

Date: Thursday 12 June 2025

Time: 10.00am

Note:

Meeting Room: Reception Lounge Venue: Auckland Town Hall

301-305 Queen Street

Auckland

Te Komiti mō te Kaupapa Here me te Whakamahere / Policy and Planning Committee OPEN ATTACHMENTS

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Tāmaki Ora 2025 - 2027

Auckland Council Group Māori Outcomes Strategy and Performance Measurement Framework





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Message from the Chief Executive and Tumuaki Huanga Māori

Tāmaki Ora 2025 – 2027: Auckland Council Group's Māori Outcomes Strategy and Performance Measurement Framework (Tāmaki Ora) is our shared commitment to Māori wellbeing in Tāmaki Makaurau. It reflects the journey we are on to honour te Tiriti o Waitangi, uphold mana whenua rangatiratanga, and enable thriving futures for Māori communities across the region.

We acknowledge the important foundation laid by Kia Ora Tāmaki Makaurau 2020, our Māori Outcomes performance measurement framework and Whiria Te Muka Tangata 2017, our Māori Responsiveness framework. These frameworks brought focus and intent to Māori outcomes across the Council Group. But we also heard – clearly and consistently – that we needed to go further. We needed to listen more deeply, act more deliberately, and focus more sharply on measurable change.

Tāmaki Ora is our response.

It strengthens our intent for Māori outcomes, sets clearer responsibilities, and focuses our efforts on the things that matter most to Māori. It reflects te ao Māori values and has been shaped by the voices of mana whenua and mātāwaka. It embeds expectations for capability, accountability, and impact at all levels of our organisation.

Tāmaki Ora expresses our intent to be a stronger partner, a more culturally capable organisation, and a driver of real change – not just in what we say, but in what we do.

We are proud to stand behind this strategy. By working in partnership with Māori, we can better serve all communities in Tāmaki Makaurau and help shape a city where Māori identity is visible, Māori culture is valued, and Māori communities thrive.

Ehara taku toa i te toa takitahi, engari he toa takitini. Our strength is not that of one, but of many. Ehara taku toa i te toa takitahi, engari he toa takitini. Our strength is not that of one, but of many.

Nā māua noa, nā

Phil Wilson, Chief Executive, Auckland Council Nicholas Turoa, Tumuaki Huanga Māori, Auckland Council

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Introduction

Tāmaki Ora is the refreshed Māori Outcomes Strategy for Auckland Council Group. It replaces Kia Ora Tāmaki Makaurau and sets a stronger foundation for collective action across the wider organisation.

It refreshes the outcomes framework to reflect current aspirations from mana whenua and mātāwaka. It sharpens our focus to a smaller number of high-impact priorities. It introduces a performance-based approach that helps track progress, improve over time, and stay accountable.

This document is for everyone in the Auckland Council Group – elected members, staff, and our CCOs. It provides a common language, shared goals, and clear expectations for delivering outcomes with Māori. It also signals to our mana whenua iwi and hapū with whakapapa to Tāmaki Makaurau, Māori communities, and the people of Tāmaki Makaurau the values that guide our mahi and the outcomes we are collectively working to achieve.

From Kia Ora to Tāmaki Ora

Kia Ora Tāmaki Makaurau was our first Māori Outcomes Framework. It brought focus and alignment across council. But things have changed, and needs have grown.

Tāmaki Ora is that next step. It keeps what worked, builds on progress, and lifts our ambitions. It's clearer, more focused, and better aligned with tino rangatiratanga and Māori aspirations.

[insert explanation of name change]

Te Tiriti and Our Commitment

Just as for Kia Ora Tāmaki Makaurau, Tāmaki Ora is anchored in Te Tiriti o Waitangi. It affirms Auckland Council's responsibility to be a good Treaty partner and to reflect the enduring mana and rangatiratanga of tangata whenua of Tāmaki Makaurau.

What are Māori Outcomes?

The Auckland Council Group understands Māori outcomes as the measurable changes that Auckland Council can make that contribute to the social, cultural, environmental, and economic wellbeing of Māori in Tāmaki Makaurau – as defined by Māori. These outcomes are grounded in te ao Māori, reflect mana whenua and mātāwaka aspirations, and uphold the principles of Te Tiriti o Waitangi.

This is a working definition, and we will continue to shape it in partnership with Māori.

Our Māori outcomes ecosystem

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Māori outcomes are delivered through the full range of Council's levers — including regulation, delivery, funding, partnerships, advocacy, and facilitation. They are the result of many connected efforts across the Council Group and in partnership with Māori.

This ecosystem includes the people, plans, structures, and relationships that together shape how we plan, deliver, and measure outcomes for and with Māori.

The ecosystem includes:

- **Tāmaki Ora** the strategic framework that sets our shared direction, defines outcomes, and guides performance.
- Achieving Māori Outcomes (AMO) plans the delivery mechanism for departments and CCOs to commit to action, monitor progress, and align their work with Tāmaki Ora
- Māori Outcomes Fund an investment tool to support the delivery of initiatives that advance Māori aspirations where there is a shared outcome for Council.
- Departmental and CCO Māori Outcomes Leads people embedded across the organisation who coordinate delivery, champion capability, and support partnerships
- Mana whenua and mātāwaka relationships built through both engagement with individual entities and collective mechanisms like the Tāmaki Makaurau Mana Whenua Forum.
- Strategy and enabling documents such as the Auckland Plan 2050, and Houkura Independent Māori Statutory Board (Houkura) reports including He Waka Kōtuia Te Tiriti o Waitangi Audit 2024, He Whenua Mākaurau Schedule of Issues of Significance 2025 as well as Māori outcomes specified in Local Board plans.
- Foundational commitments long-term commitments that present regional and local cross-cutting challenges and opportunities such as *Te Tāruke-ā-Tāwhiri:*Auckland's Climate Plan, Thriving Communities Strategy Ngā Hapori Momoho and Tāmaki Ora.
- Data and evaluation tools including performance measures, annual reporting, regional statistics, storytelling and seeking Māori perspectives.

Ways of working

Auckland is a city where Māori identity is visible, Māori culture is valued, and Māori communities thrive.

Tāmaki Ora expresses a collective aspiration for a future in which Māori are active partners in decision-making, te reo Māori and tikanga are woven through public life, and Māori communities lead intergenerational wellbeing. This vision reflects the unique place of Māori in Tāmaki Makaurau and the shared responsibility of the Auckland Council Group to uphold that position in practice.

How we engage with Māori

We work with Māori in several ways including:

We create and nurture opportunities for Māori to connect with our elected members.
 This includes formal (e.g legislated co-governance and co-management arrangements) and informal opportunities (e.g through projects, forums and other ways of bringing people together).

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- Mana whenua engagement occurs both individually and through collective forums.
- Mātāwaka engagement takes place through community networks, service providers, and specific kaupapa, recognising the diversity of Māori who live in Tāmaki Makaurau but do not whakapapa to mana whenua.
- We support kaupapa Māori-led initiatives and enable Māori to contribute to planning, design, decision-making and delivery wherever possible.
- We acknowledge that relationships must be enduring, based on mutually beneficial outcomes, and reflect Māori preferences for how they engage with the Council Group.

Kia Ora Te Tātai - the interconnected nature of Māori Outcomes

Our approach to Māori outcomes is grounded in te ao Māori and the whakapapa of all things. In Kia Ora Tāmaki Makaurau, this was expressed through Kia Ora Te Tātai – the idea that wellbeing is not just about individual components, but about the health of the connections that bind us together.

Kia Ora Te Tātai reminds us that spiritual, natural, and human wellbeing are interdependent. Māori understand the world as a living ecosystem – dynamic, relational, and grounded in whakapapa. Humans do not stand apart from the environment, or from atua. We are part of the same interconnected whole.

As we move forward with Tāmaki Ora, we carry this spiritual foundation with us. It continues to shape how we understand wellbeing, how we relate to each other, and how we make decisions across the Auckland Council Group.

Tāmaki Ora 2025 - 2027: our refreshed Māori Outcomes Strategy

Tāmaki Ora 2025 - 2027

Tāmaki Ora is grounded in the belief that Māori outcomes must be both aspirational and measurable. The refreshed Māori Outcomes Strategy is based on what we have heard from mana whenua and mātāwaka groups regarding their priorities and goals.

Pou of Ora Outcomes

These seven pour epresent the key areas of wellbeing that matter most to Māori in Tāmaki Makaurau. They are the priorities that stand tall, each reflecting an essential dimension of collective ora (wellbeing), grounded in te ao Māori.

Foundation of enabling support

The $t\bar{u}apapa$ are the foundation stones — the enduring behaviours and enablers that support and strengthen the Ora Outcomes. These reflect how we work and what must be in place for the pou to stand firm.

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	ORA	ANAMATA ORA	PĀHARAKEKE ORA	ŌHANGA ORA	MARAE ORA	
Environmental wellbeing	Cultural identity wellbeing	Future wellbeing	Whānau and community wellbeing	Economic wellbeing	Marae vitality	
Environment, waterways, shoreline, caulerpa, climate adaptation, climate resilience	Visible and accessible Māori identity, celebrating culture, dual signage, te reo, protecting cultural heritage, major events, cultural opportunities for rangatahi	Legacy (digital innovation, data sovereignty), technology, growth, sustainable futures, succession planning	Māori wellbeing, kaumātua and rangatahi voice, whānau, succession	Growing Māori economy, businesses, procurement, economic development, economic opportunities for rangatahi	Thriving Marae	
Māori values guide the care of whenua, awa, moana, and taonga species, restoring the mauri of the natural environment	Tāmaki Makaurau proudly reflects te reo Maori, tikanga, and iwi identity in its people, places, and stories	Māori belong to thriving, resilient communities that are empowered to share the future including growth of Tāmaki Makaurau - leading climate responses, driving digital innovation, revitalising and sharing intergenerational knowledge	Whānau Māori are well, connected, and thriving – with cultural activities across the city, pathways for rangatahi and support for kaumatua	Māori businesses, landowners, and entrepreneurs grow intergenerational wealth and power a resilient Māori economy	Marae are thriving cultural and community hubs – resourced, resilient and central to urban and regional life	
Tūāpapa Hāngai Strengthen Capability						
			knowledge Tüāpapa Hāngai Strengthen	knowledge	knowledge Tüäpapa Hängai Strengthen Capability	

Performance Measures

Developed with Māori Outcome Leads and Māori Specialist staff, our refreshed Māori Outcomes Performance Measurement Framework includes a focused set of activities, and a performance pathway that links inputs to long-term change. This includes:

- activities and outputs led or supported by council
- · performance measures to monitor delivery
- short and medium term outcomes to track early progress
- long-term impact goals that express Māori aspirations for the future

This approach allows Council and Māori to monitor not just whether something was delivered, but whether it is creating the change Māori want to see. It supports continuous learning and creates the conditions for real transformation – across whānau, hapū, iwi, and the Council systems and levers that serve them.



Tāmaki Ora 2025 - 2027: our refreshed Māori Outcomes Performance Measurement Framework

Ora Outcome	Activities	Measures	Overall targets	Short-term outcomes (2 year)	Impact goals (8 year)
				By 2027/2028	By 2033/2034
Iwi Ora Iwi wellbeing Iwi have the resources, relationships, and ability to influence decision-making and shape the future of	Council advances agreed mana whenua entity priorities supported by operational budgets, BAU resources, and the Māori Outcomes Fund	1) A minimum of 3 agreed priorities for each of the 19 mana whenua entities are advanced in the financial year 2) Percentage of mana whenua entities satisfied with progress of their priorities	By June 2027, 80% of mana whenua entities are satisfied with Council progress in advancing agreed priorities	Mana whenua entities can see tangible progress in the issues and priorities important to them, being advanced by Council	Mana whenua entities enhance their independence, autonomy and self- determination
Tāmaki Makaurau.	Council enables mana whenua entities to engage effectively in key decision strategic decision-making processes	Number of mana whenua entities that have contributed to both regional and local board strategic decisions (count required)	By June 2027 100% of mana whenua entities have contributed to both regional and local board strategic decisions	Council has provided mana whenua entities with the time, tools, and support to influence Council decisions	Mana whenua entities support the direction that Tamaki Makaurau is heading and have the resources and ability to influence decision-making to shape the future of Tāmaki Makaurau
Taiao Ora Environmental wellbeing Māori values guide the care of whenua, awa, moana,	At least 12 significant mana whenua-led taiao projects are provided with sustained investment and technical support	Funding (\$ value) allocated to mana whenua-led taiao projects that are aligned with iwi priorities (includes NETR, MOF, operational budgets)	By June 2027 funding will be allocated to at least 12 significant mana whenua-led environmental initiatives	At least 12 mana whenua-led projects that align to taiao plans have received sustained investment and technical support	Māori exercise tino rangatiratanga and kaitiakitanga for te taiao through Te Tiriti based relationships
and taonga species, restoring the mauri of the natural environment.	At least 12 significant Council-led projects to protect and restore the environment are co-developed or co- designed with Māori	Funding (\$ value) allocated to Council-led taiao projects which are co-developed or co-designed with Māori	By June 2027, at least 12 significant Council-led taiao projects are co-developed or co-designed with Māori	Mātauranga Māori informs the protection and restoration of the environment	Kaitiakitanga values are embedded and normalised across infrastructure, land, and water management practices
Tuakiri Ora Cultural identity wellbeing Tāmaki Makaurau proudly reflects te reo Māori, tikanga, and iwi identity in its people, places, and	Māori shape a programme of regional and local board events which showcase Māori identity and culture in Tāmaki Makaurau	Number of regional and local board events showcasing Māori culture in Tāmaki Makaurau delivered with Māori	By June 2027 at least 20 regional and local board events, showcasing Māori culture, are designed with and delivered by Māori	Māori guide the shape and content of more events that showcase Māori culture, and mana whenua identity, and are involved in delivering events in Tāmaki Makaurau	Māori guide the wider community's connection to and knowledge of the Māori heritage of Tāmaki Makaurau, and benefit economically from the programme of events
stories.	Mana whenua identify sites of significance to their iwi, and work with council to ensure that this information is visible to planners	Number of mana whenua sites of significance added to the Māori Heritage Alert Layer in the GIS	By June 2027, 250 sites in total are registered on the Māori Heritage Alert layer within council's GIS	The Māori Cultural Heritage digital tool enhances awareness of significant sites to Māori among council planners	Sites significant to Māori are recognised and protected, safeguarding Māori cultural heritage for future generations
	Ensure that te reo Māori and iwi identity has an increased presence and is seen, heard and celebrated through signage, audio, bilingual facilities and publications which reflect mana whenua stories and histories	Number of interpretive signs, installations, publications and audio guides developed with mana whenua which reflect Māori histories in Tāmaki	By June 2027 the number of interpretive signs, installations, publications and audio guides developed with mana whenua which reflect Māori histories will have doubled each year	The histories of mana whenua become visible and audible throughout Tāmaki Makaurau	Māori language and mana whenua histories are integral to the cultural narrative of Tāmaki Makaurau
Anamata Ora	[HOLD for land use, housing continuum, ho	using solutions for achieving Māori housing aspirations – Pen	ding review of Kia Ora Te Kāinga]		
Future wellbeing Māori belong to thriving, resilient communities that are empowered to shape the future and growther of	Develop a data sovereignty policy, and support Māori-led digital technology and innovation, and data governance	Number of Māori-led digital or data initiatives that strengthen Māori data sovereignty and innovation leadership	By June 2027, Council has developed a data sovereignty policy and has supported at least two Māori-led digital or data initiatives	Māori digital innovation is enabled and informs Council's approach to technology and data	Māori in Tāmaki are sought as partners and co- designers in digital innovation, and their participation contributes to economic wellbeing
Tāmaki Makaurau - leading climate responses, driving digital innovation, revitalising and sharing intergenerational knowledge.	Support Māori-led or co-designed climate resilience and adaptation initiatives that align to iwi priorities and Te Tāruke-ā-Tāwhiri, Auckland's Climate Plan	Number of mana whenua entities, and marae, involved in climate resilience and climate adaptation initiatives supported by Auckland Council	By June 2027, at least 20 mana whenua entities, and marae, are actively involved in climate resilience and climate adaptation initiatives	Māori-led resilience and adaptation initiatives are resourced, address iwi priorities and are grounded in mātauranga Māori	Māori-led climate responses are restoring the mauri of people, places, and ecosystems in Tāmaki Makaurau
Pāharakeke Ora Whānau and community wellbeing Whānau Māori are well, connected, and thriving	Prioritise initiatives that support inclusion, cultural preservation, te reo, sustainability, kai sovereignty and community empowerment	Number of community-based initiatives that meet Māori community priorities for social and cultural wellbeing	By June 2027 least 10 community-based initiatives meet Māori priorities for social and cultural wellbeing	Community-based initiatives respond directly to the priorities of whānau Māori and support their wellbeing	Whānau Māori embrace distinct identities, develop vibrant communities, and develop sustainable futures
with cultural activities across the city, pathways for rangatahi and support for kaumātua.	cadetships, and opportunities across the Council group, and support relevant development programmes for rangatahi Māori	Number of rangatahi Māori participating in council-led or council-supported development, employment or entrepreneurial programmes	By June 2027, 50 rangatahi Māori will have completed an internship, cadetship, or development programme delivered or supported by Council	More rangatahi Māori gain skills, networks, and confidence through council-supported pathways within council and in the community	A generation of Māori leaders are equipped to shape the future of Tāmaki Makaurau
	Improve Māori access to grants across a range of kaupapa to meet community and cultural wellbeing needs	Number and dollar value of grants to Māori organisations (Includes grants across Auckland Council, and from Local Boards)	By June 2027 at least 10% of grants funded through Auckland Council and by Local Boards are accessed by Māori organisations	Māori organisations know how to access and successfully navigate and secure council grants	Māori make progress towards achieving their desired cultural and social outcomes through accessing available funding
Öhanga Ora Economic wellbeing Māori businesses, landowners, and entrepreneurs grow intergenerational wealth and power a resilient Māori economy.	Implement Māori procurement targets and supplier diversity initiatives across the Council group	Percent of influenceable spend and financial commitment (\$ value) to Māori businesses	By 2034, 10% of addressable Council procurement spend will be directed to Māori-owned businesses, tracked through a group-wide reporting system	Māori businesses access more consistent and transparent procurement opportunities across the Council group	Māori businesses are thriving contributors to a resilient regional economy
Marae Ora Marae vitality	Support marae infrastructure development, compliance and marae-led planning, projects, events and	Number of marae receiving physical upgrades, compliance support, or support for planning, projects, events and activations	By June 2027, a minimum of 25 marae will receive capital, compliance, or infrastructure support through Council investment and planning	More marae are safe, functional, and compliant for cultural, education, and community use	Marae across Tāmaki Makaurau are thriving, resilient hubs for cultural life and community wellbeing
Marae are thriving centres of culture and	activations		enablement		



Ora Outcome	Activities	Measures	Overall targets	Short-term outcomes (2 year) By 2027/2028	Impact goals (8 year) By 2033/2034
community - well-resourced, resilient, and vital to both urban and regional life. They provide a base for papakāinga and strengthen whānau, hapū, and iwi connections to place.	Partner with marae to deliver civil defence functions, council-led initiatives and marae-led initiatives to support community wellbeing	Number of marae supported to operate as emergency resilience hubs, and deliver council-led or marae-led initiatives that support community wellbeing	By June 2027, at least 15 marae will be supported to operate as emergency resilience hubs, or deliver initiatives in partnership with Council	Marae are resourced to deliver services that support whānau wellbeing and community resilience	Marae play a central role in urban and regional systems that support connected, resilient communities
	[HOLD for papakāinga - pending review of	Kia Ora Te Kāinga]]			
Tüāpapa Hāngai Capability Strong foundations grow cultural capability across	Implement the Māori Outcomes Capability Plan in all council units, focussing on role-specific development needs to contribute to the progression of	Number of units that have developed a capability uplift programme, including correct te reo pronunciation, with capability measures reported by unit and department	By June 2027, 90% of units have a capability uplift programme with measures, aligned to the Māori Outcomes Capability Plan, reported at a department level	Council units and kaimahi understand where they are on their capability journey and have access to relevant Māori capability development.	Auckland Council is recognised for high-quality, responsive partnership with Māori, and kaimahi Māori are thriving and value Auckland Council as an employer of choice.
the Council Group, enabling staff to operate in ways that reflect te ao Māori.	Māori outcomes		·	Kaimahi Māori feel supported and see visible pathways for career growth at council	
Tūāpapa Hononga Foundational partnerships Strong foundations uphold Tiriti-based	Progress the Mana ki te Mana approach to engaging with Māori - grounded in Te Tiriti o Waitangi - to strengthen relationships between Māori and council	Number of mana whenua and mātāwaka entities that meet ā-kanohi with Council senior management annually	By June 2027 all mana whenua and mātāwaka entities will have met ā-kanohi with Council senior management at least once annually	A coordinated approach to ā-kānohi engagement ensures that relationships are respectful, purposeful and centred in tikanga	Māori entities are able to engage and partner with council in ways that reflect their own areas of interest and enable them to progress both strategic and operational priorities
partnerships, Māori governance, and shared decision-making across the Council Group.					
Tüäpapa Tautoko Enabling Mãori Outcomes	Departments identify and report on their operational budgets that support Māori Outcomes (where applicable)	Identify and report on Auckland Council parent spend that contributes to Māori Outcomes	By June 2027, all organisational spend on Māori outcomes is identified and reported	Set up an accounting/financial framework to support the Māori Outcomes spend identification and	Council makes informed decisions about distribution of funding, options for budget proposals, and better value for money to deliver
Strong foundations embed systems change, structural alignment, and sustained support for Māori outcomes across the Council Group.				start reporting	positive and sustained impact for Māori

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Delivering Māori Outcomes

Tāmaki Ora is a group-wide strategy where everyone has a role.

- Mana whenua and mātāwaka shape priorities and provide feedback
- Elected members provide political leadership and ensure decisions reflect Te Tiriti
- Executive Lead Team lead implementation and align strategy with delivery
- **General Managers** work with their departments to lead, develop and report on Achieving Māori Outcomes (AMO) plans
- Māori Outcomes Leads coordinate, advise and connect delivery
- Māori Specialists deliver Māori Outcomes

Measuring our progress

A performance framework links Council activities to Māori outcomes. For each outcome, we track:

- What Council does (activities and investment)
- What it produces (outputs)
- · What short- and medium-term change is happening
- What long-term impact we are working toward.

This gives us visibility, supports learning, and enables better decisions. Māori perspectives will be included through feedback, engagement and lived experience measures.

Māori Outcomes Reporting, Evaluation and Monitoring

Our Māori outcomes progress is tracked through internal reporting and shared externally in the annual Māori Outcomes Report and other mechanisms including storytelling, videos etc.

It is focused on understanding the impact for Māori – what difference we are making, how we know, and how we communicate this. We use a mixture of Māori perspectives, evaluation, storytelling, and reporting.

Ngā Mātārae is developing a streamlined Māori Outcomes Reporting, Evaluation and Monitoring tool to strengthen consistency across the group.

Māori Outcomes Fund

The purpose of the Māori Outcomes Fund is to advance Māori wellbeing and identity in Tāmaki Makaurau. The fund is dedicated to activities that directly contribute to the Māori wellbeing and identity outcome and other sections of the Auckland Plan 2050.

With an allocation of \$171 million in the Long-term Plan 2024-2034, the Māori Outcomes Fund is a core tool for delivering on the aspirations of Tāmaki Ora. It provides targeted investment to support and enable activities that directly support ora outcomes. This investment is available in addition to the operational budgets and resources of Auckland Council and the CCOs.

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This Māori Outcomes Fund reflects Auckland Council's commitment to co-invest in, and partner on, the priorities that mana whenua and mātāwaka have shared through the Tāmaki Ora framework. By investing in shared outcomes, the fund helps bring Tāmaki Ora to life – not just as a strategy, but through tangible change for Māori in Tāmaki Makaurau.

Acknowledgements and glossary

We acknowledge the mana whenua of Tāmaki Makaurau - ngā iwi and hapū who hold ancestral connection to this whenua and continue to exercise their role as kaitiaki and leaders of place. Their knowledge, leadership, and commitment to intergenerational wellbeing have shaped this strategy.

We also acknowledge the voices of mātāwaka – the many Māori individuals, communities, and organisations who call Tāmaki Makaurau home. Their insights and lived experience have strengthened the kaupapa and grounded it in the realities of Māori across the region.

Tāmaki Ora reflects the kōrero, contributions, and aspirations of many – through hui, written feedback, individual conversations, and collective engagement. We recognise the time and energy given by mana whenua partners, mātāwaka, council kaimahi, the Tāmaki Makaurau Mana Whenua Forum, and Houkura.

We are grateful for the guidance of those who helped shape Kia Ora Tāmaki Makaurau in 2020 and for the leadership that has brought us to this next chapter. Tāmaki Ora is built on their foundations and stands as a collective commitment to Māori wellbeing – past, present, and future

11



Glossary

Kupu Definition

Anamata the future, time to come

Hononga Relationship, connection, or alliance Hāngai Aligned, relevant, or appropriate

Hāpori Community or collective

Tribe or people - large kinship group descended from a common

lwi ancestor

Kaitiaki Guardian or steward – person who exercises kaitiakitanga
Kaitiakitanga Guardianship or stewardship of people, place, and taonga

Kaumātua Elder or respected leader in a whānau or iwi

KaupapaPurpose, policy, or guiding principleKāwanatangaGovernance – the Crown's right to governManaAuthority, prestige, or spiritual powerManaakitangaHospitality, care, respect, and kindness

Mana whenua Iwi or hapū with ancestral authority over a specific area of land

Marae Ancestral meeting place and cultural hub

Mauri Life force or vital essence

Moemoeā Vision or dream

Mātāwaka Māori who live in an area but do not whakapapa to mana whenua

Mātauranga Knowledge – especially Māori knowledge systems

Ngā The (plural) - te reo Māori definite article

Ōhanga Economics

Ora Wellbeing, life, health

A metaphor for whānau - the flax plant symbolising

Pā harakeke intergenerational care
Pou Post, upright, support, pillar

Rangatiratanga Leadership, autonomy, self-determination

Reo Māori The Māori language

Tamariki Children

Taiao Natural world - environment, ecosystems, and living systems

Tautoko To support, prop up, advocate

Tikanga Customary practice or correct way of doing things
Tino rangatiratanga Full authority, sovereignty, or self-determination

Tuakiri Identity or sense of self
Tūāpapa Platform, foundation

Wairuatanga Spirituality or spiritual wellbeing

Whakapapa Genealogy, ancestry, and relational identity
Whānau Extended family – more than just nuclear family

Whanaungatanga Relationships and connection - collective responsibility

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Attachment A – Marae supported through the Marae Infrastructure Programme.

MIP status as 3 June 2025.

*denotes that the marae is part of the Auckland Emergency Management response programme - Whakaoranga marae.

^{**} denotes that the marae is interested in joining the Auckland Emergency Management response programme - Whakaoranga marae.

MANA WHENUA MARAE (n=18)		
Marae	Local Board	MIP Status
Haranui Marae (Otakanini Haranui Marae)	Rodney	Current
Kawa Marae * (Ngāti Wai ki Aotea)	Aotea/Great Barrier	Planned
Makaurau Marae	Māngere-Ōtāhuhu	Completed
Motairehe Marae *	Aotea/Great Barrier	Planned
Ngaa Hau e Whaa o Pukekohe **	Franklin	Completed
Ngāti Kōhua Marae	Franklin	Completed
Ōmaha Marae (Te Kiri)	Rodney	Current
Ōrākei Marae *	Ōrākei	Completed
Puatahi Marae	Rodney	Planned
Puukaki Marae	Māngere-Ōtāhuhu	Current
Rereteewhioi Marae **	Franklin	Completed
Reweti Marae (Whiti Te Rā o Reweti Marae)	Rodney	Current
Taahuna Marae	Franklin	Current
Te Aroha Pā (Araparera Marae)	Rodney	Completed
Te Kia Ora Marae (Kakanui Marae) *	Rodney	Completed
Te Puea Memorial Marae	Māngere-Ōtāhuhu	Current
Umupuia Marae	Franklin	Planned
Whaataapaka Marae **	Franklin	Planned



MĀTĀWAKA MARAE (n=14)				
Marae	Local Board	MIP Status		
Awataha Marae *	Kaipātiki	Planned		
Hoani Waititi Marae	Waitākere	Completed		
Manurewa Marae *	Manurewa	Completed		
Mataatua Marae	Māngere-Ōtāhuhu	Planned		
Ngā Whare Waatea Marae *	Māngere-Ōtāhuhu	Planned		
Ngāti Ōtara Marae **	Ōtara-Papatoetoe	Current		
Papakura Marae *	Papakura	Current		
Papatūānuku Kōkiri Marae *	Māngere-Ōtāhuhu	Completed		
Piritahi Marae *	Waiheke	Completed		
Ruapōtaka Marae *	Maungakiekie-Tāmaki	Planned		
Te Herenga Waka o Orewa Marae *	Hibiscus-Bays	Current		
Te Mahurehure Cultural Marae *	Albert-Eden	Completed		
Te Piringatahi o Te Maungaarongo Marae	Henderson-Massey	Current		
Te Tira Hou Marae	Maungakiekie-Tāmaki	Completed		



Attachment B: In-flight Māori Outcomes Fund projects (FY26 and FY27)

Annual budget allocations are subject to confirmation prior to each financial year

F	FYZ6 (\$) FYZ/ (\$) Budget Budget	450,000	150,000	4,487,276 5,265,850	1,200,000 1,200,000	6,880,145 6,600,000	500,000 400,000	90,000 75,000	200,000 200,000
L	Outcome E	Āpōpō Ora / 450 Anamata Ora	Āpōpō Ora / 150 Anamata Ora	lwi Ora 4,4	Marae Ora 1,2	Marae Ora 6,8	Ōhanga Ora 500	Ōhanga Ora 90,	Ōhanga Ora 200
	Description (main partners) beneficiaries denoted in bold)	Supporting mana whenua to exercise their kaitiakitanga obligations; supporting marae to lead responses to climate change; and enabling resilient Māori communities to create system change. Marae receive a non-contestable grant to grow capacity, deliver wananga to grow understanding of climate change through a Te Ao world view, and develop and deliver a climate plan.	Supporting and enabling Māori in Tāmaki Makaurau by developing guidance and templates for Adaptive Management Plans in the context of natural hazards and effects of climate change on marae, sites of significance and collectively owned Māori land.	Capacity grant contracts with mana whenua entities to improve their capacity to engage in Auckland council decision-making processes at the regional and local board scale. It also provides funding for mana whenua to advance priorities E.g. strategic planning; iwi management plans). This initiative also provides capacity funding for mataawaka entities to provide input into the same engagement processes.	The annual Cultural Initatives Fund contestable grant round supports marae and papakäinga and Māori housing development (max. \$170k per applicant) Specifically: The purpose of this grant for marae is to enable marae to become self-sustaining and prosperous hubs for Māori and the wider community. The purpose of the grant for papakāinga and housing is to: increase opportunities for papakāinga on Marae and Māori housing development on Māori Freehold Land and Treaty Settlement Land within Tāmaki Makaurau.	Ongoing programme to support the resilience of the 32-mana whenua and mataawaka marae by addressing priority maintenance and renewals issues. Programme to be confirmed.	Supporting the delivery of the Amotai in Tāmaki Makaurau. Amotai works with Auckland Council and CCOs to promote intentional supplier diversity within New Zealand by connecting buyers with Māori and Pasifika businesses. Over 600 Māori businesses are registered with Amotai.	Investment into Tāmaki Makaurau's Māori tourism sector as a vehicle for empowering sustainable livelihoods with outcomes for mana whenua and mataawaka economic wellbeing. The programme will seek to leverage international and domestic voisitation in Auckland and future- proof the legacy and commercial propositions of the fledgling Māori tourism sector in Tāmaki Makaurau. This initiative is co-funded by Tātaki Auckland Unlimited and NZ Māori Tourism* (* NZMT \$60k in 2025).	Through a partnership with mataawaka - ReserveTMK encourages aspiration and provides inspiration for hapori Māori to see other Māori succeed in under-represented fields. ReserveTMK is a community where whânau can access opportunities, networks, and push mindsels. By exposition Māori innovation and entrepeneurship, the his bine to grow their canabilities and work towards entablished was consentional wash. This initiative is on funded
1.141.44	ınınatives	Community and Marae Project / Resilient Marae	Marae & Whenua adaption plan	Capacity Uplift Grants	Cultural Initatives Fund	Marae Infrastructure Programme	Amotai	Tātaki - Māori Tourism Development Program	Reserve TMK Innovation Hub (Glenn Innes)

Attachment B



Initiatives	Description (main partners / beneficiaries denoted in bold)	Tāmaki Ora Outcome	FY26 (\$)	FY27 (\$)
Te Ngahere / GridMNK (Manukau)	Incubated by The Southern Initiative, Te Ngahere is the Māori and Pasifika economic hub in South Auckland. Now led by Tātaki and hub operator Ngahere Communities Te Ngahere is where mana motunake exists. In partnership with mataawaka Te Ngahere is a place for Māori and Moana people to determine their dreams and access the support and resources they need to attain them, all while remaining grounded in their culture, identity, and values. This initiative is co-funded by Tātaki Auckland Unlimited.	Õhanga Ora		
Te Puna Creative Innovation Quarter (Henderson)	A partnership with Te Kāwerau ā Maki - Te Puna will position Henderson and West Auckland as a pioneering, world class, future focussed Māori economic innovation hub with a highly skilled Māori innovation workforce supporting the creative industries and accelerating climate action. The following Te Puna work programme areas will deliver Māori Outcomes via a mā Māori, mō Māori, ki Māori values approach that promotes inclusivity and provides equitable opportunities for the Māori population in West Auckland. This initiative is co-funded by Tātaki Auckland Unlimited.	Ōhanga Ora	570,000	510,000
Pukekohe Cemetery	Establishing a suitable memorial for the approximately 200 Māori lying in unmarked graves, many of whom are tamariki (children). The project is guided by the Pukekohe Cemetery Committee: members of the Pukekohe Māori community, supported by Nga Hau e Wha Marae , and members of the Franklin Local Board. Stage 1 (FY25) includes: engagement, design, engineering and consenting. The memorial will be created and installed in FY26.	Pāharakeke Ora / Ngā uri Ora	500,000	
He Pia He Tauira	He Pia He Tauira is building mana whenua rangatahi capacity by providing opportunities for them to co-create, plan, and deliver activations and placemaking events throughout Tāmaki Makaurau that support the needs of the city's long-term growth while creating strong neighbourhoods, amazing places, and generating income for the region. This is a three-year initiative led by Eke Panuku and co-funded by the Māori Outcomes Fund and Eke Panuku.	Tuakiri Ora	100,000	100,000
Te Whakaoranga o te Puhinui / Puhinui Regeneration	Supporting Te Waiohua Iwi (Ngāti Te Ata, Ngāti Tamaoho, Te Ākitai o Waiohua) to develop projects in line with their kaitiakitanga and manaakitanga in the Puhinui catchment. This Initiative is led by Eke Panuku.	Tuakiri Ora	215,000	1
Budget – yet to be allocated			\$1,740,001	2,513,735
Annual budget allocations	Annual allocations may be altered during the annual planning process		\$17,082,422	16,864,585



Submitter	Matters Raised	Staff Comments and Recommendations (Eke Panuku, Land Advisory Services and Community
		Investments)
Morning View Ltd as trustee of the Morning View Trust – owner of 43 Hanene Street	"A 3m strip of the Reserve Land adjoins the Morning View Trust Property along a 25m shared boundary. 4 Owners of the Property have historically maintained that part of the Reserve Land between the Property and a fence – running southwest to northeast – that has been erected on the Reserve Land. The neighbours to the west (19 Aumoe Avenue) have done the same with the Reserve Land on the other side of the fence."	Staff Comments: Statements made in this submission support the staff recommendation that there are no reserve values present for the benefit of the public under the Reserves Act 1977 (Reserves Act). The land is entirely encroached upon by neighbouring properties and has been for decades without any public accessibility. Accordingly, there is no requirement to hold the land as a reserve.
	"For many decades successive owners/occupiers of the five properties adjoining the Reserve Land have maintained and installed a range of improvements on the respective areas of the Reserve Land. The Reserve Land contains planting, fences, driveways, decks, and a range of other improvements implemented by various adjoining neighbours over time." "The sale of the Reserve Land, following revocation of reserve status, to a single adjoining neighbour or to select adjoining neighbours would not recognise the "on-the-ground" reality of the Reserve Land or its historical context, including successive neighbours' longstanding use of the portions of the Reserve Land adjoining their properties." "If the Reserve Land is disposed of, it should be sold in a way that reflects the status quo, i.e. each adjoining neighbour who wishes to purchase the parts of the Reserve Land adjoining their properties should be able to do so. This should reflect as far as practicable the current situation, including existing fence lines, areas maintained by each neighbour, and utility service connection locations. There are numerous ways this could be achieved, including: (a) subdividing the land and selling parts of it to relevant adjoining neighbours; or	The reserve land was conveyed to the Tamaki District Road Board in 1928 from the Melanesian Mission Trust Board, presumably with the intention of providing street-to-street connection from St. Heliers to Tamaki Dive. The Tamaki District Road Board was later amalgamated into the City of Auckland. The land is held as unclassified public reserve, but has never been formed as useable passage. The historical archival and records files reveal the adjoining owners have enjoyed using the reserve for their private benefit as early as 1929. Noting the objection relating to the proposal of future disposal to adjoining neighbours is a separate subsequent decision made by Council under its powers found in Local Government Act 2002 (LGA02). As such the Policy and Planning Committee should be mindful the submission incorporates objections to several different statutory decisions. Future disposal decision making of Council under the LGA02 is separate to section 24 Reserves Act 1977 considerations for the Minister. Should the reserve status be revoked by the Department of Conservation, it is envisaged all adjoining owners will be given the opportunity to negotiate purchase of the land adjacent to their respective properties.
	(b) selling the land to a new entity or entities comprising participating neighbours, with agreement amongst themselves as to the use and occupation of the land." "Agreement regarding any sale of the land should be reached before its reserve status is revoked, to provide certainty to all parties and potentially avoid unnecessary time and expense resulting from parties' involvement in the reserve revocation process." "In the absence of prior agreement for the Reserve Land to be sold in a manner that fairly and equitably apportions interests in the land between the five adjoining neighbours, Morning View Trust objects to the proposed revocation of the Reserve Land's reserve status." 'Morning View Trust therefore objects to the Proposal, pending resolution of its concerns." "As outlined above, a key purported reason in the documentation supporting the Proposal is that minimal open space and connectivity benefits would be facilitated by a formed accessway on the Reserve Land does not warrant continued protection under the Reserves Act 1977 in accordance with the reason it was originally vested. There would be a range of community benefits – consistent with the purpose of the Reserves Act 1977 – provided by a formed accessway in this location, including open space and connectivity benefits (including beach access from Aumoe Avenue). This would be consistent with the original vesting of the Reserve Land. The Council has therefore not demonstrated how the proposed revocation is consistent with the Reserves Act 1977,	In response to the submitter's request for Council to negotiate and agree sale details for the land prior to revocation, it is important to note the Reserves Act 1977 revocation processes takes a number of years to complete with extensive statutory steps in-between. The most recent example was with the Department of Conservation for 18 months following the Council recommendation to the Minister. Prudent use of public funds means Council requires the certainty of the Minister's decision prior to expending limited resources on conditional legal negotiations with multiple landowners. The reasoning provided in the public notice included that the accessway is unformed and cannot be formed due to topography and contours of the land. Being unformed as well as entirely encroached on by neighbouring properties for private use means there are no Reserves Act 1977 values present. The public receives no benefit from fenced off inaccessible land. There is no reason to hold this land under the Reserves Act 1977. The site has been assessed against council's Auckland Plan, Auckland Council Parks and Open Spaces Acquisition Policy (2013) and Open Space Provision Policy (2016) and it is not required to meet the council's provision for open space as there are no targets for connection-linkage reserves. Connection cannot be feasibly made given the topography of the site. While the site might be developed to provide access between Aumoe Avenue and Tamaki Drive, this comes with significant logistical challenges and the steep terrain is likely to make it cost prohibitive. In addition, the population catchment benefitting from any accessway development is small. The site is not



Submitter	Matters Raised	Staff Comments and Recommendations (Eke Panuku, Land Advisory Services and Community Investments)
	including the Act's purpose. Morning View Trust understands that the Council has previously confirmed its intention to form the accessway, apparently being of the view at that time that there were open space and connectivity benefits to be realised." "As outlined above, physical constraints to forming the accessway, namely the contours of the land, is another key reason purported in the documentation supporting the Proposal. No supporting evidence is provided. Morning View Trust is aware of no reason why the connection could not practicably be formed. In fact, as outlined above, Morning View Trust understands that the Council has previously confirmed its intention to form the walkway, with physical constraints apparently not being a decisive issue at that time." "For decades the Reserve Land has provided access to and/or between neighbouring properties, including the Morning View Trust Property. If the Reserve Land were sold to a single neighbour – or select neighbours – only, this would foreclose such access." 'Morning View Trust understands that utility service connections to the Property from Aumoe Avenue traverse the Reserve Land. Other utility services also appear to traverse the Reserve Land. If the Reserve Land were sold to a single neighbour – or select neighbours – only, this would potentially impact on such service connections, including with respect to access and maintenance." "Morning View Trust seeks: (a) that the Proposal be abandoned/rejected; OR (b) other relief satisfying Morning View Trust's concerns outlined above, including (without limitation) prior agreement and implementation of a fair process for the sale of the Reserve Land to all interested adjoining neighbours (as outlined in paragraph 3.1 above); and (c) such consequential and/or related relief as may be necessary or appropriate to give effect to Morning View Trust's concerns." "Morning View Trust wishes to be heard in support of its objection.	covered by the Ōrākei Local Board Path (Greenways) Plan which identifies 13 local path routs throughout the Ōrākei ward, creating a network of walking and cycling routs through parks and quiet streets with slow-moving vehicles. These routes provide safe connections to local destinations such as schools, town centres, public transport stops, and recreation spaces. Regarding the submitters request to attend a hearing on this revocation proposal. Unlike a number of Reserves Act 1977 decisions, a hearing is not provided for in the prescribed statutory process. The Minister of Conservation is the decision maker for a reserve revocation. All written objections to the public notice must be considered by the council decision makers (whose role is merely to recommend revocation to the Minister). A summary of all objections and comments received by the council is to be forwarded to the Minister with a resolution stating the extent to which they have been allowed, accepted or disallowed or not accepted. Staff Recommendation: The objections are not accepted on the basis: 1. The land does not have any or sufficient value as reserve land. There are little to no reserve values present accordingly holding the land under the Reserves Act 1977 is not necessary. 2. Forming the land as an accessway is not considered a practicable option and is not supported. 3. Negotiating prior conditional agreements for sale years out from Council being in a position to dispose of the land is not considered a prudent use of ratepayer funds.
Brett and Kate Russell (Bayview Trust) – owners of 35 Hanene Street	"The submission is in support of the proposed revocation subject to the subsequent sale of the land being offered to the adjoining owners as specified in this submission." "The land adjoining the property at 35 Hanene Street is contained within the garden and private outdoor living area. Historical aerial photographs dating back to the 1980's also demonstrate that the land has been located within back yards and has also enclosed by fencing erected along external boundaries over properties adjoining the land, including at 19 and 20 Aumoe Avenue and also 41-42 Hanene Street" "The subsequent sale of the Land, following revocation of reserve status, to a single adjoining neighbour or to select adjoining neighbours would not recognise the "on-the-ground" reality of the Land or its historical context, including successive neighbours' longstanding use and maintenance of the portions of the Land adjoining their properties. When	Staff Comments: Statements made in this submission support the staff recommendation that there are no reserve values present for the benefit of the public under the Reserves Act 1977. The land is entirely encroached upon by neighbouring properties, has been for many decades preventing any public access. There is no requirement to hold the land as a reserve. Should the reserve status be revoked by the Department of Conservation, it is intended that all adjoining owners would be given the opportunity to negotiate the purchase the land adjacent to their respective properties The land has been being encroached on by the adjoining owners since as early as 1929 and is now fully utilised by the neighbouring properties.



Submitter	Matters Raised	Staff Comments and Recommendations (Eke Panuku, Land Advisory Services and Community Investments)
	the land is to be disposed of, it should be sold in a way that reflects the following, either: a. Each adjoining neighbour to the right (east) of the accessway who wishes to purchase the parts of the Reserve adjoining their properties (as shown in Figure Two) should be able to do so. This will reflect as far as practicable the current situation including existing features including but not limited hedging, planting, existing fence lines and areas maintained by each neighbour within the land; or if there is if there are any issues/obstacles with this process or the resulting cost is excessive defer to Option b below: b. Alternatively, each adjoining landowner should be allocated an equal share of the land, equating to approximately 73m2." The Submitter also seeks confirmation from Auckland Council that any sale of the land will be on the above basis before its reserve status is revoked, to provide certainty to all parties and potentially avoid unnecessary time and expense resulting from parties' involvement in the reserve revocation process. "Section 16(II)(b)(iv) of the Act deems the land to be classified as local purpose reserve, as its purpose is access. However, as noted above, the land is on a very steep gradient and has been subject to previous slips which is characteristic of sloping land in close proximity to the Waterfront throughout Auckland. Auckland Council will be responsible for conducting the sale of the land following the revocation of its reserve status. The Submitter requests that the Council prepare a Survey Plan to ensure that the sale of the land can be offered to adjoining neighbours. This method will avoid the need for a subdivision consent to formalise any changes to the land ownership arrangement following the revocation of its reserve status, the land was to be transferred to this owner, this would result in a combined landholding of 4283m2 which has two existing vehicle accesses from Aumoe Avenue and Hanene Street and also potential for a third access from Tamaki Drive. This outcom	In response to the submitter's request for Council to confirm sale details for the land prior to revocation, including preparation of survey plans, staff note the Reserves Act 1977 revocation processes takes a number of years to complete with extensive statutory steps in-between. The most recent example was with the Department of Conservation for 18 months following the Council recommendation to the Minister. Prudent use of public funds means Council requires the certainty of the Minister's decision prior to expending limited resources on legal negotiations with multiple landowners. Given this is being progressed as a service property optimisation project, staff advise any sales proceeds will go back into an eligible project identified by the Orākei Local Board. Staff Recommendation: Note the submission supports revocation of reserve status but with conditions regarding the proposed future sale process. The objections are not accepted on the basis: 1. Should the reserve status be revoked by the Department of Conservation, it is intended all adjoining owners would be given the opportunity to negotiate the purchase the land adjacent to their respective properties. 2. Negotiating prior conditional agreements for sale years out from Council being in a position to dispose of the land is not considered a prudent use of ratepayer funds.



Submitter Matters Raised	Staff Comments and Recommendations (Eke Panuku, Land Advisory Services and Community Investments)
to revoke the reserve status and sell the land to adjacent owners in the manner prescribed above." "The submitter therefore supports to the revocation of reserve status, subject to the above raised matters." "The submitter is fully supportive of the Council subsequently selling the land and using the funds ideally within the local community to benefit all local residents (not just those on Aumoe Avenue)." "The submitter seeks That the revocation be supported, subject to: a. The concerns above being satisfied including (without limitation) agreement and implementation of a fair process for the subsequent sale of the Reserve Land to transfer all land adjacent to adjoining eastern neighbours, or that all adjoining neighbours have an equal share of the land; and b. Such consequential and/or related relief as may be necessary or appropriate to give effect to their concerns. - The Submitter wishes to be heard in support of its submission. - The Submitter will consider presenting a joint case with others making a similar submission." "We wish to object to the revocation of the existing reserve status of the above mentioned public reserve land, with conditions." "Our main objection is that Auckland Council has not provided adequate information on the potential sales process and has not given owners of the five adjoining properties the opportunity to engage with how the revocation of the reserve land would be implemented prior to the revocation of the reserve lands status, we object to the revocation of the reserve lands status, we object to the revocation of the reserve lands is a connection between Aumoe Ave and Tamaki Drive', and 'due to the size and shape of the land, it could only be sold to an adjoining owner or owners', given this I would have assumed that the Council would have already made contact with the owners' the diploment of the land, it could only be sold to an adjoining owner or owners', given this I would have assumed that the Council would have already made contact with the owners' the diplom	



Submitter	Matters Raised	Staff Comments and Recommendations (Eke Panuku, Land Advisory Services and Community Investments)
	revocation I would have expected more discussion with the parties directly impacted." "We would also advocate strongly against it becoming a publicly accessible walkway at any time in the future, given the privacy and security of the adjoining properties and the previous history of crime that has come from people accessing it from Tamaki Drive." "We would like to engage in discussions around the sale of the land and are willing to remove our objection if the process of how this will be carried out is resolved in a fair and agreeable solution, otherwise we would prefer for the reserve land's status to remain exactly as it is, without being sold or turned into a public accessway."	covered by the Ōrākei Local Board Path (Greenways) Plan. Due to the shape (parcel is approximately 2.6 m wide) and location of the site, it can only realistically be sold to an adjoining owner or owners. This is council's proposal subject to DOC approval to revoke the reserve status. Staff Recommendation: The objections are not accepted on the basis: 1. The land does not have any or sufficient value as reserve land. There are little to no reserve values present accordingly holding the land under the Reserves Act 1977 is not necessary. 2. The proposed sale process is subsequent to instigating the s24 Reserves Act 1977 reserve revocation process. Land held as a reserve cannot be sold. Reserve revocation is a Minister of Conservation decision. Council cannot pre-empt or determine the Minister's decision. Negotiating prior conditional agreements for sale years out from Council being in a position to dispose of the land is not considered a prudent use of ratepayer funds.
Glenn	"This is a very important piece of public land linking properties on and near Aumoe Avenue to the waterfront and could provide a very interesting route through the trees resulting in amazing views." "The lack of present budget should not be a reason to sell the land as it can be developed into a great asset." "Creating a pathway through this area would provide amazing views and with the addition of a seat or two provide an excellent spot to enjoy the harbour views in the shade of the trees." "I am sure, with a growing population, a desire to walk different routes and enjoy the views, many locals would have improved the old track through the route if adjoining landowners had not blocked access and enjoyed the land for their own purposes." "As an aside, I had already identified the area as worthy of improvement and was starting my journey to contact the best people to improve the access and reserve area for the public." "If budgets presently don't enable development of the walkway at the moment, please keep it for future generations." "I have canvassed people in the area, following a letter drop, and there is an outstanding desire to keep the walkway/reserve. And some surprise when they learnt there was a walkway. People told me they would like it developed but appreciated the budget constraints. One highlighted concern about security, noting a recent high-profile home invasion. (the walkway / walk route would provide passive surveillance in the area and not a suitable escape route down a steep hill to a busy Tamaki Drive. Also, neighbours can afford high security systems to prevent pedestrian access, unlike the other very welcomed walkways across Auckland)." "There was an overwhelming desire to keep the land as a walkway/reserve even if it was not developed at this stage." "If the Council are to further, consider the sale of this land the public advertising need to be first run again. It is very disappointing that the notice advises,	Staff acknowledge the sentiment to open the space for public use. While it may be possible for the site to be developed to provide access between Aumoe Avenue and Tamaki Drive, this would come with logistical challenges and the steep terrain is likely to make it cost prohibitive. Council is aware of slips in this locality caused by heavy rainfall which point away from developing as an accessway and removal of vegetation supporting the cliff area on the Tamaki Drive reserve. Staff do not recommend forming an accessway due to the topography and location of the site. The site is not considered to hold any Reserves Act values. Staff have additionally assessed the property against the relevant council policies. The site is not required to meet the council's provision for open space as there are no targets for connection-linkage reserves. The subject site makes no contribution to the wider network of public open spaces and its disposal would have no effect on the overall performance of the parks and open space in the locality. The site is not covered by the Örākei Local Board Path (Greenways) Plan. In addition, the population catchment benefitting from any accessway development is small. Disposal is strongly supported by staff and the Ōrākei Local Board. Staff Recommendation: The objections are not accepted on the basis: 1. The land does not have any or sufficient value as reserve land. There are little to no reserve values present accordingly holding the land under the Reserves Act 1977 is not necessary. 2. Forming the land as an accessway is not considered a practicable option or a supportable use of ratepayer funds.



Komiti mō te Kaupapa Here me te Whakamahere / Policy and Planning Committee Forward Work Programme 2025

This committee deals with setting the direction for the physical development and growth of Auckland through a focus on land use and policies relating to planning, growth, infrastructure, housing (as well as programmes and strategic projects associated with these activities). It also deals with the development and monitoring of policy associated with community, social, cultural and environment matters (including climate change activities). The full terms of reference can be found here: Auckland Council Governing Body Terms of Reference

Note: Annual Budget decisions may affect the work programme.

Area of work and Lead Department	Pūnga / Reason for work	ı	Highlig	ht the r	month(ected t is expe			to com	ımittee in	1 2025	5	
Leau Department		(whakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
		Planning – Unitary Plan and Land U	se l	Plan	nin	g								
Consideration of plan change for ntegrated ntensification	Statutory requirement	To receive updates on progress, provide policy direction and consider a plan change.												
Planning and		Progress to date:												
Resource Consents Policy, Planning and Governance		To confirm policy settings for the council's integrated intensification plan change a series of confidential committee workshops have been scheduled from April to May 2025, with further workshops and committee reporting to be confirmed as this work programme progresses.												
		Confidential workshop held on 9 April 2025, 16 April 2025, 23 April 2025; 7 May 2025. 14 May 2025 and 21 May 2025.												
		Auckland Unitary Plan – Proposed Plan Change 78 – Decisions on Independent Hearing Panel recommendations for City Centre, 22 May 2025 <u>Link to decision</u>												
Consideration of plan change for notification –	Strengthened Auckland Unitary Plan natural hazards management. Statutory basis	To kohuki /consider a plan change.												
Natural hazards	is section 6H of the Act.	Progress to date:												
Planning and Resource		Plan change preparation continuing with engagement focused on risk tolerance.												
Consents Policy, Planning		Confidential committee workshop held on 11 December 2024.												
and Governance		Work on track for March 2025 subject to government signalled changes to the RMA. Clarity for committee reporting should become clear early in 2025												
		A workshop was held on 12 March 2025 (Natural Hazards Plan Change – draft stage. Link to agenda, minutes and minutes attachments.												
		Storm Recovery: Storm Affected Land Use Policy and implementation approach – 10 April 2025 <u>Link to decision</u>												

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Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2025							5				
Leau Department		(Wilakatau / Gecision and/or tika / Girection)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Consideration of plan change for notification – Helipad management: Amend Hauraki and Gulf Islands District Plan Planning and Resource Consents Policy, Planning and Governance	Direction of the Planning, Environment and Parks Committee to prepare a plan change to amend Rule 13.8.2 of the Hauraki Gulf Island District Plan to add the NZ Coastal Policy Statement as a matter of discretion to be considered in helipad consent applications. (PEPCC/2024/14).	Progress to date: Hauraki Gulf Islands section of the Auckland District Plan - Proposed Plan Change – Helipads – 13 March 2025 – this item was withdrawn from the March agenda, to be considered at the next available committee meeting. Hauraki Gulf Island section of the Auckland District Plan – Proposed Plan Change – Helipads, 10 April 2025 Link to decision												
Consideration of plan change for notification – Sites and Places of Significance to Mana Whenua Tranche 2b Planning and Resource Consents Policy, Planning and Governance	Statutory requirement	Progress to date: A consultant is assisting with the preparation of this tranche. Six sites have been identified: Pukapuka, Te Uru Tapu, Turakirae, Pukekooiwiriki, Te Aparangi, and Te Maketuu. The analysis of some of these sites is more progressed than others and it is currently being considered whether to progress the more advanced and most at-risk sites ahead of others. Tranche 2b is delayed and staff are working towards a report back to committee in late 2025. Tranche 3 is currently being resourced.												
Southern Rural Strategy Policy Policy, Planning and Governance	Priority implementation action of the adopted Future Development Strategy	Progress to date: The Draft Southern Rural Strategy was endorsed by the Policy and Planning Committee for public consultation on 7 October 2024. Public consultation runs from 29 October 2024 and 1 December 2024. Iwi engagement is ongoing through early 2025. To date nine out of 10 iwi have confirmed their interest in the Strategy, and staff are yet to meet with two iwi with an interest in the south. Seeking adoption of the final Southern Rural Strategy from the Policy and Planning Committee is planned in May 2025. Adoption of the Southern Rural Strategy. 15 May 2025 Link to decision												

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Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)		Highlig	ht the	month	Exp (s) this	ected t			to com	nmittee	in 202	5
Lead Department		(whatatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Whenuapai Structure Plan Update	Statutory requirement	To whakaae / approve the updated Whenuapai Structure Plan.												
Planning and Resource Consents Policy, Planning and Governance		Progress to date: Approval to prepare an update to the Whenuapai Structure Plan 2016 including new areas of Red Hills North and Whenuapai West – 23 May 2024. Link to decision Note: Public engagement was to happen in last quarter of 2024. A draft plan will be presented to the Upper Harbour and Henderson-Massey Local Boards then to this committee for public engagement, followed by an item to the boards and then to this committee for approval for the final version. Iwi consultation has commenced, and a workshop is to be held with the Henderson-Massey and Upper Harbour Local Boards. Preliminary discussions have been held with relevant council departments, CCOs and Government departments. A draft structure plan and engagement plan will be prepared for the March committee meeting.												
Making plan changes operative	Statutory requirements	To whakaae / approve plan changes as requests are received.												
Planning and		Progress to date:												
Resource		See completed plan changes at the end of this document.												
Consents Policy, Planning and Governance		Members will be updated via memo on any private plan changes being accepted under delegated authority.												
		Current plan changes that could potentially be made operative during the current year (depending on appeals):												
		 Private Plan Change 93: Warkworth South. (7 September 2023, <u>Link to decision</u>) 												
		□ Private Plan Change 94: Wairaka Precinct						As re	quired					
		 Plan Change 96: Open Space and Other Rezoning Matters (2024). (30 November 2023, <u>Link to decision</u>). 							•					
		□ Private Plan Change 100: Riverhead												
		□ Private Plan Change 101: Pilkington Park and Point England												
		Plan Change 102: Sites and Places of Significance to Mana Whenua Tranche 2a. Pre-hearing submitter discussions are largely concluded pending a follow up discussion with Ngāti Whātua Ōrakei on some points of their submission. (11 April 2024, Link to decision). Hearing date set for 12 and 19 February 2025.												



Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)		High	nligh	nt the	month		ected is expe		imes o come	to con	mittee	in 202	5
Loud Dopartmont		(Wildiana / Goodelen ana/or tina / an obtion)	Jan	Fe	eb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
		Private Plan Change 103: Silverdale West Industrial Area. (13 June 2024, Link to decision)													
		Private Plan Change 104: Remuera Precinct													
		Private Plan Change 105: Waitomokia Precinct													
		Plan Change 106: Filming on Sites and Places of Significance to Mana Whenua. (8 December 2022, <u>Link to decision</u>).													
		Plan Change 108: Papakura. (10 December 2024, Link to decision).													
		Plan Change 109: Whenuapai Green/Totara Road. (10 December 2024, Link to decision).													
		Private Plan Change 110: 9, 33 and 49 Heights Road, Pukekohe (20 February 2025, Link to decision)													
		Private Plan Change 111: 84-100 Hobsonville Road, Hobsonville Grove, (20 February 2025, Link to decision)													
		Private Plan 112: 70A and 70B Lisle Farm Drive, Pukekohe, (13 March 2025, Link to decision)													
		Auckland Unitary Plan: On-site wastewater plan change (10 April 2025, Link to decision)													
		Hauraki Gulf Island section of the Auckland District Plan – Plan Change – Helipads (10 April 2025, <u>Link to decision</u>)													
		Auckland Unitary Plan – proposed plan change to add to the Notable Trees Schedule (15 May 2025, <u>Link to decision</u>)													
		Auckland Unitary Plan – plan change to make amendments to the Historic Heritage Schedule (15 May 2025, Link to decision)													
		emorandum – Auckland Unitary Plan – plan change update, 4 March 2025 ok to memorandum													
		emorandum – Auckland Unitary Plan – plan change update, 1 April 2025 k to memorandum													



Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Hi	ighlig	ht the	month			timefra ected t	ames o come	to com	mittee	in 202		_
•		, ,	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
Clause 25, Schedule 1 of the Resource Management Act -	Statutory requirement	To kohuki /consider private plan changes that may require a clause 25 determination by this committee in 2025.													Item
Determination		List of possible clause 25 determinations:													
Planning and		□ 485 and 467 Puhinui Rd; 5,10 and 11 Campana Road													
Resource Consents		□ 290 Victoria Street West, Pukekohe						As re	equired						
Policy, Planning and Governance		□ 2 Wastney Road 'Alfriston Village' (KO/Windermere)													
and Governance		□ 55 Cosgrave Road, Winton													
		□ Karaka North Peninsula: Fortland Capital Limited – (Various) rural zones to Future Urban Zone													
		Legislative Reform						T							ment A
Resource Management Act - Replacement legislation Policy; Planning	An opportunity to influence government reforms and national policy changes, and to advocate for effective affordable housing measures.	To whakaae / approve the council submission and tautapa / delegate approval for final version of submissions on the bills to replace the RMA to be introduced in mid-2025, premised on the enjoyment of property rights as a guiding principle.													Attachment
and Resource Consents		Progress to date:													
Policy, Planning and Governance		Memorandum - Resource Management Act reform phase two and three: Government's recent announcements, 18 October 2024, Link to memorandum.													
		Memorandum – Letter from minister for RMA Reform for Mayor Brown, 14 March 2025 <u>Link to memorandum</u>													
		Memorandum - The government's national direction programme and Phase Three resource management reforms, 29 April 2025 <u>Link to memorandum</u>													



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Lead Department		(whatata / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Resource Management Act	An opportunity to influence government reforms and	To whakaae / approve the council submissions and tautapa / delegate approval for final version of submission on:												
- Amendment Bills	national policy changes, and to advocate for effective affordable housing measures.	Second Resource Management Act Amendment Bill – to be introduced before the end of 2024. Submissions likely due in late Feb/Mar 2025.												
Policy; Planning and Resource Consents Policy, Planning	anordable nodding measures.	National direction discussion documents (4) – consultation on seven new national direction instruments, and amendments to fourteen existing ones. Expected to be released in Feb 2025.												
and Governance		To kohuki /consider matters relating to Going for Housing Growth.												
		Progress to date:												
		Memorandum: Auckland Council submission on the Fast-track Approvals Bill, 5 April 2024, Link to memorandum												
		Auckland Council submission on the Fast-track Approvals Bill, 22 April 2024. Link to submission												
		Auckland Council submission on the Resource Management (Freshwater and Other Matters) Bill, June 2024 – <u>Link to submission</u>												
		Memorandum: Going for Housing Growth: Government's recent announcements, 18 July 2024 - Link to memorandum												
		Memorandum: Resource Management Act reform phase two and three: Government's recent announcements, 18 October 2024, Link to memorandum.												
		Memorandum: Fast-track Approvals Bill update – Environment Select Committee's report, November 2024, <u>Link to memorandum</u> .												
		Update on Going for Housing Growth by memo and input to submission due February - March 2025.												
		An open workshop was held on 5 February 2024 (Auckland Council's submission on the RMA Phase 2 Bill – Link to <u>agenda</u> , <u>minutes</u> and <u>minutes</u> attachments												



Area of work and	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2025								5				
Lead Department		(whakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	4
Legislation changes	An opportunity to influence government reforms and	To whakaae / approve submissions and tautapa / delegate approval for final version of submission.													tem
Policy Policy, Planning and Governance	national policy changes.	To whakaae / approve priority submissions for Auckland Council Group.													
and Governance		List of possible submission opportunities:													
		☐ Climate Adaptation Framework – Draft Bill expected early 2025													
		□ National Infrastructure Plan – Draft Plan expected 2025													
		□ Building System Changes													
		□ Public Works Act Review													
		Progress to date:													¥ Þ
		Principles of the Treaty of Waitangi Bill – Submission closed 7 January 2024 – <u>Link to submission</u>													men
		Priority submissions for Auckland Council Group – 13 March 2025 <u>Link to decision</u>													Attach
		Council group submission on proposed wastewater environmental performance standards to Water Services Authority – Taumata Arowai – 10 April 2025 <u>Link to decision</u>													A
		Auckland Council submission on the Term of Parliament (Enabling 4-year Term) Legislation Amendment Bill – 10 April 2025 <u>Link to decision</u>													
		Delegate approval of Auckland Council's submission to proposed waste legislation changes – 15 May 2025 <u>Link to decision</u>													
		Auckland Council's submission on the Term of Parliament (Enabling 4-year Term) Legislation Amendment Bill – 15 April 2025 <u>Link to submission</u>													
		Auckland Council's submission on proposed wastewater environmental performance standards – 24 April 2025 <u>Link to submission</u>													



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Lead Department		(witakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
		Urban Regeneration												
Central Wharves Masterplan – Preparation and Development	Delivery of Long-term Plan 2024-2034 Mayoral Proposal recommendation.	To make decisions on the central wharves master-planning exercise to better accommodate public space, cruise facilities and ferry services while maintaining port operations.												
City Centre Major Projects Eke Panuku Development Auckland		Progress to date: Timing still to be confirmed.												
City Centre Masterplan – City Centre Action Plan implementation update City Centre Lead Agency Eke Panuku Development	Information update.	To whiwhi / receive updates on the City Centre Action Plan. Progress to date:												
Process to confirm new priority locations – Urban regeneration programme Strategy and Planning Eke Panuku Development Auckland	Delivery of Statement of Intent 2023-2026 – Add new locations to the Eke Panuku urban regeneration programme.	To whakaae / approve a process for selecting two to three new locations for addition to the Eke Panuku urban regeneration programme. Progress to date:												



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Lead Department		(wildkatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
		Climate change												
Climate Action Transport Targeted Rate Governance and Oversight Group	Governance and oversight of the Climate Action Transport Targeted Rate.	To kohuki / consider any matters relating to the Climate Action Transport Targeted Rate Governance and Oversight Group. Progress to date:												
Chief Sustainability Office Group Strategy and Chief Executive Office		Memorandum – Accelerated use of the Climate Action Transport Targeted Rate budget (CATTR) to deliver additional walking and cycling infrastructure – 29 April 2025 <u>Link to memorandum</u>												
C40 Cities – Decision on membership	Reapplication for C40 membership.	To whakaae / approve a preferred option on C40 membership.												
Chief Sustainability Office Group Strategy and Chief Executive Office		Progress to date: C40 Cities is updating their leadership standards. They are unsure whether the innovative cities programme that Auckland Council belongs to will continue. If it does not, continue they have indicated that we would become a regular member. This does not require membership renewal. Auckland Council has been advised that we will now be informed of the process around June- July.												
Resilient Tāmaki Makaurau Policy	Resolution of the Planning, Environment and Parks Committee (PEPCC/2023/81) to endorse 'Accelerating a	To agree a position and delegate authority to approve a future submission on the national climate adaptation framework.												
Policy, Planning and Governance	Resilient Tāmaki Makaurau'.	Progress to date: An open workshop was held on 12 March 2025 (Auckland Council's approach to community planning for climate disruption. Link to agenda, minutes and minutes attachments. Shaping how Tāmaki Makaurau plans for climate disruption – 10 April 2025 Link to decision												



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Lead Department		(whataa / accision ana/or tika / airestion)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Snapshot of progress of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan Chief Sustainability Office Group Strategy and Chief	Reporting update.	To whiwhi / receive a snapshot of progress of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan. Progress to date: Information to inform the progress update will not be received until October 2025, therefore the snapshot will be presented to the relevant committee of council at the earliest availability.												
Executive Office														
Shoreline Adaptation Plan programme Engineering, Assets and Technical Advisory Resilience and Infrastructure	The Shoreline Adaptation Plan programme is planning for the future of Auckland's 3,200km of shorelines (beaches, cliffs, harbours and estuaries) in response to the impacts of climate change, erosion and flooding.	To whakaae / approve the Shoreline Adaptation Plans as they are completed. Progress to date: See completed adaptation plans at the end of this document.												
		Water												
Access to affordable water - Adopt an Auckland Council position statement Policy Policy, Planning and Governance	Opportunity to enable a coordinated response to the water access issues across the council group and deliver a commitment through the Auckland Water Strategy (2022-2050).	To kohuki / consider a position statement on access to affordable water to enable a coordinated response across the council group. Progress to date: Adoption of the Auckland Water Strategy – 10 March 2022 Link to decision Timing to be confirmed.												



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Lead Department		(whakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Achieving better environmental outcomes for the Manukau Harbour Policy Policy, Planning and Governance	Opportunity to provide strategic direction for achieving better environmental outcomes for the Manukau Harbour.	To whiwhi / receive updates on council's actions to achieving better environmental outcomes for the Manukau Harbour. Progress to date: Achieving better outcomes for the Manukau Harbour – Environment and Climate Change Committee, 12 November 2020 Link to decision Memorandum – Update on achieving better outcomes for the Manukau Harbour- Environment and Climate Change Committee, 2 August 2022 Link to memorandum Achieving better environmental outcomes for the Manukau Harbour – progress update – 7 February 2024 Link to memorandum Public Input: The Onehunga Enhancement Society/Manukau Harbour Restoration Society – rebuilding the Manukau Harbour and whether it needs a better management plan – 15 February 2024 Link to presentation Strategic direction for achieving better environmental outcomes for the Manukau Harbour – 13 June 2024 Link to decision Memorandum – Progress update: Achieving better environmental outcomes for the Manukau Harbour – 9 April 2025 Link to memorandum Note: Iwi/committee members hui proposal considered and approved by delegated authorisers in February 2025 for purpose of engaging with mana whenua representatives in March 2025												
Annual Update on delivery of the Auckland Water Strategy Policy Policy, Planning and Governance	Reporting update.	To whiwhi / receive the Auckland Water Strategy (2022-2050) Annual Progress report. Progress to date: Annual update on delivery of the Auckland Water Strategy – 7 September 2023 Link to decision Auckland Water Strategy annual implementation update – 12 September 2024 Link to decision												



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Lead Department		(whataa / accision ana/or tha / arccitori)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
National Policy Statement for Freshwater	Statutory requirement	To whiwhi / receive updates on progress.												
Management		Progress to date:												
Planning and Resource Consents Policy, Planning		The Government has extended the statutory deadline for notifying freshwater planning instruments to 31 December 2027 (from late 2024), which will impact work on Auckland Unitary Plan plan change and action plans.												
and Governance		Outcomes from issues and options reports (April 2025).												
		Responding to revised NPS-FM (September 2025)												
		National Policy Statement: Freshwater Management Political Working Group, 17 March 2025 Link to agenda, minutes and minutes attachments												
Updating Demand Targets - Auckland Water Strategy Policy Policy, Planning and Governance	Updating targets to reduce gross per capita consumption that would be embedded in the Auckland Water Strategy.	To whakaae / approve updated water demand targets (reducing gross per capita consumption) for Auckland Progress to date: Adoption of the Auckland Water Strategy and associated demand targets – 10 March 2022 Link to decision												
Watercare Metropolitan Water and Wastewater Servicing Strategy Policy Policy, Planning and Governance Watercare	Watercare's development of a Metropolitan Servicing Strategy and Watercare's engagement approach.	To kohuki / consider any matters relating to Watercare's development of a Metropolitan Servicing Strategy (long-term vision for water and wastewater) and engagement approach. Progress to date: A workshop was held in February 2025. – Link to agenda, minutes and minutes attachments. Memorandum – Watercare's metropolitan servicing strategy – Public engagement timeline, 24 March 2025 Link to memorandum Watercare Metro servicing strategy engagement booklet, March 2025 Link to booklet												



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Water quality targeted rate programme Healthy Waters and Flood Resilience Resilience and Infrastructure	Targeted rate programme for projects that will ensure cleaner beaches, streams and harbours.	Annual report for information. Will be provided with the Natural Environment Targeted Rate and Regional Pest Management Plan implementation annual reporting update. Progress to date: Natural environment and water quality targeted rates annual report 2022/2023 – 2 November 2023 Link to decision Report likely ready for October/November 2025.	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	11 matl
		Waste													4
Proposal for fortnightly rubbish collection (trial) Waste Solutions Resilience and Infrastructure	A decision is needed on a proposed trial of fortnightly kerbside rubbish collections, proposed through Auckland's Waste Minimisation and Management Plan 2024.	A decision is required on whether to proceed with a trial following planned consultation with households and ratepayers affected by the proposal in late October/November 2025. Adoption of the Auckland Waste Management and Minimisation Plan 2024, 10 October 2024, Link to decision for a trial Progress to date: Waste Political Advisory Group, 24 February 2025 Link to agenda, minutes and minutes attachments													Δ#42chα
		Council strategies													
Auckland Plan 2050 - Annual Monitoring report 2025 Policy Policy, Planning and Governance	Reporting update.	To whiwhi / receive the Auckland Plan 2050 - Annual Monitoring Report 2025. Progress to date: Auckland Plan 2050 - Annual Monitoring Report, 10 October 2024 Link to decision Report is likely to be ready in October 2025 and will be reported to the relevant committee. Note: Full review/refresh of the Auckland Plan 2050 will be considered once the Resource Management reform/legislation is confirmed.													



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		(····aniana), according analy and controlly	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Community facilities and open space – Use non-use values	Information update.	To whiwhi / receive findings of updated use non-use values Aucklanders place on community facilities and open space.												
Policy Policy, Planning and Governance		Progress to date:												
Community Facilities Network Plan Improvement Programme Policy Policy, Planning	Action 170 of the Community Facilities Network Plan is a strategic action. It was requested by 11 local boards when the action plan was refreshed	To seek approval for an improvement programme for the Community Facilities Network Plan 2015 following completion of Action 170 of the Community Facilities Network Plan Action Plan: Carry out a fit-for-purpose assessment of the Community Facilities Network Plan.												
and Governance	in 2022.	Progress to date:												
		Aquatic network review: Key findings and next steps, 20 February 2025 <u>Link to decision</u>												
		The initial timelines for this Improvement Programme are being extended to enable learnings from the More Empowered Local Boards programme to be incorporated.												



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Leau Department		(witakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	4
Manaaki Tāmaki Makaurau (Draft Open Space,	Resolution of the Parks, Arts, Community and Events Committee [PAC/2022/68]	To seek adoption of the strategy following engagement.								3					Item
Sport and Recreation		Progress to date:													
Strategy Policy Policy, Planning		Staff have been delivering a programme of work to refresh and consolidate five plans and strategies related to open space, sport and recreation. The work has been directed by a Joint Political Working Group.													
and Governance		A <u>background paper</u> that outlines eight key challenges and opportunities for the draft strategy to consider was reported to the committee and local board members in April 2024.													
		July 2024: workshop with the committee, local board chairs and political working group on the investment principles and open space provision options.													
		October 2024: workshop with the committee, local board chairs and political working group on the open space provision options.													nt A
		Draft Auckland Open Space, Sport and Recreation Strategy (Part One/Part Two), 10 December 2024 <u>Link to decision</u>													chme
		Open Space, Sport and Recreation Joint Political Working Group – 11 April 2025 <u>Link to agenda, minutes and minutes attachment</u>													Atta
		Open Space, Sport and Recreation Joint Political Working Group – 2 May 2025 <u>Link to agenda, minutes and minutes attachment</u>													
		Adoption of Manaaki Tāmaki Makaurau: Auckland Open Space, Sport and Recreation Strategy, 15 May 2025 <u>Link to decision</u>													
Infrastructure Priorities Programme -	Infrastructure Priorities Programme.	To ohia / endorse a project list for the Infrastructure Priorities Programme which feeds into the National Infrastructure Plan.													
Auckland Council inputs		Progress to date:													
Policy		Link to NZ Infrastructure Commission Website.													
Policy, Planning and Governance		Memorandum – Resilient Tamaki Makaurau – Community Planning for Climate Disruption: Papakura Pilot, 12 November 2025 <u>Link to memorandum</u>													
		A closed workshop was held on 26 February 2025. Link to the <u>agenda</u> ; <u>link to the notes</u> , <u>link to the notes attachments</u>													
		Auckland Council Group project list to be submitted to the Infrastructure Priorities Programme (Part of the National Infrastructure Plan), 13 March 2025 <u>Link to decision</u>													



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Loud Dopartmont		(manada / desicion dila/or tita / dilection)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Open space acquisitions – Monitoring report	Monitoring report	To receive a monitoring report of the recent open space acquisitions and future pipeline of planned investment assessed against existing open space policies.												
Policy Policy, Planning and Governance		Progress to date:												
		Māori Outcomes framework and imp	olen	nent	atio	n								
Cultural Initiatives Fund Marae and Papakāinga Development	Review of the funding grants.	To whakaae / approve Cultural Initiatives Funding grants for marae development and papakāinga/Māori housing for the 2025/2026 financial year.												
Applications		Progress to date:												
Ngā Mātārae		Cultural Initiatives Fund FY 2023-2024 Marae and Papakāinga Development Applications – 3 August 2023 <u>Link to decision</u>												
		Cultural Initiatives Funding 2024/2025 Marae and Papakāinga Development – 25 July 2024 <u>Link to decision</u>												
Review and refresh of Māori Outcomes Fund Ngā Mātārae	Review of the fund.	To whakaae / approve the revised approach for the Māori Outcomes Fund which responds to the specific directives outline in the Mayoral Proposal on Auckland Council's Long-Term Plan 2024 – 2034.												
14ga Watarac		Progress to date:												
		Review of the Cultural Initiatives Fund and the Marae and Papakāinga Development as part of the planned review of the Māori Outcomes Fund – 25 July 2024 <u>Link to decision</u>												
		As part of the review of the Māori Outcomes Fund, input will be sought from the existing Māori Outcomes Political Working Group, which includes membership from the Governing Body and Houkura – 25 July 2024 <u>Link to decision</u>												



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Load Dopartment		(whatata / accioion ana/or tita / all collon)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Refresh of Kia Ora Tāmaki Makaurau, Māori Outcomes	Review of the framework.	To whakaae / approve the refreshed approach of Kia Ora Tāmaki Makaurau, Māori Outcomes performance measurement framework.														
performance measurement framework Ngā Mātārae		Progress to date:														
Te Pūrongo a Te Kaunihera o Tāmaki Makaurau Ngā Huanga	Monitoring report.	To whiwhi / receive the annual Auckland Council Group Māori Outcomes Report: Te Pūrongo a Te Kaunihera o Tāmaki Makaurau Ngā Huanga Māori 2024-2025.														
Māori 2023-2024: Auckland Council		Progress to date:														
Group Māori Outcomes Report 2022-2023 Ngā Mātārae		Te Pūrongo a Te Kaunihera o Tāmaki Makaurau Ngā Huanga Māori 2023-2024: Auckland Council Group Māori Outcomes Report 2023-2024 – 14 November 2024 Link to decision														
Tiga matarat																
		Environment														
Annual report on	Under section 100B of the	To whiwhi / receive the annual report for information.														
the council's operational plan for implementing the Regional Pest	Biosecurity Act, the council is required to report annually on its operational plan for implementing the Regional	Will be provided with the Natural Environment Targeted Rate and Water Quality Targeted Rate annual reporting update.														
Management Plan 2020-2030	Pest Management Plan.	Progress to date: Natural environment and water quality targeted rates annual report														
Environmental Services Community		2022/2023 – 2 November 2023 <u>Link to decision</u>														
,		Report likely ready for October/November 2025.														



Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)	Expected timeframes Highlight the month(s) this is expected to come to committee in 2025											
Lead Department		(whakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Natural environment targeted rate programme Environmental Services Community	Targeted rate will support projects that help protect the environment and tackle the pests, weeds and diseases that are threatening the native species.	To whiwhi / receive the annual report for information. Will be provided with the Water Quality Targeted Rate and Regional Pest Management Plan implementation annual reporting update. Progress to date: Natural environment and water quality targeted rates annual report 2022/2023 – 2 November 2023 Link to decision Report likely ready for October/November 2025.												
Regional Pest Management Plan 2030-2040 Environmental Services Community	Statutory requirement.	To receive updates and provide direction to inform the development of the proposed plan. Progress to date: The outcome of the deliberative democracy session shared December 2024. A summary of submissions will be provided to the Policy and Planning Committee in mid-2025. Local boards will also receive a summary of submissions relevant to their area, and an opportunity to provide formal feedback to inform the drafting of the proposed plan.												
Deed of Acknowledge- ment for the Waitākere Ranges Heritage Area Act 2008 Ngā Mātārae	The Waitākere Ranges Heritage Area Act 2008 provides for 'Deeds of Acknowledgement' to be agreed between the mana whenua groups, Te Kawerau ā Maki and Ngāti Whātua, and the Crown or Council.	To whiwhi / receive a comprehensive report on progress to agree deeds of acknowledgment with Te Kawerau ā Maki and Ngāti Whātua. Progress to date: Memorandum - Interim update on the development of a Deed of Acknowledgement for the Waitakere Ranges Heritage Area Act 2008 – 30 November 2023 Link to memorandum Waitākere Ranges Heritage Area Deed of Acknowledgement – progress update and initial advice – 25 July 2024 Link to decision Consultation on the Waitākere Ranges Heritage Area Deed of Acknowledgement is open from 24 March 2024 until 28 April and further information can be found here.												



Area of work and Lead Department	Pūnga / Reason for work	Committee role (whakatau / decision and/or tika / direction)		Highlig	jht the	month(ected t		imes o come	to con	nmittee	in 202		
Lead Department		(wilakatau / decision and/or tika / direction)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
		Other													Item
Helicopter management – Options analysis report	Helicopter Compliance and Monitoring Project initially considered at the Planning Committee – 5 May 2022	To whakarite / provide direction on options for the management of helicopter activity as part of the Auckland Unitary Plan review.													
Planning and Resource Consents Policy, Planning and Governance		Progress to date: Options analysis for helicopter management will be further developed as part of the review of the Auckland Unitary Plan scheduled to commence in 2026.													
Review of committee forward work programme*	Regular reporting.	To whai / adopt the committee work programme. To whiwhi / receive updates (monthly) To arotake / review the content of the forward work programme six-monthly.													nent A
Governance and Engagement Policy, Planning and Governance		Progress to date: Planning, Environment and Parks Committee Forward Work Programme – 2 March 2023 Link to decision Review of the Forward Work Programme - Planning, Environment and Parks Committee – 7 September 2023 Link to decision Review of the Forward Work Programme – Planning, Environment and Parks Committee – 15 February 2024 Link to decision													Attachment



Completed

Area of work and Lead Department	Committee role	Whakatau / Decision
Plan Changes	Statutory	Auckland Unitary Plan - Making operative Plan Change 25 – Warkworth North – 5 October 2023 - Link to decision
Planning and Resource Consents	requirements	Private Plan Changes 48, 49, 50, 51 and 61 in Drury East and Drury West to the Auckland Unitary Plan (Operative in Part) operative – 8 December 2022 - Link to decision
		Auckland Unitary Plan - Making operative Private Plan Change 55 - Patumahoe South – 29 June 2023 - Link to decision
		Private Plan Change 59 - Albany 10 Precinct to the Auckland Unitary Plan (Operative in Part) Operative – 8 December 2022 - Link to decision
		Auckland Unitary Plan - Making operative in part Plan Change 60 - Open Space (2020) and Other Rezoning Matters – 2 March 2023 - Link to decision
		Auckland Unitary Plan – Making Plan Change 60 – Open Space and Other Rezoning Matters (2020) Fully Operative – 2 November 2023 - Link to decision
		Auckland Unitary Plan (operative in Part) – 30 March 2023 - Link to decision
		Private Plan Change 63 – 911-975 New North Road, Mount Albert operative – 8 December 2022 Link to decision
		Private Plan Change 64 - 953 New North Road, Mt Albert to the Auckland Unitary Plan (Operative in Part) operative – 8 December 2022 - <u>Link to decision</u>
		Plan Private Plan Change 69 - Spedding Block to the Auckland Unitary Plan (Operative in Part) (operative in Part) - 30 March 2023 - Link to decision
		Auckland Unitary Plan (Operative in Part) - Request to make operative Private Plan Change 70 (751 and 787 Kaipara Coast Highway, Kaukapakapa) – 2 March 2023 Link to decision
		Auckland Unitary Plan (operative in Part) - Making operative further parts of the Auckland Unitary Plan – Crater Hill/Ngā Kapua Kohuora and Pūkaki Peninsula -2 March 2023 - Link to decision
		Auckland Unitary Plan – consideration of private plan change request – Riverhead South – 4 May 2023 - Link to decision
		Memorandum – Update on the Environment Court decision on an appeal against an Auckland Council decision to reject a private plan change request – 17 May 2024 - Link to memorandum
		Auckland Unitary Plan - Consideration of private plan change request - Beachlands South Limited Partnership - 8 December 2022 - Link to decision
		CONFIDENTIAL: Auckland Unitary Plan - Beachlands South Private Plan Change Decision (Plan Change 88) – 23 May 2024 - Link to restatement
		CONFIDENTIAL: Plan Change 88 Beachlands South – Proposed settlement of appeal by Auckland Council (as Submitter) ENV-2024-AKL000106 – 12 September 2024 - Link to restatement
		Auckland Unitary Plan - Making private plan change operative - Plan Change 88 (Beachlands South) - 10 December 2024 - Link to decision
		Auckland Unitary Plan and Hauraki Gulf Islands District Plan - Making operative Plan Change 71 and Plan Modification 14 - Removal of Car Parking Minimums – 7 September 2023 - <u>Link to decision</u>
		Auckland Unitary Plan – Making operative Private Plan Change 72 – McKinney Road, Warkworth – 4 May 2023 - Link to decision
		Auckland Unitary Plan – Making operative Private Plan Change 74 - Golding Meadows and Auckland Trotting Club – 30 November 2023 - Link to decision
		Auckland Unitary Plan – Making private plan change operative – Plan Change 75 (Mason Clinic) – 10 October 2024 - Link to decision
		Auckland Unitary Plan - Making operative Private Plan Change 76 - Kohe in eastern Pukekohe – 29 June 2023 - Link to decision
		Auckland Unitary Plan – Making operative Private Plan Change 77 – Pakuranga Golf Club – 4 May 2023 - Link to decision
		Auckland Unitary Plan - Making operative Plan Change 80 - Regional Policy Statement Well-functioning urban environment, Resilience to the effects of climate change and Qualifying matters – 14 November 2024 - Link to decision
		Auckland Unitary Plan - Making Operative Plan Change 81 - Additions to Historic Heritage operative Plan Change 82 - Amendments to Historic Heritage operative in part – 12 September 2024 <u>Link to decision</u>

Attachment A



Area of work and Lead Department	Committee role	Whakatau / Decision				
		Auckland Unitary Plan - Making Operative Plan Change 83 - Additions and amendments to Schedule 10 Notable Trees Schedule – 30 November 2023 - Link to decision				
		Auckland Unitary Plan – Making operative Private Plan Change 85 – 48 Esmonde Road, Takapuna – 30 November 2023 - Link to decision				
		Auckland Unitary Plan – Making operative Private Plan Change 86 – 41-43 Brigham Creek Road, Whenuapai – 15 August 2024 - Link to decision				
		Auckland Unitary Plan - Making operative Private Plan Change 89 - Clevedon Quarry – 25 July 2024 - Link to decision				
		Auckland Unitary Plan - Making operative Private Plan Change 90 - 8 Sparky Road, Ōtara – 10 December 2024 - Link to decision				
		Auckland Unitary Plan - Making operative Private Plan Change 91 - 80 McLarin Road, Glenbrook Beach – 25 July 2024 - Link to decision				
		Auckland Unitary Plan - Making operative Private Plan Change 92 (Private) Wellsford North – 13 March 2025 – Link to decision				
		Auckland Unitary Plan - Making Operative Private Plan Change 95 - Lot 3 DP 185893 Golding Road, Pukekohe – 10 December 2024 - Link to decision				
		Auckland Unitary Plan - Making Operative Private Plan Change 97 - Redwood Park Golf Club – 10 December 2024 - Link to decision Private Plan Change 99: 13 Cresta Avenue and 96 Beach Haven Road, Beach Haven – 10 April 2025 – Link to decision				
		Private Plan Change 98: 47 Golding Road and 50 Pukekohe East Road, Pukekohe (15 February 2024, Link to decision)				
Shoreline Adaptation						
Plans Infrastructure and	the Shoreline Adaptation Plans as	Shoreline Adaptation Plan: Āwhitu Report – 3 August 2023 - <u>Link to decision</u>				
Environmental Services	they are completed.	Shoreline Adaptation Plan Shoreline Adaptation Plan: Manukau South Report – 3 August 2023 - Link to decision				
		Approval of the Pahurehure Inlet Shoreline Adaptation Plan – 10 October 2024 - Link to decision				
		Approval of the Manukau Harbour East Shoreline Adaptation Plan – 10 October 2024 - Link to decision				
Structure Plans Planning and Resource Consents Policy, Planning and Governance	To whakaae / approve structure plans.	Approval to prepare an update to the Whenuapai Structure Plan 2016 including new areas of Red Hills North and Whenuapai West – 23 May 2024 - Link to decision				
Adoption or review of	An opportunity to	Adoption of the Future Development Strategy – 2 November 2023 - <u>Link to decision</u>				
policies and strategies Policy	influence government reforms and national	I am Auckland three year review – 5 October 2023 - Link to decision				
Policy, Planning and	policy changes.	Infrastructure Strategy 2024: Long-term issues for Auckland's infrastructure – 30 March 2023 - <u>Link to decision</u>				
Governance		Endorsement to prepare Auckland's Southern Rural Strategy – 11 April 2024 - Link to decision				
		Southern Rural Strategy – 10 October 2024 - Link to decision				

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Area of work and Lead Department	Committee role	Whakatau / Decision
Submissions	An opportunity to influence government	Resource management reform: Natural and Built Environment Bill and Spatial Planning Bill – 8 December 2022 Link to decision
Policy Policy, Planning and Governance	reforms and national policy changes.	Approval of Auckland Council submission on the Spatial Planning Bill and the Natural Built Environment Bill – 2 February 2023 (meeting held on 9 February 2023) Link to decision
Covernance		Auckland Council's Submission – Spatial Planning Bill, dated 17 February 2023 Link to submission
		Auckland Council's Submission – Natural and Built Environment Bill, dated 17 February 2023 Link to submission
	Bill, dated 20 July 2023 <u>Link to memorandum</u>	Resource management system reform: report of the Environment Select Committee on the Natural and Built Environment Bill and the Spatial Planning Bill, dated 20 July 2023 Link to memorandum
		Resource management system reform: Transitional National Planning Framework, dated 3 October 2023 Link to memorandum
		Memorandum - Resource management reform: transitional National Planning Framework – 21 December 2023 Link to memorandum
		Memorandum - Resource Management (Natural and Built Environment and Spatial Planning Repeal and Interim Fast-track Consenting) Act 2023 – 1 February 2024 Link to memorandum
		Auckland Council submission on the Fast-track Approvals Bill – 11 April 2024 Link to decision
		Memorandum – Auckland Council's submission on the Fast-track Approvals Bill, 5 April 2024 Link to memorandum
		Council submission on Resource Management (Freshwater and Other Matters) Amendment Bill – 13 June 2024 Link to memorandum
		Auckland Council feedback on Making it Easier to Build Granny Flats – 25 July 2024 Link to decision
		Auckland Council technical staff submission on proposed temporary closures under Section 186A Link to submission
		Auckland Council's submission on the Resource Management (Freshwater and Other Matters) Amendment Bill <u>Link to draft submission</u> <u>Link to final submission</u>
		Going for housing growth: Government's recent announcement – 18 July 2024 <u>Link to memorandum</u>
		Draft submission on New Zealand's second emissions reduction plan – 15 August 2024 Link to decision
		Auckland Council's submission on proposed amendments to the Biosecurity Act – 14 November 2024 Link to decision