

**Date:** Wednesday 5 March 2025  
**Time:** 10.30 am  
**Meeting Room:** Waiheke Local Board Office  
**Venue:** 10 Belgium  
Ostend  
Waiheke Island

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## **Waiheke Local Board Workshop**

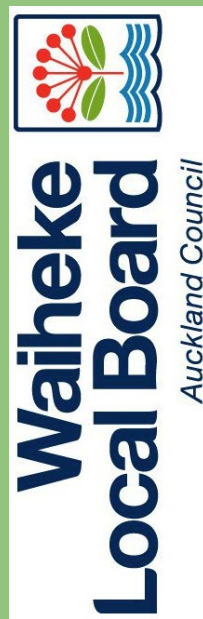
### **OPEN NOTES ITEM ATTACHMENTS**

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# Te Reo Māori



## Waiheke Adult Learning

Waiheke Adult Literacy Inc (known as Waiheke Adult Learning) provides community adult education services, based at its learning centre at Artworks, Oneroa.

WAL runs an ongoing programme to support the Waiheke community learn Te Reo Māori. Classes are held throughout the year and offered at a range of levels including beginner, advanced beginner and intermediate.

Between 40 – 50 students are enrolled each term with many students re-enrolling up to 4 times over the year building a supportive community of learners.

# WAIHEKE ADULT LEARNING

## 2022 - 2024 Kaupapa

Since July 2022, support from the Waiheke Local Board has enabled WAL to provide classes at no cost to Ngāti Pāoa, other mana whenua and mātāwaka students as a step towards providing equity and access to Te Reo Māori classes and to ensure that Māori have the opportunity to learn the language of their tūpuna.

The programme acknowledges that Māori adult learners may face additional psychosocial and economic barriers to learning Te Reo Māori compared to non-Māori and may therefore require additional support to re-engage with learning as adult students.

Kōrero about the 'loss of language trauma' for Māori is often shared by students during times of whanaungatanga.

# MĀORI MADE EASY

**For everyday learners  
of the Māori language**

Scotty Morrison



## Kaiako Kaiwai Rhind

Ko Te Uri Karaka te hapū. Ko Ngāti Paoa te iwi.

Ko Ngāti Pikiao te hapū Ko Te Arawa te iwi.

Ko Te Rarawa me Taranaki hoki ōku iwi. He kaiako ahau  
o Te Reo Tūpuna ki nga tamariki me ngā pakeke.

Kua roa ahau e whakaako ana i Aotearoa me tāwāhi arā  
Ko Brunei Ko Abu Dhabi hoki.

Waimarie ahau ki te noho ki konei i Te Motu Ārai Roa ko  
tōku ūkaipō.





## Outcomes

“Having the capacity to offer Te Reo Māori at no cost holds the space of opportunity for learners to engage as they are able and builds a community of learning.

It was encouraging to see initial uptake by young Māori in the programme and also intergenerational whānau engagement. Some students from previous years have returned and others connect with and bring in others from their whānau or hapori. Word of mouth is getting out to more Māori community members and it feels right as a kaiako Māori, he uri o Pāoa, to be teaching other Pāoa and Matā Waka on Te Ukaipō o Pāoa, Waiheke.

To be supported to achieve a desire to learn one’s heritage language is building individual, whānau, hapū and community capacity and capability.”

Kaiwai Rhind

Kaiako



In 2024 37% of WAL Te Reo Māori students identified as Ngāti Pāoa/Mātā Waka

Feedback includes:

*“ I keep coming back to reinforce my learning and it is starting to stick”*

*“It is great to have this opportunity on Waiheke”*

*“ I am trying to keep up with my mokopuna”*

*“ I feel safe to explore my pepeha”*



Ko Miranda Andrews tōku ingoa. I am a student in Te Reo Māori, Te Tiriti o Waitangi, and Rongoā Medicine both for my own learning and for my work. I feel really well supported on my learning journey and am



## 2025 Kaupapa

The ongoing programme will consist of 2 hour classes x 8 weeks held 4 times a year. Four classes each term are scheduled.

The programme is offered at a range of levels to accommodate diverse students, their reo levels and availability. Te Akomanga Māori specifically responds to the needs of Māori students with tikanga including whanaungatanga, manaakitanga, karakia, waiata and reo-a-iwi. Resources including books and games will be provided.

This programme will be led by Kaiwai Rhind, Ngāti Pāoa / Hapū o Te Uri Karaka me Ngāti Hura ki Waiheke a qualified teacher of 30 years, who holds a Bachelor in Māori Education.

| 2025 Term 1 Enrolments                        |     |
|---|-----|
| Total enrolments for Te Reo Māori             | 50  |
| Students who identify as Ngāti Pāoa/Mātā Waka | 16  |
|   | 32% |

Item 3

Attachment A

# WAIHEKE ADIIT I LEARNING

TE AROTAKI HOU I TEHEI WA HEI WHAKAPAKAHI TO HIAOU HONONGA OUA  
tō tātou hononga ki o tātou ake marae i runga i ngā motuhake o ia

## Marae me ngā pūrākau.

He whakapoto tēnei: (in brief)

At this time, Te Reo Māori and Te Tiriti is being marginalised further by the current National government and Act Leader Seymour. As such, there is an identified need to reconnect to our respective marae which is becoming even more paramount for hapū, our mana motuhake and kaitiakitanga.

This year in my return, after a year's leave, as the kaiako, I have initiated a focus on rangahau of our marae. The aim is to develop further our connections to our rohe and whānau to support, guide, protect and to lead ourselves which is our tino rangatiratanga, our sovereignty, independent of the government of the day.

Learning Te Reo Māori and sharing of our pūrākau, is an important component in strengthening this kaupapa.

Nā Kaiwai Rhind











Item 3

Attachment B

## Purpose of today's workshop

- Present updated financial positions for local boards
- Present options to manage local board cost pressures – in advance of feedback report in March business meeting



## Budget refresh process

### October-November

- high level review of significant contracts, key assumptions and identification of risks for further review.

### November–February

- detailed review of costs, budgets, risks and assumptions.
- updates for further new Information.

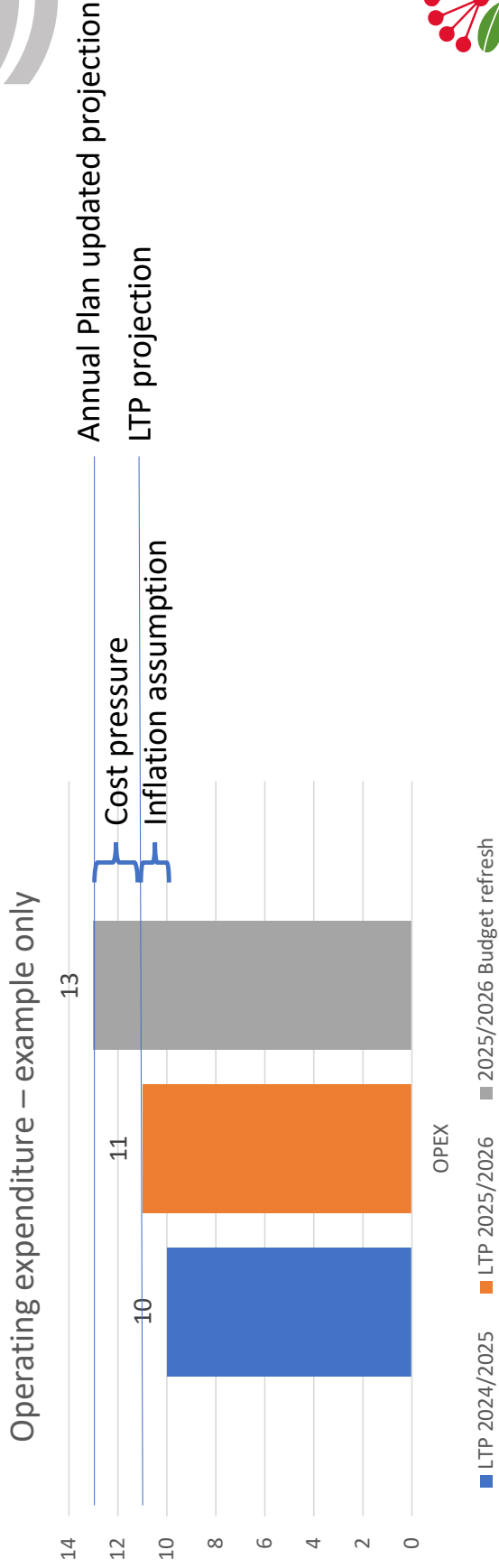


## What are (operating) cost pressures?

Operating funding in the LTP included annual projected inflationary increases for costs to deliver services based on the best available information at the time.

Cost pressures are **unavoidable cost increases** to deliver existing planned service levels above these inflation adjusted funding levels based on updated information.

Under Fairer Funding, **there are no automatic increases to funding levels to meet additional cost increases.**





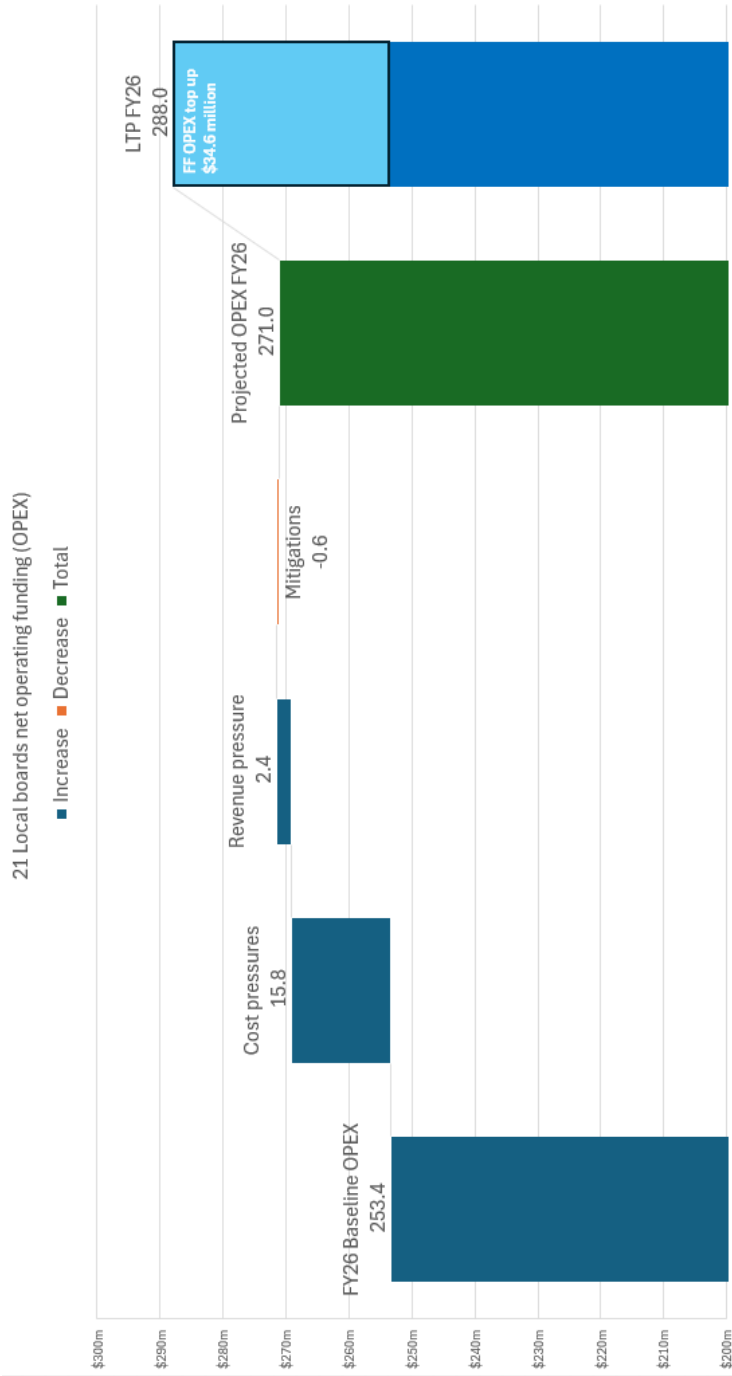
## Themes of cost pressures – Community activity

Unavoidable cost increases to deliver existing, planned levels of service



| Theme   | Description   | Examples   |
|---|---|--|
| Contractual/inflationary cost increases above assumptions | Where the cost of delivering existing and planned levels of service are forecast to unavoidably increase, typically tied to contracts, and are expected to be above projected LTP assumptions.  | Utilities price increase.<br>Increases in repairs and maintenance costs – Full facilities contracts. |
| Implementation of political decisions                     | Where the Governing Body has made a political decision or commitment which requires additional funding, not planned for in the Long-term Plan 2024-2034.<br><br><b>Note: Regional funding for increased cost of new P&amp;L contracts provided.</b> | Implementing a living wage for contracted Pools and Leisure sites.                                   |
| Improvements to meet planned level of service             | Existing levels of funding is insufficient to deliver the planned level of service as agreed with each local board.   | Increased staff rostering to reduce the likelihood of unplanned facility closures.                   |
| Ongoing challenges to revenue                             | Operating revenue is a key funding source for local boards. Adjustments may be proposed where a business unit indicates they may not meet the revenue targets set out in the LTP.   | Pools and Leisure revenue.   |

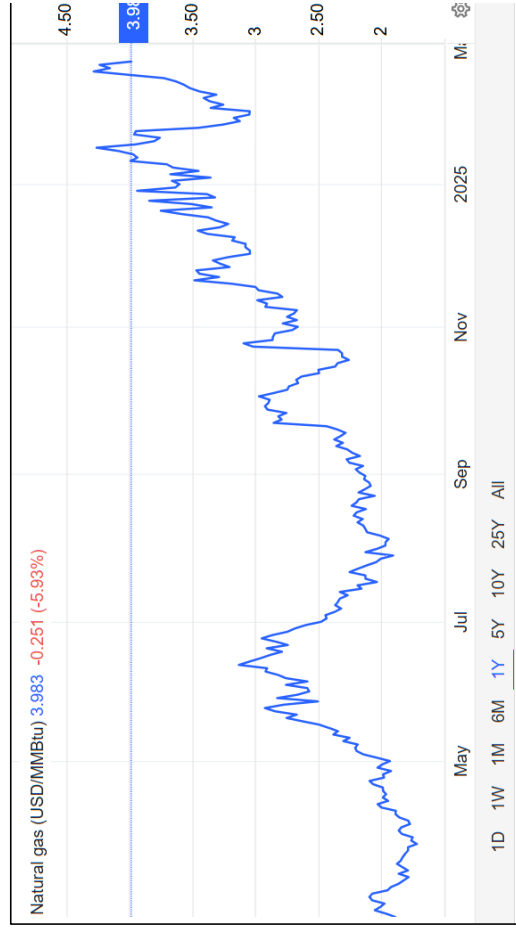
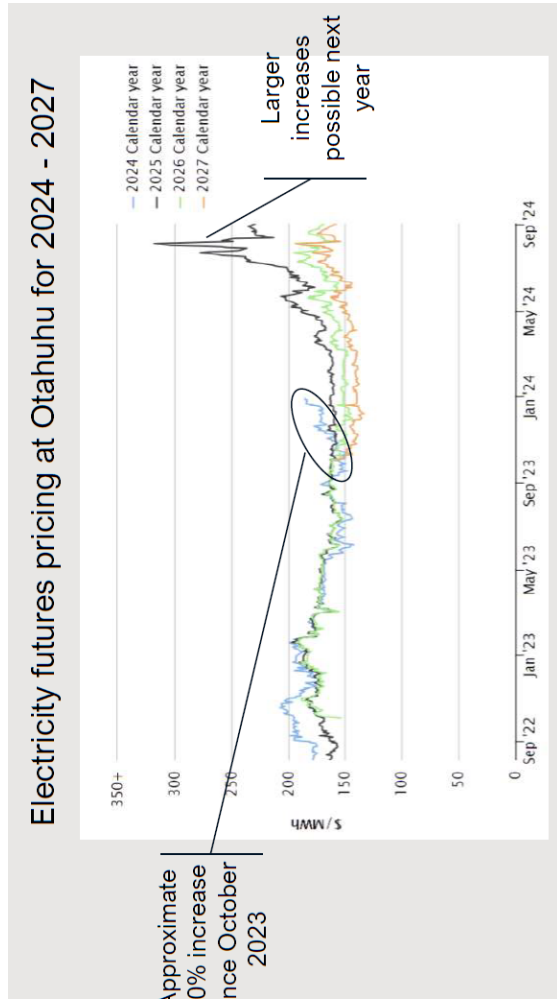
# Local board collective budget position



| Cost pressures, revenue pressures, mitigations |                                       |          |
|--|---------------------------------------|----------|
| Cost pressures                                 | Full Facilities scheduled maintenance | \$9.1m   |
|  | Utilities (Electricity/Gas)           | \$5.2m   |
|  | Improved libraries rostering          | \$1.5m   |
| Revenue pressures                              | Pools and Leisure revenue shortfalls  | \$1.9m   |
|  | Venue Hire revenue shortfalls         | \$0.5m   |
|  | Leasing improvements                  | (\$0.6m) |
| Total 21 local boards                          |                                       | \$17.6m  |



# Utilities pricing graphs



## Local board budget position

| LB Cost pressure             | 2025/2026             |      | Fairer Funding |              | Additional                    |                | Remaining cost pressure |
|------------------------------|-----------------------|------|----------------|--------------|-------------------------------|----------------|-------------------------|
|                              | baseline OPEX funding | OPEX | top up         | \$34.6m OPEX | Total net OPEX cost pressures | OPEX available |                         |
| Albert-Eden                  | 10.7                  |      | 3.7            |              | 2.5                           | 1.2            |                         |
| Devonport-Takapuna           | 9.6                   |      | 0.0            |              | 0.5                           |                | 0.5                     |
| Franklin                     | 13.2                  |      | 3.3            |              | 1.1                           | 2.2            |                         |
| Great Barrier                | 1.7                   |      | 1.1            |              | -0.0                          | 1.2            |                         |
| Henderson-Massey             | 20.8                  |      | 0.0            |              | 1.0                           |                | 1.0                     |
| Hibiscus and Bays            | 14.5                  |      | 1.3            |              | 0.8                           | 0.5            |                         |
| Howick                       | 21.2                  |      | 0.1            |              | 1.0                           |                | 0.9                     |
| Kaipatiki                    | 11.0                  |      | 2.1            |              | 1.0                           | 1.1            |                         |
| Mangere-Otahuhu              | 16.1                  |      | 0.0            |              | 1.0                           |                | 1.0                     |
| Manurewa                     | 10.8                  |      | 5.8            |              | 0.8                           | 5.1            |                         |
| Maungakiekie-Tamaki          | 13.4                  |      | 0.8            |              | 0.5                           | 0.3            |                         |
| Orakei                       | 11.4                  |      | 1.0            |              | 0.2                           | 0.8            |                         |
| Otara-Papatoetoe             | 15.9                  |      | 0.0            |              | 1.3                           |                | 1.3                     |
| Papakura                     | 12.5                  |      | 0.0            |              | 0.7                           |                | 0.7                     |
| Puketapapa                   | 8.0                   |      | 2.4            |              | 1.7                           | 0.8            |                         |
| Rodney                       | 10.3                  |      | 8.0            |              | 0.0                           | 8.0            |                         |
| Upper Harbour                | 12.0                  |      | 0.0            |              | 0.9                           |                | 0.9                     |
| Waiheke                      | 4.6                   |      | 1.0            |              | 0.1                           | 0.8            |                         |
| Waitakere Ranges             | 8.7                   |      | 0.4            |              | 0.1                           | 0.3            |                         |
| Waitemata                    | 16.8                  |      | 0.0            |              | 0.6                           |                | 0.6                     |
| Whau                         | 10.3                  |      | 3.4            |              | 1.8                           | 1.6            |                         |
| <b>Total 21 local boards</b> | <b>253.4</b>          |      | <b>34.6</b>    |              | <b>17.6</b>                   | <b>23.9</b>    | <b>6.9</b>              |

## Summary:

After addressing cost-pressures, \$24m FF top-ups would remain across 13 local boards.

\$6.9m cost pressures across 8 local boards not covered by FF top-ups.



## Local board budget position (updated with 2024/2025 LDI opex for comparison)

| LB Cost pressure             | 2025/2026 baseline OPEX funding | LDI opex (2024/2025) included in baseline OPEX for 2025/2026 | Fairer Funding \$34.6m top up | Total net OPEX cost pressures | Additional OPEX available | Remaining cost pressure |
|------------------------------|---------------------------------|--|-------------------------------|-------------------------------|---------------------------|-------------------------|
| Albert-Eden                  | 10.7                            | 1.5  | 3.7                           | 2.5                           | 1.2                       |                         |
| Devonport-Takapuna           | 9.6                             | 1.3  | 0.0                           | 0.5                           |                           | 0.5                     |
| Franklin                     | 13.2                            | 1.5  | 3.3                           | 1.1                           | 2.2                       |                         |
| Great Barrier                | 1.7                             | 0.6  | 1.1                           | -0.0                          | 1.2                       |                         |
| Henderson-Massey             | 20.8                            | 1.9  | 0.0                           | 1.0                           |                           | 1.0                     |
| Hibiscus and Bays            | 14.5                            | 1.6  | 1.3                           | 0.8                           | 0.5                       |                         |
| Howick                       | 21.2                            | 2.2  | 0.1                           | 1.0                           |                           | 0.9                     |
| Kaipatiki                    | 11.0                            | 1.3  | 2.1                           | 1.0                           | 1.1                       |                         |
| Mangere-Otahuhu              | 16.1                            | 1.9  | 0.0                           | 1.0                           |                           | 1.0                     |
| Manurewa                     | 10.8                            | 1.6  | 5.8                           | 0.8                           | 5.1                       |                         |
| Maungakiekie-Tamaki          | 13.4                            | 1.3  | 0.8                           | 0.5                           | 0.3                       |                         |
| Orakei                       | 11.4                            | 1.3  | 1.0                           | 0.2                           | 0.8                       |                         |
| Otara-Papatoetoe             | 15.9                            | 1.6  | 0.0                           | 1.3                           |                           | 1.3                     |
| Papakura                     | 12.5                            | 1.4  | 0.0                           | 0.7                           |                           | 0.7                     |
| Puketapapa                   | 8.0                             | 0.9  | 2.4                           | 1.7                           | 0.8                       |                         |
| Rodney                       | 10.3                            | 1.8  | 8.0                           | 0.0                           | 8.0                       |                         |
| Upper Harbour                | 12.0                            | 1.1  | 0.0                           | 0.9                           |                           | 0.9                     |
| Waiheke                      | 4.6                             | 0.7  | 1.0                           | 0.1                           | 0.8                       |                         |
| Waitakere Ranges             | 8.7                             | 1.2  | 0.4                           | 0.1                           | 0.3                       |                         |
| Waitemata                    | 16.8                            | 1.4  | 0.0                           | 0.6                           |                           | 0.6                     |
| Whau                         | 10.3                            | 1.3  | 3.4                           | 1.8                           | 1.6                       |                         |
| <b>Total 21 local boards</b> | <b>253.4</b>                    | <b>29.3</b>  | <b>34.6</b>                   | <b>17.6</b>                   | <b>23.9</b>               | <b>6.9</b>              |

This table includes each local board's LDI OPEX funding for 2024/2025 for comparison.

Supplementary to slide 8 of the presentation to LB Chairs Briefing and LB workshops

# Waiheke local board

Waiheke LB net operating funding (OPEX)

■ Increase ■ Decrease ■ Total



| Cost pressures, revenue pressures, mitigations |                                       |                   |
|--|---------------------------------------|-------------------|
| Cost pressure                                  | Full Facilities scheduled maintenance | \$0.14 million    |
|  | Utilities                             | \$0.04 million    |
|  | Libraries                             | \$0.02 million    |
| Revenue pressure                               | Pools and Leisure revenue             | \$0.00 million    |
|  | Venue Hire revenue                    | \$0.00 million    |
|  | Leasing improvements                  | (\$ 0.06 million) |
| Total  |                                       | \$0.14 million    |



## Addressing local cost pressures with additional options

- Fairer Funding – local boards have funding envelopes based on equity. 13 local boards received additional OPEX to support a transition, 8 local boards did not.
- There is a need to address cost pressures for Annual Budget 2025/2026.
- Fulsome advice on strategic change options and opportunities across local services that can be implemented in time to address cost pressures will not be ready for the 2025/2026 financial year, and there may be a need for additional options to support local boards in the interim.
- Without additional options it is unlikely that local boards without sufficient new funding to offset the new emerging cost pressures will be able to manage these within existing funding levels.
- To support a smoother transition to Fairer Funding, staff have prepared **additional options for managing local cost pressures for 2025/2026** – first presented to the Joint Governance Working Party on 14 February 2025.







## Resolution passed by JGWP February 2025

Resolution number JGWPC/2025/4

MOVED by Chairperson J Fairey, seconded by Deputy Chairperson C Handley:

**That the Joint Governance Working Party:**

- a) **tono / request advice on both an interim approach for FY25/26 to aid transition to Fairer Funding and an enduring solution for future financial years, noting initial advice on multiboard services which could address some of the transition issues will be coming to the April meeting of the JGWP but not in time for FY25/26**
- b) **tuhi tīpkoa / note the three identified options as potential ways to address local board cost pressures in the short term: Local boards manage within existing local board funding envelopes; recalibration of the \$35 million operating funding increase for 2025/2026; and seeking additional funding to accommodate cost pressures including utilizing the Delivering Differently budget**
- c) **tono / request that staff seek formal local board feedback on matters relating to local board cost pressures and report back to the Joint Governance Working Party in April 2025, to support a recommendation to the Governing Body for Annual Budget 2025/2026.**

**CARRIED**



## Summary of options

**Option 1:** Manage within existing LB funding envelopes with support from staff

**Option 2:** Recalibration of the allocation of the \$35 million operating funding increase for local boards

**Option 3:** Provide additional funding for local services to accommodate cost pressures

A combination of these options is likely to be required.



Option 1: Local boards manage within existing local board funding envelopes, with support from staff to find efficiencies and enhance revenue for asset-based services

Under this 'status quo' approach, local boards would address cost pressures by:

- Utilising new operating funding (share of \$35m top-up funding)
- Adopting and seeking staff on opportunities which can be implemented for 2025/2026 to increase revenue or reduce costs
- Working with staff to seek cost efficiencies and revenue enhancements during the year – as part of their day-to-day operational management of these services.

#### Risks and impacts

- Advice not fully ready and implementable across the full local board service portfolio for 2025/2026.
- Available advice may be limited to those tailored to local priorities and reducing these will impact the delivery of local board plan outcomes.
- May not align with the principle of no local board being worse off in its service levels in the first year of transition.



## Option 1: Local board financial position

| LB Cost pressure             | 2025/2026<br>baseline OPEX<br>funding | Fairer Funding<br>\$34.6m OPEX<br>top up | Total net OPEX<br>cost pressures | Additional<br>OPEX<br>available | Remaining<br>cost pressure |
|------------------------------|---------------------------------------|--|----------------------------------|---------------------------------|----------------------------|
| Albert-Eden                  | 10.7                                  | 3.7                                      | 2.5                              | 1.2                             |                            |
| Devonport-Takapuna           | 9.6                                   | 0.0                                      | 0.5                              |                                 | 0.5                        |
| Franklin                     | 13.2                                  | 3.3                                      | 1.1                              | 2.2                             |                            |
| Great Barrier                | 1.7                                   | 1.1                                      | -0.0                             | 1.2                             |                            |
| Henderson-Massey             | 20.8                                  | 0.0                                      | 1.0                              |                                 | 1.0                        |
| Hibiscus and Bays            | 14.5                                  | 1.3                                      | 0.8                              | 0.5                             |                            |
| Howick                       | 21.2                                  | 0.1                                      | 1.0                              |                                 | 0.9                        |
| Kaipatiki                    | 11.0                                  | 2.1                                      | 1.0                              | 1.1                             |                            |
| Mangere-Otahuhu              | 16.1                                  | 0.0                                      | 1.0                              |                                 | 1.0                        |
| Manurewa                     | 10.8                                  | 5.8                                      | 0.8                              | 5.1                             |                            |
| Maungakiekie-Tamaki          | 13.4                                  | 0.8                                      | 0.5                              | 0.3                             |                            |
| Orakei                       | 11.4                                  | 1.0                                      | 0.2                              | 0.8                             |                            |
| Otara-Papatoetoe             | 15.9                                  | 0.0                                      | 1.3                              |                                 | 1.3                        |
| Papakura                     | 12.5                                  | 0.0                                      | 0.7                              |                                 | 0.7                        |
| Puketapapa                   | 8.0                                   | 2.4                                      | 1.7                              | 0.8                             |                            |
| Rodney                       | 10.3                                  | 8.0                                      | 0.0                              | 8.0                             |                            |
| Upper Harbour                | 12.0                                  | 0.0                                      | 0.9                              |                                 | 0.9                        |
| Waiheke                      | 4.6                                   | 1.0                                      | 0.1                              | 0.8                             |                            |
| Waitakere Ranges             | 8.7                                   | 0.4                                      | 0.1                              | 0.3                             |                            |
| Waitemata                    | 16.8                                  | 0.0                                      | 0.6                              |                                 | 0.6                        |
| Whau                         | 10.3                                  | 3.4                                      | 1.8                              | 1.6                             |                            |
| <b>Total 21 local boards</b> | <b>253.4</b>                          | <b>34.6</b>                              | <b>17.6</b>                      | <b>23.9</b>                     | <b>6.9</b>                 |

Under option 1, after addressing cost-pressures there would be \$23.9m FF top-ups remaining across 13 local boards.

8 local boards without a top-up will continue to have a \$6.9m cost pressure to manage within their funding envelope.



Option 2: Recalibration of the allocation of the \$35 million operating funding increase for local boards in 2025/2026

Under this approach, a portion of the \$35m new operating funding for 2025/2026 could be used as temporary support for local boards unable to fully offset cost pressures.

- Allocation of the \$35m to individual local boards may change compared to LTP
- A one-year recalibration continues to make progress towards funding equity over 4 years
- No impact to rates
- Noting some of the \$35m additional funding may be unused if insufficient new, implementable options are identified

#### Risks and impacts

- Funding equity gap for 2025/2026 slightly larger, departure from LB Funding Policy 2025
- A one-year approach - local boards may have cumulative cost pressures to solve in FY26/27
- Continued application slows progress to significant funding equity
- Perceived retreat on historical commitments through the LTP for individual local boards



## Option 2: Local board financial position (100% cost pressure coverage)

| Scenario: 100% cost pressure funded from \$34.6m FF OPEX top up | 2025/2026 baseline OPEX funding | 100% cost pressures covered | FF top up under 100% coverage | Net OPEX position |
|---|---------------------------------|-----------------------------|-------------------------------|-------------------|
| Albert-Eden   | 10.7                            | 2.5                         | 1.9                           | 15.0              |
| Devonport-Takapuna  | 9.6                             | 0.5                         | 0.0                           | 10.1              |
| Franklin  | 13.2                            | 1.1                         | 1.2                           | 15.4              |
| Great Barrier   | 1.7                             | 0.0                         | 0.7                           | 2.4               |
| Henderson-Massey  | 20.8                            | 1.0                         | 0.0                           | 21.8              |
| Hibiscus and Bays   | 14.5                            | 0.8                         | 0.0                           | 15.4              |
| Howick  | 21.2                            | 1.0                         | 0.0                           | 22.1              |
| Kaipatiki   | 11.0                            | 1.0                         | 0.5                           | 12.6              |
| Mangere-Otahuhu   | 16.1                            | 1.0                         | 0.0                           | 17.1              |
| Manurewa  | 10.8                            | 0.8                         | 3.8                           | 15.3              |
| Maungakiekie-Tamaki   | 13.4                            | 0.5                         | 0.0                           | 13.8              |
| Orakei  | 11.4                            | 0.2                         | 0.0                           | 11.6              |
| Otara-Papatoetoe  | 15.9                            | 1.3                         | 0.0                           | 17.3              |
| Papakura  | 12.5                            | 0.7                         | 0.0                           | 13.2              |
| Puketapapa  | 8.0                             | 1.7                         | 1.1                           | 10.7              |
| Rodney  | 10.3                            | 0.0                         | 5.7                           | 16.1              |
| Upper Harbour   | 12.0                            | 0.9                         | 0.0                           | 13.0              |
| Waiheke   | 4.6                             | 0.1                         | 0.3                           | 5.0               |
| Waitakere Ranges  | 8.7                             | 0.1                         | 0.0                           | 8.9               |
| Waitemata   | 16.8                            | 0.6                         | 0.0                           | 17.4              |
| Whau  | 10.3                            | 1.8                         | 1.7                           | 13.8              |
| <b>Total 21 local boards</b>                                    | <b>253.4</b>                    | <b>17.6</b>                 | <b>17.0</b>                   | <b>288.2</b>      |

Under option 2, after addressing the full \$17.6m cost pressure, the remaining \$17m top-up would be distributed in line with the equitable funding method in the Local Board Funding Policy 2025.



Option 3: Provide additional funding for local services to accommodate cost pressures to be either funded by higher rates increases or savings for other activities

Under this approach, the Governing Body could provide additional funding for local services.

- This could be achieved within existing overall LTP funding levels from:
  - Improvements in LTP assumptions, such as interest rates, depreciation costs
  - Balancing funding levels across a wider range of council services, including savings from other activities
- The Governing Body has the flexibility to make minor adjustments to rates, however the political direction is clear that higher rates must be a last resort.

#### Risks and impacts

- Could impact on other services if funding is re-allocated
- Inequitably allocating additional funding to local boards departs from LB Funding Policy 2025 and slows progress towards funding equity





# Improvements to cost allocation and budget accuracy

Some net-zero transfers between Regional and individual Local Boards are needed to more accurately reflect the full cost and funding required to deliver local community services at a Local Board level.

Approximately \$25 million in regional to local funding movements are needed to align costs and budgets to the relevant activity and governance decision maker.

- There is no impact to council's overall finances from these changes, however this does impact relative local board funding equity.
- There is no impact to levels of service being delivered in local board areas.

## Transfers from Regional to Local boards- \$25m

|   |          |
|---|----------|
| Arboriculture and ecological contracts                        | \$10.90m |
| Community Wellbeing – centralised costs e.g. staffing         | \$4.15m  |
| Pools and Leisure – centralised costs e.g. staffing, training | \$4.38m  |
| Pools and Leisure – outsourced provider contracts             | \$3.95m  |
| Parks and Community Facilities – FFC scheduled costs          | \$2.07m  |
| Total 21 local boards   | \$25.45m |

## Impact of net zero re-baseline and transfers

| Net opex (\$m)      | LTP year 2<br>OPEX funding | Community<br>wellbeing | Parks &<br>community<br>facilities | Pools and<br>Leisure | Total      | OPEX funding<br>after transfers<br>and rebaselining |
|---------------------|----------------------------|------------------------|------------------------------------|----------------------|------------|---|
| Regional            |                            | -4.1                   | -13.0                              | -8.3                 | -25.4      |   |
| Albert-Eden         | 14.4                       | 0.1                    | 1.2                                | 0.6                  | 1.9        | 16.3  |
| Devonport-Takapuna  | 9.6                        | -0.1                   | 0.5                                | 0.1                  | 0.5        | 10.2  |
| Franklin            | 16.4                       | 0.1                    | 0.6                                | 0.8                  | 1.5        | 17.9  |
| Great Barrier       | 2.8                        | 0.0                    | 0.1                                |                      | 0.1        | 2.9   |
| Henderson-Massey    | 20.8                       | 0.2                    | 0.9                                | 2.1                  | 3.2        | 24.0  |
| Hibiscus and Bays   | 15.9                       | 0.1                    | 0.5                                | 0.6                  | 1.2        | 17.0  |
| Howick              | 21.2                       | -0.4                   | 1.0                                | 0.5                  | 1.0        | 22.2  |
| Kaipatiki           | 13.2                       | 0.0                    | 0.7                                | 0.8                  | 1.5        | 14.6  |
| Mangere-Otahuhu     | 16.1                       | 0.8                    | 0.6                                | 0.7                  | 2.1        | 18.1  |
| Manurewa            | 16.6                       | 0.5                    | 0.4                                | 0.6                  | 1.5        | 18.2  |
| Maungakiekie-Tamaki | 14.2                       | 0.0                    | 0.8                                | 1.1                  | 1.9        | 16.0  |
| Orakei              | 12.4                       | 0.2                    | 1.0                                | 0.1                  | 1.3        | 13.7  |
| Otara-Papatoetoe    | 15.9                       | 0.6                    | 0.5                                | 0.4                  | 1.4        | 17.4  |
| Papakura            | 12.5                       | 0.2                    | 0.3                                | -0.7                 | -0.2       | 12.4  |
| Puketapapa          | 10.4                       | -0.1                   | -0.1                               | 0.4                  | 0.2        | 10.6  |
| Rodney              | 18.3                       | 0.2                    | 0.8                                |                      | 1.0        | 19.3  |
| Upper Harbour       | 12.0                       | 0.7                    | 0.9                                | 0.1                  | 1.7        | 13.7  |
| Waiheke             | 5.6                        | 0.1                    | 0.2                                |                      | 0.3        | 5.9   |
| Waitakere Ranges    | 9.1                        | 0.1                    | 0.6                                |                      | 0.7        | 9.8   |
| Waitemata           | 16.8                       | 1.0                    | 1.2                                | 0.3                  | 2.6        | 19.4  |
| Whau                | 13.7                       | -0.2                   | 0.2                                |                      | 0.0        | 13.8  |
| <b>Grand Total</b>  | <b>288.0</b>               | <b>0.0</b>             | <b>0.0</b>                         | <b>0.0</b>           | <b>0.0</b> | <b>313.4</b>  |

Includes:

Regional to local

Between local boards

Notable items

- Arb and Eco contracts
- Centralised costs for Pools and Leisure, Libraries
- Realignment of Full Facilities contracts – scheduled costs
- Cost increases for contracted Pools and Leisure sites

## Next Steps

- Report to March business meetings to seek local board feedback to Joint Governance Working Party on options to manage local board cost pressures
- Staff will seek a Joint Governance Working Party recommendation to the Governing Body as part of Annual Budget 2025/2026 decisions.





# Funding growth infrastructure

## Proposed Government reforms

### Contributions Policy 2025

Governing Body Workshop

5 March 2025

Item 3

Attachment C



## Going for Housing Growth

- **Objectives:**
  - Increase affordable housing
  - Improve living conditions for renters and homeowners
  - Support productivity, economic growth and job creation

- **Three pillars**

Freeing up  
land for  
development  
and removing  
unnecessary  
planning  
barriers

Improving  
infrastructure  
funding and  
financing

Providing  
incentives for  
communities  
and councils  
to support  
growth







# Pillar 2

## Government announcements on 28 February:

- Development levies
- Updates to IFF and targeted rates



## Development levies

- DCs can't recover costs outside areas where growth and infrastructure planned
- Developer levies recover aggregate growth share of costs planned or not
- Single average levy for (transport, stormwater, parks, community facilities) across urban area
- Higher charges can be set for areas with particularly high-cost infrastructure
- Out of zone development can have separate charges set
- Third party funding can be used for non-growth component at funder discretion
- Regulatory oversight applying standard national methodology for calculation



## Updates to IFF Act and targeted rates

- **Infrastructure Funding and Financing Act**
  - Streamlined development and approval process
  - Making it easier for landowner/developer proposals where they are the subject of the levy
- **Targeted rates**
  - Allowing rates to be set based on date of creation of a rating unit



## Timeline

- Bills introduced September 2025
- Enacted mid 2026
- Development levies introduced with 2027 LTPs



## Potential impacts on Auckland Council

Overall approach seeks to address a number of issues raised by Auckland Council and wider sector

- Provides improved certainty for both council and developers
- Mechanism to charge development in areas where investment is not yet fully planned



## Further details to come

- Will full-development approach to required infrastructure and expected development be taken?
- How much specificity will be required to establish aggregate costs of growth?
- Will regulatory regime replace testing and policy development through courts?



## Next steps

- Staff to continue engagement with government officials as policy fleshed out and legislation developed
- Contributions Policy will still be required for at least next two years – continue with updates and improvements





- **Consultation ran from 30 Sep to 15 Nov**
- **147 submissions received**
- **Memo on submission themes distributed to all elected members on 13 February**



## Consultation

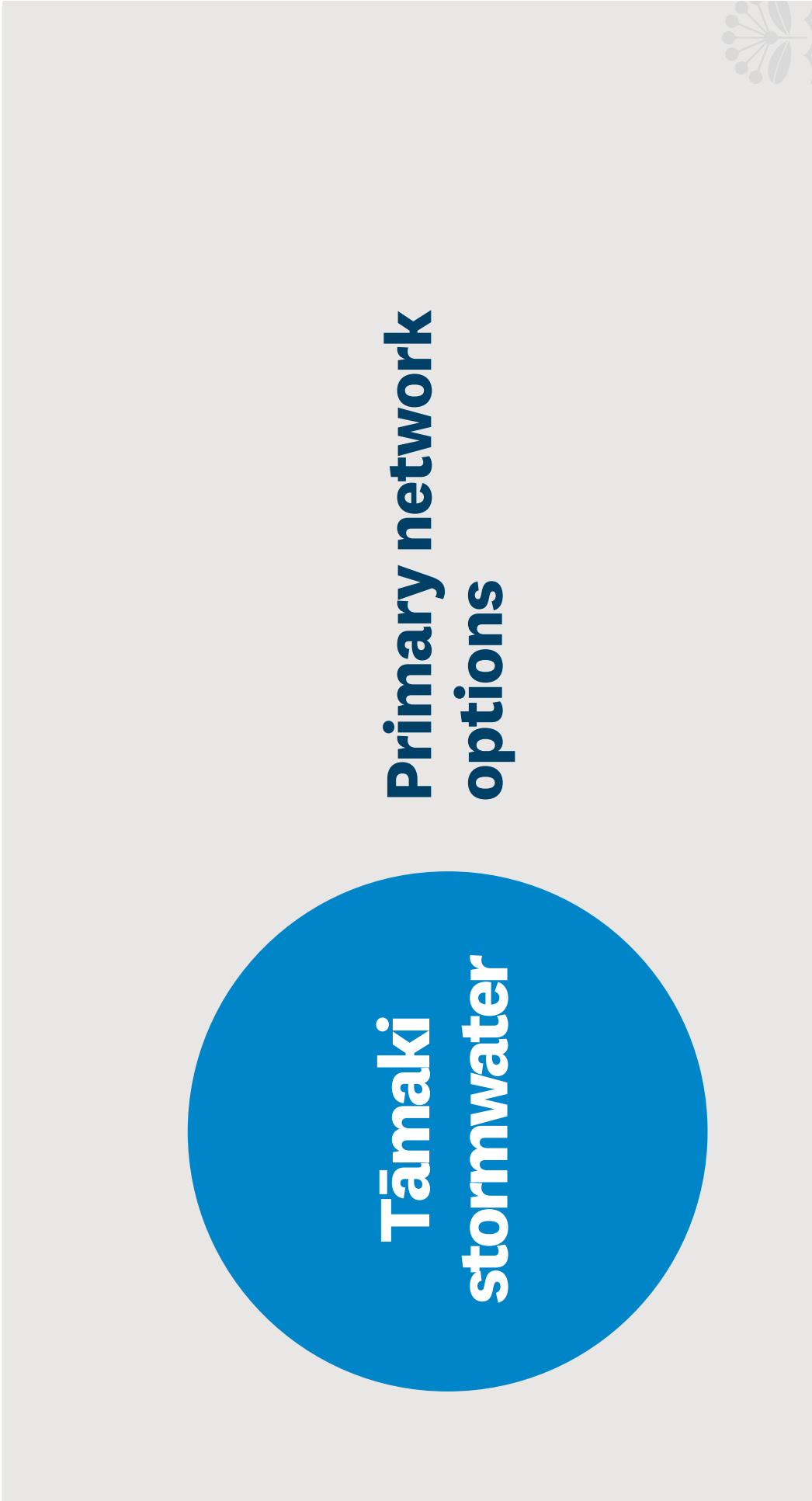
## **Consultation issues for consideration**

- Tāmaki stormwater
- North-west funding areas
- Footpaths and safety features in AHP areas
- Drury cycleway

## Other consultation themes

- Opposition to long-term view
  - Policy decision of the council to match long-term cost with long-term growth to fairly recover costs
- Dispute of impact on house prices
  - Economic analysis provided with consultation material
- Issues with data or calculations
  - Being addressed by staff prior to your decision-making
- Requests for more collaboration with developers
  - Working together on options to accelerate infrastructure
  - Area-based collaboration - e.g. Franklin





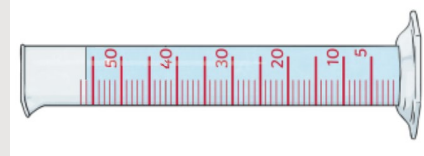
# Tāmaki is growing quickly



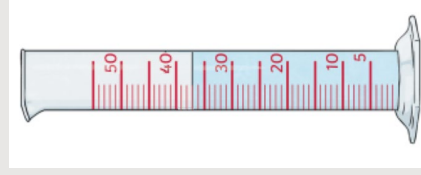
- Household numbers are expected to increase 2.5 times
- Impervious Surface Area (ISA) is expected to increase from 45% to 60%

## What is in the Stormwater DC Policy

- Developers raised concerns about scale of investment, cost and DCs, and share to growth against share to existing properties (ratepayers)
- Catchment scale projects (\$70m) that address flood mitigation and water quality improvements (such as the Omaru Creek/Maybury Reserve) will remain in the proposed DC policy
- Decision needed on a level of service for the piped stormwater network (primary drainage system)
- The piped network manages drainage from sites and roads in frequent to medium sized storms – not extreme flood events



**An extreme storm has a 1% chance of happening each year (or 1 in 100)**  
**In Tamaki this is equivalent to 56mm of rain falling in 1hr.**



**A medium sized storm has a 10% chance of happening each year (or 1 in 10).**  
**In Tamaki this is equivalent to 37mm of rain falling in 1hr**



















































































































