

Date: Thursday 1 May 2025
Time: 10.00am
Meeting Room: Reception Lounge
Venue: Auckland Town Hall
 301-305 Queen Street
 Auckland

Tira Hautū / Governing Body

OPEN ATTACHMENTS

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Memorandum

17 April 2025

To: Governing Body

Subject: CCO Reform Transition Programme Update

From: Phil Wilson, Chief Executive Auckland Council
David Rankin, Transition Director
Toby Shephard, Transition Programme Manager

Purpose

1. To provide a third monthly update on the CCO Reform Transition Programme covering the period 21 March to 17 April 2025.

Summary

2. The CCO Reform Transition Programme will implement the Budget Committee and Governing Body CCO Reform decisions of December 2024, BCCCC/2024/14 and GB/2024/179.
3. Transition Director David Rankin leads the programme which began work in mid-January 2025. The programme has four workstreams (Eke Panuku and Tātaki Auckland Unlimited integration, Strengthening the Group Model, Transport Reform and Group Shared Services (GSS)). Each workstream has a sponsor from Auckland Council.
4. The Governing Body directed the Chief Executive to report back on monthly implementation progress. This is the third of those progress updates.
5. This memo focuses on progress across all four workstreams for this reporting period (21 March – 17 April 2025), in particular:
 - Consultation for the integration of Eke Panuku Development Auckland and Tātaki Auckland Unlimited, and areas of the council with synergies is now complete. Progress is being made towards a final decision document, 8 May 2025.
 - An update was provided to Governing Body on 26 March regarding the allocation of decision-making for the future model. The programme is engaging with local boards.
 - Staff are providing advice to inform potential upcoming Governing Body workshops regarding Transport Reform.
 - GSS business cases for Procurement and Corporate Support Services (CSS) were presented at the April GSS Board.
6. The next update will be a memo to the Governing Body meeting on 29 May 2025. This will include a more detailed update on progress with workstream 2 – Strengthening the Group Model.

Context

7. This report is the third Chief Executive monthly update to the Governing Body on implementation progress for the CCO Reform Transition Programme. The inaugural update in February provided an outline of the workstream structure, scope, principles, objectives



and timelines for the programme. Monthly updates will focus on progress against the plan, deliverables for the period and any challenges.

https://infocouncil.aucklandcouncil.govt.nz/Open/2025/02/20250227_GB_ATT_11283.PDF

8. The purpose of the CCO Reform Transition Programme (the programme) is to implement the Budget Committee and Governing Body decisions of 4 and 12 December 2024. BCCCC/2024/14 and GB/2024/179.
9. Staff are focused on timely and effective implementation of the CCO Reform package in alignment with the clear direction of Budget Committee and Governing Body December 2024 decision-making.

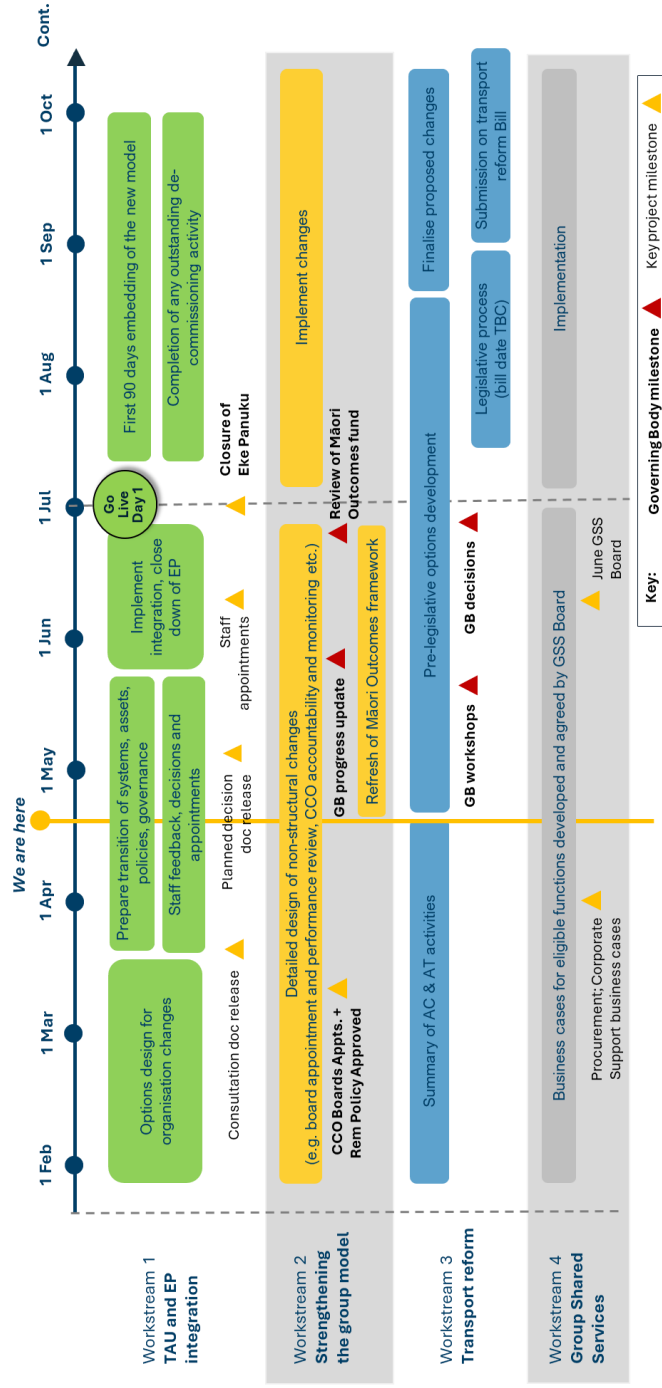


High-level plan

10. An update on progress against the programme timeline is outlined below. An additional quarter has been added to provide a further forward view for Governing Body. This is a high-level guide and subject to a degree of change as the programme progresses and issues are identified. Implementation of the transfer of Eke Panuku and Tātaki functions before 1 July 2025 is not subject to change.

CCO Transition – High-level plan to 1 Oct 2025

current 17 April 2025





Workstream updates

Workstream one: Eke Panuku and Tātaki Auckland Unlimited Integration

Workstream one purpose

11. The purpose of workstream one is the transfer and integration of all functions from Eke Panuku and economic development function from Tātaki Auckland Unlimited to Auckland Council. This workstream also considers synergies between these functions and those at the council. It will also review how events activity is managed across the group to avoid duplication and giving careful consideration to local events.

Workstream one progress since March update

Structural change

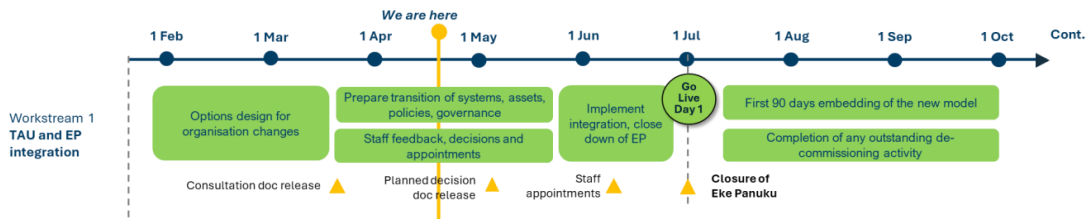
12. Managing the consultation period for the change proposal released 20 March. Consultation closed 2 April 2025.
13. Reviewing feedback and taking indicative decisions around the final proposed structure, which is in detailed design, and will be finalised for release 8 May 2025.

Change integration planning

14. The objectives for the CCO Reform will not be delivered via structural change alone. The CCO Reform Transition Programme also includes operating model and culture changes to fully deliver on its objectives.
15. The programme has designed a process to bring the combined teams together effectively within the council, creating a positive experience and beginning the process to shape the future of the new integrated capabilities within council. This process will commence from the point of the decision document being released on May 8 and carry through beyond 'go live' to support managers and teams as they embed in the council.
16. This process will draw on work undertaken in the last year with Kahui Rangatira, the council's Executive and General Manager cohort.

Corporate support

17. Considerable cross-entity effort now underway to transition (or de-commission) and integrate the corporate components of the merging organisations. Four dedicated teams have been mobilised to manage:
 - i. Legal and finance requirements (including the legal transfer of assets and activities, novation of contracts and company wind-down of Eke Panuku)
 - ii. Technology requirements including the transition and integration of all Eke Panuku specific systems and data into council
 - iii. Policies and processes, including transition to the use of council policies where they already exist within council
 - iv. Corporate support, ensuring all property, facilities and access requirements are set up for day one
18. See progress against timeline to 1 July below.



Commercial advice

19. With the disestablishment of the Eke Panuku board consideration is being given to a small commercial advisory group, that if used, would be established by the Chief Executive. The group could provide assurance to the Chief Executive, director responsible for urban regeneration and property functions and elected members around significant commercial transactions to ensure good commercial decisions are being made, commercial return is optimised, the council is supporting quality development outcomes and associated risks to council group are managed well. The commercial advice would be included in integrated advice to Governing Body or local boards, where this is relevant. The details are still being worked through.

Decision-making allocation

20. Decision-making responsibility for the activities currently governed by the Eke Panuku Development Auckland and Tātaki Auckland Unlimited (TAU) boards needs to be allocated by the Governing Body to either the Governing Body or local boards in accordance with section 17 of the Local Government (Auckland Council) Act 2009. Following the Governing Body workshop on 26 March, engagement with local boards is now underway. The Governing Body will make decisions on the allocation of decision-making responsibility on 29 May 2025. Local board feedback and resolutions will be reflected in the staff report. Any changes to the allocation table will be included in the Annual Plan 2025/2026, which is due to be adopted by the Governing Body on 26 June 2025.

Delegated Financial Authority

21. The intention is to preserve the existing delegated authority held by roles that will be transferring from Eke Panuku Development Auckland and Tātaki Auckland Unlimited to Auckland Council to enable staff to continue to execute on their accountabilities. Work is underway to review and on-track to amend the Chief Executive’s Delegation Register to provide for this ahead of the go-live date.

Workstream one next steps

22. During May, the programme will release the final structure document and begin the Expression of Interest and recruitment process:
 - 8 May Final structure document released
 - 9 May EOI opens and recruitment process begins
 - 15 May EOI closes
 - 20 June Appointments complete
 - 21 June Go-live of new structure
23. In parallel to the above, work will continue on the corporate support transition and change integration to ensure a successful go-live is achieved for the new structure and model.

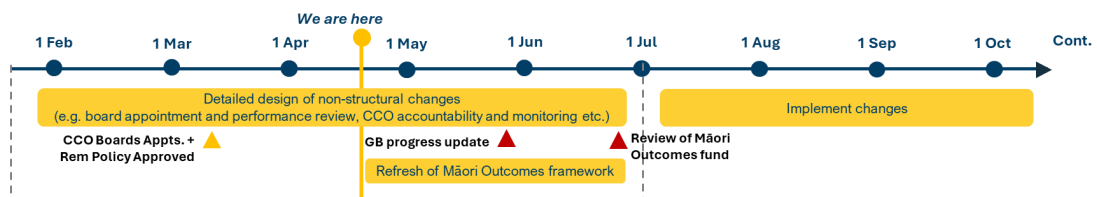
Workstream two: Strengthening the Group Model

Workstream two purpose

24. The purpose of this workstream is to develop, seek decisions on where necessary, and implement non-structural changes to strengthen the group model and ensure CCOs are set up to succeed.

Workstream two progress since the March update

25. The focus of workstream two has been on key Governing Body deliverables including the 26 March update on the allocation of decision-making and progressing work on the group strategic framework, and strategy and policy gaps in advance of the May 29 Governing Body update. See progress against the timeline to 1 July below.



26. At the overall workstream level activity, activity is accelerating around several sub-workstreams that are now developing the detailed design for the proposed changes. Updates for this reporting period include:
- Prioritising strategic direction for CCOs / the group. The key focus at this point is development of a group strategic framework that will ensure direction is organised in a coherent way, alongside the identification of any immediate strategy and policy gaps.
 - Supporting better integration of land-use and infrastructure planning. They key focus at this point is understanding the current state, problem definition and where the priority improvement opportunities are.
 - Progress being made with the design of improvements to the CCO board appointment process and CCO accountability and monitoring
27. There are also a number of initiatives in the development phase for the sub-workstream focused on working better with Māori, including:
- Establishment of an engagement customer relationship management tool (CRM) that captures and centralises communications with mana whenua and mātaawaka. Group shared services is supporting Ngā Mātārae to develop a business case by 1 July 2025 for GSS Board endorsement, to progress the development of the CRM.
 - Refresh of Auckland Council's Māori Outcomes Framework, Kia Ora Tāmaki Makaurau. This work would reprioritise Māori outcomes for the next two years and direct the group in the development of Māori Outcomes programmes. The refresh of the framework will be in place from 1 July 2025 and will enable the development of refreshed Achieving Māori Outcomes plans.
 - The Māori Outcomes Fund review and refresh is a Mayoral directive following the increase to \$171 million through the Long-term Plan 2027-2037. It is being delivered collaboratively with membership of the Programme Delivery Board. This also involves Māori stakeholder engagement across the group and with external entities. The review intends to report back to the Governing Body in June 2025.
 - Current business-as-usual practices related to the workstream are also captured below for completeness:



- Reporting mechanisms are business as usual and run parallel to CCO reporting timelines to ensure a whole of group perspective is captured when reporting outcomes. This is run quarterly and annually.
- The mana ki te mana approach was endorsed by ELT in September and is currently being implemented.

Workstream two next steps

28. The next key milestone is May 29 when an update on progress including detail of issues that will require Governing Body consideration.

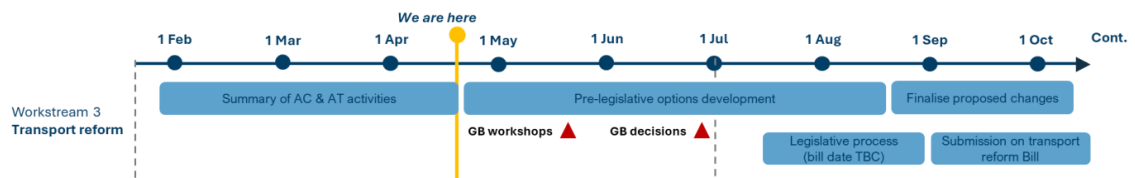
Workstream three: Transport reform

Workstream three purpose

29. The purpose of workstream three is to define, and make changes to optimise, a future state of transport functions in Auckland. This includes changes that could potentially take place ahead of legislative change.

Workstream three progress since March update

30. Progress against the timeline to 30 September is outlined below.



31. The current understanding is that the legislation will be introduced to the House in July 2025, with a Cabinet paper expected shortly.

32. Staff are progressing advice to inform potential Governing Body workshops in May and June, with a potential paper seeking decisions in June. The paper will likely include requests for decisions on the early changes that can be made ahead of legislation, that are consistent with our understanding of the expected legislation and are possible within existing legislation. These may include:

- new process for the development of the Regional Land Transport Plan (RLTP) 2027
- strategy, policy, and planning functions
- funding
- road services, including Road Controlling Authority (RCA)
- other options, including ways of working and possible changes signalled by Workstream 4: Group Shared Services

33. Any decisions on the above may depend on the cabinet paper content and the timing of the legislative process.

34. In preparing this advice, the focus for March has been on:

- ongoing work to draft the process for developing the RLTP 2027
- analysis of the strategy, policy and planning work programme to understand implementation of potential transfer of these functions pre-legislation
- ongoing engagement with Auckland Transport, in particular Public Transport-only organisation optioneering and Road Services (RCA) functions (including local board implications)



- more detailed development of potential options for a future operating model
 - further internal conversations on existing service offerings where there may be opportunities for efficiencies or improved process
 - further assessment of international case studies, with particular focus on strategic arterial roads and transport system context
35. Work is underway to develop a comprehensive communications plan, including addressing potentially impacted Council and Auckland Transport staff, PSA engagement, and key stakeholders.

Workstream three next steps

36. Staff will continue to prepare advice in anticipation of three potential workshops with Governing Body as discussed above.
37. Timing of workshops will be confirmed as soon as possible.

Workstream four: Group Shared Services

Workstream four purpose

38. The purpose of Group Shared Services is to integrate common functions and technologies across the Auckland Council Group, eliminating duplication and ensuring consistent, scalable, resilient, secure, and high-quality shared services.

Workstream four progress since the February update

39. The GSS programme remains on track. Business cases for Procurement and Corporate Support Services were considered in the April GSS Board. Directional decisions were made to shape the scope of services, with a preference for using delivery horizons as the planning approach.
40. The GSS April Board meeting was rescheduled, impacting the timing of subsequent Steerco and GSS Board meetings. As a result, the May Board meeting has been cancelled. The phased timeline for business case submissions is currently being reworked, which may lead to a bottleneck scenario come June.
41. Progress against timeline to 30 September is outlined below.



Workstream four next steps

42. Following Board decisions, the next steps include further detailed analysis and implementation planning for Procurement and Corporate Support Services.
43. Progress will continue with the development of the remaining business cases including Data Services, Technology Services and Customer and Digital Services.
44. Pre-work and early value activity will occur in parallel to maintain momentum and readiness for implementation.

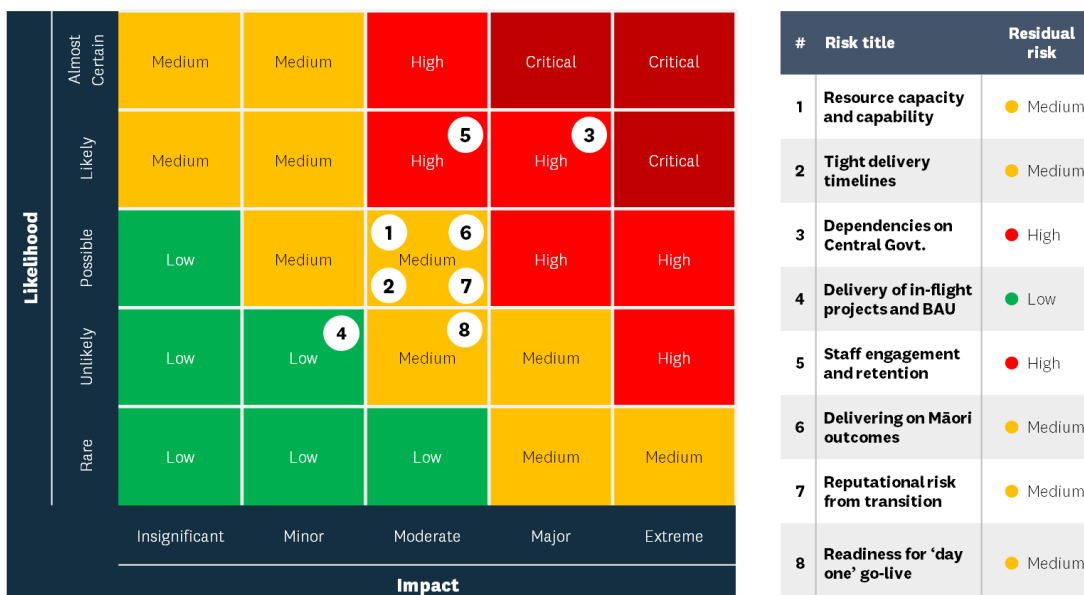


Staff communication and engagement

- 45. Staff communications for the reporting period focused on consultation for the Workstream One change proposal, which ran from 20 March - 2 April, ensuring staff had easy access to all the information they needed to be able to effectively offer feedback on the proposed structural change.
- 46. An online hui with Mana Whenua iwi, the Chief Executive and Programme Manager was held on March 27 to discuss the wider CCO Reform programme, its objectives and key areas of focus. It allowed us to confirm our commitment to strengthening our relationships and enabling a more cohesive and coordinated approach to Māori Outcomes delivery across the region as part of the Reform process. Further hui will be held as the programme progresses.
- 47. Work is underway to inform and engage staff on the Workstream One corporate support activity to ensure a smooth transition and minimise any unanticipated costs, capturing the practical and technical requirements of disestablishing Eke Panuku Development Auckland and the move of staff into council.

Programme risks and issues

- 48. A risk assessment of principal programme risks has been undertaken with controls, actions and owners identified to manage. A summary outcome of the assessment is outlined below. The residual risk is the risk remaining after controls.
- 49. The register is maintained by the programme, there are no changes to assessed risk levels this update from March update.



- 50. The key focus for this period is ensuring the right controls and actions are in place to mitigate the risks with a high residual risk rating. These include:
 - **Staff engagement and retention** – residual risk remains high this period as the consultation and decision process is worked through, and uncertainty is reported as high for staff. A focus for this period has been on development of a change integration approach to commence once the decision document is released on May 8 to support and engage staff on the transition to the new model.



- **Dependencies on Central Government** – updates to progress with transport legislation change are indicating a delay, with the introduction of the bill to the House now expected in July. It is anticipated that the cabinet paper will be available shortly, which will provide greater clarity. The programme team remains focused on proactive engagement to ensure visibility will be possible as soon as practical.

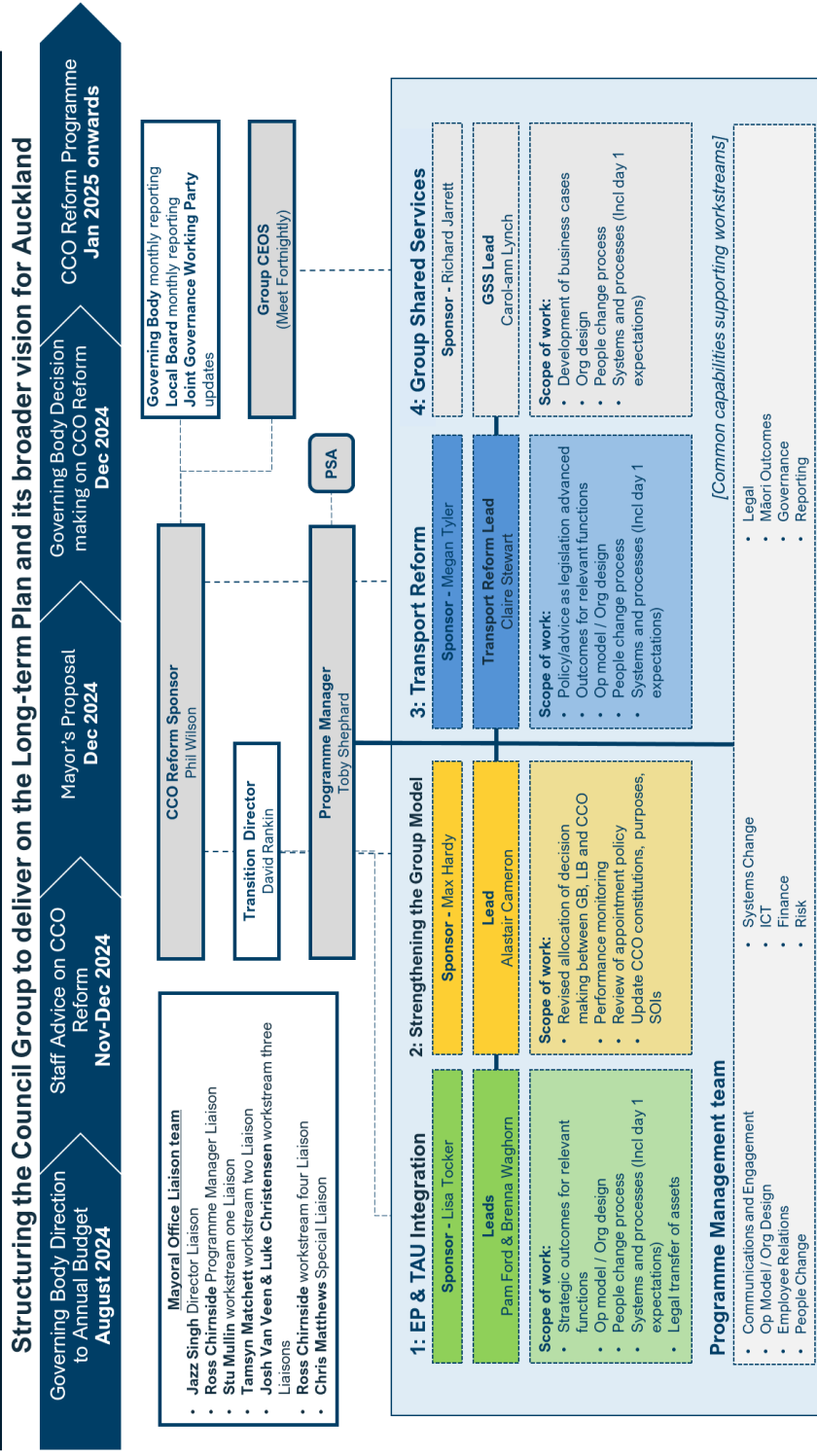
Next steps

51. Workstream one decision document to be released 8 May, with proposed subsequent expressions of interest and recruitment processes commencing for the change proposal in order to meet go-live date of 1 July directed by Governing Body.
52. Transport advice is being prepared for the likely upcoming Governing Body workshops
53. Next programme update will be a memo to the Governing Body on 29 May covering the May period. This will include an update paper for workstream 2 that will be appended, outlining progress with changes to strengthen the group model and a forward plan of GB involvement.



Attachment A -Updated Programme Structure

CCO Reform Transition Programme Structure



Memorandum

15 April 2025

To: Governing Body
Subject: St James Theatre – Monthly project update
From: Phil Wilson, Chief Executive Auckland Council

Item 9

Purpose

1. To provide an update on the St James Theatre project to April 2025.

Summary

2. On 27 February 2025 the Governing Body confirmed existing funding of up to \$15 million from the Built Heritage Acquisition Fund towards Phase One of the restoration of the St James Theatre ([GB/2025/16](#)).
3. Progress to date has been focused on ensuring preconditions to any funding have been met.

Context

4. On 27 February 2025 the Governing Body confirmed existing funding of up to \$15 million from the Built Heritage Acquisition Fund towards Phase One of the restoration of the St James Theatre ([GB/2025/16](#)).
5. The Governing Body also requested that staff work with the developer to expedite the clean-up of the Queen Street frontage as a priority, including the cleaning and restoration of the theatre façade facing Queen Street.

Discussion

6. Officers provided the first update on progress to the March Governing Body meeting. Progress to date has been focused on working with the owner and ensuring preconditions to any funding have been met.
7. The owner and Council officers have begun working on the project delivery timelines confirming the detailed design to inform Council of project costings, contingencies and other risks.
8. This timeline has been split into two main stages:
 - 8.1. Stage 1- Issuing payment (in arrears) on a detailed design of the theatre.

This will form the basis for procurement and costings. Upon conclusion of this stage, it will highlight early into the process whether there are any issues that need to be considered to help support a good procurement model by the owner. Additionally Council officers can see if the project is on track and achievable for the quantum calculated along with if any elements within its control which could hamper the operating model of the theatre. This will take the form of the risk register¹.
 - 8.2. Stage 2 - The balance of the milestones:

Following the review of the detailed design, the Joint Liaison Group can confirm (if satisfied) that the cost to complete Phase 1 met the previously provided projected

Attachment B

¹ Some of these may be either commercial or regulatory issues which will be assessed in the usual way.

costings and budget. If so, the balance of the project milestones can be drafted and agreed between the Joint Liaison Group and the owner.

If the Joint Liaison Group is not satisfied, Council is entitled to terminate the executed Development Funding Agreement for failure to satisfy the funding conditions, constituting a breach of the agreement under clause 18.1(a).

Item 9

9. In addition to the above the owner has provided documentation around spend to date, directors' certificate and proposed insurance approach.
10. The owner has contacted Councils City Centre Programmes, Resilience and Infrastructure for advice and assistance regarding improvements to the Queen Street frontage.

Next steps

11. It is expected that by the end of May the variation to the Development Funding Agreement will be signed off by Council and the owner.

Attachment B

Attachments

No attachments.



Western Springs Stadium: Expression of Interest recommendation decision

Report to the Board of Tātaki Auckland Unlimited

| | |
|-----------------------------------|--|
| Meeting date | 15 April 2024 |
| Author | Malcolm Lawry, General Manager Commercial and Business Development |
| Approved by | Nick Hill, Chief Executive |
| Purpose of paper | For Approval |
| Company and/or Trust paper | Trust |
| Proposed resolutions | <p>That the Board:</p> <p>Agree that, after extensive evaluation of the EOI options, the MWF New Co proposal (Option 1) is its preferred option, subject to consultation;</p> <p>Agree to refer the MWF New Co proposal (Option 1) and CRS/EE and PRC proposal (Option 2) to the Governing Body as the formal outcome of the Western Springs Stadium EOI process, and request that the Governing Body seek public feedback on those two options as well as a do-nothing option;</p> <p>Note that it will make a further decision to adopt Option 1, Option 2 or the do-nothing option as its preferred EOI option to progress after public feedback has been obtained, and subject to Governing Body approval.</p> <p>Note that – should a proposal for the future of Western Springs Stadium be determined by TAU and Governing Body after consideration of public feedback – further work including due diligence, business casing and negotiating contract terms will be required before any final decision is made by the TAU Board.</p> |



PURPOSE – Te Pūtake

The purpose of this paper is to outline the options available for Western Springs Stadium (WSS) that have emerged through Tātaki Auckland Unlimited's (TAU) Expression of Interest (EOI) process, to identify a preferred option, and to refer that and one other option to the Auckland Council Governing Body.

This decision, once made, will mark the conclusion of this phase of TAU's EOI process. After this decision, the Governing Body will be asked to agree to consider the options and come to a decision as to whether they wish to consult with the public and stakeholders on Options 1 and 2 and a status quo option for WSS, and if it wishes, a preferred option.

Following consultation, TAU will consider feedback received and confirm its preferred option to the Governing Body. The Governing Body will then determine its preferred option and parameters for TAU to engage with the successful proponent. TAU will then work with the successful proponent to carry out further work, including more detailed due diligence, business case development and negotiating contract terms before any final decision is made by the TAU Board to enter into an agreement(s) for Western Springs Stadium.

EXECUTIVE SUMMARY

In June 2024, TAU issued a public EOI to invite proposals outlining ideas for how WSS could best contribute to meeting Auckland's sports, entertainment and festival needs into the future. From the four proposals received through that process, two are still under consideration. During the six weeks when the EOI process was open for responses, no proposals to continue speedway at the site were received. A non-complying proposal was received from Western Springs Speedway Association Inc (WSSA) on 25 February 2025. After receiving external probity advice, TAU declined to accept this proposal. Earlier this month WSSA filed judicial review proceedings against TAU and Auckland Council relating to this and other decisions affecting WSS and Waikaraka Park, discussed in more detail below.

Copies of the proposals received are available in the resource centre and a timeline of the EOI process is provided at Attachment 1. The process was overseen by probity experts from PwC New Zealand, with their report supplied at Attachment 2.

TAU staff have undertaken initial analysis of the proposals received (financial, needs, utilisation) and have made efforts to fully understand any impacts of displacement for each option.

This paper aims to outline those impacts on a comparative basis, so that the TAU Board can discuss and evaluate the options and come to a decision.

Options under consideration

A more detailed summary of the options is provided at Attachment 3.



| Option 1: MWF NewCo | Option 2: CRS/EE and PRC | Option 3 - Do nothing |
|--|--|---|
| <p>A bespoke 12,500 capacity football ground for Auckland FC with high performance facilities and fields, 8 indoor basketball courts, football, padel capacity for community use, and commercial activity (hospitality options, health centre).</p> <p>Includes private sector investment of \$200-300m. This will require a long-term lease (50 years + 2 rights of renewal of 25 years) but with no ongoing capital or opex costs required from TAU.</p> <p>Proposer Group: Anna Mowbray Ali Williams Bill Foley Bennett Rosenthal</p> | <p>A permanent music/festival venue, and 5,000-10,000 seated boutique stadium and community sport facility funded by a mix of private investment and ratepayer funding. Facilities also include a soundstage, clubrooms, corporate hospitality venue, and gym.</p> <p>This includes a mixture of upfront private sector investment (\$30m), and Council capital investment (yet to be confirmed, likely \$18-20m).</p> <p>TAU would lease to CRS/EE during the summer period and PRC over the winter for a term of 50 years (30 + 10 + 10). TAU would continue to incur the costs to maintain the land and existing buildings.</p> <p>Proposer Group: Cambell Smith - CRS Brent Eccles – Eccles Entertainment Greg Edmonds – Ponsonby Rugby Club</p> | <p>We have the option to not proceed with either of the EOI options.</p> <p>If this is the recommended position, consideration would then be given to two scenarios:</p> <ul style="list-style-type: none"> • 3a) PRC new lease, and TAU to continue to operate concerts. This will continue to require TAU operational and capital funding. • 3b) PRC new lease with TAU funded new clubrooms (\$20m of new LTP funding) and TAU to continue to operate concerts. This will continue to require TAU operational and capital funding. <p>The most recent venue hire agreement between TAU and the promoter (PNSL) expired on 31 March 2025, and both PNSL and the other current commercial operator (Auckland Stock and Saloon Car Club) support the consolidation of speedway at Waikaraka Park. Accordingly, this option does not assume ongoing speedway events at WSS.</p> <p>However, if a decision is taken not to proceed with either EOI option, other options, including Speedway and the proposal put forward by WSSA, could be explored.</p> |

Whole of life cost / savings to Council Group

Based on our initial illustrative modelling, the graph below gives an indication of the anticipated impact to the ratepayer of the above 2 EOI options, over a 50-year time frame, as compared to the baseline (Option 3a - where PRC is given an extended lease and TAU continue to operate and attract concerts at WSS). We have also included the baseline

Report to the Board, Tātaki Auckland Unlimited - CONFIDENTIAL - Page 3



variant option (3b) for comparison. Please note this initial modelling is based on the limited amount of financial information provided during the EOI process and a number of modelling assumptions, these will need to be rigorously tested during future stages.

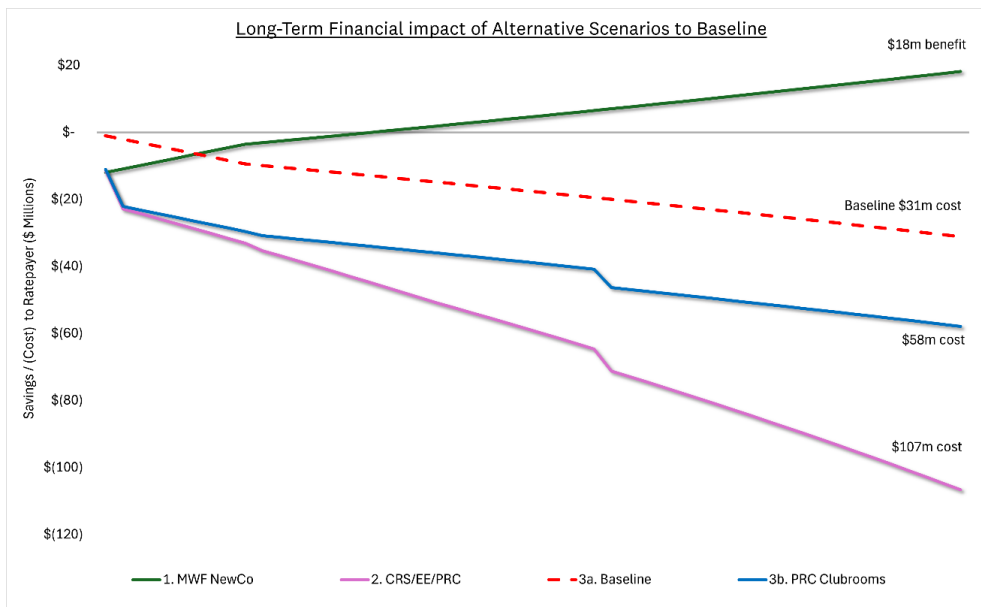
Option 1 -The overall position for Option 1 after 50 years is an \$18m potential benefit to the ratepayer when compared to the baseline TAU status quo 3a. This includes a provision for the relocation of PRC and Stadium Road upgrade costs. It should be noted that as the asset is not being built or paid for by Council, the modelling does not include any quantified benefit to Council Group of avoiding the capital cost of between \$200m -\$300m for developing these facilities, the overall regional economic impact or the social benefit to the community of having access to them.

By comparison, Option 2 has an overall total financial cost to the ratepayer has an indicative range of \$48 - \$107m (variable based on lease payment amounts) when compared to the baseline TAU status quo 3a over the same 50-year period. The increased costs to the ratepayer are due to the following 1- an upfront unbudgeted \$20m investment of new clubrooms, 2- TAU still incurs the costs of maintaining the land and existing buildings and 3- TAU no longer receives the income from concerts, instead it receives a lease payment (which is not yet confirmed, but for modelling purposes we have assumed an annual lease payment of between \$250,000 and \$1m for the first 20 years)

Option 3a provides an assumed bottom line improvement of \$1.1m per annum. TAU would continue to incur operational and capital costs, including essential renewals of the precinct which would be part of the current \$20.7m LTP funding. The net cost to ratepayer, even after an annual increase in revenues of \$1.1m per annum for extra concerts, over a 50 year period is \$31.1m

Option 3b requires an additional up to \$20m of unbudgeted LTP capital funding from the ratepayer. This option would provide TAU the flexibility to accommodate the entertainment options with the assumed bottom line improvement of \$1.1m per annum. When compared to the baseline cost of the Option 3a, 3b provides an overall cost increase to the ratepayer of \$26.8m over the 50 years. The total contribution by ratepayers over this period is a total of \$57.9m (with the potential to reduce).

Broader economic impact analysis of the proposals and the impact of these investments on the region and the amenity value to Aucklanders has yet to be completed and therefore excluded from all options at this stage. This is expected to be completed as part of the business case phase, but the value to the region of any of these new facilities and associated activity is expected to be significant.



BACKGROUND – He Whakamārama

WSS is a regional stadium asset owned and operated by TAU Trust, formed on land purchased by Auckland City Council in 1875 for the purposes of a water reservoir and pump station. This was subsequently converted into a stadium in 1929, and was originally used for athletics, cycling and football. The stadium is operated in accordance with the TAU Trust Deed.

In Auckland Council’s Long-term Plan 2024-34 (LTP), TAU secured sufficient funding to maintain the stadium in its current state. Through this process it was also expected that TAU find savings and significantly reduce TAU’s reliance on council rates-based funding. TAU in response considered a range of options and opportunities to increase and improve operational efficiency.

The EOI process, which commenced in June 2024, elicited four compliant proposals, which were evaluated and ranked by a panel consisting of senior TAU staff and independent experts.

Subject to the Local Government Act 2002 and Auckland Council’s Significance and Engagement Policy, as owner of the asset, the TAU Board is the legal decision maker on the future of WSS. However, direction was provided by Auckland Council’s Governing Body in October 2024, when as part of the resolution to transfer \$11m of TAU funding to support the consolidation of speedway at Waikaraka Park, Governing Body made two additional resolutions (GB/2024/162):

- b) request that any further decisions on the future of Western Springs come before the Governing Body and involve adequate engagement with the Governing Body*

Report to the Board, Tātaki Auckland Unlimited - CONFIDENTIAL - Page 5



c) request that staff report back to the Governing Body on engagement with Ponsonby Rugby and the options for their future, and that staff work to fully address the views and concerns of the club.

It is within this context that further decisions in relation to WSS will be made by the Governing Body, after the Board's decision on 15 April.

With two submitters in the EOI process having merged their proposals, two options, in addition to the 'do nothing' option remain available for WSS. Both Options 1 and 2 have been presented to the TAU Board and Governing Body in workshop settings, with additional drop-in sessions made available to Councillors to ask further questions on 7 and 8 April 2025.

Council staff, in consultation with TAU have engaged with mana whenua to seek their views and feedback. Waitematā Local Board, which has WSS within its boundary, and Albert-Eden Local Board which has a boundary adjacent to the stadium have both been informed about the options, and their feedback and views have been sought. A verbal update on their views will be presented at the TAU Board meeting, and these views will also be incorporated into the Council staff report to Governing Body for the 1 May meeting.

On 1 May, Governing Body will be asked to consider the options and come to a decision as to whether they wish to agree to consult with the public and stakeholders on Options 1 and 2 and a status quo option for WSS, and if it wishes, to identify one of these as its preferred option.

The findings from the public consultation process will feed into a further TAU Board decision and a Governing Body decision on 31 July, following which, if either Option 1 or Option 2 is preferred, a robust business case process, and contract negotiations can occur.

OPTIONS ANALYSIS

To help the Board make a recommendation on the EOI, Options 1 and 2 and the 'do nothing' option have been analysed against a range of criteria, including the EOI initial evaluation criteria and other relevant considerations.

Original EOI criteria:

- Alignment of proposal with the purposes of the TAU Trust and relevance to the WSS site
- Capability and capacity of the submitter to deliver (includes experience and potential capital contribution)
- Innovation
- Integration with the wider Western Springs precinct and overall cultural outcomes

Analysis has also been provided on other relevant considerations including:

- Council stadium investment objectives
- Attendance and Utilisation
- Community Access
- Community Sport
- Impact on the wider stadium network
- Displacement impact on current WSS users
- Financial impact on the Council Group

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OPTIONS ASSESSMENT TABLE

Original EOI criteria

This table shows the degree of confidence (high, medium, low) Council Group have in the options against each of the four EOI criteria. Further detail can be found in Attachment 4.

| EOI criteria | Option 1 – MWF NewCo | Option 2 - CRS / Eccles Entertainment / Ponsonby Rugby | Do Nothing |
|--|---|--|---|
| Alignment of proposal with the purposes of the TAU Trust, and relevance to the WSS site | High Development of a multi-purpose community sports precinct which provides new facilities for professional and community use in high demand sports (Football, Basketball and Padel), host world class events (sports, concerts and exhibitions) and provide a material increase in utilisation and community access (forecast 850k p.a. which is an increase of ~600k p.a.) Fully privately funded (\$200-300m) with no ongoing cost to TAU exceeds the TAU Trust requirement to operate on a prudent commercial basis. | High Investment in new concert / festival infrastructure along with community sports hub / boutique stadium serves both community use and facilitates large-scale events and expands the scope of activity offered at WSS. Partially privately funded (\$30m) with a need for up to \$20m unbudgeted Council investment in community facilities. Ongoing cost to TAU for maintenance and capital investment as per LTP 2024-34, when the costs of the new clubrooms is included, the overall cost to ratepayer increases against the do-nothing option | High Maintain existing activity attracting concerts and maintaining access for community sports Ongoing cost to TAU for maintenance and capital investment as per LTP 2024-34 |
| Capability and capacity of the submitter to deliver (includes experience and potential capital contribution) | High Investment group have sufficient capital resources and a proven worldwide investment record in similar stadium assets (built 4 stadiums to date). They have global experience in hospitality, venue development and | Medium CRS/EE and PRC have proven experience in event and club management. They have indicated that private funding of \$30m is available, though it is still not confirmed how much ratepayer funding is required for the community | N/A |



| | | | |
|--|---|--|--|
| <p>Innovation</p> | <p>sport team ownership and management</p> | <p>hub. TAU will lease the site separately to CRS/EE and PRC. CRS/EE and PRC will agree a MOU to manage their relationship</p> | <p>N/A</p> |
| <p>Integration with the wider Western Springs precinct and overall cultural outcomes</p> | <p>High Transformational development of Western Springs, as well as world class new facilities for high demand sports, the proposal materially increases attendance and community access which coupled with the exhibition centre, health centre and hospitality options moves the site away from event based activation to open year round.</p> | <p>High Building on and enhancing on a long history of concerts the proposed investments in facilities will materially reduce concert hosting costs, which will in turn increase demand and improve attendance. The boutique, broadcast capable stadium concept is innovative and has the potential to cost effectively meet a current network demand.</p> | <p>Medium Maintaining the current state continues having the main stadium as an event-based facility, with the outer fields available for everyday community access.</p> |
| <p>Integration with the wider Western Springs precinct and overall cultural outcomes</p> | <p>High The proposal is premised on greater integration into the wider precinct, it aims to integrate the facility by shifting from an event-based activation model to an open access model via the health centre, hospitality options, and community sport access (basketball, and padel). The submitters have indicated they will seek to improve access to nearby attractions like the Zoo and MOTAT and provide 500 parking spaces.</p> | <p>Medium The proposal does not propose significant new integration with the broader precinct, focusing instead on fencing the outer fields while maintaining public access outside events. The new concert and stadium facilities will increase content but maintain the current event-based activation model for the stadium.</p> | <p>Medium Maintaining the current state continues having the main stadium as an event-based facility, with the outer fields available for everyday community access.</p> |

TAU Board Review – Please select which option you feel is preferable from the above information.

Option 1 – MWF NewCo

Option 2 – CRS/EE/PRC

Option 3 – Do Nothing



ALIGNMENT TO STADIUM INVESTMENT OBJECTIVES

As well as considering alignment with the Trust objective, TAU Management have worked with Council staff to consider how the proposals align with the Auckland Council Stadium Network Investment Objectives (Attachment 5) that were adopted by Governing Body in March 2025. The table below shows how the EOI proposals align with the four investment priorities. For each, Management have provided a confidence level rating of high, medium or low.

| | Option 1: MWF NewCo | Option 2: CRS/EE/PRC | Option 3 Do Nothing |
|--|--|---|--|
| Get the most out of our infrastructure | <p>Confidence level: HIGH</p> <p>Transformational private sector investment will provide facilities beyond the current reach of TAU and Council. Delivers additional facilities in high growth sports that will lead to significantly higher attendance and utilisation. The wider range of facilities and 7-day opening will allow for true year-round rather than event-based activation</p> <ul style="list-style-type: none"> 12,500 seat stadium is designed to achieve max. utilisation Privately owned and operated from experienced investors World class designed multi-sport venue addressing a demand (basketball/padel) Adapt to future needs, whilst maintaining integration with the precinct. | <p>Confidence level: HIGH</p> <p>Combination of private sector funding and new Council funding to develop new facilities to drive concert and festival content through a lower cost delivery model as well deliver on an established need of a 5,000 – 10,000 seat broadcast capable rectangle sports venue</p> <ul style="list-style-type: none"> Combining winter sports and concert / festivals during the summer will provide year-round activation Lower cost delivery model due to investment in stage and other concert infrastructure will increase demand Attendance is anticipated to be mostly seasonal | <p>Confidence level: MEDIUM</p> <p>WSS is still used for concerts and community sports, though without any additional public or private sector investment. This ensures that value is gained from the natural amphitheatre for concerts, though it does not reduce the costs for venue hirers so the ability to attract new concert / festival events is reduced.</p> <p>The site retains its low utilisation and is only activated during events.</p> |



| | | | |
|--|---|---|--|
| <p>Support a complementary network of multi-use facilities</p> | <ul style="list-style-type: none"> Allows for capital funding currently allocated to WSS to be applied to improving other stadium assets <p>This proposal may reduce the utilisation of the current natural amphitheatre, however the currently proposed design incorporates use of this to a degree.</p> | <ul style="list-style-type: none"> Maintains central city green space, and history of concerts and PRC rugby | |
| | <p>Confidence level: HIGH</p> <ul style="list-style-type: none"> There is a high level of confidence that the proposal will provide multi-use facilities that will be beneficial to both professional sport teams and community users. Having a dedicated football stadium will be beneficial for both Auckland and wider New Zealand, providing a home for football, which can focus on building amenity value specific to this code. This reflects the ongoing growth and confidence of the private sector in the long-term success of the sport A small population and restricted capital funding has largely dictated the current multi-use strategy to maintain utilisation, often leading to stadiums that have compromised design This is a flexible multi-use hub with improved access for the community | <p>Confidence level: MEDIUM</p> <ul style="list-style-type: none"> The development of a specific and unique concert venue that leverages the natural amphitheatre will be a significant and valuable addition to the city, when coupled with sporting activity it provides a strong multi use venue. Overall there is only a medium level of confidence in this proposal as although it proposes a boutique broadcast capable stadium, through the provision of the new community sport hub building that would provide for corporate suites and new seating, the majority of seating will be reliant on the existing concrete terraces and no information has been provided to date as to what | <p>Confidence level: LOW</p> <p>There is a low level of confidence that the do nothing option improves the overall network value for Aucklanders. Whilst the concert option provides value to the region, from a regional asset perspective it has only a single use and delivers a very limited number of active event days for concerts and festivals when compared to other stadiums. A lease to a community rugby team only provides value to a small number of club members to the exclusion of the wider public.</p> |



| | | | |
|--|---|---|--|
| | <ul style="list-style-type: none"> This would provide additional football training fields, 8 basketball courts (sports that have been identified as having a significant provision gap) and 6 padel courts It is to be noted that this proposal will have a material impact on the amount of sporting content at existing stadia and future network decisions would need to respond to this. | <ul style="list-style-type: none"> teams would be interested in this new venue. A boutique stadium of this size is a gap in Auckland's outdoor stadium network, and a facility of this nature at WSS allows for large-scale festival events and concerts which may not be easily replicated elsewhere in the network Addresses the need for multi-use facility and expansion into other sports Maintains current level of sports service for the region | |
| <p>Promote integrated, sustainable precincts</p> | <p>Confidence level: HIGH</p> <p>There is a high level of confidence that the proposal will contribute to the success of the wider Western Springs precinct and promote integration with existing visitor attractions</p> <ul style="list-style-type: none"> Purposeful design intention to improve access across the precinct Offers hospitality, exhibition halls, health centre and new public spaces to promote all day everyday year-round activation Green spaces remain available | <p>Confidence level: MEDIUM</p> <p>There is a medium level of confidence with the proposal, as there is no specific reference to wider integration and the stadium use remains predominantly event based</p> <ul style="list-style-type: none"> Remains Event based – though proposal will drive increased utilisation and attendance Green spaces remain available | <p>Confidence level: MEDIUM</p> <p>There is a medium level of confidence with the do nothing, as there are plans or budget to provide any wider integration with the precinct and the stadium use remains predominantly event based</p> <ul style="list-style-type: none"> Remains Event based – with no investment there is limited opportunity to drive increased utilisation and attendance Green spaces remain available |

| Tira Hautū Committee Forward Work Programme 2025 | | | | | | | | | | | | | | |
|--|--|--|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| The Governing Body deals with strategy and policy decision-making that relates to the environmental, social, economic and cultural activities of Auckland as well as matters that are not the responsibility of another committee. The full terms of reference can be found here: Auckland Council Governing Body Terms of Reference | | | | | | | | | | | | | | |
| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | |
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| Statutory and Governance | | | | | | | | | | | | | | |
| Chief Executive's Performance Objectives CE Office / Mayoral office | The Performance and Appointments Committee has the delegation to recommend performance objectives. The Governing Body must then consider the recommendations and make a decisions. | Decision to whakaae / approve revised performance objectives that reflect the new political term's priorities Progress to date: Report on performance objectives FY25-FY27 referred from the Performance and Appointments Committee 27 June 2024 Link to restatement | | | | | | | | | | | | |
| Chief Executive Remuneration Review Mayoral office | The chief executive's remuneration will be reviewed annually. | Decision to whakaae / approve a remuneration change. First review is a year from the appointment of the new CE. Progress to date: Report on Chief Executives Annual Review 27 February 2025 Link to restatement | | | | | | | | | | | | |
| Committee Forward Work Programmes CE Office / Mayoral office | Responsibility for oversight of work programmes of all committee of the Governing Body. | Decision to tuhi ā-taipitopito / note that all committee have adopted a forward work programme. Reporting in April and October. Progress to date: Note: All forward work programmes will be current through to the end of the 2022-2025 political term. | | | | | | | | | | | | |

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| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | |
|--|---|---|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| Terms of Reference Governance | The Terms of Reference enables the governing Body to delegate to committees those power necessary for them to carry out their responsibilities to the most efficient and effective levels. Any changes to the Terms of Reference must be done by the Governing Body. | Decision to whai / adopt the Terms of Reference Decision to whai / adopt changes to Terms of Reference Progress to date: Terms of Reference for Committees 17 November 2022 Link to decision Provision for decision-making continuity by Governing Body in periods of emergency 10 February 2023 Link to decision Amendment to the Governing Body Terms of Reference and to the Constitution of Ports of Auckland Limited 23 February 2023 Link to decision Amendments for Committees – new committee and membership changes 27 July 2023 Link to decision Amendment to membership for the Joint Governance Working Party 23 November 2023 Link to decision Amendment due to Committee changes 29 August 2024 Link to decision | As and when required | | | | | | | | | | | |
| Standing Orders Governance | Statutory requirement under the Local Government Act 2002, Schedule 7, clause 27 Originally adopted 16/12/2010 | Decision to tapi / amend standing orders | As and when required | | | | | | | | | | | |
| Code of Conduct Governance | The Terms of Reference enables the governing body to adopt or amend the Code of Conduct. Any changes must be done by the Governing Body | Decision to whai / adopt the Code of Conduct Decision to whai / adopt changes to the Code of Conduct | As and when required | | | | | | | | | | | |
| Health, Safety and Wellbeing Auckland Council | The Auckland Council organisation is a person or organisation conducting a business or undertaking pursuant to the Health and Safety at Work Act 2015. All elected members are officers pursuant to the Health and Safety at Work Act 2015, and have legislated obligations in relation to their duties as officers. The Audit and Risk Committee will refer the health, safety and wellbeing report to the Governing Body. | Decision to whiwhi / receive quarterly Health, Safety and Wellbeing report, and refer it to Local Boards. Progress to date: Q1 FY25 Update 12 December 2024 Link to decision Q2 FY25 Update 27 March 2025 Link to decision | | | | | | | | | | | | |

| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | |
|--|--|--|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| Auckland Council Enterprise Risk Report Governance | The Audit and Risk Committee will refer the enterprise risk report to the Governing Body every quarter. | Decision to tuhi ā-taipitopito / note the enterprise risk report and risk heat map Decision to whiwhi / receive quarterly reports Progress to date: | | | | | | | | | | | | |
| Te Tiriti o Waitangi / Treaty of Waitangi Governance | The Crown negotiates settlements with iwi on a confidential basis and from time to time invites Council to express its views. The Te Tiriti o Waitangi / Treaty of Waitangi Settlement Working party is accountable to the Governing Body and reports its findings to the Governing Body. | Decision to whakaae / approve submissions to the Crown as and when required Decision to whakaae / approve establishment and on-going implementation of co-management and other governance arrangements | As and when required | | | | | | | | | | | |
| Recovery Governance | Recovery performance reporting and risks | Receive progress reports and make decisions that feed into other programmes like annual plan and LTP. Progress to date: December 2024 Update (Open and Confidential) 12 December 2024 Link to decision Link to restatement for confidential | | | | | | | | | | | | |
| Governance Framework Review Customer and Community Services | Provide update on the Governance Framework Review | Receive an update on the development of Governance Framework Review workstreams, including the proposed funding equity model for local boards. | | | | | | | | | | | | |
| Finance and Performance | | | | | | | | | | | | | | |
| CE and Group Financial Report CE Office / Finance | Chief Executive and Group Chief Financial Officer Report | Receive monthly performance and financial updates Progress to date: Update Report December 2024 12 December 2024 Link to decision Update Report 27 February 2025 Link to decision Update Report 27 March 2025 Link to decision | | | | | | | | | | | | |

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| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | |
|--|-------------------------|--|---|-----|-----|-----|-----|---------|-------|-----|-----|-----|-----|-----|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| Performance reporting quarterly - parent Finance | Financial management | <p>Monitor council parent financial and non-financial performance results on a quarterly basis, including Māori outcomes expenditure. Q2 (March), Q3 (May), Q4 (September), Q1 (November) Note: Reporting in September must be considered as a confidential report until results are sent to NZX at the end of September</p> <p>Progress to date: For the quarter ended 31 December 2024 27 February 2025 Link to decision</p> | | | | | | | | | | | | |
| Performance reporting quarterly – group Finance | Financial management | <p>Monitor Auckland Council group financial requirements on a quarterly basis. Q2 (March), Q3 (May), Q4 (September), Q1 (November) Note: Reporting in September must be considered as a confidential report until results are sent to NZX at the end of September.</p> <p>Progress to date: For the quarter ended 31 December 2024 27 February 2025 Link to decision</p> | | | | | | | | | | | | |
| Annual Budget Finance | Statutory requirement | <p>Decision to whai / adopt Annual Budget</p> <p>Progress to date:</p> | | | | | | Approve | Adopt | | | | | |
| Tūpuna Maunga Operational Plan | Statutory requirement | <p>Decision to whakaae / agree operation plan and summary for inclusion in consultation documents and supporting information for the 10-year Budget (Long-term Plan)</p> <p>Progress to date: Report on inclusion of Operational Plan in Annual Plan consultation Link to decision</p> | | | | | | | | | | | | |

| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | | | |
|---|---|---|---|-----|-----|-----|-----|-----|-----|-----|-----|----------|-----|-----|--|--|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | | |
| Half yearly and annual reporting Governance | Statutory requirement and NZX listing requirement | Receive and approve half year (February) NZX release (delegation to deputy mayor) Decision to adopt annual report (September) Note: <ul style="list-style-type: none"> NZX announcements are presented to the Audit and Risk Committee There is a delegation from the Governing Body to the deputy mayor to approve the release of the interim and full year Auckland Council group financial results to the NZX for each reporting period through to 30 June 2026. Formal adoption of annual report is by the Governing Body Progress to date: | | | | | | | | | | Adoption | | | | |
| Houkura - Independent Māori Statutory Board – Funding Agreement Governance | Statutory requirement | Decision to whakaae / approve funding agreement 2025/2026 Progress to date: | | | | | | | | | | | | | | |
| Financial Policy Finance | Statutory requirement | Development Contributions Policy <ul style="list-style-type: none"> Decision to adopt draft policy for consultation including proposed changes arising from decisions on the Long-term Plan 2024-2034 and changes reflecting decisions to extend policy to cover investments beyond 2034 in Drury, the Inner Northwest (Redhills, Whenuapai, and Westgate), and the Auckland Housing Program areas (Mangere, Tamaki, and Mt Roskill) (August) Decision to adopt new policy (December) Progress to date: Report on 2025 consultation 26 September 2024 Link to report | | | | | | | | | | | | | | |

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| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | | | |
|--|--|---|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--|--|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | | |
| Levy funding for Auckland Museum, MOTAT and ARAFA Governance | Statutory process | Decision to approve the levy for ARAFA as an input to the annual plan. Progress to date: Report on MOTAT funding and potential three-year funding agreement 27 March 2025 Link to decision Report on ARAFA 2025-2026 Funding Plan and Levy 27 March 2025 Link to decision | | | | | | | | | | | | | | |
| Eden Park Trust Board six monthly update Finance | Funding requirement | Receive an update on the Eden Park loan facility (six-monthly) Progress to date: | | | | | | | | | | | | | | |
| Bylaws | | | | | | | | | | | | | | | | |
| # public notification is required for bylaw reviews even if no change to the bylaw is recommended. | | | | | | | | | | | | | | | | |
| Cemeteries and Crematoria Bylaw Control Community and Social Policy | To review the rules to manage activities at council cemeteries and crematoria relating to burial, cremation, disinterment, built structures and record-keeping under the Cemeteries and Crematoria Bylaw 2014. | Decision on form of updated bylaw control and whether formal public consultation is required. Decision to auaha/tapi/whakakore / Make/Amend/Revoke the bylaw Decision late 2024 / early 2025 Progress to date: Statement of Proposal 12 December 2024 Link to decision | | | | | | | | | | | | | | |
| Bylaw on Dogs Community and Social Policy | To review the Auckland Council Policy on dogs 2019 and Dog Management Bylaw 2019 | Decision on form of updated bylaw control and whether formal public consultation is required. Decision to auaha/tapi/whakakore / Make/Amend/Revoke the bylaw Decision late 2024 / early 2025 Progress to date: Statement of Proposal 12 December 2024 Link to decision | | | | | | | | | | | | | | |

| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | | |
|---|--|--|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | |
| Health and Hygiene Bylaw Control Community and Social Policy | To review minimum standards to protect public health associated with commercial services that pierce, risk breaking or risk burning the skin or tissue, therapeutic massage, colon hydrotherapy, swimming pools, water play parks and splash pads under the Health and Hygiene Bylaw 2013. | Decision on form of updated bylaw control and whether formal public consultation is required. Decision to auaha/tapi/whakakore / Make/Amend/Revoke the bylaw Decision late 2024 / early 2025 | | | | | | | | | | | | | |
| Traffic Bylaw Review Community and Social Policy | Legislative requirement to review the bylaw and policy after five years. | Decision to whakaae / approve statement of proposal # Decision to auaha/tapi/whakakore / Make/Amend/Revoke the bylaw Decision late 2024 / early 2025 | | | | | | | | | | | | | |
| Government Reforms and Programmes | | | | | | | | | | | | | | | |
| Three Waters Local Water Done Well Chief Planning Office | Water Services Legislation Bill and Water Services Efficiency and Consumer Protection Bill | Decision to approve Auckland Council's submission Progress to date: | | | | | | | | | | | | | |
| Three Waters Local Water Done Well Chief Planning Office | Update of Government positions and consideration of Auckland Council positions | Decision to approve council's submission on the Water Services Legislation Bill and Water Services Economic Efficiency and Consumer Protection Bill was made on 23 February 2023. Report back from Select Committee to Parliament by 25 May 2023 and eventual passing of legislation. GB consideration to be confirmed. Minister for Local Government's confirmation of any amendments to the Three Waters Reform expected in April 2023. Progress to date: Confidential report 2 May 2024 Link to restatement | | | | | | | | | | | | | |
| General Work Programme | | | | | | | | | | | | | | | |
| Making Space for Water I and ES | Making Space for Water | Decisions in regards to the Making Space for Water Programme. | | | | | | | | | | | | | |

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| Area of work and Lead Department | Pūnga / Reason for work | Committee role (whakatau / decision and/or tika / direction) | Expected timeframes Highlight the month(s) this is expected to come to committee in 2025 | | | | | | | | | | | | |
|---|----------------------------------|---|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--|
| | | | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | |
| Heritage Policy, Planning and Governance | St James Theatre Restoration | Decision in regards to restoration budget and improving Queen Street frontage Progress to date: Open report 27 February 2025 Link to decision | | | | | | | | | | | | | |
| Group Strategy and Chief executives Office | Stadium Network Investment Plan | Progress to date: Adopt Stadium Network Investment objectives 27 February 2025 Link to decision | | | | | | | | | | | | | |
| Group Strategy and Chief executives Office | Main Stadium Feasibility Studies | Progress to date: Report on outcome of studies 27 February 2025 Link to decision | | | | | | | | | | | | | |