whiwhi / receive the update from Mayor Toby Adams and Ms Nicola MacDonald, Co-chairs, member Mr Chris Ollivier and Lucy Baragwanath, Executive Officer, of the Hauraki Gulf Forum regarding the update on the Hauraki Gulf Forum and the current challenges and whakamihi / thank them for attending.

### Ngā tāpirihanga Attachments

There are no attachments for this report.

### Ngā kaihaina Signatories

Author	Sarndra O'Toole - Kaiarataki Kapa Tohutohu Mana Whakahaere / Team Leader Governance Advisors
Authoriser	Phil Wilson - Chief Executive





## Demographic Advisory Panels mid-term update

File No.: CP2024/07606

### Te take mō te pūrongo Purpose of the report

1. To provide a mid-term update on the work of Auckland Council's demographic advisory panels.

### Whakarāpopototanga matua Executive summary

2. This report provides a mid-term update on the council's demographic advisory panels, established to provide advice to the Mayor and Councillors, council-controlled organisations (CCO's) and staff. The panels established by the Mayor as part of his mandate under the Local Government (Auckland Council) Act 2009, play an important role in advising on council strategies, policies, and community-specific issues.
3. During the 2022-2025 term, six demographic advisory panels were formed focusing on Disability, Ethnic Communities, Pacific Peoples, Rainbow Communities, Seniors, and Youth. Additionally, three sector panels were set up: Auckland City Centre and Rural, and most recently, Small Business.
4. Since establishment in May 2023, the demographic advisory panels have met regularly to discuss and provide feedback on a wide range of topics through a range of mechanisms.
5. Topics have ranged from youth vaping to disabled Aucklanders living in medium density housing and from a Pacific peoples' perspective on climate change impact through to opportunities to support rainbow communities in emergency readiness and response activity. Panels have provided advice on strategy and a variety of diverse-community specific items.
6. Key achievements include the panels' significant involvement in the 2024-2034 Long-term Plan (LTP) process, where they provided strategic input and attended participatory forums to shape council priorities.
7. There has been an emphasis on increasing cross-panel collaboration and evolving engagement with local boards. Positive feedback from these interactions highlights the success of cross-panel strategic advice provision and the potential for continued cooperation to inform local boards and CCOs.
8. Overall, the advisory panels have proven instrumental in ensuring diverse community perspectives are integrated into the council's decision-making processes and promoting more inclusive governance across the region.
9. The co-chairs of the demographic advisory panels will provide verbal updates reflecting on their term so far.

### Horopaki Context

10. Under the Local Government (Auckland Council) Act 2009 s(9) specifies that one of the roles of the Mayor of Auckland is to ensure there is effective engagement between the council and the people of Auckland, including those too young to vote. The Mayor has the power to establish processes and mechanisms for the council to engage with the people of Auckland, whether generally or particularly (for example people of a cultural, ethnic, geographic, or other community of interest).
11. Auckland Council's advisory panels are one of the mechanisms that give effect to these legislative terms.

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12. During the 2022-2025 term, the Mayor established six demographic advisory panels with a Chief Liaison Councillor, Councillor Fairey, and each with a Liaison Councillor as listed below:
  - i) Disability Advisory Panel (Councillor Stewart)
  - ii) Ethnic Communities Advisory Panel (Councillor Leoni)
  - iii) Pacific Peoples Advisory Panel (Councillor Fuli)
  - iv) Rainbow Communities Advisory Panel (Councillor Hills)
  - v) Seniors Advisory Panel (Councillor Filipaina)
  - vi) Youth Advisory Panel (Councillor Henderson)
13. Three sector panels have also been established during this period and will report back in September and October 2024.
  - i) Auckland City Centre Advisory Panel (elected representatives: the Mayor, Councillor Lee)
  - ii) Rural Advisory Panel (Councillor Baker)
  - iii) Small Business Advisory Panel (Councillor Turner)
14. The advisory panels help the council ensure that the views and needs of a wide range of communities of interest are incorporated in the council's decision-making, by:
  - i) reviewing and commenting on the content of the council strategies, policies, plans, bylaws and projects
  - ii) advising the council on ways to communicate and engage effectively with their communities of interest
  - iii) bringing to the attention any matters that they consider to be of particular importance for, or concern to, their community of interest.

## Overview

15. Since inauguration in May 2023 the demographic advisory panels have met for regularly scheduled workshops and meetings, plus cross-panel engagements. The panels have met through 42 panel meetings and workshops, and 15 cross-panel engagements as well as smaller engagements.
16. The panels have provided feedback and insights on topics ranging from youth vaping to disabled Aucklanders living in medium density housing, from a Pacific peoples' perspective on climate change impact to opportunities to support rainbow communities in emergency readiness and response activity.
17. Some key strategies and topics considered include:
  - i) Storm Recovery
  - ii) Long-Term Plan
  - iii) Representation Project and Re-Organisation Review
  - iv) Auckland Emergency Management
  - v) Auckland Age Friendly Plan
  - vi) Disability Operational Action Plan
  - vii) I Am Auckland
  - viii) Waste Management and Minimisation Plan

- ix) Open Space, Sport and Recreation Plan refresh
  - x) Play Advocacy
  - xi) Auckland Transport
  - xii) Regional Public Transport Plan
  - xiii) Regional Land Transport Plan
18. Attached as Appendices A and B are the panels' calendar, list of workshops, formal meetings, and cross-panel events, along with the topics they have provided advice on. This compilation represents a substantial effort, time, and dedication from panel members, which is highly valued and appreciated.

### **Term themes**

19. The panel co-chairs will verbally present their own reflections and highlights. Key themes for the term from a staff perspective are noted below.

### **Increased engagement on Long-term Plan**

20. The panels were significantly involved throughout the LTP process, building on a well-received approach initiated in early 2023 for panel members to provide cross-panel feedback via Participatory Forums on the draft Annual Budget. For the LTP, the engagement included:
- i) July 2023: cross-panel consideration of the LTP strategic direction advice to the organisation.
  - ii) 30 November 2023: individual panel meetings to discuss and provide individual panel feedback the Mayoral Proposal.
  - iii) 4 December 2023: Co-Chairs advice provided to the Mayor on the Mayoral Proposal based on panel discussions.
  - iv) 7 and 23 March 2024: long-form Participatory Forum One and Forum Two
  - v) 8 April 2024: Participatory Forum Three to review the draft report for the Budget Committee. 70 members over three days providing feedback.
  - vi) 24 April 2024: report presented to the Budget Committee: Advisory Panels [Participatory Forum](#).
  - vii) 17 – 25 June 2024: Closing the Loop: report back to panels on the LTP and impact of panel advice.

### **Increased cross-panel activity**

21. There has been a heightened emphasis on facilitating opportunities for panel members to collaborate and offer advice in cross-panel settings, allowing time for thorough discussion and deliberation. In addition to the Participatory Forums, panels have been convened for sessions on:
- i) cross-panel forum on Storm Recovery and Civil Defence Emergency Management plans. (August 2024)
  - ii) participatory forum of Demographic Advisory Panels on Auckland's Governance Model (early pre-engagement on Representation Review, February 2024).
  - iii) cross-panel Elections Working Group (May 2024)

## Engagement with Local Boards

22. After local boards expressed interest in interacting with the demographic panels a joint session was held at the May 2024 Local Board Members Forum, co-chaired by Chair Kay Thomas, Whau Local Board and Josh Martin, Rainbow Communities Advisory Panel.
23. Around 55 local board members joined 25 members of the six demographic advisory panels in the Town Hall and online to network, share and report back to staff about:
  - i) engagement with diverse communities: challenges and opportunities
  - ii) emergency readiness and response: what should local board members have front of mind as they move into developing Local Board Readiness and Response Plans, and in general community preparedness work through the lens of diverse communities.
24. Positive feedback has been received about the potential for a closer working relationship between local board members and panel members, and staff are looking into what this might look like in the future. In the meanwhile local boards continue to engage with panels where the panels can provide advice that might be applicable regionally. An example of this is the Youth Advisory Panel providing feedback on the Devonport-Takapuna *Youth Seat Trial* an area where other local board members were interested to see how they could adapt this project to their own areas.

## Regional interest from other cities

25. Other councils are increasingly reaching out to us to learn more about how our advisory panels operate and hear perspectives of elected members, panel members, and staff. Recently engagements include a representative from Hamilton City Council observing the Disability Advisory Panel, a visit from Christchurch City's new Pacific liaison interested in the Pacific People's Advisory Panel, and in June a three-person delegation from Wellington City following Wellington's decision to establish an Ethnic Communities Advisory Panel this year. Elected members, staff and panel members have taken the time to speak to their perspectives and insights into the panels model and this has been very positively received.

## Conclusion

26. The demographic advisory panels provide a concentrated source of advice and a highly valued regular engagement mechanism for Council, staff and CCOs to seek feedback, to test ideas, to discuss strategy, policies and plans, and to hear perspectives on issues of interest or concern to diverse communities. Panels also provide advice on how to engage effectively with diverse communities. Panel members provide advice through the lens of their lived experience as members of the diverse communities they are a part of. This term the panels have provided advice on a large and significant body of work, and worked to progress their panels' strategic priorities, at both an individual panel level and in cross-panel environments. This advice is increasingly sort after and highly valued in participatory forums and in cross-panel sessions including at a national, regional and local level.

## Ngā tūtohunga Recommendation/s

That the Governing Body:

- a) tuhi ā-taipitopito / note the demographic advisory panels mid-term update
- b) whakaae / agree that the report and attachments be circulated to Local Boards and Houkura – Independent Māori Statutory Board for information.

## Ngā tāpirihanga Attachments

No.	Title	Page
<a href="#">A⇒</a>	Demographic Advisory Panels work in Term 2022-2025	
<a href="#">B⇒</a>	Demographic Advisory Panel Calendar	

## Ngā kaihaina Signatories

Author	Victoria Wicks-Brown - Principal Advisor Panels
Authorisers	Lou-Ann Ballantyne - General Manager Governance and Engagement Phil Wilson - Chief Executive



## Status Update on Action Decisions from Governing Body 27 June 2024

File No.: CP2024/09616

Item 9

### Te take mō te pūrongo Purpose of the report

1. To update the Governing Body on action decisions made at the last meeting.

### Whakarāpopototanga matua Executive summary

2. The information provided below is a status update on action decisions only that were made at the Governing Body meeting on 27 June 2024:

Resolution Number	Item	Status
<a href="#">GB/2024/80</a>	Review of representation arrangements for the 2025 elections - initial proposal	A submissions hearings process is currently being set up for September 2024
<a href="#">GB/2024/83</a>	Recommendation to open workshops	Work underway and will commence on 1 September 2024
<b>Extraordinary Business</b>	Provision of Food Parcels	Reporting to Planning, Environment and Parks Committee

### Ngā tūtohunga Recommendation/s

That the Governing Body:

- a) tuhi ā-taipitopito / note the status of decisions made at the 27 June 2024 meeting.

### Ngā tāpirihanga Attachments

There are no attachments for this report.

### Ngā kaihaina Signatories

Authors	Sandra O'Toole - Kaiarataki Kapa Tohutohu Mana Whakahaere / Team Leader Governance Advisors Lisa Tocker - Executive Officer CE
Authoriser	Phil Wilson - Chief Executive





## Chief Executive and Group Chief Financial Officer Update

File No.: CP2024/07447

### Te take mō te pūrongo Purpose of the report

1. To provide a monthly update to the Governing Body on key matters from the Auckland Council Chief Executive and Group Chief Financial Officer as at 30 June 2024.

### Whakarāpopototanga matua Executive summary

#### Chief Executive and Group Chief Financial Officer's Update

2. Phil Wilson, Chief Executive and Ross Tucker, Group Chief Financial Officer will provide a summary of highlights and key activities and updates for the following:
  - Service performance
  - Delivery of the Long-term Plan 2024 - 2034
  - Annual Report update
  - Financial performance for Auckland Council and the Auckland Council Group for the 12 months to 30 June 2024
  - Economic/market update including a city centre economic update in response to 27 June Governing Body questions

#### Delivery of the Long-term Plan 2024 - 2034

3. The Long-term Plan 2024-2034 (LTP) was adopted by the Governing Body on 27 June 2024 and published to the Auckland Council website on 12 July 2024.
4. Fit for purpose technology was part of the well managed local government investment area in the LTP. Auckland Council has secured a new commercial partnership for business software, with SAP, a global leader in enterprise applications and business AI, that will have projected savings for ratepayers of \$42.1 million over the next seven years.
5. SAP provides software that underpins many critical elements of the council's technology landscape, such as payroll, finance, employee management and regulatory functions.
6. The new contract aligns with the council's Long-term Plan priorities which includes improving how we engage with and support our customers and transforms how we manage technology for greater efficiency.

#### Annual Report timeframes and update

7. The Local Government Act 2002 (LGA 2002) requires the council to prepare and adopt an annual report and summary annual report each year. The council is also required to publish an annual report under the NZX listing rules.
8. The annual report and summary annual report for the financial year ended on 30 June 2024 are currently being prepared.
9. Auckland Council has bonds quoted on the NZX and as a result, has various obligations arising from the NZX listing rules and the Financial Markets Conduct Act 2013.
10. These obligations affect the way that the Auckland Council Group deals with information that may potentially affect the price of our bonds.

11. Obligations that relate to the annual report are:
  - annual results must be released to the NZX within 60 days of balance date, before being made public. We obtain Audit New Zealand’s verbal clearance on this information, with the release planned for Thursday 29 August 2024. This release contains limited information compared to the full annual report and is known as the NZX preliminary release.
  - the full annual report must be released within three months of balance date.
12. Key dates for the 2023/2024 Annual Report and Summary Annual Report are:

Dates	Items
<b>Tuesday 20 August</b>	Audit and Risk Committee review of the NZX Preliminary release
<b>Thursday 29 August</b>	NZX Preliminary release
<b>Tuesday 10 September</b>	GCFO signs off full Annual Report, Summary Annual Report and NZX Release
<b>Tuesday 17 September</b>	Audit and Risk Committee review of Annual Report, Summary Annual Report and NZX release
<b>Thursday 19 September</b>	Provide draft Annual Report and Summary Annual Report to elected members for feedback
<b>Thursday 26 September</b>	Governing Body meeting to adopt the Annual Report and Summary Annual Report
<b>Friday 27 September</b>	Final NZX release including release of audit opinion, Annual Report and Summary Annual Report on Auckland Council’s website

13. To ensure that all market participants get the benefit of the information at the same time, and no one can hold, buy, or sell our bonds with the benefit of “insider Information”, our financial results and commentary is required to remain confidential until they are released on the NZX.

**Financial performance for Auckland Council and the Auckland Council Group**

14. A high-level overview of the council and the group’s financial performance to 30 June 2024 is covered in the confidential Chief Executive and Group Chief Financial Officer Update report on this agenda. The monthly financial dashboard is also attached to the confidential report. This information is required to remain confidential until the preliminary results are released to the NZX on the 29 August 2024.
15. The financials for capital expenditure will be covered in the confidential report. Auckland Transport and Watercare incurred actual capital expenditure of 99 per cent and 96 per cent of their respective annual budgets. The group capital expenditure also includes unbudgeted spend on buying out the Category 3 properties damaged in the 2023 severe weather events. This is partially offset with delays in several capital projects which have been reprioritised due to availability and timing of capital funding and there are ongoing delays in flood recovery projects across the group. Capital highlights for the month of June 2024 include:

- Auckland Transport: (a) Te Atatu South - T2 lane greening is live; (b) Practical completion of the Raleigh Road morning peak hours bus lane; (c) Final customer inspections were completed for two of the new electric train units being acquired for the City Rail Link line, and the supplier was subsequently issued approval to begin transport arrangements from the site of manufacture to the depot in Auckland.
  - Watercare: Akarana booster pump station has been completed. The booster pump station has the capacity to pump up to 200 litres of water per second into the local network, double that of the existing Hillsborough booster pump station which services the area.
  - Tātaki Auckland Unlimited: (a) Art Gallery's heritage restoration on Wellesley Street portion now substantially complete. Heritage restoration of the Art Gallery will continue on Kitchener Street, (b) New Zealand Maritime Museum's offsite storage facility project has been completed and the museum's offsite collections to be moved into the new fit for purpose, climate-controlled storage facility.
  - Auckland Council: (a) Myers Park underpass artwork 'Waimahara' by Graham Tipene was launched on 27 June as part of Matariki 2024 celebrations, b) Comprehensive renewal at Te Pae o Kura / Kelston Community Centre is complete and certificate for public use has been granted.
  - Category 3 house buy-back: \$138 million has been spent on buying back 123 Category 3 properties damaged from the weather events during January/February 2023 which were unbudgeted. Auckland Council has received a 50 per cent contribution (\$67 million) from the Crown under the co-funding agreement which is recorded as a capital grant.
16. The operating performance for the council and group in June continued to follow the trends reported in previous quarterly and monthly reports. As reported last month, direct revenue for the group was running at 4 per cent favourable to budget for the financial year until the end of May. This was driven primarily by higher than expected consenting and Watercare growth-related revenue, a stronger than anticipated recovery in bus patronage and unbudgeted government grant funding related to storm recovery. Direct operating expenditure was on budget, with higher than budgeted storm recovery and repair costs broadly offset by lower road maintenance costs.

### Economic/ market update

17. Key economic/ market activity and updates are:
- Annual inflation rate – Consumer Price Index was 3.3 per cent at the end of June 2024 (updated quarterly, next due October 2024).
  - Non-tradable inflation was at 5.4 per cent for the year to June 2024. Non-tradables are goods and services that do not face foreign competition and are an indicator of domestic demand and supply conditions. (updated quarterly, next due October 2024).
  - Unemployment rate – 4.3 per cent to the end of March 2024, an increase of 0.3 per cent on the previous quarter. Updated 1 May 2024. (updated quarterly, next due 7 August 2024).
  - Gross Domestic Product increased by 0.2 per cent in the March 2024 quarter, bringing annual growth to 0.2 per cent (updated quarterly, next due 19 September 2024).
  - The Official Cash Rate (OCR) rate remained at 5.5 per cent on 10 July 2024 (next update is 14 August 2024).
  - Auckland new dwellings consented numbers – 14,488 for the 12 months to May 2024 (26 per cent lower than the 12 months to May 2023).
  - International migration (national level) – net gain of 82,800 people for the 12 months to May 2024, comprising 221,400 arrivals and 138,600 departures (provisional estimates, subject to revision).

### City centre economic wellbeing, response to 27 June Governing Body questions

18. In response to questions raised at the 27 June Governing Body meeting about the city centre, staff were asked to provide an update. Elected members sought an update on the economic wellbeing of the city centre, comparative information about other cities globally and also other centres in Auckland. Further detail is provided in Attachment A.
19. Auckland's city centre is a place where leading New Zealand and global businesses locate, a destination for events, arts and culture, home to over 38,000 residents and the location for two universities where 70,000 students learn.
20. Like many global city's Auckland's city centre faces challenges, many of which reflect macro-trends accelerated through the Covid-19 pandemic. The economy's contraction, with high interest rates, has further dampened consumer spending, which remains lower than pre-pandemic levels. Many retail and hospitality businesses have closed in the wake of the pandemic, leading to a higher retail vacancy rate, though recent data 'shows improvement.
21. However, the city centre is poised for future growth. The trend towards a service-based economy, driven by technology, human capital, and urbanisation, will increase demand for commercial space. Auckland's population growth, primarily through net migration, will further boost demand for services and accommodation.
22. The completion of the City Rail Link (CRL) will enhance accessibility with new stations, increased service frequency, and reduced travel times. Reflecting these opportunities, there is significant private sector investment, with nearly 300,000m<sup>2</sup> of commercial office space in the pipeline, including projects such as 50 Albert, 123 Beaumont Street, the Symphony Centre, and the Downtown West mixed-use precinct.
23. Auckland's city centre is undergoing a transformational change with significant public and private sector investment already underway. The Auckland Council group collaborates closely to coordinate investment and delivery in the city centre. This ensures the city centre is well-positioned for future success, with the city centre targeted rate contributing \$280 million over the next seven years. The City Centre Advisory Panel plays a crucial role to advise on the strategic direction and priorities for the city centre, and on the investment of the city centre targeted rate.
24. Work is well advanced to develop areas surrounding the CRL stations to enhance the urban environment and foster a vibrant, safe and connected community. Efforts are focused on completing works quickly, to ensure that the immediate areas around the CRL stations are free from significant construction when CRL opens. This means that there are periods of intense construction and localised disruption.
25. Work is underway in midtown on Albert Street, Victoria Street and Wellesley Street, led by CRL, Auckland Council and Auckland Transport respectively. Later in 2024, Watercare works are planned to begin at Victoria Street, Wellesley Street and Mayoral Drive, where they intersect with Queen Street.
26. The significant impact construction has on the surrounding properties, businesses and residents, and the people who visit or use the area is recognised. A comprehensive development response approach to support impacted properties, residents and businesses is being delivered funded through the city centre targeted rate. There is a strong focus on maintaining a positive customer experience, managing construction disruption, safety, street health and cleanliness. Business support initiatives in midtown include a specialist business connector service and grants to impacted small businesses.

27. The council group is also delivering programmes funded through the city centre targeted rate to attract visitors, enhance vibrancy and improve safety. This work includes an annual programme of activations and events including New Zealand Music Month, Matariki ki te Manawa, Artweek, Christmas in the city centre; enhancing safety and community through expanding CityWatch Community Wardens, assertive homelessness outreach workers and increasing capacity for the Street Guardians programme. A visitor attraction programme is being developed collaboratively with Tātaki Auckland Unlimited, Auckland Council, Heart of the City and Karangahape Road Business Association to identify initiatives that will have the greatest economic impact.
28. Tātaki Auckland Unlimited, with the support of PwC New Zealand, has developed the Auckland Economic Monitor 2024, which provides comprehensive insights and commentary on Auckland’s macroeconomic performance over the past five years. It highlights pivotal trends, current challenges and opportunities for Auckland and stands out as the first holistic view and analysis of the region’s economic journey through the COVID-19 pandemic. The Auckland Economic Monitor 2024 can be found here:  
<https://www.aucklandeconomicmonitor.com/>
29. Further analysis of city centre economic data will be featured in an upcoming Auckland Economic Quarterly or Insights paper. Regular updates on the city centre programme are part of reporting provided to the relevant committee and an annual report is released that provides a comprehensive update on the city centre targeted rate. The next annual report is due in October 2024. The 2022/2023 annual report can be found here:  
[https://ourauckland.aucklandcouncil.govt.nz/media/ifen4t20/24-pro-0121\\_ctr\\_annual\\_report\\_fy23\\_landscape\\_digital\\_final.pdf](https://ourauckland.aucklandcouncil.govt.nz/media/ifen4t20/24-pro-0121_ctr_annual_report_fy23_landscape_digital_final.pdf)

## Ngā tūtohunga Recommendation/s

That the Governing Body:

- whiwhi / receive the information provided in this report and the verbal updates by the Chief Executive and Group Chief Financial Officer.
- note a high-level overview of the council and the group’s financial performance to 30 June 2024 and the monthly financial dashboard for June 2024 is provided in the confidential Chief Executive and Group Chief Financial Officer Update report on this agenda.
- note that updates on the city centre are provided to the City Centre Advisory Panel via the city centre targeted rate annual report, Auckland insights via the economic quarterly update and programme reporting to the relevant committee.

## Ngā tāpirihanga Attachments

No.	Title	Page
A⇒	Updates on the City Centre - Supplementary information to support the Chief Executive and Group Chief Financial Officer Update	

## Ngā kaihaina Signatories

Author	Karuna Dahya - Manager Group Performance Reporting
Authorisers	Ross Tucker - Group Chief Financial Officer Megan Tyler - Director Policy, Planning and Governance Phil Wilson - Chief Executive

**Item 10**



## Pools and Leisure Service Delivery Model

File No.: CP2024/10320

### Te take mō te pūrongo Purpose of the report

1. To note information about the review into the service delivery model for Auckland Council's pools and leisure network.

### Whakarāpopototanga matua Executive summary

2. Auckland Council provides Aucklanders with a network of 42 pools and leisure facilities, which are visited around 8.2 million times a year and enable access to a range of affordable recreation opportunities.
3. The network is currently operated under a partially outsourced management model – 22 facilities are managed directly by council and 20 are managed for council by third-party service providers. Local Boards set service levels in all cases, subject to regional standards.
4. The expiry of existing contracts with third-party providers triggered a legal requirement for council to review the cost-effectiveness of the current arrangements, per section 17A of the Local Government Act 2002.
5. That review recommended council improve its service delivery model. Subsequent assessment, including engagement with third-party providers, has identified options to do so.

### Options for service delivery model

6. Based on the findings of the review and elected member engagement, three service delivery models have been developed for consideration of the Governing Body:
  - i) Option 1: Fully outsourced.
  - ii) Option 2a: Partially outsourced (optimised) – at least a third of the network is retained in council management (based on visitation numbers), but other sites may be outsourced.
  - iii) Option 2b: Partially outsourced (status quo).
7. A confidential report on this agenda seeks an indication from the Governing Body on its preferred service delivery model and contains more information. It is confidential so council can carry on negotiations with third-party providers without disadvantage to its position.
8. If the Governing Body supports council progressing a model with greater outsourced delivery (e.g. either Option 1 or Option 2a), then good faith consultation with staff will need to take place before the Chief Executive makes a final decision on the service delivery model.

### Better contracts with service providers

9. Regardless of delivery model, it is recommended that council negotiate new contracts with service providers that address identified issues and contain improvements relating to:
  - i) *Local Board engagement* – better and more consistent local board reporting and engagement.
  - ii) *Auckland Council branding* – better and more consistent Auckland Council brand presentation at all facilities and services.
  - iii) *Living wage* – requiring third-party providers to pay the living wage to staff.
  - iv) *Key Performance Indicators (KPIs)* – stronger KPIs particularly relating to customer satisfaction, Māori Outcomes, and sustainability.

- v) *Contract management and enforcement* – stronger contractual management tools, including penalties and step-in rights in the event of poor performance.
- vi) *Network and scale efficiency* – awarding new contracts for a significant group of facilities located geographically together to enable economies of scale and network efficiencies.

### LTP commitment to more cost-effective delivery and community outcomes

- 10. The Long-Term Plan 2024-2034 (LTP) contains a specific commitment to implementing more cost-effective service delivery models for the provision of regionally networked local services, such as pools and leisure. This is intended to contribute to savings and efficiencies targets contained in the LTP.
- 11. The LTP also seeks to increase community benefits from the facilities. It contains performance targets to increase the number of visits to the network, the percentage of time services are accessible, and customers' Net Promoter Scores (NPS).

### No change to service levels experienced by Aucklanders

- 12. Any changes to minimum service levels (such as opening hours or prices) are out of scope of this review. However, better contracts and an improved service delivery model would be expected to improve the quality and consistency of the service experienced by Aucklanders over time.

## Ngā tūhonga Recommendation/s

That the Governing Body:

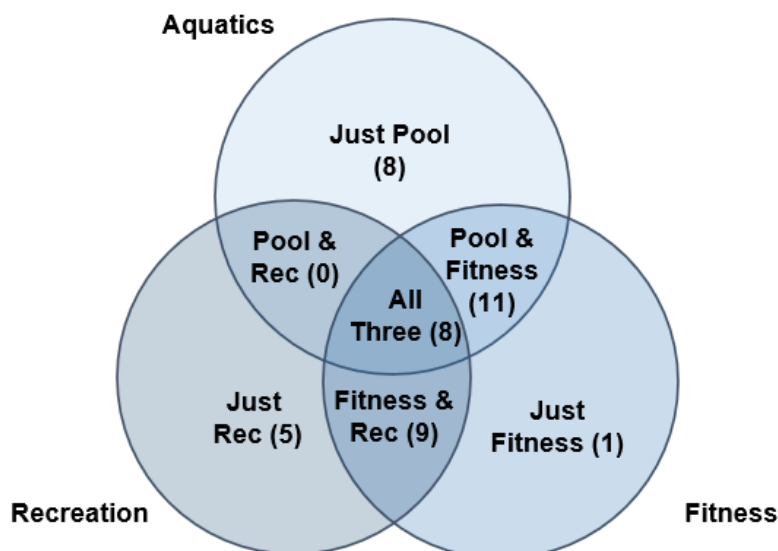
- a) tuhi ā-taipitopito / note the information contained in this report about the review into the service delivery model for Auckland Council's pools and leisure facilities.
- b) tuhi ā-taipitopito / note the review has identified that better contracts with service delivery partners could provide several benefits, including relating to local board engagement, council brand presentation, strengthened KPIs about customer satisfaction and other matters, and implementation of the living wage by delivery partners.

## Horopaki Context

### Pools and Leisure Network

- 13. The Auckland Council pools and leisure network consists of 42 sites across Auckland. These important public facilities are visited around 8.2 million times a year and enable access a range of affordable recreation opportunities.
- 14. The network is currently operated under a partially outsourced management model – 22 facilities are managed directly by council and 20 are managed for council by third-party service providers. The original contracts, which are largely based on legacy council arrangements, expired in June 2023 and have been extended until September 2024.
- 15. In all cases, Local Boards set local service levels (such as opening hours), subject to regional standards set by the Governing Body (such as compliance with Poolsafe guidelines).





## Pools and Leisure Services Review

### Initial review recommended improving service delivery model

16. The June 2023 expiry of the existing contracts triggered the requirement for a review under Section 17A of the Local Government Act 2022. Section 17A requires local authorities to review the cost-effectiveness of the current service arrangements for meeting the needs of communities within its district or region for good-quality local infrastructure, local public services, and performance of regulatory functions.
17. The initial Section 17A review was presented to the Value for Money Committee in 2022, recommending five areas for change.
18. The review noted that the existing delivery model was a product of the decisions of legacy councils and should be reassessed. It also noted that there were a wide range of cost to serve ratios across the network.
19. The review recommended that council review and improve its delivery model, including by:
  - i) identifying and assessing different delivery models against criteria; and
  - ii) review contracts, especially as the current contracts were due to expire.
20. Based on that recommendation, the Pools and Leisure Service Delivery Model project was established to identify and assess alternate delivery models for pools and leisure services. The scope of this project excluded changes to levels of service, setting of fees, provision of new facilities or divestment of existing facilities.

### Longlist of potential options assessed

21. The review investigated a longlist of 20 potential service and contract delivery options. These options were assessed for effectiveness, efficiency, strategic fit, and council delivery roles. This process refined the options down to three options for further market testing and analysis: partially outsourced (status quo contract arrangements), fully outsourced, and partially outsourced (alternative using the lowest price offering for each facility).

### Market testing

22. To validate the options above, council tested the market in 2023. The Expenditure Control and Procurement Committee approved the procurement plan on 18 April 2023 (resolution ECPCC/2023/20).

23. A three-stage procurement process was undertaken to identify market capacity and identify potential delivery options. The three stages were:
- i) Market capability and capacity: Identify whether the market can provide suitable facility management services.
  - ii) Supplier capability and capacity: Shortlist suitably resourced and experienced providers for further analysis. This included;
    - A) Developing a more detailed understanding of shortlisted providers,
    - B) Analysing a range of service delivery options,
    - C) Conduct due diligence and further negotiations (as required).
  - iii) Contract negotiation: confirm pricing and shortlisted providers, perform due diligence and define potential contract terms.
24. In May 2023, an open Request for Expression of Interest (REOI) was issued to the market, with requests for interested parties to supply key information and to assess if the market can provide suitable services. Seven providers participated in the REOI and providers were ranked on management skills, community engagement, innovation and quality and sustainable procurement.
25. In September 2023, four providers from the REOI were short-listed to take part in the Request for Proposal (RFP). A detailed proposal was released requiring them to provide both comprehensive non-price and price information.
26. A thorough options analysis was then undertaken by staff, this is detailed in the 'Options Analysis' section below. Council's standard approach to contract negotiation and due diligence was used.

#### Developed options for service delivery model

27. Following the outcome of market testing and feedback from elected members, three options have been developed for further consideration:
- Option 1: Fully outsourced
  - Option 2a: Partially outsourced (optimised) - retaining a third of the network (based on visitation numbers) in council management.
  - Option 2b: Partially outsourced (status quo).

## Tātaritanga me ngā tohutohu Analysis and advice

### Case for change

28. The review identified several challenges to the network which informed the case for change:
- i) **Contracts are no longer fit for purpose:**
    - A) The current partially outsourced approach is based on legacy arrangements.
    - B) Stronger Key Performance Indicators (KPIs) are required to effectively manage outsourced sites.
    - C) Auckland Council currently has limited resources and contractual ability to effectively manage providers.
    - D) Reporting is not meeting local board expectations.
    - E) The contracts expired in 2023, except for one site on a lease arrangement expiring in November 2024. Current contract extensions are adding provider and council risk.

- ii) Network inefficiencies and inconsistencies:
  - A) The geographically fragmented network limits economies of scale, capability sharing and complicates local board engagement.
  - B) Current resource constraints and processes can limit innovation and agility.
  - C) Outsourced centres have a variable application of council branding which is reducing council attribution.
  - D) Living wage as a minimum is currently paid to council staff, but not to staff working in outsourced facilities.
- iii) Long-Term Plan (LTP) direction:
  - A) The Long-Term Plan 2024-2034 notes the changing role of council to primarily a facilitator and funder, and not as the default provider of services.
  - B) The long-term plan contains ongoing savings targets for more effective service delivery. It contains a specific commitment to implementing more cost-effective service delivery models for the provision of regionally networked local services, such as pools and leisure.
- iv) Insourced sites have a higher cost to serve:
  - A) Services are more costly due to a combination of council overheads and service delivery costs.
  - B) Living wage inconsistencies at insourced and outsourced sites creates a future cost risk.

### Objectives for a new model

29. The following investment objectives were identified for developing a new contract model:
- i) Maintain and/or improve service and contract performance across the network to ensure consistent standards.
  - ii) Ensure that delivery of pools and leisure services is financially sustainable over the long-term.
  - iii) Reduce the cost to serve and deliver efficiencies in network and service management.
  - iv) Strengthen community access to and engagement in pools and leisure facilities.
  - v) Improve performance management of the council's investment.
30. The benefits below were identified for assessing the proposed options:
- i) **Increased network and service efficiency:** the model enables economies of scale in service delivery and network management to be achieved over the long-term (over and above any contracting cost savings).
  - ii) **Reduce the cost to serve:** the model provides reduced cost to serve for the provision of pools and leisure service.
  - iii) **Maintain or improve service performance across the network:** The model maintains or delivers improved customer experience and satisfaction, health and safety, staff capability and innovation in programme delivery.
  - iv) **Maintain or increase opportunities for community-based partnership:** model enables more effective partnerships with sports organisations, schools, and community groups, increased delivery of community programmes.

### Local government delivery of pools and leisure services in New Zealand

31. Sport New Zealand published a research report in 2013 on management models for sport and recreation services: [Territorial Authority Community Sport and Recreation Facility Management Choices in New Zealand: Research Report.](#)

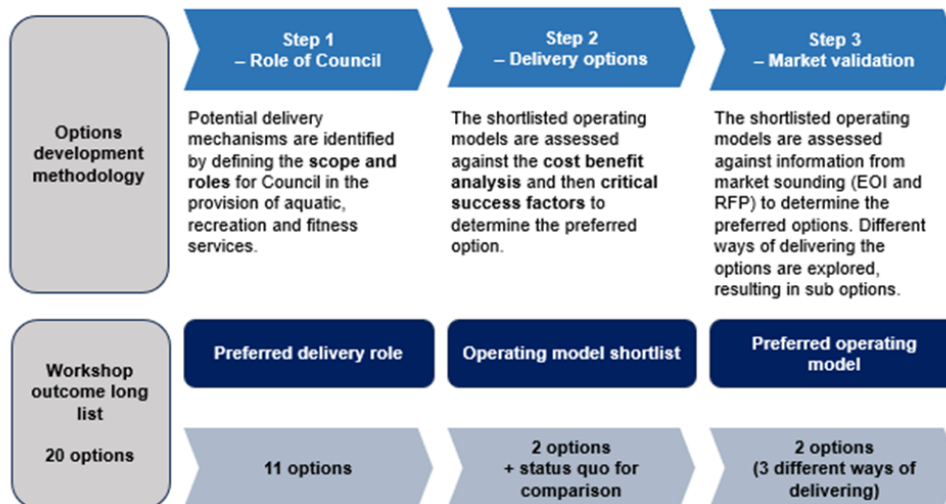
32. The report notes that there are a range of ownership and management models used in New Zealand, and does not recommend any specific model. The following table sets out the different approaches used, based on who provided information to the study:

Management Model	Local Authority
In-house management (9)	Central Otago, Dunedin, Kawerau, Hutt City, Wellington, New Plymouth, Whakatane, Westland, Auckland Council
Council Controlled Organisations (CCOs) (3)	Buller, Queenstown-Lakes, <sup>5</sup> Tauranga
Outsourcing to private companies (6)	Nelson, Tararua, Kapiti Coast, Masterton, Auckland Council, Waipa
Outsourcing to community trusts including regional sports trusts (RSTs) (7)	Rangitikei, Marlborough, Hastings, Kaikoura, Tasman, Wairoa, Invercargill

33. The report sets out some advantages and disadvantages of the different management models.

### Options Analysis

34. The S17A review assessed the feasibility, costs, benefits, and risks of a wide range of potential options. The methodology used for identifying the shortlist options includes:



35. The initial long list of 20 options was developed at a workshop with key subject matter experts. This was a deliberately broad initial view to generate a wide range of options which were then assessed against effectiveness, efficiency and strategic fit.
36. This resulted in a refined long list of 11 options that were then assessed against council delivery roles to determine the short list of options. The shortlist of options included:
- Fully outsourced
  - Partially outsourced (efficiencies added)

37. The two models were assessed against critical success factors and a cost benefit analysis, with a comparison to the status quo baseline.

		Option 1 – Fully Outsourced	Option 2 – Partially outsourced	Option 3 – Status quo
Critical success factors	Business (community) need			
	Strategic fit			
	Value for money			
	Achievability			
	Supplier capacity and capability			
	Affordability			
<b>Assessment</b>		<b>For further analysis</b>	<b>For further analysis</b>	<b>Comparative purposes</b>

38. The cost benefit analysis resulted in a value for money ranking that formed part of the critical success factors.

		Options		
		Option 1: Fully outsourced	Option 2: Partially outsourced	Option 3: Status quo
Benefits	Ensure delivery is financially sustainable	High - 5	Moderate - 3	Low-1
	Reduce cost to serve	Moderate - 3	Low-Moderate – 2	Low-1
	Maintained/improved service performance	Moderate - 3	Moderate – 3	Moderate - 3
	Improved engagement with communities	Moderate - 3	Moderate – 3	Moderate-High - 4
	Benefits score	14	11	9
<b>Value for money</b>		<b>1</b>	<b>2</b>	<b>3</b>

39. Incorporating elected member engagement from April to May 2024, staff reviewed the initial two options (fully outsourced and partially outsourced) and analysed two alternative methods for delivering the partially outsourced option. This included:

Option	Rationale
<b>Option 1: Fully outsourced:</b> <b>The network is fully outsourced to recommended providers</b>	This option has been assessed via a business case as providing the greatest value for money and cost savings while maintaining level of service.
<b>Option 2a: Partially outsourced (optimised) - retain a third of network</b> <b>A third of the network is retained in council management based on visitation numbers.</b>	This option has been considered to retain inhouse capacity, while achieving some of the identified benefits by enabling council to outsource some sites to optimise the value for money obtained from contracts.

Option	Rationale
<p><b>Option 2b: Partially outsourced (status quo) – retain council management</b></p> <p><b>All sites currently managed by council remain so.</b></p>	<p>This option would represent minimal change for all sites while still providing limited performance improvements through updated contracts.</p>

40. The options were then evaluated based on their ability to achieve identified benefits:

Principles:	Option 1: Fully Outsourced	Option 2a: Partially Outsourced Retain 1/3 of network in council mgmt	Option 2b: Partially Outsourced Retain all existing council sites	Option 3: Status Quo (No change) For comparison only
Cost Savings	✓✓✓✓	✓✓	✓	✗
Innovation & agility (investment needed)	✓✓✓✓	✓✓	✗	✗
Māori outcomes & serving lower deprivation areas	✓✓✓✓	✓✓✓✓	✓✓✓✓	✓✓✓✓
Maintaining or improving service levels	✓✓✓✓	✓✓✓✓	✓✓	✓✓
Minimise Council exposure to risk	✓✓✓✓	✓✓	✗	✗
Improve contract management	✓✓✓✓	✓✓✓✓	✓✓✓✓	✗
Minimise people impact	✓	✓✓✓	✓✓✓✓	✓✓✓✓
Aligns with LTP and Council strategic direction	✓✓✓✓	✓✓	✓	✓
Single partner per Local Board	✓✓✓✓	✓✓✓	✓	✓
Minimise transition disruption	✓	✓✓	✓✓✓✓	✓✓✓✓

41. Based on the assessment above, staff have completed options analysis and are requesting a decision on the future service delivery contracts model.

### Decision-making

42. There are two decisions that need to be made as part of this review:

- i) Service delivery model (i.e., whether the service is fully outsourced or remains partially outsourced)
- ii) Awarding of new contracts to providers.

43. The relevant decision-makers are:

- i) Service delivery model decision: the Chief Executive, given there are no changes to the number of facilities, capacity of the network, level of service or the use of the facilities.
- ii) Awarding of new contracts: the Revenue, Expenditure and Value Committee (REV), as the contract amount exceeds the Chief Executive’s delegation.

44. Following feedback from elected members, the Chief Executive has referred the service delivery model decision to the Governing Body so it can indicate a preferred model.

45. If that preferred model involves considering more outsourcing, then it will require good faith consultation with staff before a final decision can be made by the Chief Executive.



### Risks of delay in decision-making

46. A delay in the service delivery decision would entail the following risks.

Increase operational delivery risk:	<ul style="list-style-type: none"> <li>A further delay may impact staff retention and wellbeing as they remain in a state of uncertainty.</li> <li>A further delay would likely negatively impact the provider relationship.</li> </ul>
Reduce financial benefit:	<ul style="list-style-type: none"> <li>The request for proposal will lapse at the end of August and going out to the market again could result in increased costs.</li> <li>Any delay could result in missed benefits that could have been realised.</li> </ul>
Increase contract rollover cost:	<ul style="list-style-type: none"> <li>timeline extensions may result in further contract roll-overs, potentially at a higher cost to compensate for provider risk and uncertainty.</li> </ul>
Increase reputational risk:	<ul style="list-style-type: none"> <li>Due to programme complexity, the Section 17A review, REOI and RFP processes have faced significant delays.</li> <li>Stopping or recommending the process is likely to impact council reputation in the procurement market.</li> </ul>

### Climate impact statement

47. No specific climate analysis has been undertaken for this report as there are no proposed changes in the level of service.
48. Providers were assessed on their ability to deliver sustainability outcomes as part of the RFP process. This made up 5% of their total score and included assessment on their ability to track and report on resource use, waste generation, carbon emissions and help meet Auckland Council's 2030 emissions reduction targets.

### Council group impacts and views

49. There is no wider impact on the council group, as there is no change to the level of services provided. The contract delivery review is intended to optimise value for money delivery and provide potential financial benefits for existing service levels.
50. The management of the fixed assets will remain the responsibility of the Parks & Community Facilities department under any option.
51. Depending on the option chosen there may be a reduction in staff numbers, and an anticipated reduction in corporate overheads as a result of this.

### Financial implications

52. The identified options have a range of potential financial benefits, financial implications are dependent on the chosen contract model option. Financial impacts are detailed in an additional confidential pools and leisure service delivery contract model report.

### Risks and mitigations

53. Risks are identified in an additional confidential report.

## Tauākī whakaaweawe Māori

### Māori impact statement

54. As part of the review of services, consideration has been given to how council services (and any decisions to change) advance Māori health and wellbeing, promote Māori success, and recognise and provide for Te Tiriti o Waitangi and Māori outcomes.
55. Contract decisions also consider the Independent Māori Statutory Board Schedule of Issues of Significance 2021 – 2025, and where appropriate, the process will include engagement with mana whenua and mataawaka.
56. In addition, Kia Ora Tāmaki Makaurau outlines the following measures in relation to Māori employment in council-led service provision, and these expectations will be included in the new contracts as part of provider negotiations.
  - i) Realising rangatahi potential – the number of Māori youth employed in permanent and fixed term roles across the council group.
  - ii) An empowered organisation – the percentage of council employees in fixed term and permanent roles who identify as Māori, and the percentage of council staff in senior leadership positions who identify as Māori.

## Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe

### Local impacts and local board views

#### Local impacts

57. Through this review local service levels will either remain the same or be improved, as follows:
  - i) **Opening hours:** No change, opening hours will remain at current levels.
  - ii) **Pricing:** No change, pricing is determined by local boards.
  - iii) **Equipment at facilities:** improved, providers have indicated an upgrade of gym equipment at some facilities.
  - iv) **Community group access:** No change, existing access for community groups will continue.
  - v) **Health, Safety and Wellbeing:** improved, new contracts enable heightened requirements, investment, reporting and resourcing.
  - vi) **Maintenance delivery:** improved, new contracts clearly define council and provider responsibility to ensure better service delivery.

#### Net Promotor Score (NPS)

58. Net Promotor Score (NPS) has been identified as a priority for local boards through elected member engagement. New contracts include clear requirements for NPS, as well as penalties for non-compliance.

#### Local board engagement

59. Staff completed workshops with 16 local boards in April and May 2024, and then presented reports at the May 2024 business meetings. These were completed on 28 May 2024 and the resolutions from these meetings will be incorporated into the final decision-making report.
60. As part of the options assessment, staff also assessed how the options would improve local board relationships and reporting.



## Ngā koringa ā-muri Next steps

61. Staff consultation if necessary following Governing Body decision on preferred service delivery model.
62. Revenue, Expenditure and Value (REV) Committee decision on awarding of contracts.
63. Engagement with local boards on transition in their area, to be scheduled after the REV Committee decision.
64. The transition plan will include regular reporting back to the REV Committee on the transition roll out.

## Ngā tāpirihanga Attachments

There are no attachments for this report.

## Ngā kaihaina Signatories

Author	Chantelle Subritzky - Head of Value For Money
Authorisers	Max Hardy - Director Group Strategy and Chief Executive Office Rachel Kelleher - Director Community Phil Wilson - Chief Executive



## Summary of Governing Body and Committee information memoranda and briefings (including the Forward Work Programme) - 1 August 2024

File No.: CP2024/07446

### Te take mō te pūrongo Purpose of the report

- To receive a summary and provide a public record of memoranda or briefing papers that may have been distributed to the Governing Body or its committees.

### Whakarāpopototanga matua Executive summary

- This is a regular information-only report which aims to provide greater visibility of information circulated to Governing Body members via memoranda/briefings or other means, where no decisions are required.
- The following memos or information were circulated to members of the Governing Body:

Date	Subject
5.7.24	Information Memorandum: Category 3 Voluntary Buyout Scheme - Financial Hardship

- The following workshops/briefings have taken place for the Governing Body:

Date	Subject						
24.7.24	<p>Pools and Leisure – Service Delivery Model</p> <p>There were 2 sessions to this workshop. Session 2 was confidential for the following reasons:</p> <table border="1"> <tbody> <tr> <td><b>Reason:</b></td> <td>The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.</td> </tr> <tr> <td><b>Interests:</b></td> <td>s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).  In particular, the workshop material may contain commercially sensitive information that would compromise our negotiated position if released</td> </tr> <tr> <td><b>Grounds:</b></td> <td>s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.</td> </tr> </tbody> </table>	<b>Reason:</b>	The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	<b>Interests:</b>	s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).  In particular, the workshop material may contain commercially sensitive information that would compromise our negotiated position if released	<b>Grounds:</b>	s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.
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<b>Grounds:</b>	s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.						

5. This document can be found on the Auckland Council website, at the following link:  
<http://infocouncil.aucklandcouncil.govt.nz/>
- at the top left of the page, select meeting/Te hui “Governing Body” from the drop-down tab and click “View”;
  - under ‘Attachments’, select either the HTML or PDF version of the document entitled ‘Extra Attachments’.
6. Note that, unlike an agenda report, **staff will not be present to answer questions about the items referred to in this summary.** Governing Body members should direct any questions to the authors.

## Ngā tūtohunga Recommendation/s

That the Governing Body:

- a) whiwhi / receive the Summary of Governing Body information memoranda and briefings (including the Forward Work Programme) – 1 August 2024.

## Ngā tāpirihanga Attachments

No.	Title	Page
<a href="#">A⇒</a>	Forward Work Programme	
<a href="#">B⇒</a>	Information Memorandum: Category 3 Voluntary Buyout Scheme - Financial Hardship ( <i>Under Separate Cover</i> )	
<a href="#">C⇒</a>	Workshop: Pools and Leisure – Service Delivery Model ( <i>Under Separate Cover</i> )	

## Ngā kaihaina Signatories

Author	Sarndra O'Toole - Kaiarataki Kapa Tohutohu Mana Whakahaere / Team Leader Governance Advisors
Authoriser	Phil Wilson - Chief Executive

## Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the **Governing Body**

- a) whakaae / agree to exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

### C1 CONFIDENTIAL: Chief Executive and Group Chief Financial Officer Update

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(j) - The withholding of the information is necessary to prevent the disclosure or use of official information for improper gain or improper advantage.  In particular, the report contains information that may not be released to the public until it is released to the NZX on 29 August 2024.	s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

### C2 CONFIDENTIAL: Pools and Leisure Service Delivery Model

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).  In particular, the report contains confidential information from negotiations.	s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.