



Date: Thursday, 6 March 2025
Time: 10:00 am
Meeting Room: Howick Local Board Meeting Room
Venue: Library Complex
7 Aylesbury Street
Pakuranga

Howick Local Board Workshop

OPEN AGENDA

MEMBERSHIP

Chairperson	Damian Light
Deputy Chairperson	Bo Burns
Members	Katrina Bungard
	David Collings
	Bruce Kendall
	John Spiller
	Mike Turinsky
	Adele White, JP
	Peter Young, JP

Claire Bews
Democracy Advisor

28 February 2025

Contact Telephone: 021 540 216
Email: claire.bews@aucklandcouncil.govt.nz
Website: www.aucklandcouncil.govt.nz

Email Howicklocalboard@aucklandcouncil.govt.nz for a link to join the workshop online

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2	Te Whakapuaki i te Whai Pānga Declaration of Interest	2
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Agenda Items

1 Ngā Tamōtanga | Apologies

At the close of the agenda no apologies had been received.

2 Te Whakapuaki i te Whai Pānga | Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

Local Board Workshop

File No.: CP2025/00301

- Note 1: This workshop has been called by the chairperson in consultation with the staff.
- Note 2: No working party/workshop may reach any decision or adopt any resolution unless specifically delegated to do so.

Te take mō te pūrongo Purpose of the report

1. To present the Howick Local Board workshop agenda for 6 March 2025.

Whakarāpopototanga matua Executive summary

2. Most workshops are open to the public to attend as observers in person or online.
3. Some sessions may not be open to the public. The staff / chairperson decide which sessions are open to the public, depending on the sensitivity of the information being discussed. If a session is not open, a reason will be provided below.
4. Email Howicklocalboard@aucklandcouncil.govt.nz for a link to join the workshop online.
5. Local Board workshops provide an opportunity for local boards to carry out their governance role in the following areas:
 - a) Accountability to the public
 - b) Engagement
 - c) Input to regional decision-making
 - d) Keeping informed
 - e) Local initiative / preparing for specific decisions
 - f) Oversight and monitoring
 - g) Setting direction / priorities / budget.
6. Workshops do not have decision-making authority.
7. Workshops are used to canvass issues, prepare local board members for upcoming decisions and to enable discussion between elected members and staff.
8. Members are respectfully reminded of their Code of Conduct obligations with respect to conflicts of interest and confidentiality.
9. The following will be covered in the workshop:

Session 1 – 10.00am – 11.00am

Note: At this point in proceedings, the workshop will close to the public for the following reasons:

CONFIDENTIAL WORKSHOP ITEM: Howick Local Board Grants Review

This part of the workshop is being held with the public excluded (confidential) as the workshop material contains some sensitive information

Note: At this point in proceedings the workshop will reopen

Session 2 – 11.00am – 12.00pm	
Eastern Busway Update	
Presenter/s:	Siân Pritchard , Alliance Customer & Community Team Manager Andy Gibbard , EBA Construction Manager Fiona Tang , Eastern Busway Alliance Alex Taefu , Eastern Busway Alliance
Purpose:	To provide an update on the Eastern Busway project for February 2024
Governance role:	Keeping informed
Proposed Outcome/s:	Local board members are aware of the Eastern Busway project updates
Attachment/s:	Presentation will be published separately
Break	
Session 3 – 12.30pm – 1.00pm	
Making Space For Water update	
Presenter/s:	Kartik Bhat , Relationship Advisor, Resilience & Infrastructure Elizabeth Johnson , Principal Healthy Waters
Purpose:	To provide updates on Making Space For Water
Governance role:	Setting direction, priorities and budgets
Proposed Outcome/s:	Board members are informed about the developments into the project in Howick
Attachment A:	Making Space For Water update
Session 4 – 1.00pm – 2.00pm	
Local board budget update and cost pressures	
Presenter/s:	Audrey Gan , Lead Financial Advisor
Purpose:	Present the 2025/2026 budget position and cost pressures on the budget
Governance role:	Setting direction, priorities and budgets
Proposed Outcome/s:	The Board are updated and informed on budget pressures that will affect the 2025/2026 budgets, prior to a report coming to the March Business meeting
Attachment B:	Howick Local Board budgets and cost pressures
Session 5 – 2.00pm – 2.30pm	
Direction Setting	
Presenter/s:	Tracey Freeman , Senior Local Board Advisor Matt Fletcher , Local Board Advisor Caron Pascoe , PA/Office Manager
Purpose:	Staff provide updates on reports and events in the next week
Governance role:	Keeping informed
Proposed Outcome/s:	That the local board members are kept informed of upcoming reports to future business meetings

Ngā tāpirihanga Attachments

No.	Title	Page
A	Making Space For Water update	7
B	Howick Local Board budgets and cost pressures	19

Making Space for Water in Howick local board

Elizabeth Johnson – Principal, Healthy Waters

Howick local board workshop – 6 March 2025



Workshop content



PROPERTY
CATEGORISATION



STREAM AND
WATERWAY RESILIENCE



FLOOD INTELLIGENCE



OVERLAND
FLOW PATHS

Property categorisation

3547 homeowners voluntarily opted into the categorisation process regionwide

35 of these are in Howick Local Board, all **category 1**, mostly East Tamaki

Latest update:

<https://ourauckland.aucklandcouncil.govt.nz/news/2025/02/categorisation-update-19-february-2025/>





Stream and waterway resilience

Streams across Cockle Bay and Pakuranga catchments were assessed to understand their condition and vulnerabilities

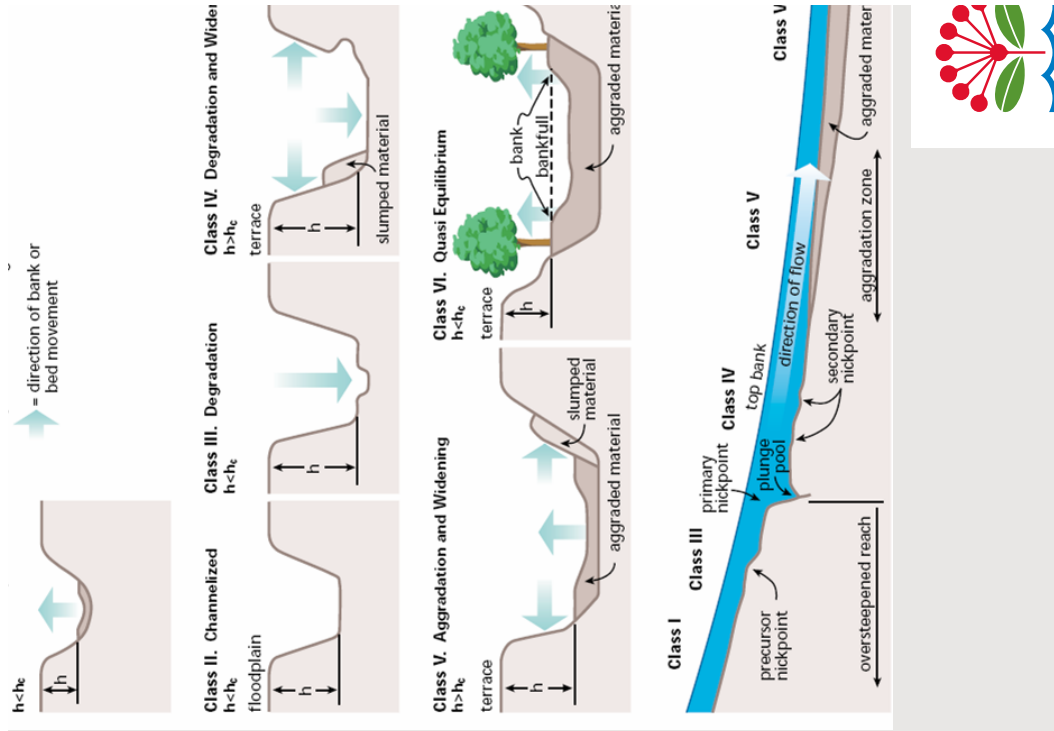
Identified opportunities for improving and maintenance activities

Methodology

- Assessments identify streams' state of change from stable to unstable
- Use a wide range of data from modelling and full stream walks
- Includes condition of stream bank, beds, vegetation, built assets
- Considers impact of different storm events
- Results shared with HWFR for operational, project, and community partnership opportunities

Output

- Understand stream current state and trajectory to inform prioritisation
- Suggested work that could improve the condition in short and long term



Key findings from catchment assessments

- Issues and opportunities are very different between Cockle Bay and Pakuranga
- Overall 16.43km streams in 1959 to 9.8km streams and pipes in 2024
- 93% land is building and roading
- Stream banks are incised and prone to failure, except those with gabion retaining
- Confined stream edge means limited opportunity to naturalise
- Stream constraint limits function in flood

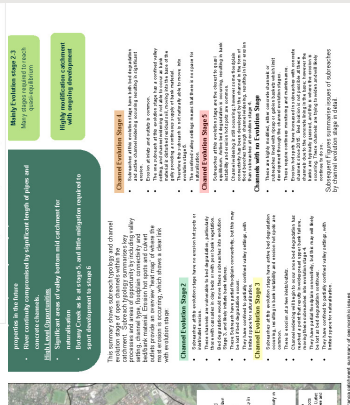
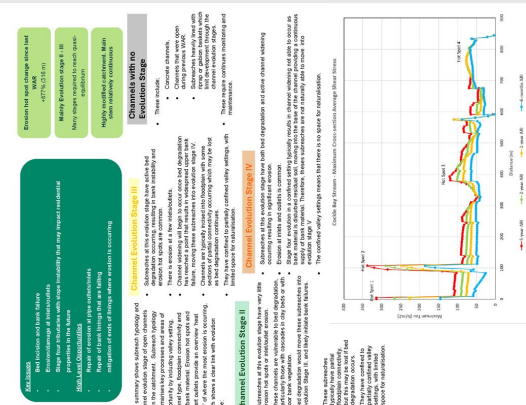
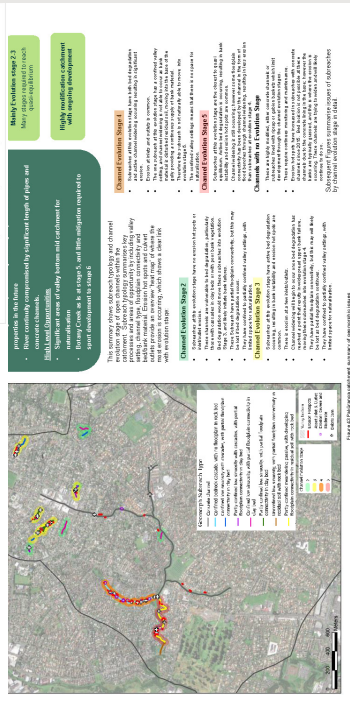
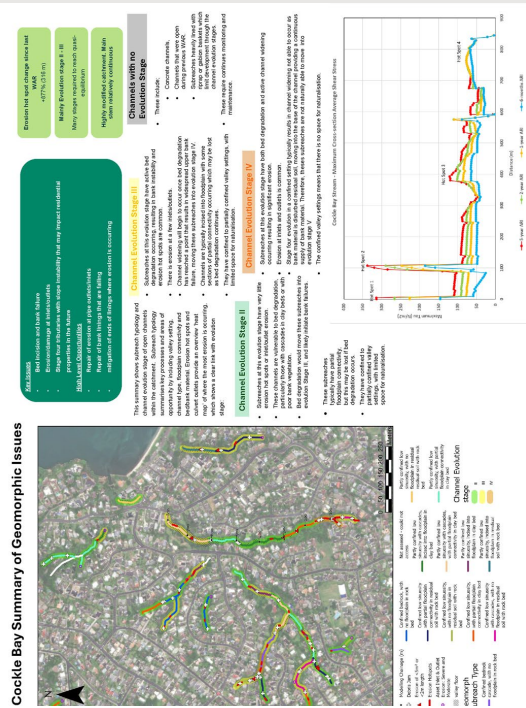


Figure 7 Meilons Bay Channel with DoD areas of elevation loss (blue), showing consistency with erosion hotspots



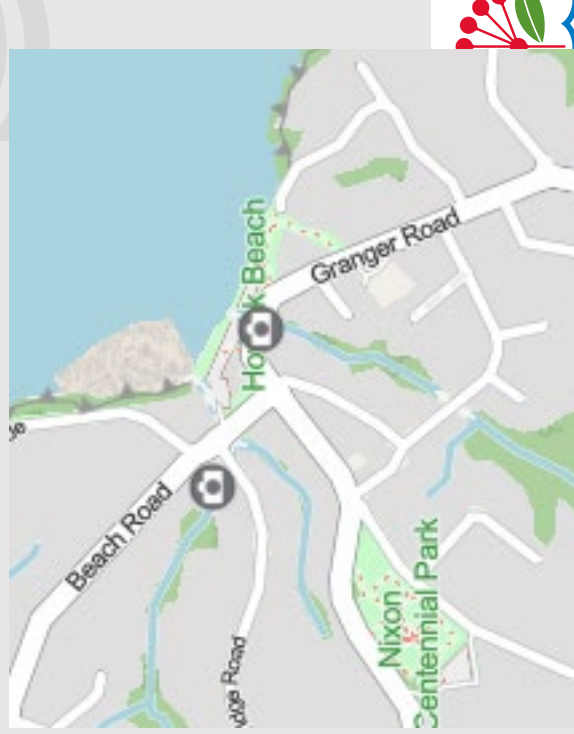
Flood Intelligence “virtual eyes”

Enables quick response, reducing flood risk and maintenance costs

Integrated with AT and AEM systems

3 hot spot cameras in local board area:

- Lloyd Elsmore Park (Along Pakuranga Steam, by community and commercial buildings)
- Uxbridge Road (Along waterway, near outlet to beach)
- Granger Rd (Along waterway, near outlet to beach)



Overland Flow Path Management

- Visit catchments to identify property-level flood risk caused by overland flow path blockage
- Target up to 200 properties per catchment.
- Use secure online form to record information.
- Most residents willing to engage and share flood experience
- Discuss issues at the time with resident, generally voluntary compliance. Partner with Compliance when needed.
- Pakuranga Rd to Bleakhouse Rd area planned for February/March. Letters sent in advance.
- Information available [online](#) including [videos](#) and [translations](#)



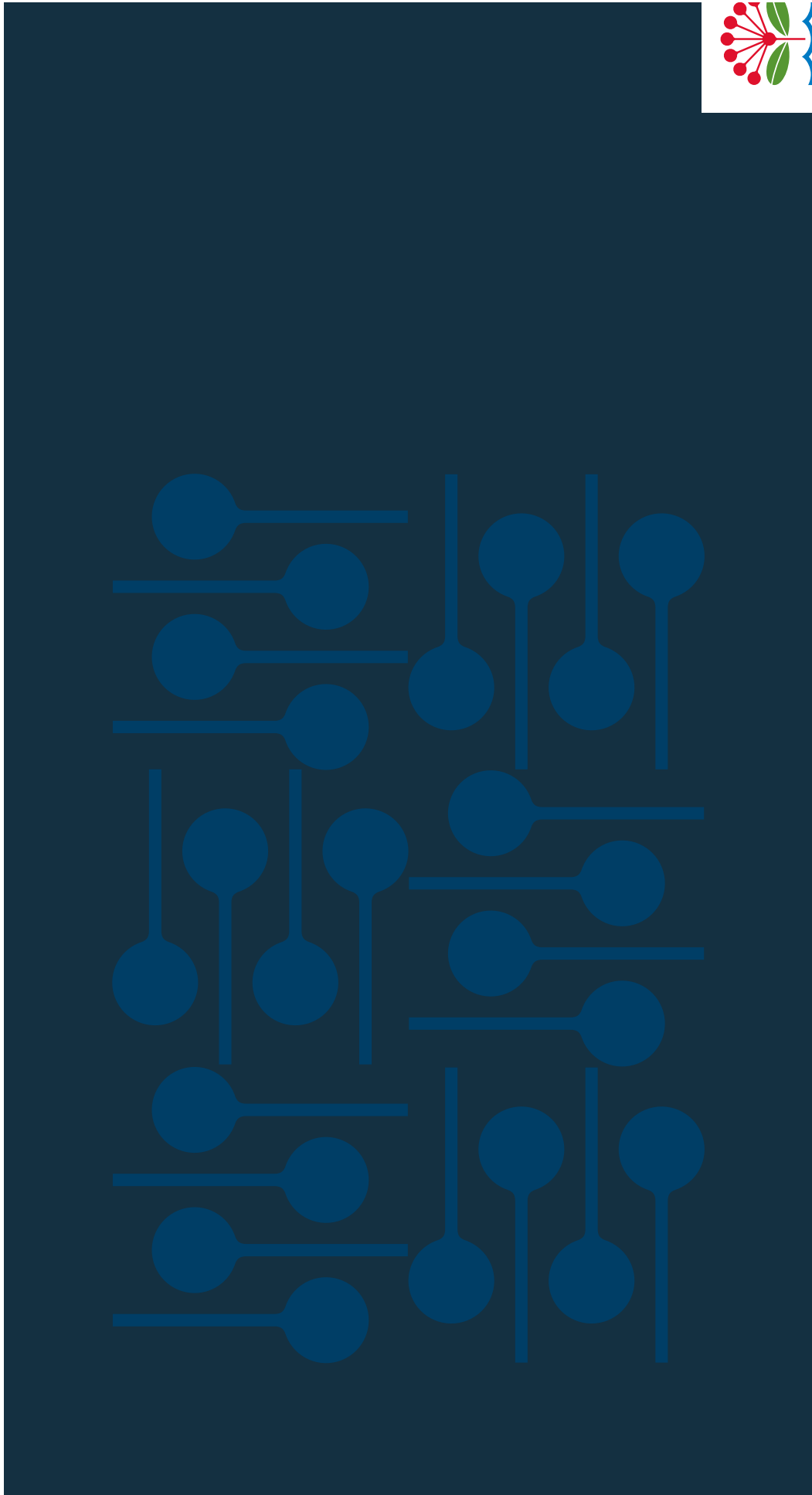
Overland Flow Path Management



Next steps

- Work progressing regionally
- Update quarterly to Transport, Resilience and Infrastructure Committee
- Propose next update to local board for update in August in addition to any other BAU project updates







Local board budget update for cost pressures

Howick local board

March 2025





Purpose of today's workshop

- Present updated financial positions for local boards
- Present options to manage local board cost pressures – in advance of feedback report in March business meeting



Budget refresh process

October-November

- high level review of significant contracts, key assumptions and identification of risks for further review.

November–February

- detailed review of costs, budgets, risks and assumptions.
- updates for further new Information.

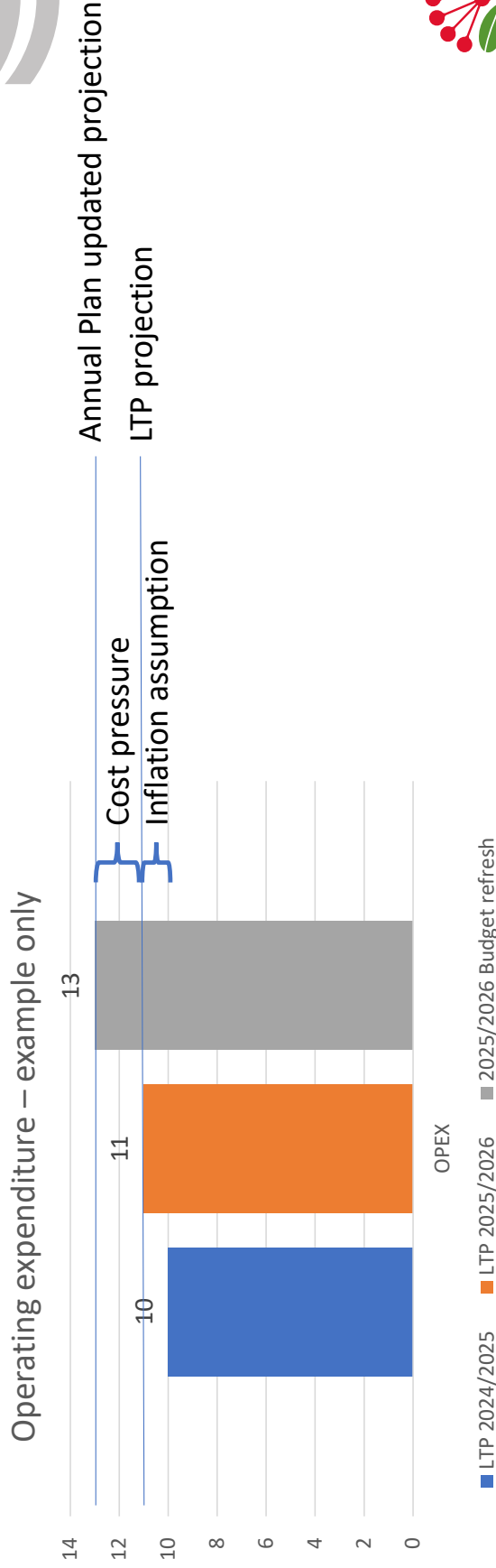


What are (operating) cost pressures?

Operating funding in the LTP included annual projected inflationary increases for costs to deliver services **based on the best available information at the time.**

Cost pressures are **unavoidable cost increases** to deliver existing planned service levels **above these inflation adjusted funding levels based on updated information.**

Under Fairer Funding, **there are no automatic increases to funding levels to meet additional cost increases.**





Themes of cost pressures – Community activity

Unavoidable cost increases to deliver existing, planned levels of service

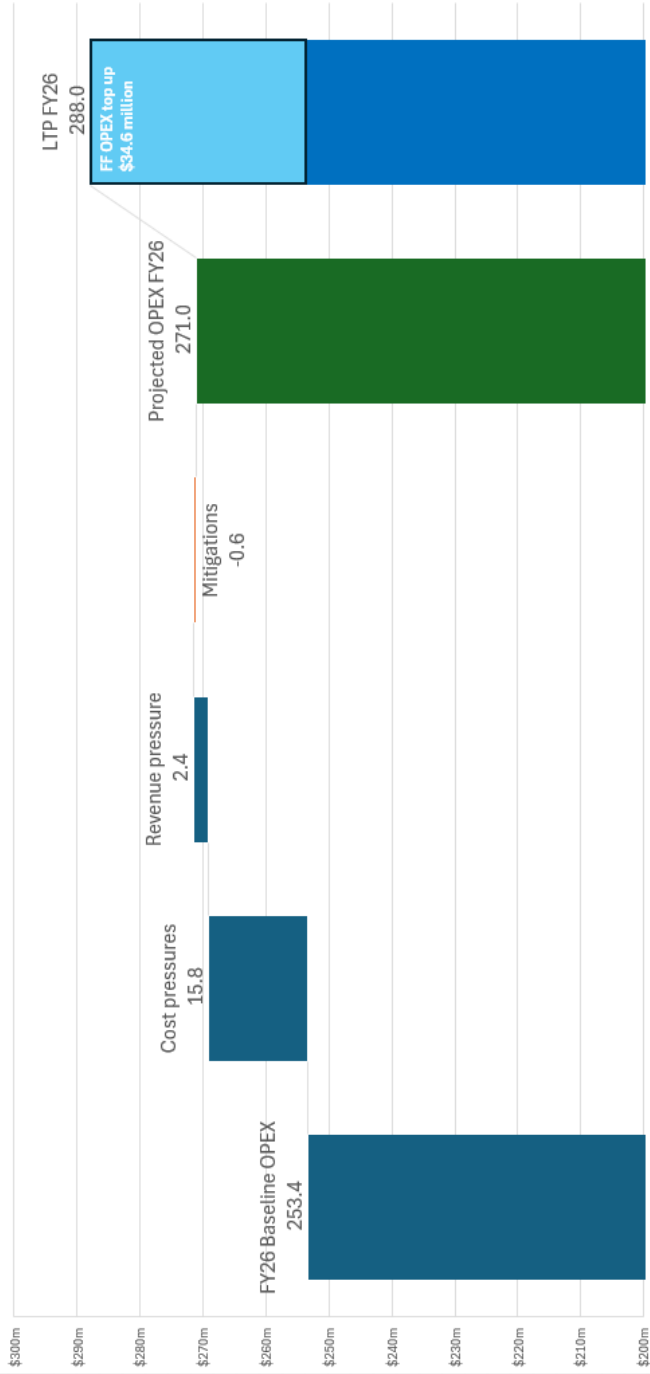


Theme	Description	Examples
Contractual/inflationary cost increases above assumptions	Where the cost of delivering existing and planned levels of service are forecast to unavoidably increase, typically tied to contracts, and are expected to be above projected LTP assumptions.	<p>Utilities price increase.</p> <p>Increases in repairs and maintenance costs – Full facilities contracts.</p>
Implementation of political decisions	<p>Where the Governing Body has made a political decision or commitment which requires additional funding, not planned for in the Long-term Plan 2024-2034.</p> <p>Note: Regional funding for increased cost of new P&L contracts provided.</p>	Implementing a living wage for contracted Pools and Leisure sites.
Improvements to meet planned level of service	Existing levels of funding is insufficient to deliver the planned level of service as agreed with each local board.	Increased staff rostering to reduce the likelihood of unplanned facility closures.
Ongoing challenges to revenue	Operating revenue is a key funding source for local boards. Adjustments may be proposed where a business unit indicates they may not meet the revenue targets set out in the LTP.	Pools and Leisure revenue.

Local board collective budget position

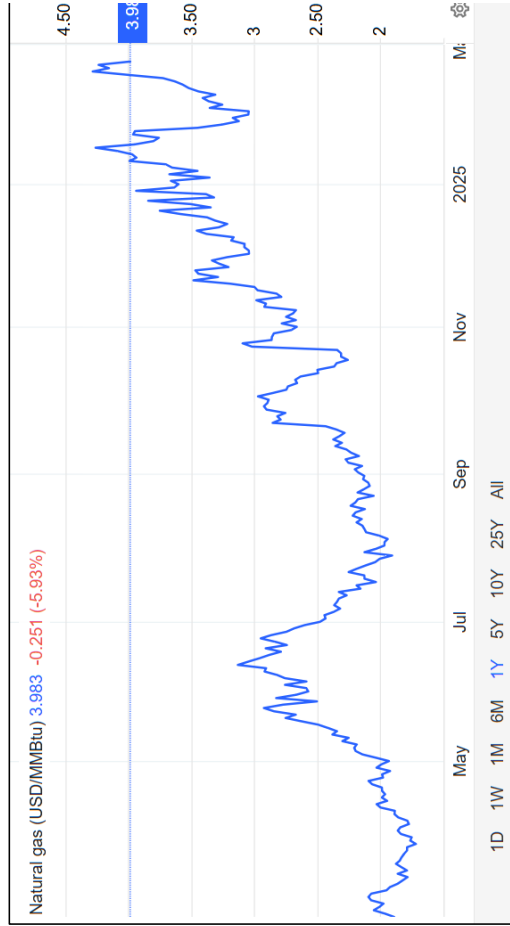
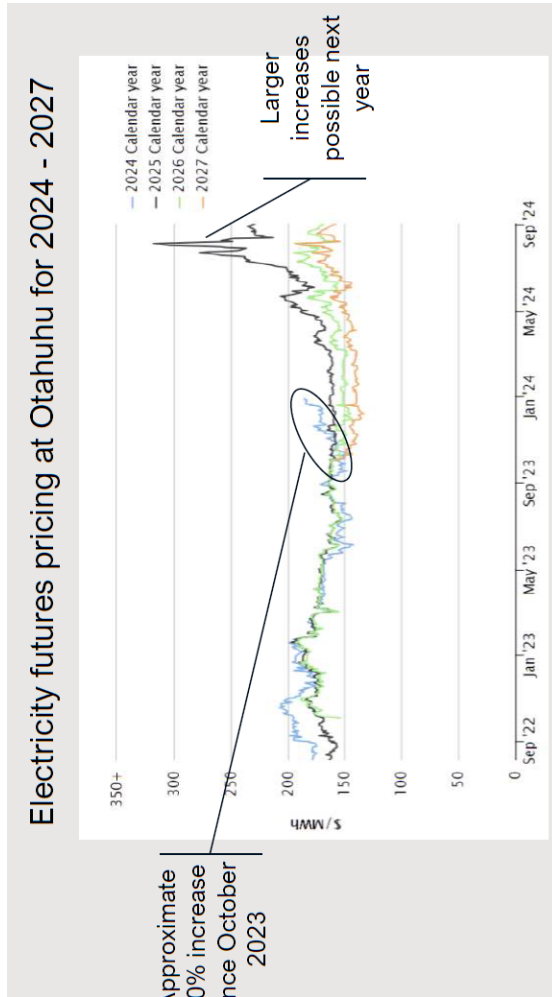
21 Local boards net operating funding (OPEX)

■ Increase ■ Decrease ■ Total



Cost pressures, revenue pressures, mitigations		
Cost pressures	Full Facilities scheduled maintenance	\$9.1m
	Utilities (Electricity/Gas)	\$5.2m
	Improved libraries rostering	\$1.5m
Revenue pressures	Pools and Leisure revenue shortfalls	\$1.9m
	Venue Hire revenue shortfalls	\$0.5m
	Leasing improvements	(\$0.6m)
Total 21 local boards		\$17.6m

Utilities pricing graphs



Local board budget position

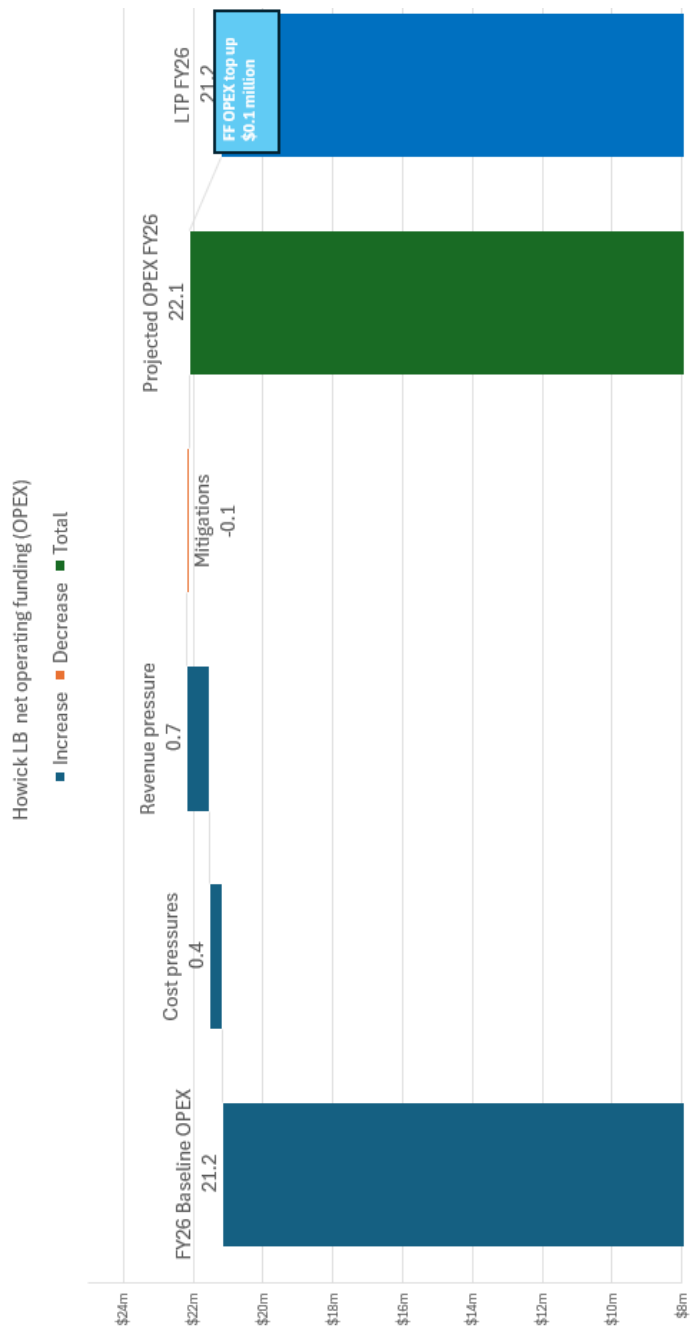
LB Cost pressure	2025/2026 baseline OPEX funding	Fairer Funding \$34.6m OPEX top up	Total net OPEX cost pressures	Additional OPEX available	Remaining cost pressure
Albert-Eden	10.7	3.7	2.5	1.2	
Devonport-Takapuna	9.6	0.0	0.5		0.5
Franklin	13.2	3.3	1.1	2.2	
Great Barrier	1.7	1.1	-0.0	1.2	
Henderson-Massey	20.8	0.0	1.0		1.0
Hibiscus and Bays	14.5	1.3	0.8	0.5	
Howick	21.2	0.1	1.0		0.9
Kaipatiki	11.0	2.1	1.0	1.1	
Mangere-Otahuhu	16.1	0.0	1.0		1.0
Manurewa	10.8	5.8	0.8	5.1	
Maungakiekie-Tamaki	13.4	0.8	0.5	0.3	
Orakei	11.4	1.0	0.2	0.8	
Otara-Papatoetoe	15.9	0.0	1.3		1.3
Papakura	12.5	0.0	0.7		0.7
Puketapapa	8.0	2.4	1.7	0.8	
Rodney	10.3	8.0	0.0	8.0	
Upper Harbour	12.0	0.0	0.9		0.9
Waiheke	4.6	1.0	0.1	0.8	
Waitakere Ranges	8.7	0.4	0.1	0.3	
Waitemata	16.8	0.0	0.6		0.6
Whau	10.3	3.4	1.8	1.6	
Total 21 local boards	253.4	34.6	17.6	23.9	6.9

Summary:

After addressing cost-pressures, \$24m FF top-ups would remain across 13 local boards.

\$6.9m cost pressures across 8 local boards not covered by FF top-ups.

Howick local board



Cost pressures, revenue pressures, mitigations		(\$0.13 million)
Cost pressure	Full Facilities scheduled maintenance	
	Utilities	\$0.39 million
	Libraries	\$0.10 million
Revenue pressure	Pools and Leisure revenue reduction	\$0.68 million
	Venue Hire revenue improvement	(\$0.02 million)
	Leasing improvements	(\$ 0.07 million)
Total		\$0.96 million



Addressing local cost pressures with additional options

- Fairer Funding – local boards have funding envelopes based on equity. 13 local boards received additional OPEX to support a transition, 8 local boards did not.
- There is a need to address cost pressures for Annual Budget 2025/2026.
- Fulsome advice on strategic change options and opportunities across local services that can be implemented in time to address cost pressures will not be ready for the 2025/2026 financial year, and there may be a need for additional options to support local boards in the interim.
- Without additional options it is unlikely that local boards without sufficient new funding to offset the new emerging cost pressures will be able to manage these within existing funding levels.
- To support a smoother transition to Fairer Funding, staff have prepared **additional options for managing local cost pressures for 2025/2026** – first presented to the Joint Governance Working Party on 14 February 2025.



Resolution passed by JGWP February 2025

Resolution number JGWPC/2025/4

MOVED by Chairperson J Fairey, seconded by Deputy Chairperson C Handley:

That the Joint Governance Working Party:

- a) **tono / request advice on both an interim approach for FY25/26 to aid transition to Fairer Funding and an enduring solution for future financial years, noting initial advice on multiboard services which could address some of the transition issues will be coming to the April meeting of the JGWP but not in time for FY25/26**
- b) **tuhi tīpkoa / note the three identified options as potential ways to address local board cost pressures in the short term: Local boards manage within existing local board funding envelopes; recalibration of the \$35 million operating funding increase for 2025/2026; and seeking additional funding to accommodate cost pressures including utilizing the Delivering Differently budget**
- c) **tono / request that staff seek formal local board feedback on matters relating to local board cost pressures and report back to the Joint Governance Working Party in April 2025, to support a recommendation to the Governing Body for Annual Budget 2025/2026.**

CARRIED



Summary of options

Option 1: Manage within existing LB funding envelopes with support from staff

Option 2: Recalibration of the allocation of the \$35 million operating funding increase for local boards

Option 3: Provide additional funding for local services to accommodate cost pressures

A combination of these options is likely to be required.



Option 1: Local boards manage within existing local board funding envelopes, with support from staff to find efficiencies and enhance revenue for asset-based services

Under this 'status quo' approach, local boards would address cost pressures by:

- Utilising new operating funding (share of \$35m top-up funding)
- Adopting and seeking staff on opportunities which can be implemented for 2025/2026 to increase revenue or reduce costs
- Working with staff to seek cost efficiencies and revenue enhancements during the year – as part of their day-to-day operational management of these services.

Risks and impacts

- Advice not fully ready and implementable across the full local board service portfolio for 2025/2026.
- Available advice may be limited to those tailored to local priorities and reducing these will impact the delivery of local board plan outcomes.
- May not align with the principle of no local board being worse off in its service levels in the first year of transition.



Option 1: Local board financial position

LB Cost pressure	2025/2026 baseline OPEX funding	Fairer Funding \$34.6m OPEX top up	Total net OPEX cost pressures	Additional OPEX available	Remaining cost pressure
Albert-Eden	10.7	3.7	2.5	1.2	
Devonport-Takapuna	9.6	0.0	0.5		0.5
Franklin	13.2	3.3	1.1	2.2	
Great Barrier	1.7	1.1	-0.0	1.2	
Henderson-Massey	20.8	0.0	1.0		1.0
Hibiscus and Bays	14.5	1.3	0.8	0.5	
Howick	21.2	0.1	1.0		0.9
Kaipatiki	11.0	2.1	1.0	1.1	
Mangere-Otahuhu	16.1	0.0	1.0		1.0
Manurewa	10.8	5.8	0.8	5.1	
Maungakiekie-Tamaki	13.4	0.8	0.5	0.3	
Orakei	11.4	1.0	0.2	0.8	
Otara-Papatoetoe	15.9	0.0	1.3		1.3
Papakura	12.5	0.0	0.7		0.7
Puketapapa	8.0	2.4	1.7	0.8	
Rodney	10.3	8.0	0.0	8.0	
Upper Harbour	12.0	0.0	0.9		0.9
Waiheke	4.6	1.0	0.1	0.8	
Waitakere Ranges	8.7	0.4	0.1	0.3	
Waitemata	16.8	0.0	0.6		0.6
Whau	10.3	3.4	1.8	1.6	
Total 21 local boards	253.4	34.6	17.6	23.9	6.9

Under option 1, after addressing cost-pressures there would be \$23.9m FF top-ups remaining across 13 local boards.

8 local boards without a top-up will continue to have a \$6.9m cost pressure to manage within their funding envelope.

Option 2: Recalibration of the allocation of the \$35 million operating funding increase for local boards in 2025/2026

Under this approach, a portion of the \$35m new operating funding for 2025/2026 could be used as temporary support for local boards unable to fully offset cost pressures.

- Allocation of the \$35m to individual local boards may change compared to LTP
- A one-year recalibration continues to make progress towards funding equity over 4 years
- No impact to rates
- Noting some of the \$35m additional funding may be unused if insufficient new, implementable options are identified

Risks and impacts

- Funding equity gap for 2025/2026 slightly larger, departure from LB Funding Policy 2025
- A one-year approach - local boards may have cumulative cost pressures to solve in FY26/27
- Continued application slows progress to significant funding equity
- Perceived retreat on historical commitments through the LTP for individual local boards



Option 2: Local board financial position (100% cost pressure coverage)

Scenario: 100% cost pressure funded from \$34.6m FF OPEX top up	2025/2026 baseline OPEX funding	100% cost pressures covered	FF top up under 100% coverage	Net OPEX position
Albert-Eden	10.7	2.5	1.9	15.0
Devonport-Takapuna	9.6	0.5	0.0	10.1
Franklin	13.2	1.1	1.2	15.4
Great Barrier	1.7	0.0	0.7	2.4
Henderson-Massey	20.8	1.0	0.0	21.8
Hibiscus and Bays	14.5	0.8	0.0	15.4
Howick	21.2	1.0	0.0	22.1
Kaipatiki	11.0	1.0	0.5	12.6
Mangere-Otahuhu	16.1	1.0	0.0	17.1
Manurewa	10.8	0.8	3.8	15.3
Maungakiekie-Tamaki	13.4	0.5	0.0	13.8
Orakei	11.4	0.2	0.0	11.6
Otara-Papatoetoe	15.9	1.3	0.0	17.3
Papakura	12.5	0.7	0.0	13.2
Puketapapa	8.0	1.7	1.1	10.7
Rodney	10.3	0.0	5.7	16.1
Upper Harbour	12.0	0.9	0.0	13.0
Waiheke	4.6	0.1	0.3	5.0
Waitakere Ranges	8.7	0.1	0.0	8.9
Waitemata	16.8	0.6	0.0	17.4
Whau	10.3	1.8	1.7	13.8
Total 21 local boards	253.4	17.6	17.0	288.2

Under option 2, after addressing the full \$17.6m cost pressure, the remaining \$17m top-up would be distributed in line with the equitable funding method in the Local Board Funding Policy 2025.



Option 3: Provide additional funding for local services to accommodate cost pressures to be either funded by higher rates increases or savings for other activities

Under this approach, the Governing Body could provide additional funding for local services.

- This could be achieved within existing overall LTP funding levels from:
 - Improvements in LTP assumptions, such as interest rates, depreciation costs
 - Balancing funding levels across a wider range of council services, including savings from other activities
- The Governing Body has the flexibility to make minor adjustments to rates, however the political direction is clear that higher rates must be a last resort.

Risks and impacts

- Could impact on other services if funding is re-allocated
- Inequitably allocating additional funding to local boards departs from LB Funding Policy 2025 and slows progress towards funding equity



Improvements to cost allocation and budget accuracy

Some net-zero transfers between Regional and individual Local Boards are needed to more accurately reflect the full cost and funding required to deliver local community services at a Local Board level.

Approximately \$25 million in regional to local funding movements are needed to align costs and budgets to the relevant activity and governance decision maker.

- There is no impact to council's overall finances from these changes, however this does impact relative local board funding equity.
- There is no impact to levels of service being delivered in local board areas.

Transfers from Regional to Local boards- \$25m

Arboriculture and ecological contracts	\$10.90m
Community Wellbeing – centralised costs e.g. staffing	\$4.15m
Pools and Leisure – centralised costs e.g. staffing, training	\$4.38m
Pools and Leisure – outsourced provider contracts	\$3.95m
Parks and Community Facilities – FFC scheduled costs	\$2.07m
Total 21 local boards	\$25.45m

