

I hereby give notice that an ordinary meeting of the Upper Harbour Local Board will be held on:

**Date:** Thursday, 26 June 2025  
**Time:** 9.30am  
**Meeting Room:** Upper Harbour Local Board Office  
**Venue:** 6-8 Munroe Lane  
Albany  
Auckland 0632 and Via Microsoft Teams

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## Upper Harbour Local Board

### OPEN AGENDA

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#### MEMBERSHIP

<b>Chairperson</b>	Anna Atkinson	
<b>Deputy Chairperson</b>	Uzra Casuri Balouch, JP	
<b>Members</b>	Callum Blair	Kyle Parker
	John Mclean	Sylvia Yang

(Quorum 3 members)

**Max Wilde**  
**Democracy Advisor (Upper Harbour Local Board)**

**18 June 2025**

Contact Telephone: (09) 4142684  
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**1 Nau mai | Welcome**

The Chairperson A Atkinson will open the meeting with a Karakia..

**2 Ngā Tamōtanga | Apologies**

At the close of the agenda an apology had been received from Member J Mclean.

**3 Te Whakapuaki i te Whai Pānga | Declaration of Interest**

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

**4 Te Whakaū i ngā Āmiki | Confirmation of Minutes**

That the Upper Harbour Local Board:

- a) whakaū / confirm the ordinary minutes of its meeting held on Thursday, 12 June 2025, as a true and correct record.

**5 He Tamōtanga Motuhake | Leave of Absence**

At the close of the agenda no requests for leave of absence had been received.

**6 Te Mihi | Acknowledgements**

At the close of the agenda no requests for acknowledgements had been received.

**7 Ngā Petihana | Petitions**

At the close of the agenda no requests to present petitions had been received.

**8 Ngā Tono Whakaaturanga | Deputations**

Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Upper Harbour Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.

At the close of the agenda no requests for deputations had been received.

**9 Te Matapaki Tūmatanui | Public Forum**

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of three minutes per speaker is allowed, following which there may be questions from members.

At the close of the agenda no requests for public forum had been received.

## 10 Ngā Pakihi Autaia | Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
  - (i) The reason why the item is not on the agenda; and
  - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
  - (i) That item is a minor matter relating to the general business of the local authority; and
  - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”

## Notice of Motion - Deputy Chairperson Uzra Casuri Balouch - Election Access Fund extension to include local government candidates.

File No.: CP2025/13000

Item 11

### Whakarāpopototanga Matua Executive summary

1. The Deputy Chairperson U Casuri Balouch has given notice of a motion that she wishes to propose.
2. The notice, signed by Deputy Chairperson U Casuri Balouch and Member K Parker as a seconder, is appended as Attachment A to this report.

### Motion

That the Upper Harbour Local Board:

- a) request Auckland Council to strongly advocate to central government for an amendment to the Election Access Fund Act 2020 to include disabled local government candidates.
- b) acknowledge that the Election Access Fund was established to facilitate the participation of disabled persons standing as candidates in, or seeking selection as candidates in, general elections or by-elections.
- c) note that although disabled people make up approximately 24% of the population of New Zealand, only four openly disabled people have ever entered Parliament as members of parliament.
- d) note that most of the barriers for disabled candidates in general elections also exist for local government candidates and that this contributes to disabled people being similarly underrepresented as elected members within local government.
- e) support the implementation and continuation of the Election Access Fund to address these barriers.
- f) note the following finding of the Electoral Commission report 2023-24: This review included conversations with Fund recipients who all agreed that the Fund made it easier for them to stand as a candidate and improved the quality of their campaigns.
- g) note that the successful equivalent Funds in England, Scotland, and Wales are also available for local government elections.
- h) note that at the 2023 AGM of Local Government New Zealand (LGNZ), a remit passed which sought to ensure Local Government Elections are fully accessible by advocating to central government to make local government candidates eligible for the Election Access Fund.
- i) note that the Local Government Electoral Reform Working Group released draft recommendations in March 2025 which included: "The Government should extend the Election Access Fund to candidates for local elections to address barriers faced by disabled people who want to stand."
- j) note that the Process Evaluation Report of the Election Access Fund's first implementation recommended the Act be amended based on the feedback from the disability community representatives involved at all the stages, to cover local body elections enabling participation at district, city and regional councils and community boards as well as general elections, to ensure broader representativeness in civic leadership.

- k) request that the notice of motion and resolution is circulated to all local boards.

## Ngā tāpirihanga Attachments

No.	Title	Page
A↓	Notice of Motion - Deputy Chairperson U Casuri Balouch Election Access Fund extension to include local government candidates.	9

## Ngā kaihaina Signatories

Authors	Max Wilde - Democracy Advisor (Upper Harbour Local Board)
Authorisers	Lesley Jenkins - Local Area Manager

## Notice of Motion - Deputy Chairperson Uzra Casuri Balouch Election Access Fund extension to include local government candidates

In accordance with the Upper Harbour Local Board's Standing Order - 2.5 Notices of Motion, Deputy Chairperson Uzra Casuri Balouch has given notice of a motion that she wishes to propose with regards to an extension of the Election Access Fund to include local government candidates and requests that it be placed on the agenda for the Upper Harbour Local Board's business meeting to be held on Thursday the 26 of June 2025.

### Background and context

The Election Access Fund was established in 2020 and is administered by the Electoral Commission.

It facilitates the participation of disabled persons standing as candidates in, or seeking selection as candidates in, parliamentary general elections or by-elections.

The Fund recognises the barriers to participation in our electoral system faced by disabled people in New Zealand, exemplified by the fact that only four disabled people have ever entered Parliament as MPs, despite making up approximately 24% of the population.

The Fund pays for additional costs that candidates incur because of their disability when organising and preparing to stand for Parliamentary elections.

Such Funds already exist in England, Scotland, and Wales, though in each of those cases the Fund also extends to local body election candidates, unlike in New Zealand currently.

The Bill enjoyed cross-party support when it was introduced in Parliament, and the Act came into force in July 2021 in time for the 2023 General Election.

### Election Access Fund reviews

The Select Committee report on the Bill recommended that, following its first review, the Fund be extended to local body elections, stating, "we hope and expect that local elections will be covered eventually."

The Annual Report of the Electoral Commission 2023-24 on the Fund's first election stated that since the fund was established, five applications have been approved from four candidates. A total of \$45,375 was allocated in grants with unspent funds of \$19,465 returned. Fund recipients had a variety of disabilities and support needs. The total spent out of the \$1 million set aside for the Fund was therefore \$25,910, which is a small price to pay for a more inclusive Parliament.

Following the 2023 General Election the Electoral Commission undertook a review of the administration of the Fund. This review included conversations with Fund recipients who all agreed that the Fund made it easier for them to stand as a candidate and improved the quality of their campaigns.

The Process Evaluation Report of the Election Access Fund's first implementation was highly positive. It pointed out that the Fund was administered well and as intended and provides "an important signal that disabled people are welcome as parliamentary candidates".

The Process Evaluation Report also recommended the Act be amended based on the feedback from the disability community representatives involved at all the stages, to cover local body elections enabling participation at district, city and regional councils and community boards as well as general elections, to ensure broader representativeness in civic leadership.

#### **Additional support**

At the 2023 AGM of Local Government New Zealand (LGNZ), a remit passed which sought to “ensure Local Government Elections are fully accessible by advocating to central government to make local government candidates eligible for the election access fund”. This remit passed with 97% support at that conference.

In March 2025, the Local Government Electoral Reform Working Group released its draft recommendations which included: “The Government should extend the Election Access Fund to candidates for local elections to address barriers faced by disabled people who want to stand.”

#### **Notice of Motion**

This Notice of Motion supports the extension of this Fund to include local body candidates, in recognition of the same lack of representation of disabled people in local government that exists in central government, the same barriers to standing as a candidate that exist in local government, and the reality that local government is responsible for many areas in which accessibility is impacted but inappropriately addressed e.g. in the creation and management of public spaces such as libraries, community centres, parks, and leisure facilities.

This Notice of Motion shows support from the local government sector itself for an extension of the Election Access Fund to include local government candidates and demonstrates importance of amending the Election Access Fund Act 2020.

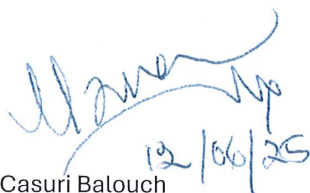
#### **Motion**

That the Upper Harbour Local Board

- a) request Auckland Council to strongly advocate to central government for an amendment to the Election Access Fund Act 2020 to include disabled local government candidates.
- b) acknowledge that the Election Access Fund was established to facilitate the participation of disabled persons standing as candidates in, or seeking selection as candidates in, general elections or by-elections.
- c) note that although disabled people make up approximately 24% of the population of New Zealand, only four openly disabled people have ever entered Parliament as members of parliament.
- d) note that most of the barriers for disabled candidates in general elections also exist for local government candidates and that this contributes to disabled people being similarly underrepresented as elected members within local government.
- e) support the implementation and continuation of the Election Access Fund to address these barriers.
- f) note the following finding of the Electoral Commission report 2023-24: This review included conversations with Fund recipients who all agreed that the Fund made it easier for them to stand as a candidate and improved the quality of their campaigns.

- g) note that the successful equivalent Funds in England, Scotland, and Wales are also available for local government elections.
- h) note that at the 2023 AGM of Local Government New Zealand (LGNZ), a remit passed which sought to ensure Local Government Elections are fully accessible by advocating to central government to make local government candidates eligible for the Election Access Fund.
- i) note that the Local Government Electoral Reform Working Group released draft recommendations in March 2025 which included: "The Government should extend the Election Access Fund to candidates for local elections to address barriers faced by disabled people who want to stand."
- j) note that the Process Evaluation Report of the Election Access Fund's first implementation recommended the Act be amended based on the feedback from the disability community representatives involved at all the stages, to cover local body elections enabling participation at district, city and regional councils and community boards as well as general elections, to ensure broader representativeness in civic leadership.
- k) request that the notice of motion and resolution is circulated to all local boards.

Motion moved by:

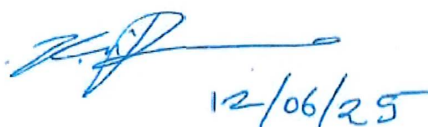


12/06/25

Uzra Casuri Balouch

Deputy Chairperson Upper Harbour Local

Motion seconded by:



12/06/25

Kyle Parker

Member Upper Harbour Local Board



# Approval of the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme

File No.: CP2025/09320

Item 12

## Te take mō te pūrongo

### Purpose of the report

1. To seek approval of the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme.

## Whakarāpopototanga matua

### Executive summary

2. Each year a local environmental management work programme is developed to respond to the outcomes and objectives identified in the Upper Harbour Local Board Plan 2023 and available operational budget from the local board. This report presents the proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme and associated budgets for approval for the 2025/2026 financial year (see Attachment A to this report).
1. The Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme is the first to be delivered under the new Fairer Funding model and Local Board Funding Policy, approved to give effect to the Governing Body's decisions as part of the Long-term Plan 2024-2034.
2. The Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme has been developed through a series of workshops between October 2024 and May 2025, where the local board provided feedback to staff on programme and activity prioritisation. The development of projects has been guided by the Upper Harbour Local Board Plan 2023, the continued successful delivery of 2024/2025 programmes and the desire from the Upper Harbour Local Board to support programmes that deliver on low carbon initiatives, waste reduction and support for sustainable lifestyles.
3. Further detail on what each project will deliver and how is detailed in the analysis and advice section and in Attachment A to this report. Feedback from these workshops has informed the proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme.
4. The proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme includes the following activities to be delivered in 2025/2026, with budgets as listed below:
  - Bike Train and Cycle Training - \$109,200
  - Community Cycling Initiatives - \$25,000
  - Construction Waste Education and Leadership - \$41,000
  - Eco-Neighbourhoods - \$33,500
  - Īnanga Spawning & Habitat Restoration project - \$28,700
  - Our Local Streams - \$68,640
  - Restoration of the Waiarohia Stream - \$100,000
  - Restoration Plans for Alexandra and Oteha Streams - \$15,000
  - Rosedale Industrial Engagement and Monitoring - \$23,400
  - Snip 'N Chip - \$7,600

- Te Ao Māori and Community Led Conservation - \$5,000
  - Upper Harbour Ecological Initiatives - \$280,000
  - Zero Waste Zero Carbon - \$30,000.
5. The Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme has a total value of \$767,040, which can be funded from within the local board's draft operational budget for the 2025/2026 financial year.
  6. The proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme also notes the following regionally funded Coastal Renewals project:
    - Attwood Reserve – wharf and boat ramp renewal.
  7. For transparency, the proposed work programme also notes the development of the regionally funded Upper Harbour Local Board community and business emergency response plans and resilience programme as delivered by Auckland Emergency Management (Attachment B to this report).
  8. Updates on the delivery of this Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme and the regionally funded coastal and emergency management work programmes will be provided through the local board's quarterly performance reports and any adjustments to the local board funded programme will be sought via the local board. The programme and projects have been prepared to be delivered within the 2025/2026 financial year. If the local board chooses to not approve the proposed local board work programme there is a risk that some outcomes will not be delivered or will need to be adjusted.

## Ngā tūtohunga Recommendation/s

That the Upper Harbour Local Board:

- a) whakaae / approve the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme and associated budget allocation, as summarised in the table below (Attachment A to the agenda report):

Activity name	2025/2026 budget for approval
<b>Bike Train and Cycle Training</b>	\$109,200
<b>Community Cycling Initiatives</b>	\$25,000
<b>Construction Waste Education and Leadership</b>	\$41,000
<b>Eco-Neighbourhoods</b>	\$33,500
<b>Īnanga Spawning &amp; Habitat Restoration project</b>	\$28,700
<b>Our Local Streams</b>	\$68,640
<b>Restoration of the Waiarohia Stream</b>	\$100,000
<b>Restoration Plans for Alexandra and Oteha Streams</b>	\$15,000
<b>Rosedale Industrial Engagement and Monitoring</b>	\$23,400
<b>Snip 'N Chip</b>	\$7,600
<b>Te Ao Māori and Community Led Conservation</b>	\$5,000

Upper Harbour Ecological Initiatives	\$280,000
Zero Waste Zero Carbon	\$30,000
<b>Total</b>	<b>\$767,040</b>

- b) tuhi ā-taipitopito / note the following regionally funded Coastal Renewals project in the 2025/2026 financial year:
- Attwood Reserve – Wharf and Boat Ramp Renewal
- c) tuhi ā-taipitopito / note the regionally funded Upper Harbour Local Board, community and business emergency response plans and resilience programme as delivered by Auckland Emergency Management (Attachment B to the agenda report)

## Horopaki Context

9. On an annual basis, each local board decides which activities to allocate its annual budget towards through a series of workshops. The local board feedback in these workshops has informed the development of the proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme (Attachment A).
10. The proposed work programme responds to the environmental and economic objectives identified in the Upper Harbour Local Board Plan 2023. The specific objectives reflected in the work programme are:
  - Our indigenous and culturally valued biodiversity is improved and protected by preserving and enhancing the habitats that support it
  - Our communities are resilient to climate change and care for their surrounding environment
  - The life force (mauri) of our harbour and waterways is respected and restored
  - Our communities have opportunities to minimise their carbon emissions and waste
  - Our local businesses and industry are resilient and sustainable.
11. The following adopted strategies and plans also guided the development of the work programme:
  - Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan (2020)
  - Mahere ā-Rohe Whakahaere Kaupapa Koiora Orotā mō Tāmaki Makaurau – Regional Pest Management Plan (2020)
  - Auckland Council's Indigenous Biodiversity Strategy 2012
  - Tāmaki Makaurau Auckland's Waste Management and Minimisation Plan 2024.
12. The development of the work programme has been informed by staff and feedback received from the local board at workshops. The rationale for the projects and the anticipated outcomes are discussed in attachment A to this report and the analysis and advice section below.

## Tātaritanga me ngā tohutohu Analysis and advice

### Proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme

13. The proposed work programme is made up of activities continuing from previous financial years, including ongoing programmes. It also includes six new initiatives supported by the local board. These programmes contribute towards the delivery of the Upper Harbour Local Board Plan 2023 environmental objectives, as detailed above.
14. This report seeks local board approval for budgets and activities in 2025/2026.
15. The proposed activities for delivery as part of the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme are detailed in Attachment A to this report. Additional details in the development of these programmes are as follows:

#### **Bike Train and Cycle Training - \$109,200**

16. The Upper Harbour Local Board has indicated its support for a new active transport initiative to encourage safer and more sustainable travel options for local communities following recent funding cuts at Auckland Transport.
17. This project will deliver a package of community cycling initiatives that promote active transport, and will include three key components:
  - a new bike train initiative to be piloted in partnership with local schools
  - continuation of Grade 2 Cycle Skills Training for approximately 400 students
  - public learn to ride events for both children and adults, with 5 to 7 events planned across the year.
18. A specialist contractor will be engaged to deliver the bike train pilot, focusing on developing safe and supervised cycling routes to school. This initiative supports Upper Harbour communities to gain the skills, knowledge, and confidence to choose active transport as a viable, low-emissions alternative.
19. Staff recommend the local board allocate \$109,200 to the Bike Train and Cycle Training programme in 2025/2026.

#### **Community Cycling Initiatives - \$25,000**

20. In addition to the Bike Train and Cycle Training programme, the Upper Harbour Local Board has indicated support for funding a range of other community cycling activities impacted by Auckland Transport budget reductions.
21. The Community Cycling Initiatives programme will deliver a suite of events and activations aligned with the Upper Harbour Local Board Plan 2023. Activities may include Kids Learn to Ride (public and in-school), Adult Bike Skills sessions (including learn to ride, on-road safety, and maintenance), Guided Rides, local self-guided themed ride maps, and bike-fix events at schools, community centres, and local gatherings. These initiatives aim to build cycling confidence, encourage uptake of active transport, and reduce carbon emissions, particularly for short local journeys.
22. Staff will work with the local board in quarter one of 2025/2026 to confirm the mix of activities based on community needs and local opportunities.
23. Staff recommend the local board allocate \$25,000 towards the Community Cycling Initiatives programme in 2025/2026.

#### **Construction Waste Education and Leadership - \$41,000**

24. The local board has expressed interest in continuing to fund the Construction Waste Education and Leadership programme in 2025/2026. In 2024/2025, the local board allocated \$26,000 to support this initiative with a further \$15,000 allocated at the October 2024 business meeting (UH/2024/150).
25. Construction and demolition waste is the largest source of waste in Auckland. It contributes significantly to issues such as litter, illegal dumping, environmental degradation, and climate impacts.

26. In 2025/2026, the programme will maintain its focus on the Hobsonville area while also continuing its expansion into Albany Heights and Fairview facilitated by the additional funding in October 2024. Ongoing engagement with builders and developers will aim to improve on-site waste management practices, support regulatory compliance, and reduce the volume of construction and demolition waste sent to landfill.
27. Key programme activities will include weekly site surveillance and reporting of breaches related to the Litter Act, Solid Waste Bylaw, and Building Act to the relevant Council compliance teams.
28. The programme will also promote best practice among builders and developers, including:
  - waste minimisation
  - use of silt and security fencing to prevent litter
  - greater participation in industry product take-back schemes
  - improved handling of problematic materials such as polystyrene, concrete runoff, and plastics, to reduce litter and environmental harm
29. Staff recommend that the local board allocate \$41,000 to support the Construction Waste Education and Leadership programme in 2025/2026.

#### Eco-Neighbourhoods - \$33,500

30. Staff recommend the Upper Harbour Local Board include Eco-Neighbourhoods as a new initiative in the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme.
31. This programme aligns with the Upper Harbour Local Board Plan 2023 by supporting community-led action on waste minimisation, emissions reduction, and sustainable living, and has run successfully for several years in other local board areas.
32. Local groups of six or more households will receive facilitation support and up to \$1,000 in seed funding to deliver at least two sustainability-focused activities per year. Example activities include local food growing, composting, rainwater collection, tree planting, energy-saving challenges, carbon footprinting, bike fix events, and recycling or upcycling initiatives, and training to support behaviour change, undertaking at least two activities per year.
33. Staff recommend that the local board allocate \$33,500 towards this programme in 2025/2026.

#### Īnanga Spawning & Habitat Restoration project - \$28,700

34. The local board has indicated its intention to continue supporting the Īnanga Spawning and Habitat Restoration programme in 2025/2026. The local board allocated \$26,000 to this programme in 2024/2025.
35. This programme addresses the ongoing decline in native fish populations by restoring and protecting Īnanga spawning habitats in the Upper Harbour area.
36. Following baseline spawning site assessments, key activities include saline wedge mapping, installation of artificial habitats, restoration planting, spawning surveys, water quality monitoring and community engagement in pest control.
37. These actions aim to improve habitat quality, support ecological resilience, and involve the community in freshwater conservation.
38. Staff recommend the local board allocate \$28,700 in 2025/2026 to cover increased operational costs and support programme delivery.

#### Our Local Streams - \$68,640

39. The local board has indicated it would like to continue funding the Our Local Streams programme in 2025/2026. In 2024/2025, the board allocated \$20,500, with an additional \$11,500 approved at the October 2024 business meeting (UH/2024/150).

40. In 2025/2026, the programme will continue in eight schools but will shift to using the Mountains to Sea education model instead of the Whitebait Connection used in previous years.
41. Each school will receive:
  - Two classroom sessions (one marine and one freshwater)
  - One local freshwater investigation
  - One local marine investigation
  - One additional stream testing field trip
42. Students will identify, monitor, and improve water quality and biodiversity through projects such as weed and pest control, planting, rubbish clean-ups, installing Litta Traps, and community awareness initiatives.
43. Staff recommend the local board allocate \$68,640 in 2025/2026 to support the significantly expanded programme and increased operational costs.

#### Restoration of the Waiarohia Stream - \$100,000

44. The local board has indicated it would like to continue funding the Restoration of the Waiarohia Stream programme in 2025/2026. In 2024/2025, the local board allocated \$20,000 to the programme, with a further \$73,500 allocated at the October 2024 business meeting (UH/2024/150).
45. Waiarohia Stream plays a key role in local hydrology, draining into the Upper Waitematā Harbour via tributaries like Trig and Rawiri Streams. The catchment's clay soils contribute to erosion and sedimentation. While ecologically rated as moderate, the stream faces challenges including poor water quality, low oxygen levels, heavy metals, culverts, and on-line ponds that restrict fish passage. Riparian zones are dominated by invasive weeds such as gorse.
46. In 2025/2026, the project will continue weed control, new planting, and maintenance of existing sites. Local schools and the wider community will participate through support from the Upper Waitematā Ecology Network (UWEN), helping foster a sense of place and environmental stewardship. The stream holds cultural, environmental, and historical value for Te Kawerau ā Maki, with the restoration project supporting shared aspirations for kaitiakitanga and protection of this taonga.
47. Staff recommend the local board allocate \$100,000 towards the programme in 2025/2026 to enable continued restoration, community engagement, and enhancement of waterway health.

#### Restoration Plans for Alexandra and Oteha Streams - \$15,000

48. The local board has indicated its support for a new project focused on ecological restoration of the Alexandra and Oteha Streams, which receive discharge from the Kristen Pond stormwater detention and treatment system.
49. Kristen Pond discharges into the Alexandra and Oteha Streams, which face challenges such as poor water quality, flooding, and erosion. These streams run through council-managed parks and reserves, making them suitable for ecological restoration.
50. The aim of this project is to develop a stream restoration plan to support community-led implementation, and builds on recent desilting works completed by Healthy Waters and Flood Resilience. Planned activities include stream assessments, GIS mapping, fish record review, and riparian vegetation classification.
51. The final restoration plans will contain recommended actions for community and council to improve water quality, enhance biodiversity, and empower local communities to care for their environment.
52. Staff recommend the local board allocate \$15,000 to this project in 2025/2026.

### Rosedale Industrial Engagement and Monitoring - \$23,400

53. The local board has indicated its intention to continue funding the Industrial Pollution Prevention programme in 2025/2026. In 2024/2025, the local board allocated \$35,115 to this programme with a further \$30,000 allocated at the October 2024 business meeting (UH/2024/150).
54. Since 2019/2020, three rounds of the programme have been delivered in Rosedale, identifying common issues such as lack of spill plans, equipment washing near stormwater drains, improper liquid storage, and poor waste management—often linked to staff or business turnover.
55. In 2024/2025, a water quality sensor and camera were installed at the Rosedale stormwater pond to monitor pollution events. These tools have proven effective for identifying ongoing pollution and enabling compliance teams to respond in real time. Industrial Pollution Prevention programme visits in Hobsonville, which were included in the 2024/2025 programme, are not included this year as repeat visits are deemed unnecessary unless they have a large number of issues.
56. In 2025/2026, the sensor will be maintained, and a second phase 'blitz' targeting a new Rosedale sub-catchment is proposed to improve compliance. Target streets will be finalised following the completion of the current phase. Staff have solely proposed the compliance and sensor due to the high number of issues in Rosedale that require an increased level of service.
57. Staff recommend the local board allocate \$23,400 towards the programme in 2025/2026 to support sensor maintenance and deliver the next proactive site visits.

### Snip 'N Chip - \$7,600

58. Staff recommend the local board begin funding a targeted Snip 'n' Chip campaign in Upper Harbour in 2025/2026 to help reduce the population of unowned cats.
59. Cats pose a significant threat to native wildlife, yet there is limited legislative support for their management. While pet ownership is important to many New Zealanders, the environmental impact of cats remains a sensitive issue.
60. The release of unwanted cats contributes to growing unowned and feral populations in ecologically sensitive areas. Microchipping supports responsible ownership by making cats identifiable.
61. In partnership with SPCA, this campaign will offer free de-sexing and microchipping to cat owners in priority Upper Harbour postcodes. While regional Snip 'n' Chip funding is available, coverage is limited.
62. Staff recommend the local board allocate \$7,600 in 2025/2026, enabling approximately 30 cats to be desexed and/or microchipped, noting that costs for desexing vary for female cats, pregnant female cats, and male cats.

### Te Ao Māori and Community Led Conservation - \$5,000

63. The local board has indicated its intention to continue funding the Te Ao Māori Cultural Induction programme in 2025/2026. The local board allocated \$5,000 to this project in 2024/2025.
64. This project supports community-led conservation groups in Upper Harbour to learn about Te Ao Māori and build relationships with local iwi, Te Kawerau ā Maki. Funding contributes to Te Kawerau ā Maki's delivery of a cultural induction framework, enabling community members working within their rohe to engage meaningfully. Induction content may include an overview of Mātauranga Māori, sites of cultural significance and historical land uses, and guidance on establishing respectful relationships with Te Kawerau ā Maki to support conservation.

65. With growing community interest in connecting with iwi, this project fosters cultural competency and ensures conservation activities whakamana mana whenua, enhancing outcomes.
66. Staff recommend that the local board allocate \$5,000 towards the Te Ao Māori and Community Led Conservation programme in 2025/2026.

#### Upper Harbour Ecological Initiatives - \$280,000

67. The local board has indicated it would like to continue funding the Upper Harbour Ecological Initiatives (UHEI programme) in 2025/2026. The local board allocated \$110,000 towards this programme in 2024/2025, with a further \$154,806 allocated at the October 2024 business meeting (UH/2024/150).
68. The UHEI programme supports the community-led delivery of the [Upper Harbour Ecological Connectivity Strategy](#) and [Wai Roa ō Kahu/Upper Harbour Pest Management Strategy](#). It aims to build the capacity and capability of local groups to undertake ecological protection and restoration work, while encouraging wider community participation in environmental conservation.
69. Funding will support a range of ecological projects proposed by residents and groups. These may include pest plant and animal control, biodiversity monitoring, and restoration planting—particularly on private land with high ecological value. Projects will contribute to identified landscape-scale priorities and enhance overall environmental outcomes across the Upper Harbour area.
70. The allocation of funding will be determined within the Upper Harbour Ecology Network, with delivery led by a dedicated network coordinator and supported by an Auckland Council conservation advisor.
71. Staff recommend that the local board allocate \$280,000 towards the UHEI programme in 2025/2026. The increased funding will enable broader delivery aligned with local board strategies and provide a larger contribution to the core salary costs of the network coordinator, ensuring continuity and effectiveness of the programme.

#### Zero Waste Zero Carbon - \$30,000

72. Aligning with the Upper Harbour Local Board's aspiration to support low carbon initiatives and programmes that deliver on waste reduction, staff recommend including Zero Waste Zero Carbon in the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme.
73. The Zero Waste Zero Carbon programme is a facilitated initiative working with three schools in the Upper Harbour Local Board area to support whole-school system change around waste and to enhance soil quality for food growing and potential carbon sequestration.
74. Students learn about climate change and climate action, while reducing emissions through decreased waste to landfill and minimised transport of food waste. The programme helps students understand that food waste is a valuable resource and teaches them to monitor soil health improvements. Schools are supported to apply for Waste Minimisation and Innovation funding to set up classroom resource recovery stations for paper, soft plastics, and other streams.
75. The programme fosters environmental leadership among students, educating them on carbon sequestration, emissions reduction, and kai sovereignty. It contributes to the regional goal of reducing waste to landfill by 20 per cent by 2027.
76. Staff recommend that the local board allocate \$30,000 towards this programme in 2025/2026

#### Regionally funded programmes

77. In addition to the previously noted programmes, this report includes regional funded delivery from Auckland Emergency Management and Coastal Renewals for the local board to note.

Updates on the delivery of this work programme and the regionally funded coastal and emergency management work programmes will be provided through the local board's quarterly performance reports and any adjustments to the local board funded programme will be sought via the local board.

### Upper Harbour Local Board, community and business emergency response plans and resilience programme

78. Over 2025/2026 Auckland Emergency Management will increase community disaster awareness and emergency readiness in local board areas by:
- giving presentations to key interested community groups with an interest in supporting their community during an emergency
  - promoting and embedding the local board emergency readiness and response plans through social media, libraries, work with community groups and at key events (where appropriate)
  - providing key council staff, Neighbourhood Support, Citizen Advice Bureau and key community groups with emergency readiness messaging, so they too can support their communities to be emergency ready
  - supporting interested Community Emergency Hubs, Community Resilience Groups, marae, faith-based centres and others in emergency readiness activities. This can include training (first aid and psychological first aid), and support in community/ marae emergency hub planning and/ or community response planning on request.

### Coastal Renewals

79. One regionally funded Coastal Renewal project is noted within this local environmental work programme as while it occurs on local assets, it is funded regionally.

### Attwood Reserve – wharf and boat ramp renewal

80. The boat ramp at Attwood Reserve has failed, and the wharf stairs have sustained damage, including missing treads. Both structures also show significant deterioration due to marine borer activity. This project will deliver the design and construction required to repair and renew these assets. Damage caused by a recent fire during the early planning stages will also be addressed as part of this renewal.

### Tauākī whakaaweawe āhuarangi Climate impact statement

81. In June 2019 Auckland Council declared a climate emergency and in response to this the council adopted the Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan in July 2020.
82. Each activity in the work programme is assessed to identify whether it will have a positive, neutral or negative impact on greenhouse gas emissions and contributing towards climate change adaptation.
83. Table 1 outlines the activities in the 2025/2026 work programme that have an impact on greenhouse gas emissions or contribute towards climate change adaptation.

Table 1: Climate impact assessment of proposed activities

Activity name	Climate impact
Bike Train and Cycle Training	This project reduces emissions by promoting active transport and lowering carbon footprints. It also builds community resilience by encouraging sustainable living, providing alternative transport options for emergencies, and strengthening community connections.
Community Cycling Initiatives	

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Activity name	Climate impact
<b>Construction Waste Education and Leadership</b>	This project reduces greenhouse gas emissions and supports climate adaptation by minimising construction waste. Efficient material use and reuse reduces the demand for new materials, lowering emissions from production and landfill, while reducing pollution and methane.
<b>Eco-Neighbourhoods</b>	This project builds community resilience by supporting locally identified priorities such as stream restoration, waste minimisation, active transport, and local food production. Strong, connected neighbourhoods are better able to respond to climate disruption.
<b>Īnanga Spawning &amp; Habitat Restoration project</b>	Plans for inanga habitat protection account for climate change impacts such as sea level rise, allowing spawning sites to shift upstream as needed. Building community resilience through education, training, and hands-on restoration equips people with the skills to respond effectively to extreme weather and environmental changes. Restoration planting reduces greenhouse gas emissions by enhancing carbon sequestration through increased vegetation growth and better land management.
<b>Our Local Streams</b>	The programme reduces emissions through riparian planting, which absorbs carbon, supports biodiversity, and limits erosion, alongside pest control that protects native vegetation. By improving water quality, it reduces pollution entering the ocean, a vital global carbon sink. Since the 2023 floods, the programme has adapted to focus more on climate change impacts in urban streams, prioritising actions like rubbish removal and planting to boost resilience against storm events and flooding.
<b>Restoration of the Waiarohia Stream</b>	Restoring riparian vegetation stabilises stream banks, reduces erosion and sedimentation, and improves flood resilience—key adaptations to more frequent extreme weather events. Native planting also enhances biodiversity and ecosystem resilience, while capturing carbon and improving soil health. These actions help reduce greenhouse gas emissions and support Auckland's climate goals.
<b>Restoration Plans for Alexandra and Oteha Streams</b>	Healthy freshwater ecosystems provide vital services like flood mitigation, habitat for native species, and carbon sequestration through riparian planting. Restoring these ecosystems increases carbon absorption, stabilises stream banks to reduce erosion and carbon release, and supports biodiversity that aids natural carbon cycling. Improved flood control also lowers the carbon footprint linked to storm damage and emergency responses.
<b>Rosedale Industrial Engagement and Monitoring</b>	Healthy freshwater ecosystems offer vital services like flood mitigation, habitat for native species, and carbon sequestration through riparian vegetation. This programme aims to identify pollution sources in the catchment to protect and restore waterway health.
<b>Snip 'N Chip</b>	Reducing unowned cats, alongside better management of domestic cats, lowers predation on native wildlife, boosting biodiversity and strengthening ecosystem resilience to climate change.
<b>Te Ao Māori and Community Led Conservation</b>	This project offers a Māori-led learning experience grounded in place and nature, supporting active kaitiakitanga. By enabling community-led conservation in Upper Harbour, it contributes to protecting native biodiversity, which serves as a vital carbon sink and supports Auckland's climate mitigation and adaptation goals.
<b>Upper Harbour Ecological Initiatives</b>	The Upper Waitemātā Ecology Network supports community groups engaged in pest plant and animal control, as well as native revegetation efforts. These activities help restore healthy, resilient ecosystems, which act as carbon sinks to reduce greenhouse gas emissions. They also

Activity name	Climate impact
	strengthen the landscape's ability to adapt to climate change by mitigating erosion and improving biodiversity and water retention.
<b>Zero Waste Zero Carbon</b>	This programme reduces greenhouse gas emissions by diverting waste from landfill, lowering food transport emissions, promoting carbon storage in soils, and encouraging plant-based eating. It also builds climate resilience through kai sovereignty, with students and whānau learning to grow their own food and adopt sustainable food practices.

## Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views

84. The work programme was developed through a collaborative approach by operational council departments, with each department represented in the integrated team that presented the draft work programme to the local board at a series of workshops.
85. In particular, the attached Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme reflects the activities developed by Environmental Services, Healthy Waters and Flood Resilience, and Waste Solutions.

## Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe Local impacts and local board views

86. The projects proposed for inclusion in the Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme will have positive environmental outcomes across the Upper Harbour Local Board area. A particular focus area for the 2025/2026 work programme is supporting the Upper Harbour community groups.
87. The projects noted above align with the 'Our environment' objectives in the Upper Harbour Local Board Plan 2023. The proposed work programme has been considered by the local board in a series of workshops from October 2024 to May 2025. The views expressed by local board members during the workshops have informed the recommended work programme.

## Tauākī whakaaweawe Māori Māori impact statement

88. Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi and its broader obligations to Māori.
89. The work programme includes activities that aim to deliver outcomes for and with Māori, in alignment with the strategic priority areas outlined in Kia ora Tāmaki Makaurau (Auckland Council's Māori Outcome Framework). Progress on how the activities are achieving these outcomes will be reported to the local board on a quarterly basis.
90. Staff recognise that environmental management, water quality and land management have integral links with the mauri of the environment and concepts of kaitiakitanga.
91. Table 2 outlines the activities in the 2025/2026 work programme that contribute towards the delivery of specific Māori outcomes.

Table 2: Māori outcome delivery through proposed activities

Activity name	Māori outcome	Māori outcome description
<b>Our Local Streams</b>	<ul style="list-style-type: none"> <li>Kia Ora te Reo - Te reo Māori</li> </ul>	Direct consultation with Te Kawerau ā Maki began in 2024 and will continue, with a focus on strengthening this collaboration over time. Many local schools are already

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Activity name	Māori outcome	Māori outcome description
	<ul style="list-style-type: none"> <li>Kia Ora te Taiao - Kaitiakitanga</li> <li>Kia Ora te Rangatahi - Realising rangatahi potential</li> </ul>	engaging with mana whenua, and this project will create further opportunities to deepen those connections and explore Māori perspectives on the importance of water and kaitiakitanga in te ao Māori.
<b>Restoration of the Waiarohia Stream</b>	<ul style="list-style-type: none"> <li>Kia Ora te Taiao – Kaitiakitanga</li> </ul>	Waiarohia Stream is culturally, environmentally, and historically significant to Te Kawerau ā Maki, the mana whenua of West Auckland. Once a source of kaimoana and central to cultural practices, the stream remains a taonga under the iwi's kaitiakitanga (guardianship). A portion of project funding will be ring-fenced to support an iwi-led partnership, guided by the aspirations of Te Kawerau ā Maki. Engagement—led by Healthy Waters and the Flood Resilience Māori Outcomes team, with support from UWEN—will be shaped by Mana Whenua, including input on planting, signage, tikanga, and monitoring. As this mahi is iwi-led, outcomes will not follow fixed KPIs but will evolve in line with Mana Whenua values and priorities.
<b>Te Ao Māori and Community Led Conservation</b>	<ul style="list-style-type: none"> <li>Kia Ora te Taiao - Kaitiakitanga</li> <li>Kia Ora te Ahurea - Māori identity and culture</li> </ul>	This project will strengthen kaitiakitanga by fostering connections between Te Kawerau ā Maki and local community conservation groups, who share a common goal of environmental restoration. It will support the development of strong relationships, mutual understanding, and potential partnerships. By highlighting Māori identity and culture within community conservation, the project encourages deeper integration of te ao Māori in local practices and project delivery. This may lead to communities adopting cultural priorities in their environmental work, helping to realise outcomes valued by Te Kawerau ā Maki kaitiaki.
<b>Upper Harbour Ecological Initiatives</b>	<ul style="list-style-type: none"> <li>Kia Ora te Taiao - Kaitiakitanga</li> </ul>	The Upper Harbour Ecological Network has proactively reached out to all 13 iwi with interests in the Upper Harbour Local Board area. Kaitiakitanga is strengthened through the regular participation of a Ngāti Whātua o Kaipara representative at Upper Waitematā Ecology Network meetings. In 2023/2024, staff, coordinators, volunteers, and the network convenor attended cultural induction sessions with Te Kawerau ā Maki, with further sessions planned for 2024/2025. These inductions are a key first step—as advised by Te Kawerau ā Maki—towards building culturally safe environmental practices and applying a Te ao Māori lens to conservation work.

92. Where aspects of the proposed work programme are anticipated to have a significant impact on activity of importance to Māori then appropriate engagement will be undertaken

## Ngā ritenga ā-pūtea Financial implications

93. Through the Long-term Plan 2024-2034, the Governing Body adopted the new 'Fairer Funding' model, which changes how the level of funding is allocated for each local board. This is reflected in the Local Board Funding Policy 2025 to be implemented starting financial year 2025/2026.

94. Under Fairer Funding, Upper Harbour Local Board has not received any additional funding in the 2025/2026 financial year.
95. The proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme totals to \$767,040 of the local board's operational budget. This budget represents discretionary funding that the local board uses to support projects they wish to realise. This amount can be accommodated within the local board's total budget for 2025/2026.
96. The proposed work programme also notes regionally funded programmes for coastal renewals and Auckland Emergency Management.

## Ngā raru tūpono me ngā whakamaurutanga Risks and mitigations

97. If the proposed Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme is not approved in a timely manner, there is a risk that activities may be delayed or not delivered within the financial year.
98. Risks and mitigations for new activity lines were considered during the scoping phase. There may be risks associated with trialling a new activity for the first year. These will be continually assessed and reported to the local board.
99. Resourcing of the work programme is based on current staff capacity within departments. Therefore, changes to staff capacity may also have an impact on work programme delivery.
100. Table 3 shows the key risks associated with activities in the proposed 2025/2026 work programme, as well as proposed mitigations.

Table 3: Key risks and mitigations for activities

Activity name	Risk	Mitigation	Rating after mitigation
<b>Bike Train and Cycle Training</b>	Availability of skilled contractors, school willingness to participate, and alignment with school term timing may affect programme delivery.	Engage experienced contractor familiar with bike training and bike trains. Target schools with previous participation to increase likelihood of engagement and smooth scheduling.	Low
<b>Community Cycling Initiatives</b>	Auckland Transport budget cuts mean community cycling initiatives and community event support will stop unless other funding sources are found.	The local board has indicated it intends to allocate funding to continue some of these valuable cycling programmes	Low
<b>Construction Waste Education and Leadership</b>	There may be a lack of awareness or willingness among builders to engage with the project, compounded by potential language barriers.	Maintaining a consistent presence will help raise awareness of problematic waste practices and promote positive alternatives. Brochure information will be translated as needed to overcome language barriers.	Low
<b>Eco-Neighbourhoods</b>	Project delivery depends on recruiting a suitably skilled local contractor, and on finding local residents interested in participating in the groups.	This will be mitigated by engaging existing neighbourhood group facilitators, community conservation contacts, and the Upper Waitemātā Ecology Network, as well as tapping into local networks such as schools,	Low

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Activity name	Risk	Mitigation	Rating after mitigation
		churches, libraries, and cultural organisations.	
<b>Īnanga Spawning &amp; Habitat Restoration project -</b>	Extreme weather events and long-term climate change (e.g. sea level rise, storms, droughts) may damage restoration sites, disrupt Īnanga habitats, and affect habitat viability; project is also dependent on broader climate conditions and policy settings.	Adaptive restoration plans will be implemented, including flood-tolerant native plants and erosion control measures designed to withstand extreme weather and rising sea levels.	Low
<b>Our Local Streams</b>	Project depends on contractor availability and ongoing school participation, which may be affected by competing priorities or scheduling conflicts.	Engage current contractor early to confirm availability before proposal submission. Confirm continued involvement from current schools and approach new schools if needed.	Low
<b>Restoration of the Waiarohia Stream</b>	Extreme weather may delay planting, while low community engagement could affect the long-term success of the project. The regrowth of invasive species poses a threat to restoration efforts, and a reduced supply of native plants from the school may impact the project timeline.	To mitigate these risks, planting will be planned around winter weather patterns with a focus on prioritising critical areas. Strong relationships with the community and iwi will be maintained through regular updates and active engagement. A robust invasive species management plan will be implemented, including ongoing monitoring, and early coordination with suppliers will ensure sufficient plant stock and buffer materials are secured.	Low
<b>Restoration Plans for Alexandra and Oteha Streams</b>			
<b>Rosedale Industrial Engagement and Monitoring</b>	Programme relies on availability of compliance staff for the blitz, and the sensor may be stolen or vandalised.	Create the compliance schedule well in advance to secure staff availability. Sensor location was selected for its inaccessibility to reduce risk of theft or damage.	Low
<b>Snip 'N Chip</b>	Vouchers may be claimed but not redeemed. There is also a risk of negative public perception or backlash from cat owners regarding cat management.	SPCA issues extra vouchers beyond the funding cap to offset non-redemptions. All public messaging will be positive and aligned with council guidelines, with Environmental Services staff managing content to promote responsible pet ownership.	Low
<b>Te Ao Māori and Community Led Conservation</b>	Project depends on Te Kawerau ā Maki's capacity to deliver Te Ao Māori sessions and on coordinating community availability.	Maintain regular communication and support for Te Kawerau ā Maki to address any challenges. Previous experience suggests both iwi and community are flexible and willing to engage.	Low

Activity name	Risk	Mitigation	Rating after mitigation
<b>Upper Harbour Ecological Initiatives</b>	Project success depends on volunteer and landowner motivation, retention of core UWEN staff, securing additional funding for expansion, and continued support for tools and materials via the Community Park Ranger role.	Maintain collaboration with UWEN and the Community Park Ranger to ensure broad community support and delivery capacity. Seek increased local board funding to retain core staff and enable pursuit of external funding for project growth.	Low
<b>Zero Waste Zero Carbon</b>	Schools may not have the capacity to participate in the programme.	Schools will be asked to confirm their participation before the end of 2025, with a waiting list of backup schools maintained in case space becomes available.	Low

101. Where a work programme activity cannot be completed on time or to budget due to unforeseen circumstances, this will be signalled to the local board at the earliest opportunity.

## Ngā koringa ā-muri

### Next steps

102. Delivery of the activity in the approved work programme will commence once approved and will continue until 30 June 2026. Activity progress will be reported to the local board on a quarterly basis.
103. Where the work programme identifies further decisions and milestones for each activity, these will be brought to the local board when appropriate.

## Ngā tāpirihanga

### Attachments

No.	Title	Page
<a href="#">A</a>	Upper Harbour Local Board 2025/2026 Local Environmental Management Work Programme.	29
<a href="#">B</a>	Upper Harbour Local Board Auckland Emergency Management Work Programme 2025-2026.	39

## Ngā kaihaina

### Signatories

Authors	Yasmin Hall - Relationship Advisor
Authorisers	Barry Potter - Director Resilience and Infrastructure Lesley Jenkins - Local Area Manager



Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
716	Upper Harbour Ecological Initiatives (UHEI)	<ul style="list-style-type: none"> <li>Funding will be used to enable multiple ecological projects proposed and implemented by the Upper Harbour community.</li> <li>The allocation of funding will be determined within the Upper Harbour Ecology Network. The network will be convened by a coordinator, working alongside, and supported by an Auckland Council conservation advisor.</li> <li>Selected community-led projects for delivery will prioritise actions and areas identified in the board funded Upper Harbour Pest Management Strategy, and Upper Harbour Ecological Connectivity Strategy, especially with new work/initiatives.</li> <li>Projects include ecological conservation activities such as pest animal and pest plant control, biodiversity monitoring and restoration planting on private land with high value ecological sites that contribute to identified landscape scale outcomes.</li> <li>Potential projects will build community capacity and capability of Upper Harbour community to contribute to ecological protection and improvement.</li> <li>Potential projects will engage and encourage more Upper Harbour people and groups to take positive ecological actions.</li> <li>Ensure localised action contributes to regionally significant biodiversity outcomes.</li> </ul>	<ul style="list-style-type: none"> <li>Community groups are supported and enabled to lead and undertake ecological protection and restoration action that enhances the biodiversity across Upper Harbour.</li> <li>People and groups are taking action to protect their local native biodiversity by controlling pest plants and pest animals.</li> <li>People and groups are taking action to enhance native habitat (e.g. planting native trees to provide food for wildlife; planting native ground covers or shrubs to add structure and resilience to coastal native forests).</li> <li>Local native ecosystems will be protected and enhanced, providing safe refuge for native wildlife.</li> <li>People are encouraged to work together and connect with nature.</li> <li>People enjoying public spaces due to enhanced environmental and ecological values.</li> <li>People are more engaged and partnering with Council to protect biodiversity.</li> </ul>	No further decisions anticipated	2023UH2 - Our environment	2023UH2.1 - Our indigenous and culturally valued biodiversity is improved and protected by preserving and enhancing the habitats that support it	Community: Environmental Services - Natural Environment Delivery	2025/2026	Local opex	280,000

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
720	Restoration of the Waiairohia Stream	Waiairohia Stream plays a vital role in local hydrology, fed by tributaries like Trig and Rawiri Streams, drains into the Upper Waitematā Harbour. The catchment's poorly draining clay soils contribute to issues such as erosion and sedimentation. Ecological assessments rate the stream's value as moderate, but water quality remains poor due to low oxygen levels and heavy metals. Challenges like culverting and on-line ponds impact fish passage. The riparian area is currently dominated by invasive species like gorse. The Waiairohia Stream restoration project will continue with weed control and planting at the end of the 2025/26 financial year, involving schools and the community. Upper Harbour Environmental Network (UWEN), leads the community engagement, bringing together diverse members of the local community and build a sense of place and belonging. The project will continue into 2025/26, focusing on maintaining previous plantings, new plant layout, and enhance environmental stewardship. Waiairohia Stream also holds cultural, environmental, and historical significance for Te Kawerau ā Maki, and the project reflects a shared commitment to restoring this taonga and enhancing kaitiakitanga in Whenuapai.	Restoring and improving local waterways. Increasing both terrestrial and aquatic biodiversity by creating ecological corridors and riparian margins. Resilience developed as emerging leaders, and young educators are encouraged amongst the neighbourhood. Community sees tangible results and action. This initiative enables the wider community to experience, learn about, and take action to enhance the natural environment.	No further decisions anticipated	2023UH2 - Our environment	2023UH2.3 - The life force (mauri) of our harbour and waterways is respected and restored	Resilience & Infrastructure: Healthy Waters & Flood Resilience	2025/2026	Local opex	100,000
727	Our Local Streams - Upper Harbour	To continue to provide expertise and assistance for eight schools to connect with their local streams. This will be achieved through water quality testing and monitoring (using Wai Care kits), connecting with community restoration groups in the same catchment, and building on work undertaken over the past seven years. This level of funding will enable two classes per school as well as an extra stream testing field trip per school.	Educational outcomes for schools, including professional development for teachers and facilitation of student-led inquiry to increase understanding of issues affecting the health of local streams.  Identify, continue to monitor, and improve the water quality and biodiversity of waterways, through student-led action projects such as weed and pest control, planting, rubbish clean-ups, installing of Litta Traps, and awareness raising within schools and local communities.  Create connections between local schools, their local environment, and community restoration groups working in the area.	No further decisions anticipated.	2023UH2 - Our environment	2023UH2.3 - The life force (mauri) of our harbour and waterways is respected and restored	Community: Environmental Services - Sustainability Initiatives	2025/2026	Local opex	68,640

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
1441	Construction Waste Education and Leadership - Upper Harbour	<p>Construction and Demolition (C&amp;D) is the single biggest contributor of waste in Auckland. The industry continues to be under pressure which results in undesirable outcomes for waste, litter, illegal dumping, the climate and the environment. This proposal seeks to continue engagement focused on the Hobsonville area, but also expand into expansion Albany Heights and Fairview. By continuing to work with builders and developers in the area they will continue to improve site practices, facilitate improved compliance and minimise waste going to landfill from construction and demolition activities. The main areas of focus will be:</p> <p>1. Weekly surveillance and reporting of breaches of the Litter Act, the Solid Waste Bylaw and the Building Act to the appropriate compliance teams in Council.</p> <p>2. Personal engagement with builders and developers to promote:</p> <ul style="list-style-type: none"> <li>•Waste minimisation.</li> <li>•Installation of silt and security fences to prevent littering.</li> <li>•Increased participation in industry product take-back schemes.</li> <li>•Practices that lead to improve waste minimisation, reduced littering and minimisation of issues related to problematic materials such as polystyrene, concrete run-off and plastics.</li> </ul>	<p>The benefit for the environment and Climate Action will be:</p> <ul style="list-style-type: none"> <li>•Reduced C&amp;D waste going to landfill and, consequently, reduced emissions from landfill.</li> <li>•Improved compliance and enforcement.</li> <li>•Discouraged littering and illegal dumping.</li> <li>•Improved site practices to reduce littering and improve onsite waste separation.</li> <li>•Reduced issues from problematic materials such as polystyrene.</li> </ul>	No further decisions anticipated	2023UH2 - Our environment	2023UH2.5 - Our communities have opportunities to minimise their carbon emissions and waste	Resilience & Infrastructure: Waste Solutions	2025/2026	Local opex	41,000

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
4017	Rosedale Industrial Engagement and Monitoring	<p>The Rosedale area has been visited through three iterations of Healthy Waters' Industrial Pollution Prevention Programme since 2019. Common issues observed across this timeframe have included businesses not having a spill plan in place, workers washing equipment close to stormwater drains, storing liquids outside without secondary containment, and general poor waste management practices. Lack of knowledge around pollution risk is often exacerbated by change in businesses or staff at a site.</p> <p>In 2024, a water quality sensor and camera were installed to further understand the frequency at which pollution events were occurring in the Rosedale stormwater pond. These devices have been valuable for demonstrating that there are pollution issues still occurring across the catchment, and compliance staff have been able to be alerted and dispatched to respond to potential events.</p> <p>It is proposed that for 2025/26 the water quality sensor is maintained. For achieving higher rates of compliance across the catchment, a second phase proactive 'blitz' is proposed. The exact streets will be confirmed upon completion of the first one currently taking place, but will likely be another sub-catchment within Rosedale.</p>	<ul style="list-style-type: none"> <li>•Preventing further degradation of water quality (long-term benefit) in Lucas Creek</li> <li>•Businesses are educated about risk management in order to prevent pollution incidents.</li> <li>•Engagement with industry to take ownership of specific areas of a stream to achieve positive environmental/social outcomes</li> <li>•Education and increased awareness around how businesses contribute to water pollution.</li> <li>•Improving social responsibility of businesses in the area to implement best practice on site to protect waterways</li> </ul>	No further decisions anticipated	2023UH2 - Our environment	2023UH2.3 - The life force (mauri) of our harbour and waterways is respected and restored	Resilience & Infrastructure: Healthy Waters & Flood Resilience	2025/2026	Local opex	23,400

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
4115	Inanga Spawning & Habitat Restoration project - Upper Harbour	This project focuses on restoring inanga spawning habitats to combat the rapid decline of New Zealand's native fish populations. Recognized as at-risk, inanga require specific conditions for spawning, making habitat restoration critical. Following a baseline assessment of spawning sites, this initiative aims to enhance habitat quality while fostering community involvement in waterway conservation. Key activities include saline wedge mapping, installing artificial habitats, conducting restoration planting, performing spawning surveys, monitoring water quality, and engaging communities in pest control efforts. These integrated actions aim to create sustainable environments for inanga and promote long-term ecological resilience	<p>Enhanced Waterway Health Through Improved Water Quality and Erosion Control</p> <p>Restoration planting strengthens stream banks by anchoring soil with deep root systems, reducing erosion and minimizing sediment runoff. Expanding riparian vegetation creates a natural buffer that filters contaminants like agricultural runoff, heavy metals, and excess nutrients, improving water quality and maintaining healthier waterways.</p> <p>Community Engagement and Empowerment</p> <p>Educational programs, community events, and training sessions increase local awareness of waterway conservation and cultural significance. Hands-on training builds community capacity, ensuring sustainable restoration efforts through skill development. Involving rangatahi (youth) fosters environmental stewardship from an early age, promoting long-term care for local ecosystems.</p> <p>Enhanced Conservation and Biodiversity</p> <p>Restoration activities protect at-risk native species by improving urban stream habitats. Spawning habitat planting supports not only inanga but also other local freshwater and riparian species, enhancing ecological resilience. Vegetation provides critical shade, shelter, and food sources, promoting biodiversity and supporting a healthier ecosystem.</p>	No further decisions anticipated	2023UH2 - Our environment	2023UH2.1 - Our indigenous and culturally valued biodiversity is improved and protected by preserving and enhancing the habitats that support it	Resilience & Infrastructure: Healthy Waters & Flood Resilience	2025/2026	Local opex	28,700

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
4116	Te Ao Māori and Community Led Conservation - Upper Harbour	<p>This project aims to support community led conservation groups in the Upper Harbour local board area to learn about Te Ao Māori and grow their relationships with local iwi, Te Kāwharau ā Maki.</p> <p>This funding would contribute to Te Kāwharau ā Maki's delivery of an Upper Harbour cultural induction framework, enabling community members working within the Te Kāwharau's rohe to engage with the opportunity.</p> <p>Potential content of the cultural inductions could include:</p> <ul style="list-style-type: none"> <li>- a high-level understanding of Mātauranga Māori,</li> <li>- sites of cultural significance and historical land uses,</li> <li>- how to establish meaningful relationships with Te Kāwharau ā Maki that will support and inform conservation activities.</li> </ul> <p>Community groups have increasingly expressed their wish to connect with local iwi to gain an understanding of Mātauranga Māori, sites of significance, and establish meaningful relationships. The project aims to foster cultural competency within conservation groups, ensuring activity whakamana mana whenua, ultimately enhancing their conservation outcomes.</p>	<p>Community conservation groups are provided opportunities to grow an understanding of the history and stories of Te Kāwharau ā Maki</p> <p>Empowering community to start and continue a good relationship with local iwi.</p> <p>Through community members' participation in Te Ao Māori engagement sessions, partnering opportunities are likely to result between iwi/hapu and community groups, therefore increasing the number of community initiatives aligned with mana whenua objectives.</p> <p>Enhanced biodiversity across Upper Harbour is a joint goal of local iwi/hapu and community conservation groups, through community engagement in the sessions, community will learn how they can apply a mātauranga Māori lens to protect improve the state te Taiao.</p>	No further decisions anticipated	2023UH1 - Our people	2023UH1.3 - We have meaningful relationships with Māori and celebrate Māori culture and identity in Upper Harbour	Community: Environmental Services - Natural Environment Delivery	2025/2026	Local opex	5,000
4949	Zero Waste Zero Carbon - Upper Harbour	<p>The Zero Waste Zero Carbon programme is a facilitated programme that will work with three schools in the Upper Harbour local board area to encourage whole school system change around waste and improve soil in school garden beds for successful food growing and potential sequestration of carbon. Students learn about climate change and climate action, and additional emissions reduction is achieved through reducing waste sent to landfill and reducing transportation of food waste. Food scraps are collected and composted using a bokashi system involving biochar, and the compost is used in gardens. Waste audits are conducted to measure change. Students learn that food waste is a valuable resource, and measure changes in soil. Schools are supported to apply for Waste Minimisation and Innovation funding to build resource recovery stations for each classroom for other waste streams such as paper and soft plastic.</p>	<ul style="list-style-type: none"> <li>•Food scraps from schools diverted from landfill bringing schools into line with households that receive the Council food scraps collection</li> <li>•Soil improved in school gardens leading to improved plant growth</li> <li>•Emissions reductions are achieved through reducing waste to landfill and associated transport, and carbon is sequestered in healthy soil</li> <li>•Climate anxiety amongst students is relieved through taking action</li> </ul>	No further decisions anticipated	2023UH2 - Our environment	2023UH2.5 - Our communities have opportunities to minimise their carbon emissions and waste	Community: Environmental Services - Sustainability Initiatives	2025/2026	Local opex	30,000

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
4950	Community Cycling Initiatives - Upper Harbour	Delivery of a suite of community cycling initiatives, events and activations aligned with objectives in the Upper Harbour Local Board Plan (2023). Components of the programme can include Kids Learn to Ride events (public and in-school), Adult Bike Skills events (learn to ride, on-road safety, and bike maintenance), and Guided Rides. Further elements of the programme may include development of local self-guided themed ride maps and bike-fix opportunities at schools, community centres and local events. Auckland Transport previously provided most of these initiatives in the board area, but they cannot provide them from 2025/2026 due to budget cuts.	Upper Harbour communities have the skills, knowledge and resources to make positive choices for sustainable living and reduction of their carbon footprint.  Upper Harbour communities are educated about active transportation and have skills to participate in an active transport option.  Upper Harbour communities are engaged in education and skill sharing about repair and resource recovery	Staff will attend a workshop with the local board in Q1 to finalise components of this programme.	2023UH2 - Our environment	2023UH2.2 - Our communities are resilient to climate change and care for their surrounding environment	Community: Environmental Services - Sustainability Initiatives	2025/2026	Local opex	25,000
4951	Snip 'N Chip - Upper Harbour	The impact of cats on native wildlife is significant and there is little to no legislative direction, to support management of cats. Being able to have a domestic pet cat is important to New Zealander's and the environmental cost associated with cat ownership, can be a highly controversial and sensitive subject. Owners releasing unwanted cats, are a known source of unowned and feral cats inhabiting public and important ecological areas. Microchipping is a good start for owners to take to be responsible and ensure their cat is identifiable. We will work the SPCA to deliver a snip 'n' chip campaign to priority postcodes in Upper Harbour. The snip 'n' chip campaign funds cat owners to have their pets de-sexed and microchipped for free. Environmental Services do fund Snip n Chip programmes in Upper Harbour (reflecting regional priorities), however the funding available and priority postcodes that can be covered are limited.	Increase awareness in the Upper Harbour community about the importance of desexing and microchipping cats to reduce the number of unowned and feral cats inhabiting the board area, as well as other responsible cat ownership actions such as keeping your cat at home. This is also a good tool to carry out education and encourage awareness around the issue of unowned and feral cats inhabiting areas and associated environmental and human health risks.	No further decisions anticipated	2023UH2 - Our environment	2023UH2.1 - Our indigenous and culturally valued biodiversity is improved and protected by preserving and enhancing the habitats that support it	Community: Environmental Services - Natural Environment Delivery	2025/2026	Local opex	7,600

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
4952	Restoration Plans for Alexandra and Oteha Streams.	Kristen Pond is a stormwater detention and treatment system discharging into the Alexandra and Oteha Streams, influencing water quality, sediment load, and flow rates. These streams face challenges like poor water quality, flooding, and erosion. Extending from Goldfinch Rise and Greville Road to Lucas Creek, they traverse council-managed parks and reserves, making them prime candidates for ecological restoration and management especially after the desilting works being undertaken by Healthy Waters and Flood resilience. This project engages Wildland Consultants to prepare a comprehensive restoration plan for the streams for use by community groups. Key activities include stream assessments, GIS mapping, fish record compilation, and riparian vegetation classification. An ecologist will identify and record environmental issues, potential planting sites, and pest infestations. Restoration actions will be prioritized in consultation with stakeholders, with costs estimated for the top five actions. The final report will include detailed maps, photos, and recommended actions for implementation.	-Improving water quality of waterways in the Oteha and Alexander Stream where the pond discharges into. -Empowering local communities to connect and advocate for their local environment. -Increasing both terrestrial and aquatic biodiversity by creating ecologically improved corridors and riparian margins	No further decisions anticipated	2023UH2 - Our environment	2023UH2.3 - The life force (mauri) of our harbour and waterways is respected and restored	Resilience & Infrastructure: Healthy Waters & Flood Resilience	2025/2026	Local opex	15,000
5016	Bike Train and Cycle Training - Upper Harbour	Delivery of a package of community cycling initiatives to support uptake of active transport including working with a specialist contractor to deliver a bike train programme in partnership with local schools. Contractor work would include community engagement and promotion, liaison with schools, training and setting up systems Support bike training programmes impacted by Auckland Transport funding cuts.	Reducing carbon emissions from journeys to school Enable children to travel independently to school Improved mental and physical outcomes for participants Upper Harbour communities have the skills, knowledge and resources to make positive choices for sustainable living and reduction of their carbon footprint Upper Harbour communities are educated about active transportation and have skills to participate in an active transport option.	Staff will attend a workshop with the local board in Q1 to finalise components of this programme.	2023UH2 - Our environment	2023UH2.2 - Our communities are resilient to climate change and care for their surrounding environment	Community: Environmental Services - Sustainability Initiatives	2025/2026	Local opex	109,200

Local Environmental Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
5211	EcoNeighbourhoods - Upper Harbour	<p>This programme supports local groups of neighbours (generally, six or more different households) to undertake a sustainable living activity with the support of a facilitator and seed funding. Examples of activities supported include sustainable local food production, bike fix events, energy challenges, carbon foot printing, rainwater collection, composting, recycling and upcycling, or tree planting.</p> <p>Groups will receive facilitation support and up to \$1,000 worth of seed funding to support their initiatives, undertaking a minimum of two activities per year.</p> <p>This programme aligns with the Upper Harbour Local board plan initiative to support community-led initiatives and projects that foster sustainable lifestyles, including waste minimisation, emissions reduction and climate resilience.</p>	<p>-Building a network of climate action champions in the community, support sustainability leaders to emerge</p> <p>-The programme can be adapted to local needs and able to reach diverse communities</p> <p>-Supports building community understanding of the climate crisis</p> <p>-Low barriers to entry- Communities can act straight away</p> <p>-More sustainability events in the local board area</p>	No further decisions anticipated	2023UH2 - Our environment	2023UH2.2 - Our communities are resilient to climate change and care for their surrounding environment	Community: Environmental Services - Sustainability Initiatives	2025/2026	Local opex	33,500



Auckland Emergency Management Work Programme 2025/2026 - Upper Harbour Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2025/2026
3977	Upper Harbour Local Board, community and business emergency response plans and resilience programme	Increase disaster awareness, embed and promote Local Board Emergency Readiness and Response Plans in collaboration with the local board and the community.	Ensuring people within the local board rohe understand their hazard risks, have mitigated these risks, are emergency prepared and have strong social networks to ensure they are better able to cope and support each other during an emergency and recover faster.		2023UH1 - Our people	2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change	Resilience & Infrastructure : Auckland Emergency Management	2025/2026	Regional opex	0



# Approval of the 2025/2026 Upper Harbour Local Board Community Work Programme

File No.: CP2025/12854

Item 13

## Te take mō te pūrongo

### Purpose of the report

1. To approve the 2025/2026 Upper Harbour Local Board Community Work Programme and its associated budget (Attachment A to this report).

## Whakarāpopototanga matua

### Executive summary

2. This report presents the 2025/2026 Upper Harbour Local Board Community Work Programme for approval from the following departments:
  - Community Wellbeing (Community)
  - Grants and Incentives (Group Finance)
  - Parks and Community Facilities (Community)
  - Pools and Leisure (Community)
  - Service Investment and Programming (Policy, Planning and Governance).
3. In addition, the 2026/2027 and 2027/2028 Community – Parks and Community Facilities capex work programme is presented for approval in principle.
4. To support delivery of the outcomes and aspirations highlighted in the Upper Harbour Local Board Plan 2023, departments present a work programme for local board approval each financial year. This details the activities to be delivered within the local council services group of activities provided in the Long-term Plan 2024-2034.
5. The 2025/2026 work programme is the first to be delivered under the new Fairer Funding model and the revised Local Board Funding Policy, which take effect from 1 July 2025. This will give effect to the Governing Body's decisions as part of the Long-term Plan 2024-2034.
6. The 2025/2026 Upper Harbour Local Board Community Work Programme has been developed with the local board providing feedback to staff on project and activity prioritisation through a series of workshops. The workshops were held between October 2024 and May 2025.
7. The 2025/2026 Upper Harbour Local Board Community Work programme development process takes an integrated approach to planning activities, involving collaboration between the local board and staff from across the council.
8. Within the Community Directorate's capital work programme, several projects have been identified as part of the Risk Adjusted Programme. The Parks and Community Facilities department has identified several projects from the 2026/2027 and 2027/2028 financial years to form part of the Risk Adjusted Programme.
9. Approval is sought for the planning and design of the Risk Adjusted Programme projects to commence during the 2025/2026 financial year. This will be done so that the identified projects can be prioritised if other, already approved projects cannot be delivered, face higher costs or are delayed due to unforeseen reasons.
10. The 2025/2026 Upper Harbour Local Board Community Work Programme includes projects proposed to be funded from regional budgets, which are subject to approval by the Community Committee. This includes Slips Prevention, Sustainability and Local Parks and

- ## Ngā tūtohunga Recommendation/s

- a) whai / approve the 2025/2026 Upper Harbour Local Board Community Work Programme and its associated budget (Attachment A to the agenda report).
- b) whai / approve in principle the 2026/2027 and 2027/2028 Community – Parks and Community Facilities Capex Work Programme (Attachment A to the agenda report).
- c) whai / approve the Risk Adjusted Programme projects identified in the 2026/2027 and 2027/2028 Upper Harbour Local Board Community Work Programme (Attachment A to the agenda report).
- d) tuku / provide feedback for consideration by the Community Committee on projects funded from the Slips Prevention, Sustainability and Local Parks and Sports Field Development regional budgets (Attachment B to the agenda report).
- e) tuhi ā-taipitopito / note that funding for the Slips Prevention, Sustainability and Local Parks and Sports Field Development budgets is subject to approval by the Community Committee.

## Horopaki Context

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- The diagram illustrates the relationship between Auckland Council's Long-term Plan and various local board plans and programmes. At the center is the **Auckland Council's Long-term Plan**, described as a 10-year plan adopted every 3 years, accompanied by a calculator icon. Surrounding this central plan are five circular nodes, each representing a different type of plan or programme, connected by curved arrows indicating a cyclical relationship. The nodes are: **Auckland Plan** (30-year vision, clipboard icon), **Local Board Plans** (Adopted every 3 years, clipboard icon), **Local Board Work Programmes** (Approved every year, gears icon), **Local Board Agreements** (Adopted every year, document icon), and **Annual Plan** (Adopted every year, calculator icon). The arrows show a clockwise flow: from Auckland Plan to Local Board Plans, from Local Board Plans to Local Board Work Programmes, from Local Board Work Programmes to Local Board Agreements, from Local Board Agreements to Annual Plan, and from Annual Plan back to Auckland Council's Long-term Plan.
- ```
graph TD; AP[Auckland Plan  
30-year vision] --> LBP[Local Board Plans  
Adopted every 3 years]; LBP --> LBWP[Local Board Work Programmes  
Approved every year]; LBWP --> LBA[Local Board Agreements  
Adopted every year]; LBA --> APN[Annual Plan  
Adopted every year]; APN --> ACP[Auckland Council's Long-term Plan  
10-year plan adopted every 3 years]; ACP --> AP;
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programme) in turn aligns to not only the local board plans, but the appropriate Auckland Council plans, policies and strategies.

14. Work programme activities align to the following Upper Harbour Local Board Plan 2023 outcomes:
  - Our people
  - Our environment
  - Our community
  - Our places
  - Our economy.
15. Development of the work programme is based on consideration of community needs and priorities. It also considers the availability of resources and funding, Te Tiriti o Waitangi obligations, external partnerships and risk assessment.
16. The Community Directorate provides a wide range of services, facilities, open spaces and information which supports communities to connect, enjoy and embrace the diversity of Auckland's people, places and natural environment. These are designed and delivered locally to meet the unique needs of the local community.
17. The work programme includes:
  - the maintenance and operational budgets for parks and community facilities like libraries, pools, recreation and community centres
  - programmes for community development, events, play, sport and recreation
  - grants for community groups and facilities
  - community leases
  - provision of service asset management advice.
18. Attachments A and B to this report provide detail about the specific projects and programmes proposed to be delivered.
19. Development of the work programme follows an integrated approach to planning activities. This approach ensures that competing opportunities are adequately assessed and managed, that any efficiencies in teams working together are maximised, and to avoid any potential conflicts. This collaboration happens alongside the Resilience and Infrastructure Directorate and with the following departments:
  - Community Wellbeing (Community)
  - Grants and Incentives (Group Finance)
  - Parks and Community Facilities (Community)
  - Pools and Leisure (Community)
  - Service Investment and Programming (Policy, Planning and Governance).
20. The Community Directorate Environmental Services department's work programme will be presented for approval under a separate report.

## Tātaritanga me ngā tohutohu Analysis and advice

21. The work programme demonstrates the phasing of programme and project delivery for the 2025/2026 financial year.

- 22. Delivery of the work programme commences from 1 July 2025. In some cases the work programme comprises a continuation of implementation from previous financial years. These programmes include annually occurring events or projects and ongoing programmes.
- 23. Table 1 summarises the approval status required for the three financial years presented within the work programme.

**Table 1: Community services local board work programme approvals**

| Department                                                                                                                                                   | 2025/2026 | 2026/2027            | 2027/2028            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------|----------------------|
| Parks and Community Facilities (capex)                                                                                                                       | Approve   | Approve in principle | Approve in principle |
| Community Wellbeing<br>Parks and Community Facilities (opex)<br>Pools and Leisure<br>Service Investment and Programming<br>Service Strategy and Partnerships | Approve   | N/A                  | N/A                  |

- 24. This is the second work programme that responds to the Upper Harbour Local Board Plan 2023. It includes new programmes and projects intended to deliver on the local board plan objectives and initiatives.

**Parks and Community Facilities (capex)**

- 25. The Parks and Community Facilities capex work programme is a three-year rolling programme of work. The intention is so that delivery and financial commitments against the capital works programme can be planned. Draft capital (capex) work programmes for financial years 2025/2026, 2026/2027 and 2027/2028 were prepared by Parks and Community Facilities staff. These were discussed with local boards during workshops in March and May 2025.
- 26. Approval of unique multi-year projects, particularly capital works, in the 2025/2026 financial year work programme may lead to contractual commitments to future budgets, in order to complete the project in either the 2026/2027 or 2027/2028 financial year. The 2025/2026 financial year work programme includes projects with contractual commitments approved in principle as part of the 2024/2025 financial year work programmes.
- 27. To start delivery of the work programme from 1 July 2025, the work programmes must be approved in June 2025. A delay in this timeframe will jeopardise the ability to fully deliver the local boards’ work programme in the coming year.
- 28. Any potential impacts to local projects as a result of decisions made by the Governing Body, will be made on a project-by-project basis after July 2025.

**Opex work programmes**

- 29. The remainder of the work programme’s operational expenditure (opex) is presented for a single year. Work programmes considered in subsequent years will reflect the new funding effective from July 2025.
- 30. Staff will formally update the local board on the delivery of the work programme by way of quarterly performance reports. Additionally, Parks and Community Facilities will continue to provide informal monthly updates on work programme performance.

## Fairer Funding

31. The draft work programme is based on the budgets in the 2025/2026 Annual Plan consultation. This reflects the newly adopted Fairer Funding model which takes effect from 1 July 2025. Local board feedback has been provided based on this information, as the work programme workshops occurred before the Governing Body's decision on the Annual Budget.
32. The Fairer Funding model allocates new funding, approved through the Long-term Plan 2024-2034, to local boards currently identified as being funded below equitable levels. This allocation aims to achieve significant equity for most local boards in both opex and capex budgets.
33. A new Local Board Funding Policy will be in effect from financial year 2025/2026 to enable the Fairer Funding model's delivery. Under this new policy, local boards will no longer have the distinction of asset-based services (ABS) and locally driven initiatives (LDI) funding.
34. Work programme activities are funded from various budget sources, depending on the type of delivery. Some activities within the work programme are funded from two or more sources, including from both local and regional budgets.
35. Table 2 outlines the different budget types and their purpose in funding the work programme.

**Table 2: Work programme budget types and purpose**

| Budget type                                       | Description of budget purpose                                                                                                                                                                                                                                                                                                                                                    |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Local opex                                        | Allocated to deliver local activities at or above region wide minimum service levels. This includes allocating funds for local asset-based services, grants and staff time to deliver activities, and to advance local operational activities at the discretion of the local board.                                                                                              |
| Local capex                                       | A fund dedicated to the partial renewal or full replacement of assets, including those in local parks and community facilities. Alternatively, the funds can be used for the development of new capital assets at the discretion of the local board.                                                                                                                             |
| Growth (local parks and sports field development) | Primarily funded through development contributions, a regional fund to improve open spaces. This includes developing newly acquired land into parks and existing open space, to increase capacity to cater for growing population needs. The overall budget allocation is approved by the Community Committee. Individual projects are approved and overseen by the local board. |
| Slips prevention                                  | A regional fund to proactively develop new assets for the prevention of landslides and major slips throughout the region. The overall budget allocation is approved by the Community Committee. Individual projects are approved and overseen by the local board.                                                                                                                |
| Specific purpose funding                          | Funds received by the council, often from external sources, held for specific local board areas. This includes compensation funding from other agencies for land acquisitions required for major projects.                                                                                                                                                                       |

| Budget type                   | Description of budget purpose                                                                                                                                                         |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Discrete local board projects | Funds associated with activities specifically named and listed in previous long-term plans, including new libraries, community centres and major sports and community infrastructure. |
| Kauri dieback funding         | Part of the Natural Environment Targeted Rate (NETR) Fund, this is a regional fund used to implement the national kauri dieback programme standards.                                  |
| External funding              | Budget from external parties, not yet received and held by the Community Directorate.                                                                                                 |

### Capital projects and budgets

36. The capital projects to be delivered in the Upper Harbour Local Board area, together with identified budgets and main funding sources, are shown in Attachment A to this report.
37. The budgets associated with the work programme are estimates only, costs are subject to change and may need to be refined as the project progresses through the design and delivery process. Once activity details are more clearly defined, staff will update the work programme for approval in subsequent years.

### Risk Adjusted Programme

38. The Risk Adjusted Programme was first implemented in 2019 and is designed to mitigate risk so that the total capital budget is delivered.
39. Several capital projects in the 2026/2027 and 2027/2028 financial year work programmes have been identified as part of the Risk Adjusted Programme and outlined in Attachment A to this report.
40. Local board approval is sought for the commencement of these projects in the 2025/2026 financial year. This is so that they can be prioritised if other, already approved projects, cannot be delivered, or are delayed due to unforeseen reasons.

### Regionally funded activities included in the local board work programme

41. Some activities are funded regionally and will be presented to the Community Committee for approval in July 2025.
42. These projects include Slips Prevention, Sustainability and Local Parks and Sports Field Development budgets (also referred to as Growth budgets) funded from regional budgets.
43. The local board has decision-making responsibility for these activities within parameters set by the Governing Body, which include project location, scope and budget. These activities are therefore included in the work programme.
44. The local board can provide feedback on the activities outlined in Attachment B. Staff will include this feedback in the business report to the Community Committee, when the committee makes its decisions on regionally funded work programmes.

### Work programme changes and further decisions

45. Some projects in the work programme require further local board decisions as they progress through the delivery process.
46. Where further decisions are anticipated they have been indicated in the work programme. Decisions will be sought as required through local board business meetings.
47. Where a work programme activity cannot be completed on time or to budget, this will be signalled to the local board as soon as practicable. Appropriate advice on mitigations or alternatives will be provided.

48. Amendments to the work programme or specific projects may also be required as projects progress. The amendments will be in response to requiring more detailed design and costing information, community consultation, consenting requirements or similar factors.
49. Amendments to the work programme or specific projects will be provided to the local board when required.
50. The work programme also includes community leases. Lease renewals without variations (often referred to as rights of renewal) may be processed by way of a memo, in accordance with agreed delegations. In considering the use of a memo, staff will assess whether a lease remains appropriate, or whether any alternate approach identified for the site by council exists, including findings from the asset portfolio review. Leases with potential variations will continue to be brought to the local board for a formal decision in a business report.
51. Should the local board signal its intent to change or pursue a new lease that is not contemplated in the leasing work programme, a deferral of an item already programmed for delivery will need to be accommodated.
52. Staff will workshop expired and more complex community leases with the local board and then report on them at a business meeting.

## **Tauākī whakaaweawe āhuarangi**

### **Climate impact statement**

53. As the Community Directorate is a significant service provider and property owner, the Community Directorate has a leading role in delivering Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan.
54. In providing asset-based services, the Community Directorate contributes most of council's operational greenhouse gas (GHG) emissions through its facilities and infrastructure.
55. Property managed by the Community Directorate, in particular coastal assets, will be adversely affected by climate change. The work programme includes actions, consistent with Te Tāruke-ā-Tāwhiri to halve council's operational GHG emissions by 2030, and to adapt to a changing climate.
56. Actions include reducing operational GHG emissions through phasing-out gas heating in aquatic centres, improving the efficiency of facilities, investing in renewable energy, and adopting the Sustainable Asset Policy.
57. At the same time, the Community Directorate will mitigate GHG emissions and improve climate resilience through delivering tree planting programmes across the region. This includes the transitioning of unproductive farmland on regional parks to permanent native forest and delivering ecological restoration projects with community groups.
58. Recent significant weather events have influenced criteria for renewing assets. Each renewal project will be assessed for flood plain impacts, as well as any new known consequences council has experienced due to the weather.
59. Work is ongoing to build on the above actions and embed climate change considerations into investment decision-making, planning, and corporate policies. This includes asset management plans and local board plans.
60. As approved through the Long-term Plan 2024-2034, council's mandated approach to 'deliver differently' is also anticipated to help reduce the council carbon footprint by creating a sustainable service network. This may include a shift to differing service delivery models or the consolidation of services into a smaller footprint.
61. Each activity in the work programme has been assessed to identify whether it will have a positive, negative or neutral impact on greenhouse gas emissions, and affect Auckland's resilience to climate change.

62. The activities in the 2025/2026 Upper Harbour Local Board Community work programme identified as having a positive or negative impact on climate change are outlined in Attachment D to this report.
63. Various activities in the work programme will have positive impacts on emissions and will improve community resilience to climate change. These activities include community-led environmental and educational programmes, supporting volunteer planting, delivering council-led planting and sustainable design.

### **Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera** **Council group impacts and views**

64. The 2025/2026 Upper Harbour Local Board Community Work Programme was developed collaboratively by staff from departments within the Community Directorate, as well as the Policy, Planning and Governance Directorate Group Finance, and Group Strategy and Chief Executive's Office Directorate. This ensures that the activities and the delivery of the work programme is integrated, complementary and aligns to council wide priorities.
65. Development of the work programme also follows a cooperative approach to planning activities through association with other directorates like the Resilience and Infrastructure Directorate.
66. An example of collaboration on delivery includes the kauri dieback programme, which is delivered by the Parks and Community Facilities and the Resilience and Infrastructure Directorate. Another example is the pathway connections, which are funded by Auckland Transport but delivered by Parks and Community Facilities.

### **Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe** **Local impacts and local board views**

67. The feedback received from the local board through a series of workshops between October 2024 and May 2025 has informed the proposed work programme. The work programme reflects the local board priorities and direction.
68. A focus area of the work programme is to respond to local board aspirations through consideration of the local board plans. The work programme considers communities of greatest need, and the building of capacity within those communities through community-led delivery and partnerships.
69. Planning and delivery of some activities involves consultation with the community to ensure their aspirations are understood and responded to.

### **Tauākī whakaaweawe Māori** **Māori impact statement**

70. The Auckland Plan's focus on Māori culture and identity is encapsulated in the outcome: Māori Identity and Wellbeing.
71. Kia Ora Tāmaki Makaurau, council's Māori outcomes performance measurement framework, captures the majority of council's Māori outcome strategy and planning. The framework responds to the needs and aspirations Māori in Tāmaki Makaurau, both mana whenua and mataawaka, have identified as mattering most for them.
72. Local boards play a vital role in representing the interests of all Aucklanders and are committed to the Treaty-based obligations and to enabling effective Māori participation (kia ora te hononga).
73. Local board plans include Māori outcomes and align Kia Ora Tāmaki Makaurau Outcomes with key initiatives in the local board plan.
74. The work programme delivers on the local board plan key initiatives and includes activities which have an objective to deliver outcomes for and with Māori. Attachment C sets out the activities in the work programme that aim to achieve moderate to high Māori outcomes in

one or more of the strategic priority areas. They involve ongoing collaboration with Māori or are delivered by Māori.

75. The provision of services, facilities and open spaces support the realisation of the aspirations of Māori, promote community relationships, connection to the natural environment and foster holistic wellbeing of whānau, hapū and iwi Māori.
76. Projects or programmes in Attachment A may also contribute to Māori outcomes but are not highlighted as they are identified to have a low or no impact.
77. Engagement with Māori is critical. If not already completed, engagement will occur on a programme or individual project basis, where appropriate, prior to any work commencing. Engagement outcomes with Māori will be reported back separately to the local board at the appropriate time.

## Ngā ritenga ā-pūtea Financial implications

78. Through the Long-term Plan 2024-2034, the Governing Body adopted the new 'Fairer Funding' model, which changes how funding levels are allocated for each local board. This is reflected in the Local Board Funding Policy 2025, which will be implemented in financial year 2025/2026.
79. Through Fairer Funding, Upper Harbour Local Board has received no increase in opex and a \$1.8 million increase in capex for the 2025/2026 financial year.
80. The change in how local boards are funded also removes the funding distinction between Asset Based Services and Locally Driven Initiatives.
81. The 2025/2026 financial year marks a transition from the former funding allocation methodology to Fairer Funding. Ongoing cost and revenue pressures relating to existing local services and activities were identified through the Annual Budget 2025/2026 process. To assist with this transition, local boards are not required to cover the recognised cost pressures for delivering local services, and budget mitigations will be found through other means as part of the annual plan process. However, from financial year 2026/2027 onwards, local boards will be expected to meet the full cost of delivering their local services. This may require trade-offs or mitigation to meet delivery cost increases, within the local board's funding envelope, supported with fit for purpose and high-quality analysis and advice from staff.
82. Each activity line has a budget allocation in one or more of the financial years e.g. 2025/2026, 2026/2027 and 2027/2028. Where activity lines show a zero-dollar operating expense, this reflects implementation costs met through existing resources.
83. The 2025/2026 activities recommended for local board approval can be accommodated within 2025/2026 local funding envelopes and there is sufficient organisational resourcing capacity to enable the delivery of these.
84. The budgets allocated to activities in financial years 2026/2027 and 2027/2028 in the capital work programme are indicative and are subject to change. This is due to further cost refinement, or changes to overall capital funding levels for local boards. For these reasons, approval in principle of these programmes is sought.
85. Table 3 summarises the budget sources and allocation for each work programme financial year:

**Table 3: Upper Harbour Local Board budget allocation**

| Local budgets                                               | 2025/2026<br>(approve) | 2026/2027<br>(approve in principle<br>Parks and<br>Community<br>Facilities only) | 2027/2028<br>(approve in principle<br>Parks and<br>Community<br>Facilities only) |
|-------------------------------------------------------------|------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Opex: Local                                                 | \$20,000,000           | -                                                                                | -                                                                                |
| Capex: Local - Budget                                       | \$4,754,115            | \$5,035,905                                                                      | \$6,198,411                                                                      |
| Capex: Local - Allocation                                   | \$3,759,220            | \$5,035,905                                                                      | \$6,198,411                                                                      |
| <i>Advanced Delivery Risk<br/>Adjusted programme (RAP)*</i> | \$994,895              | \$0                                                                              | \$0                                                                              |
| Capex: Local- Unallocated<br>budget                         | \$0                    | \$0                                                                              | \$0                                                                              |
| Capex: Growth projects<br>Allocation                        | \$2,956,197            | \$5,411,803                                                                      | \$0                                                                              |
| Capex: Landslide Prevention<br>projects Allocation          | \$135,000              | \$120,000                                                                        | \$180,000                                                                        |
| Capex: Specific Purpose<br>Funding – Allocation             | \$0                    | \$0                                                                              | \$100,000                                                                        |
| Capex: Long-term Plan<br>discrete                           | \$100,000              | \$6,400,000                                                                      | \$0                                                                              |

86. The budgets are based on the allocations in the Long-term Plan 2024-2034, which include any additional funding allocated as part of Fairer Funding implementation. Budgets are subject to change during council's Annual Budget and future long-term plan processes.
87. During delivery of the 2025/2026 work programme, where an activity is cancelled or no longer required, the local board can reallocate the associated budget to an existing work programme activity or create a new activity within that financial year. This process will include agreement from each department and will need to be formally resolved on by the local board. Reallocations must be delivered within the same financial year, by 30 June 2026.
88. The full facilities, arboriculture and ecological restoration contracts managed by Parks and Community Facilities are currently regional contracts that have been estimated across each local board. These budgets include response funds to respond to urgent events such as storm damage, which are managed across the region. Use of the budget will be reported to the local boards during the year. Any over allocations of the response budget in the year are not required to be funded directly by the local board. Similarly, any under allocation of the response budget cannot be reallocated to other purposes during the year.

## Ngā raru tūpono me ngā whakamaurutanga Risks and mitigations

89. The most significant risk is that delivery of the 2025/2026 Upper Harbour Local Board Community Work Programme is dependent on the local board approving the work programme by the end of June 2025. Approval of the work programme later into the financial year will result in delays to delivery.
90. The majority of opex activities in the work programme are ongoing and occur annually. Risks associated with these activities have been identified in previous years and are managed on an ongoing basis.
91. Storm recovery work is continuing. In most cases, some provision has been made to manage the impacts, but mitigation will need to be refined and worked through with the local board.
92. Table 4 outlines the key risks and mitigations associated with the work programme once it has been approved:

**Table 4: Risks and mitigations**

| Risk                                                                                                                                                                                                                                                                                                                                             | Mitigation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Non-delivery, time delays and budget overspend of activities that are managed through the work programme.                                                                                                                                                                                                                                        | <p>Having agreed processes to amend the work programme if activities need to be changed or cancelled, including regular monitoring of financial performance</p> <p>Clear explanations of drivers behind delays or overspends through quarterly reporting and bringing advice to local boards on how to manage opex budget performance.</p> <p>For capex, utilising the Risk Adjusted Programme to progress those activities identified as ready to proceed under the Risk Adjusted Programme at the beginning of the financial year.</p>                                            |
| Health, safety and wellbeing factors, including external influences relating to work programme delivery may impact the delivery of activities, resulting in activities requiring adjustment.                                                                                                                                                     | <p>Health and safety assessments will be conducted prior to commencement of projects. Work programme activities and projects will be adjusted accordingly where these risks occur during the delivery phase.</p>                                                                                                                                                                                                                                                                                                                                                                    |
| Extenuating economic and environmental conditions, as well as the possibility of further pandemics, may continue to create capex delivery challenges, including increased material and labour costs, as well as shortages in both sectors, this in turn will lead to increased overall project costs and may lead to delays in project delivery. | <p>Development of the work programme has included consideration of potential impacts on delivery due to extenuating economic and environmental conditions, as well as possibly of further pandemics for all activities.</p> <p>Timeframes for some activities are set to enable delivery within the agreed timeframe despite possible delays.</p> <p>Increased costs and delays will be managed as part of the ongoing management of work programmes via additional RAP projects, and the rephasing of projects to accommodate increased budget and address material shortages.</p> |

| Risk                                                                                                                                                                                                                                                                                                          | Mitigation                                                                                                                                                                                                                                                                                           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                               | Where activities need to be cancelled the local board can reallocate the budget to other activities.                                                                                                                                                                                                 |
| Adverse weather impacts - delays to construction due to soft ground conditions and being unable to construct in the rain has impacted delivery of the capex work programme in the preceding financial years. Should this continue, which with climate change is likely, this will once again impact delivery. | Having agreed processes to amend the work programme if activities need to be changed or cancelled.<br><br>Delays will be managed as part of the ongoing management of work programmes via additional RAP projects.                                                                                   |
| The geopolitical factors may result in further inflationary and supply chain pressures.                                                                                                                                                                                                                       | Potential inflationary pressures have been modelled into key forecasts; however, uncertainties remain.<br><br>The ongoing cost increase may become unsustainable, and may require a reprioritization of potential work programmes, capital spend and a potential discontinuation of some programmes. |

## Ngā koringa ā-muri Next steps

93. Delivery of the 2025/2026 Upper Harbour Local Board Community Work Programme is scheduled to start on 1 July 2025 and continue until 30 June 2026.
94. Regionally funded projects are an exception and will commence after they have been approved by the Community Committee in July 2025.
95. The local board will receive progress updates on a quarterly basis, with the first quarterly report available in November 2025.
96. When further decisions for activities are needed at project milestones, these will be brought to the local board at the appropriate time.

## Ngā tāpirihanga Attachments

| No.               | Title                                                         | Page |
|-------------------|---------------------------------------------------------------|------|
| <a href="#">A</a> | 2025/2026 Upper Harbour Local Board Community Work Programme. | 55   |
| <a href="#">B</a> | Regionally Funded Projects - Upper Harbour Local Board.       | 79   |
| <a href="#">C</a> | Māori Outcomes - Upper Harbour Local Board.                   | 81   |
| <a href="#">D</a> | Climate Actions - Upper Harbour Local Board.                  | 83   |

## Ngā kaihaina Signatories

|             |                                                     |
|-------------|-----------------------------------------------------|
| Authors     | Blair Morrow - Local Programming Lead               |
| Authorisers | Arvid Ditchburn - General Manager Pools and Leisure |

|  |                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|--|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p>Kenneth Aiolupotea - General Manager Community Wellbeing<br/>Robert Irvine - General Manager Licensing and Compliance<br/>Taryn Crewe - General Manager Parks and Community Facilities<br/>Angela Clarke - Head of Service Investment &amp; Programming<br/>Jo White - Customer &amp; Community Partnership Program<br/>Rachel Kelleher - Director Community<br/>Jonathan Hope - Manager Programming<br/>Lesley Jenkins - Local Area Manager</p> |
|--|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|



Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID  | Activity Name                                               | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Activity Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Further Decision Points for LB                                            | LB Plan Outcome         | LB Plan Objective                                                                                                                                        | Lead Dept/Unit                                      | Delivery Year(s)                           | Budget Source | 2025/2026 |
|-----|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------|---------------|-----------|
| 56  | Albany Stadium Pool operations                              | Operate Albany Stadium Pool in a safe and sustainable manner. Deliver a variety of accessible programmes and services that get the local community active.<br>These services include: aquatics, fitness, group fitness and learn-to-swim; along with core programmes that reflect the needs of the local community.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Increased physical activity, health and wellbeing; improved social connection and quality of life; safe and easy access to a diverse range of services and programmes                                                                                                                                                                                                                                                                                                                                                                 | No further decisions anticipated.                                         | 2023UH3 - Our community | 2023UH3.1 - Upper Harbour has a range of fit for purpose multi-use sports, recreation and community amenities that serve a growing and diverse community | Community: Pools & Leisure                          | 2025/2026; 2026/2027; 2028/2029; 2029/2030 | Local opex    | 3,495,232 |
| 396 | Diverse Participation: Age friendly inclusion and diversity | Support initiatives and programmes that meet outcomes of Tāmaki tauawhi kaumatua Age-friendly Auckland Action Plan and the Upper Harbour Ethnic Peoples Plan.<br><br>Support the Digital Seniors Auckland programme to reduce social isolation and increase community involvement, civic participation and health and wellbeing in older people of Upper Harbour through increasing digital literacy skills.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The local board are able to target specific areas to support Age Friendly community activities, learning opportunities and access to suitable venues.<br>Local communities are aware of and able to readily respond to the needs of older residents in times of crisis, particularly for those who are isolated and vulnerable. Older residents are supported by local communities in times of need, able to participate in on-line communication, services and engagement opportunities, and have an active voice in their community | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people    | 2023UH1.4 - Our diverse communities are enabled to achieve their goals and aspirations                                                                   | Community: Community Wellbeing - Community Delivery | 2025/2026                                  | Local opex    | 30,000    |
| 398 | Connected and Resilient Communities: Albany                 | Work with communities to build stronger connections across the different communities of Albany:<br>1) Support local centres to be the safe, vibrant heart of the community through activating local spaces<br>2) Support local activities and activations that build relationships between people of different ages, cultures and backgrounds and contribute to delivering on the focus areas of the Upper Harbour Local Board's Ethnic Peoples Plan<br>3) Support capacity building that develops community organising skills and leadership<br>4) Support household and community self-reliance and sustainability through upskilling, sharing and connectivity. Building community resilience includes emergency preparedness and planning where there is interest from the community<br>5) Support local activities that support storytelling and place making in local spaces and places<br>6) Engage with the Upper Harbour Ethnic Peoples Plan leadership to drive a collective approach, ensuring initiatives promote shared responsibility, enhance cultural representation, and deliver meaningful, sustainable progress. | Communities across the Albany area feel a strong sense of belonging, safety and connectivity.<br><br>People can access and participate in local programmes, events and activities, with a focus on community-led development, resilience and sustainability.<br><br>People can participate in local programmes, events and activities that reflect the diversity of the community.                                                                                                                                                    | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people    | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change                                                            | Community: Community Wellbeing - Community Delivery | 2025/2026                                  | Local opex    | 90,000    |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID  | Activity Name                                                                                         | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Activity Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Further Decision Points for LB                                            | LB Plan Outcome      | LB Plan Objective                                                                             | Lead Dept/Unit                                      | Delivery Year(s) | Budget Source | 2025/2026 |
|-----|-------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------|---------------|-----------|
| 399 | Connected and Resilient Communities: Greenhithe                                                       | Work with communities to build stronger connections at a street, neighbourhood and village level across the different communities of Greenhithe:<br>1) Support local centres to be the safe, vibrant heart of the community through activating local spaces<br>2) Support local activities and activations that build relationships between people of different ages, cultures and backgrounds and contribute to delivering on the focus areas of the Upper Harbour Local Board's Ethnic Peoples Plan<br>3) Support capacity building that develops community organising skills and leadership<br>4) Support household and community self-reliance and sustainability through upskilling, sharing and connectivity. Building community resilience includes emergency preparedness and planning where there is interest from the community<br>5) Support local activities that support storytelling and place making in local spaces and places<br>6) Engage with the Upper Harbour Ethnic Peoples Plan leadership to drive a collective approach, ensuring initiatives promote shared responsibility, enhance cultural representation, and deliver meaningful, sustainable progress. | Communities across the Greenhithe area feel a strong sense of belonging, safety and connectivity.<br><br>People can influence decision-making about the things that are important to them in the community.<br><br>People can access and participate in local programmes, events and activities, with a focus on community-led development, resilience and sustainability.<br><br>People can participate in local programmes, events and activities that reflect the diversity of the community.                                                                                                    | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 78,500    |
| 400 | Youth-led initiatives Upper Harbour                                                                   | Build young peoples leadership skills and create opportunities for youth across the local board area to positively inform local decision making and take action on things they care about.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <ul style="list-style-type: none"> <li>Diverse young people develop and deliver a range of local activities which support connection, sense of belonging, resilience and wellbeing for youth in Upper Harbour.</li> <li>Young people across Upper Harbour have a platform to influence local decision-making</li> <li>Sustainable youth leadership is developed</li> <li>The local board has a good understanding of the experiences and aspirations of young people in the Upper Harbour area</li> <li>The needs and aspirations of local rangatahi Māori are visible and responded to.</li> </ul> | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people | 2023UH1.4 - Our diverse communities are enabled to achieve their goals and aspirations        | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 45,000    |
| 401 | Local implementation of Ngā Hapori Momoho (Thriving Communities strategic action plan)- Upper Harbour | Provision of strategic insight and leadership, connecting council, community and elected members and creating the conditions for change through brokering relationships, ideas and resources, with a strong focus on supporting Māori-led and community-led initiatives, including:<br><ul style="list-style-type: none"> <li>Building high trust relationships and networks</li> <li>Surfacing diverse and under-represented voices to our local boards and departmental teams</li> <li>Creating insight and advice for interventions in the work programme</li> <li>Empowering individuals, whānau and communities to influence decisions, take action and make change happen in their communities</li> <li>Growing local partnerships with strategic potential</li> <li>Connecting key parties and establishing collaboration and connection with the local board Kaupapa</li> <li>Leveraging external funding sources in support of local outcomes.</li> </ul>                                                                                                                                                                                                                   | <p>Diverse communities can participate in council decision-making and activities to influence the things they care about.</p> <p>Organisational barriers to improving community outcomes can be identified and addressed.</p> <p>Communities can access tools to support designing and delivering local initiatives. The local board can respond to Māori aspirations.</p>                                                                                                                                                                                                                          | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 118,550   |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID  | Activity Name                                  | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Activity Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Further Decision Points for LB                                            | LB Plan Outcome      | LB Plan Objective                                                                                                 | Lead Dept/Unit                                      | Delivery Year(s) | Budget Source | 2025/2026 |
|-----|------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------|---------------|-----------|
| 402 | Connected and Resilient Communities: Whenuapai | Work with communities to build stronger connections at a street and neighbourhood level in Whenuapai, with a focus on the new housing developments and creating social cohesion across the new and existing communities:<br>1) Support local centres to be the safe, vibrant heart of the community through activating local spaces<br>2) Support local activities and activations that build relationships between people of different ages, cultures and backgrounds and contribute to delivering on the focus areas of the Upper Harbour Local Board's Ethnic Peoples Plan<br>3) Support capacity building that develops community organising skills and leadership<br>4) Support household and community self-reliance and sustainability through upskilling, sharing and connectivity. Building community resilience includes emergency preparedness and planning where there is interest from the community<br>5) Support local activities that support storytelling and place making in local spaces and places<br>6) Engage with the Upper Harbour Ethnic Peoples Plan leadership to drive a collective approach, ensuring initiatives promote shared responsibility, enhance cultural representation, and deliver meaningful, sustainable progress. | Communities across the Whenuapai area feel a strong sense of belonging, safety and connectivity.<br><br>People can influence decision-making about the things that are important to them in the community.<br><br>People can access and participate in local programmes, events and activities, with a focus on community-led development, resilience and sustainability.<br><br>People can participate in local programmes, events and activities that reflect the diversity of the community. | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change                     | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 69,000    |
| 403 | Māori responsiveness Upper Harbour             | Support local Māori to deliver initiatives that support social and economic outcomes and build strong relationships and share information and local Māori history with the community. Initiatives could include two focus areas; 1. responding to mana whenua input/requests received through engagement on the Long Term Plan (e.g. Māori engagement; activities that support Māori outcomes identified) and 2. activities that enable mana whenua and mataawaka Māori to connect with the wider Upper Harbour community through activations, events and celebrations e.g. Te Tiriti o Waitangi and te reo workshops; Waitangi Day, Matariki, mana whenua heritage/whakapapa korero, sign posting, story boards and projects that reflect the history of settlement in the local board area.                                                                                                                                                                                                                                                                                                                                                                                                                                                                | The needs and aspirations of local Māori are visible and responded to.<br><br>There is an increase in the visibility of local Māori history and cultural awareness and understanding in the community.<br><br>The local board can engage with mana whenua, mataawaka and the local community.<br><br>The local board can meet its statutory obligations to Māori and increase levels of trust and confidence from Māori and opportunities for Māori to influence decision making.               | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people | 2023UH1.3 - We have meaningful relationships with Māori and celebrate Māori culture and identity in Upper Harbour | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 10,000    |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID  | Activity Name                                            | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Activity Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Further Decision Points for LB                                            | LB Plan Outcome         | LB Plan Objective                                                                                                                                        | Lead Dept/Unit                                      | Delivery Year(s) | Budget Source | 2025/2026 |
|-----|----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------|---------------|-----------|
| 404 | Activation of community led venue partners Upper Harbour | <p>Community delivery and supported by council through a contract for service agreement:</p> <p>Albany Community Hub (Harbour Sport Trust) year one of three year term expires 30 June 2028 (\$65,000)</p> <p>The annual management fee/price is subject to a CPI review based on the June quarter CPI rate, to be applied in both year 2 and year 3 of the CCMA</p> <p>Meadowood Community House -year two of three year term expires 30 June 2027 (\$71,027.26)</p> <p>Hobsonville Point Headquarters and Sunderland Lounge (\$192,972.99) - year three of a five year term expires 30 June 2028.</p> <p>The new annual management fees will be calculated once the CPI rate percentage for the June quarter is released, in accordance with the CCMA. The new management fees will reflect this adjustment and may be lower than, but will not exceed, the maximum new management fee noted in the work programme line for local board approval</p>                                                                                                                                                                                                                                     | <p>Supports access along with the coordination of activation and activities.</p> <p>Ensures there are a wide range of activities meeting the wider community needs and interests.</p> <p>Provides staffed hours to enable excellent customer and community interaction and service.</p>                                                                                                                                                                                                                  | Quarterly workshop with local board on Community Delivery work programmes | 2023UH3 - Our community | 2023UH3.1 - Upper Harbour has a range of fit for purpose multi-use sports, recreation and community amenities that serve a growing and diverse community | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 329,000   |
| 405 | Access to community places Upper Harbour                 | <p>Provide fair, easy and affordable access to a safe and welcoming venues.</p> <p>Community delivery and supported by council through a contract for service/funding agreement:</p> <p>Meadowood Community House</p> <p>Hobsonville Point Headquarters</p> <p>Sunderland Lounge</p> <p>Albany Community Hub</p> <p>The fees and charges schedule was adopted in the Local Board Agreement.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Provides access to community places that enable Aucklanders to run locally responsive activities that promote community participation, inclusion and connection.                                                                                                                                                                                                                                                                                                                                         | No further decisions anticipated.                                         | 2023UH3 - Our community | 2023UH3.1 - Upper Harbour has a range of fit for purpose multi-use sports, recreation and community amenities that serve a growing and diverse community | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 0         |
| 406 | Connected and Resilient Communities: Hobsonville         | <p>Work with communities to build stronger connections at a street and neighbourhood level in the wider Hobsonville area:</p> <p>1) Support local centres to be the safe, vibrant heart of the community through activating local spaces</p> <p>2) Support local activities and activations that build relationships between people of different ages, cultures and backgrounds and contribute to delivering on the focus areas of the Upper Harbour Local Board's Ethnic Peoples Plan.</p> <p>3) Support capacity building that develops community organising skills and leadership</p> <p>4) Support household and community self-reliance and sustainability through upskilling, sharing and connectivity. Building community resilience includes emergency preparedness and planning where there is interest from the community</p> <p>5) Support local activities that support storytelling and place making in local spaces and places</p> <p>6) Engage with the Upper Harbour Ethnic Peoples Plan leadership to drive a collective approach, ensuring initiatives promote shared responsibility, enhance cultural representation, and deliver meaningful, sustainable progress.</p> | <p>Communities across the Hobsonville area feel a strong sense of belonging, safety and connectivity.</p> <p>People can influence decision-making about the things that are important to them in the community.</p> <p>People can access and participate in local programmes, events and activities, with a focus on community-led development, resilience and sustainability.</p> <p>People can participate in local programmes, events and activities that reflect the diversity of the community.</p> | Quarterly workshop with local board on Community Delivery work programmes | 2023UH1 - Our people    | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change                                                            | Community: Community Wellbeing - Community Delivery | 2025/2026        | Local opex    | 73,000    |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID  | Activity Name                        | Activity Description                                                                                                  | Activity Benefits                                                                                                                                                                                                                                                                                                                   | Further Decision Points for LB                                                                        | LB Plan Outcome      | LB Plan Objective                                                                                                                                                  | Lead Dept/Unit                          | Delivery Year(s)                                      | Budget Source     | 2025/2026 |
|-----|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------|-------------------|-----------|
| 407 | Citizenship ceremonies Upper Harbour | Deliver an annual programme of citizenship ceremonies.                                                                | Local people can recognise and celebrate important occasions and build social cohesion through welcoming new citizens.                                                                                                                                                                                                              | No further decisions anticipated.                                                                     | 2023UH1 - Our people | 2023UH1.1 - Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making | Community: Community Wellbeing - Events | 2025/2026                                             | Externally funded | 34,250    |
| 408 | Anzac services Upper Harbour         | Support the delivery of local Anzac Day services and parades.                                                         | Local people can remember fallen servicemen and women through a meaningful and respectful commemoration.                                                                                                                                                                                                                            | No further decisions anticipated.                                                                     | 2023UH1 - Our people | 2023UH1.1 - Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making | Community: Community Wellbeing - Events | 2025/2026                                             | Local opex        | 13,999    |
| 410 | Community grants Upper Harbour       | Community groups receive funding through a contestable grants process.                                                | Council can develop relationships with community groups and identify opportunities for collaboration.<br><br>Communities can influence the things they care about and are encouraged to participate.<br><br>Community activities are supported at a local level and seed funding can be provided community development initiatives. | Scheduled allocation of grants in accordance with the Local Board Grants Programme                    | 2023UH1 - Our people | 2023UH1.1 - Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making | Group Finance: Grants and Incentives    | 2021/2022; 2022/2023; 2023/2024; 2024/2025; 2025/2026 | Local opex        | 100,000   |
| 411 | Local civic events Upper Harbour     | Deliver and/or support local civic events.<br><br>Upcoming events:<br>Te Kōri Scott Point opening expected Q1 FY25/26 | The local community can celebrate or recognise moments, places or events that are significant to them.                                                                                                                                                                                                                              | Local Board to provide direction on the delivery of the specific events during the year, as required. | 2023UH1 - Our people | 2023UH1.1 - Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making | Community: Community Wellbeing - Events | 2025/2026                                             | Local opex        | 13,650    |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID  | Activity Name                                                 | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Activity Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Further Decision Points for LB                                                                         | LB Plan Outcome           | LB Plan Objective                                                                                                                                                  | Lead Dept/Unit                                                    | Delivery Year(s)     | Budget Source | 2025/2026 |
|-----|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------|---------------|-----------|
| 413 | Volunteer recognition Upper Harbour                           | Triennial event to be held in FY 26/27<br><br>Deliver an event that acknowledges and recognises volunteers in the community.                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Local residents are recognised and celebrated for their contributions to the local community                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No further decisions anticipated.                                                                      | 2023UH1 - Our people      | 2023UH1.1 - Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making | Community: Community Wellbeing - Events                           | 2026/2027            | Local opex    | 0         |
| 595 | Upper Harbour Ecological Volunteering Programme (Local Parks) | Work with community volunteers to coordinate an ongoing programme of ecological and environmental initiatives, including: community planting, annual pest plant and animal control; local park and beach clean ups; and community environmental education and events. Q1 – Winter/spring community plantings, Q3 – Prepare for autumn plantings, Q4 – Autumn community plantings.                                                                                                                                                                                                               | <ul style="list-style-type: none"> <li>•Increase the number of people and groups involved in active protection of the biodiversity values across the local board area – on private and public lands</li> <li>•Greater alignment and cooperation of community conservation activities</li> <li>•Greater number of traps and bait station under active management in the area</li> <li>•Reduction in pest plants Increase in number of trees planted.</li> </ul>                                                                                        | Q2 workshop to seek feedback on the detailed volunteer programme, as part of the agreed annual process | 2023UH2 - Our environment | 2023UH2.1 - Our indigenous and culturally valued biodiversity is improved and protected by preserving and enhancing the habitats that support it                   | Community: Parks and Community Facilities - Specialist Operations | 2025/2026            | Local opex    | 101,387   |
| 983 | Upper Harbour Full Facilities contracts                       | The Full Facilities maintenance contracts include maintenance and repair of all assets across buildings, parks and open spaces, and sports fields, funded from local board budgets.<br><br>These contractors also undertake coastal management and storm damage works, and upcoming town centre cleaning, street litter bin emptying, and vegetation clearance and berm mowing works, although these are funded from regional budgets.<br><br>This activity and related budget also includes smaller built system contractors such as pool plant specialists and technical systems contractors. | With the maintenance contracts, local board assets are able to be maintained to the approved level of service. These contracts provide for required compliance tasks and scheduled activities including planned preventative maintenance to be completed, and for response to requests for maintenance. These contracts benefit all members of the public as local board assets are able to be fully utilised if they are fit for the intended purpose, and it offers better value to ratepayers if assets remain in service for their expected life. | Quarterly workshop with the local board on the full facilities contract.                               | 2023UH3 - Our community   | 2023UH3.2 - People of all abilities have access to well-maintained sports fields, parks, coastal and community facilities in Upper Harbour                         | Community: Parks and Community Facilities - Operations            | 2024/2025; 2025/2026 | Local opex    | 7,828,539 |
| 984 | Upper Harbour Ecological Restoration contracts                | The budget includes both Scheduled and Response components. The scheduled budget component is \$419,314 and the response component is \$106,174. Scheduled includes BAU maintenance such as planned pest plant control. Response includes unplanned activities, e.g. wasp control. The budget is allocated based on the size of ecological assets within each local board, measured in square metres.                                                                                                                                                                                           | With the maintenance contracts, local board assets are able to be maintained to the approved level of service. These contracts provide for a programme of restoration planting and pest animal and plant control for high value sites, and for response to requests for animal pests in parks. These contracts benefit all members of the public as they improve ensure ecologically significant sites on our local parks and reserves are pest free and offer ecological and wider benefits.                                                         | No further decisions anticipated.                                                                      | 2023UH2 - Our environment | 2023UH2.1 - Our indigenous and culturally valued biodiversity is improved and protected by preserving and enhancing the habitats that support it                   | Community: Parks and Community Facilities - Operations            | 2024/2025; 2025/2026 | Local opex    | 525,488   |
| 986 | Upper Harbour Arboriculture contracts                         | The budget includes both Scheduled and Response components. The scheduled budget component is \$728,629 and the response component is \$344,893. Scheduled maintenance includes BAU maintenance such as tree pruning and planting. Response maintenance includes unplanned activities, e.g. tree-related emergencies. The values for arboriculture contract are aligned with the number of trees per local board.                                                                                                                                                                               | With the Arboriculture Contracts, trees in parks and reserves, and on streets, are able to be maintained to the approved level of service. These contracts provide for a programme of tree inspection and maintenance, and for response to requests for maintenance of trees which have become damaged or are obstructions. These contracts benefit all members of the public as trees which are properly maintained are more likely to remain in good health, are less likely to become health and safety issues, and offer greater visual amenity.  | No further decisions anticipated.                                                                      | 2023UH3 - Our community   | 2023UH3.2 - People of all abilities have access to well-maintained sports fields, parks, coastal and community facilities in Upper Harbour                         | Community: Parks and Community Facilities - Operations            | 2024/2025; 2025/2026 | Local opex    | 1,073,523 |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID   | Activity Name                                                                           | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Activity Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Further Decision Points for LB                                                                                                                                                                                                             | LB Plan Outcome         | LB Plan Objective                                                                                                                                                  | Lead Dapt/Unit                                        | Delivery Year(s)                           | Budget Source | 2025/2026 |
|------|-----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------------------------|---------------|-----------|
| 1013 | Upper Harbour Local Board - Out and About : Activation of parks, places and open spaces | Enable and coordinate a range of 'free to attend' activities and events that support the local community to be physically active, either through the Out and About programme or other locally focused community or partner organisations and initiatives.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | More Aucklanders living healthy, active lives through play, active recreation and sport.<br>More Aucklanders connecting to nature.<br>More Aucklanders connecting to our unique Māori identity.                                                                                                                                                                                                                                                                                                   | Sept 2025 - Direction workshop to agree activation themes, provide proposed locations, and confirm the agreed delivery model.<br>Oct/Nov 2025 - Information memo containing final activation schedule and marketing and promotion details. | 2023UH3 - Our community | 2023UH3.2 - People of all abilities have access to well-maintained sports fields, parks, coastal and community facilities in Upper Harbour                         | Community: Community Wellbeing - Sport and Recreation | 2025/2026                                  | Local opex    | 60,000    |
| 1110 | Library services - Upper Harbour                                                        | Libraries provide welcoming, safe and inclusive environments that deliver digital, facility and community-based services and programmes to promote literacy, digital literacy, te reo Māori, and access to information.<br><br>Hours of service:<br>- 56 hours over 7 days per week.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Increased levels of literacy and digital access at all ages.<br><br>Community are connected to information, resources and infrastructure for recreation and learning.<br><br>Te reo Māori is widely spoken, understood and celebrated.<br><br>Community have equitable access to targeted services and programmes that meet their needs.                                                                                                                                                          | Quarterly workshop with local board on Community Delivery work programmes                                                                                                                                                                  | 2023UH1 - Our people    | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change                                                                      | Community: Community Wellbeing - Community Delivery   | 2025/2026                                  | Local opex    | 647,115   |
| 1271 | Young Enterprise Scheme (UH)                                                            | The Auckland Chamber of Commerce, on behalf of the Young Enterprise Trust, delivers the Young Enterprise Scheme (YES) in Auckland. Auckland Unlimited as the economic development agency is a strategic partner supporting the delivery of YES. YES is a practical, year-long programme for year 12 and 13 students. Through the programme, students develop creative ideas into actual businesses, complete with real products and services and experience real profit and loss. The funding from the local board will support the delivery of the Young Enterprise Scheme Kick Start Days in February 2025. The Kick Start days are held in sub-regions (north, south, east, central/west) and are the first day students get to meet the Young Enterprise team, and find out about their 2025 year, what YES is all about, and what is in store for them. | Students learn key work and life skills and business knowledge including: business fundamentals, planning, interpersonal relations, financial, decision making, reporting, risk management and team work. YES helps create a culture of innovation and entrepreneurship amongst Auckland's young people. The soft skills that are learnt as part of YES are transferable into their communities / families. Not only helping them to become future ready, but enabling them to be future leaders. | Decide to approve or decline funding towards the programme for this financial year                                                                                                                                                         | 2023UH5 - Our economy   | 2023UH5.3 - Young people including rangatahi Māori have the skills and training needed for quality, sustainable employment                                         | Group Finance: Grants and Incentives                  | 2021/2022; 2022/2023; 2023/2024; 2025/2026 | Local opex    | 2,000     |
| 1278 | Movies in Parks - Upper Harbour                                                         | Deliver an outdoor movie screening event, with local pre-entertainment, themed activities and food stalls. The event is promoted through local channels and regional series platforms. PLEASE NOTE: Events Unit staff costs have been added to the 2025/2026 budget.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | The community can attend free local events which can encourage people to experience local parks and contribute to a stronger and connected community.                                                                                                                                                                                                                                                                                                                                             | Local board to select movie and location via memo / workshop.                                                                                                                                                                              | 2023UH3 - Our community | 2023UH1.1 - Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making | Community: Community Wellbeing - Events               | 2025/2026                                  | Local opex    | 25,000    |

Community Work Programme 2025/2026 - Upper Harbour Local Board

| ID   | Activity Name                                                                         | Activity Description                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Activity Benefits                                                                                                                                                                                                                                                                                         | Further Decision Points for LB                                                                                                                  | LB Plan Outcome         | LB Plan Objective                                                                                                                                        | Lead Dept/Unit                                        | Delivery Year(s)                                      | Budget Source | 2025/2026 |
|------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|---------------|-----------|
| 1467 | Upper Harbour Indoor Court Detailed Business Court Project - design and consent phase | Progress the Upper Harbour Indoor Court project through the design and consent phase.                                                                                                                                                                                                                                                                                                                                                                                 | Design and consenting must be completed prior to moving to the construction phase. This provides assurance that a viable, fit-for-purpose facility can be funded, built and operated in partnership with council.                                                                                         | No further decisions anticipated.                                                                                                               | 2023UH3 - Our community | 2023UH3.1 - Upper Harbour has a range of fit for purpose multi-use sports, recreation and community amenities that serve a growing and diverse community | Community: Community Wellbeing - Sport and Recreation | 2024/2025; 2025/2026                                  | Local opex    | 0         |
| 2878 | Legacy Rates Grants - Upper Harbour                                                   | Non-contestable rates remission funding for 2025/2026.                                                                                                                                                                                                                                                                                                                                                                                                                | Discretionary funding that could be used to fund activities that benefit the local community                                                                                                                                                                                                              | No further decisions anticipated                                                                                                                | 2023UH1 - Our people    | 2023UH1.4 - Our diverse communities are enabled to achieve their goals and aspirations                                                                   | Group Finance: Grants and Incentives                  | 2021/2022; 2022/2023; 2023/2024; 2024/2025; 2025/2026 | Local opex    | 7,615     |
| 3534 | Community Access to Venues Upper Harbour                                              | Provide a funding contribution to diverse community groups and organisations based in Upper Harbour to enable access to community venues. For example, this could include contributions to public liability insurance or venue hire costs. This will enable the local board to support communities to have equitable access to community venues across Upper Harbour. Provide support to receiving organisation(s) to find longer term sustainable funding solutions. | Diverse community groups receive support to access venues, deliver services to the community and diversify their funding streams                                                                                                                                                                          | Quarterly workshop with local board on Community Delivery work programmes                                                                       | 2023UH1 - Our people    | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change                                                            | Community: Community Wellbeing - Community Delivery   | 2025/2026                                             | Local opex    | 6,000     |
| 3535 | Diversity and Inclusion: Ethnic communities                                           | Fund community organisations to enable ethnic community participation and programme delivery                                                                                                                                                                                                                                                                                                                                                                          | Residents from immigrant and ethnic communities have a strong sense of connection, belonging, safety and wellbeing                                                                                                                                                                                        | Quarterly workshop with local board on Community Delivery work programmes                                                                       | 2023UH1 - Our people    | 2023UH1.4 - Our diverse communities are enabled to achieve their goals and aspirations                                                                   | Community: Community Wellbeing - Community Delivery   | 2025/2026                                             | Local opex    | 26,000    |
| 3833 | Upper Harbour Play Plan 2025 Implementation                                           | Deliver play advocacy projects through the development and implementation of diverse play opportunities (i.e., non-CAPEX play projects beyond formal playground spaces) in line with advice given in the Upper Harbour Play Plan 2025.                                                                                                                                                                                                                                | Improved tamariki wellbeing, health, and physical activity; increased access to play for tamariki and rangatahi; greater play diversity in the local board area; increased availability of playful and playable elements in the local board area; increased sense of belonging for tamariki and rangatahi | Q1: direction-setting workshop to agree projects for FY26, with a supporting memo that also shares outcomes of the FY25 work programme delivery | 2023UH3 - Our community | 2023UH3.1 - Upper Harbour has a range of fit for purpose multi-use sports, recreation and community amenities that serve a growing and diverse community | Community: Community Wellbeing - Sport and Recreation | 2023/2024; 2024/2025; 2025/2026                       | Local opex    | 80,000    |
| 3903 | Youth specialist delivery- Upper Harbour                                              | Local Board contribution towards the capability required to deliver youth community development activities and outcomes.                                                                                                                                                                                                                                                                                                                                              | The local board is able to realise its community outcome objectives and deliver on related key initiatives.                                                                                                                                                                                               | Quarterly workshop with local board on Community Delivery work programmes                                                                       | 2023UH1 - Our people    | 2023UH1.2 - Our communities feel safe and supported and are resilient to adversity and change                                                            | Community: Community Wellbeing - Community Delivery   | 2025/2026                                             | Local opex    | 7,781     |





























































## Approval of the Upper Harbour Local Board 2025/2026 Local Governance Work Programme

File No.: CP2025/12590

Item 14

### Te take mō te pūrongo

#### Purpose of the report

1. To approve the Upper Harbour Local Board 2025/2026 Local Governance Work Programme and its associated budget.

### Whakarāpopototanga matua

#### Executive summary

2. This report presents the Upper Harbour Local Board 2025/2026 Local Governance Work Programme and associated budget for approval for delivery within the 2025/2026 financial year (Attachment A to this report).
3. The Upper Harbour Local Board 2025/2026 Local Governance Work Programme responds to the following outcomes and objectives that the local board identified in the Upper Harbour Local Board Plan 2023:
  - Our people: Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making
  - Our community: We have more opportunities to connect for recreation, play and to help others in our community than ever before.
4. The local board provided feedback to staff on the projects it would like to fund in a series of workshops. The board indicated its support for the following projects, with associated operational budgets as listed below:
  - Upper Harbour Local Board Engagement Strategy Implementation (Activity ID: 4066) – \$5,000
  - North Harbour Stadium Stage 2 Future Vision and Plan (Activity ID: 5196) – \$100,000.
5. The proposed Upper Harbour Local Board 2025/2026 Local Governance Work Programme has a total value of \$105,000, which can be funded from within the local board's operation expenditure (opex) budget for the 2025/2026 financial year.
6. Updates on the delivery of the Upper Harbour Local Board 2025/2026 Local Governance Work Programme will be provided through the local board's quarterly performance reports.

### Ngā tūtohunga

#### Recommendation/s

That the Upper Harbour Local Board:

- a) whakaae / approve the Upper Harbour Local Board 2025/2026 Local Governance Work Programme (Attachment A to the agenda report), which includes the following activities:
  - i) Activity ID: 4066; Upper Harbour Local Board Engagement Strategy Implementation – \$5,000 operational budget
  - ii) Activity ID: 5196; North Harbour Stadium Stage 2 Future Vision and Plan – \$100,000

### Horopaki Context

7. Each year, the local board decides which activities to allocate its annual budget toward, through a series of workshops. The local board feedback in these workshops have informed

the Upper Harbour Local Board 2025/2026 Local Governance Work Programme (work programme).

8. The work programme responds to the outcomes and objectives that the local board identified in the Upper Harbour Local Board Local Board Plan 2023. The specific outcomes and objectives that are reflected in the work programme are:
  - Our people: Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making
  - Our community: We have more opportunities to connect for recreation, play and to help others in our community than ever before.

### Upper Harbour Local Board Engagement Strategy Implementation

9. The Upper Harbour Local Board Engagement Strategy 2023 – 2025 was adopted in December 2023.
10. The engagement strategy guides the local board approach to engagement in the Upper Harbour area and is supported by an engagement workplan.
11. The engagement strategy is strategically aligned with the following outcome, objective and key initiative:
  - Our people: Our residents love living in Upper Harbour, feel part of a welcoming community, actively participate and their views are considered in decision making
  - Implement the Upper Harbour Local Board Engagement Strategy.

### North Harbour Stadium Stage 2 Future Vision and Plan

12. The Upper Harbour Local Board, together with the Hibiscus and Bays Local Board, consulted the community through the 2025/2026 annual budget process about contributing funding for the development of a vision and plan for the future of the North Harbour Stadium and Domain Precinct.
13. This was a locally-led proposal that was supported by the majority of submitters, both individuals and organisations. The full details of the consultation feedback on this matter can be found in the [01 May 2025 Upper Harbour Local Board agenda item 11](#).
14. The local board approved the inclusion of this priority for investment in its 2025/2026 Local Board Agreement (UH/2025/75) as follows:
  - contribute funding to develop a vision and plan for the future of the North Harbour Stadium and Domain Precinct (this work will be part funded by the Hibiscus and Bays Local Board).
15. This priority is also strategically aligned to the following outcome and objective that the local board identified in the Upper Harbour Local Board Plan 2023:
  - Our community: We have more opportunities to connect for recreation, play and to help others in our community than ever before.

## Tātaritanga me ngā tohutohu Analysis and advice

16. The proposed activities for delivery as part of the Upper Harbour Local Board 2025/2026 Local Governance Work Programme are detailed below (See Attachment A to this report for further detail).

### Upper Harbour Local Board Engagement Strategy Implementation – \$5,000

17. **Activity description:** This programme will support the implementation of the Upper Harbour Local Board Engagement Strategy while increasing the awareness and effectiveness of local board engagement activities through investment in things such as engagement materials and resources, and facility hireage for engagement events.

18. **Activity benefits:** Upper Harbour communities are better informed and engaged in the local board decisions that affect them.
19. **Further decision points:** Options to be discussed with the local board at a workshop for direction and input.
20. **Activity budget:** \$5,000 (opex).

### North Harbour Stadium Stage 2 Future Vision and Plan – \$100,000

21. **Activity description:** To develop a vision and plan for the future of North Harbour Stadium and Precinct, including its governance, operation, ownership, funding and management, for completion by December 2026, part funded by the Upper Harbour and Hibiscus & Bays local boards
22. **Activity benefits:**
  - The plan aims to confirm the stadium and precinct's future purpose and role in the Auckland Stadium network to support future investment and use
  - To provide for future recreation, events and community needs of the North Shore
  - To understand and address the reasons why the North Harbour Stadium hasn't attracted the level of use it had previously
  - To support and encourage development in the surrounding area that assists achievement of the plans purpose
23. **Further decision points:**
  - Approval of the future vision plan
  - Development of an implementation plan (tbc)
  - Advocacy for future long-term plan capital development funding
24. **Activity budget:** \$100,000 (opex)
25. This proposal has been informed by the discussions with the Upper Harbour Local Board through the work programme development workshops.

### Tauākī whakaaweawe āhuarangi Climate impact statement

26. The proposed activities for delivery as part of the Upper Harbour Local Board 2025/2026 Local Governance work programme does not significantly impact on greenhouse gas emissions or contribute towards adapting to the impacts of climate change.

### Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views

27. The work programme was developed through a collaborative approach by operational council departments, with each department represented in the integrated team that presented the draft work programmes to the local board at a series of workshops.
28. North Harbour Stadium Stage 2 Future Vision and Plan (Activity ID: 5196) is a locally-led activity that was developed through a collaborative approach by the Upper Harbour Local Board and Hibiscus and Bays Local Board.

### Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe Local impacts and local board views

29. The proposed Upper Harbour Local Board 2025/2026 Local Governance Work Programme has been considered by the local board in a series of workshops from October 2024 to May 2025, which included the work programme development workshops and annual budget feedback workshop. The views expressed by local board members during the workshops have informed the proposed work programme.

30. The activities in the proposed work programme align with the Upper Harbour Local Board Plan 2023 outcomes.

## Tauākī whakaaweawe Māori Māori impact statement

31. Table 1 outlines the activity in the 2025/2026 work programme that has moderate contributions towards the delivery of specific Māori outcomes (See Attachment B to this report for further detail).

**Table 1: Māori impact assessment of proposed activities**

| Activity name                                                       | Māori outcomes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Upper Harbour Local Board Engagement Strategy Implementation</b> | <p>Support the development of proactive rangatiri-to-rangatiri and staff-to-staff relationships.</p> <p>Engage in ways that work for mana whenua, recognising that iwi have a range of priorities and acknowledge that they will not always be in a position to engage due to limited capacity.</p> <p>Have timely conversations with iwi on issues of relevance to their priorities and engage at the start of a project – at the thinking stage – and on an ongoing basis, not just on specific projects</p> <p>Build on previous engagement, conversations and work including understanding the existing information on each mana whenua views, priorities and preferences which are often longstanding, strategic and not subject to a lot of change.</p> |

32. Where aspects of the proposed work programme are anticipated to have a significant impact on activity of importance to Māori then appropriate engagement will be undertaken.

## Ngā ritenga ā-pūtea Financial implications

33. The proposed Upper Harbour Local Board 2025/2026 Local Governance Work Programme is \$105,000 of the local board's operation expenditure (opex) budget. This amount can be accommodated within the local board's total opex budget for 2025/2026.



## Ngā raru tūpono me ngā whakamaurutanga Risks and mitigations

34. Where a work programme activity cannot be completed on time or to budget, due to unforeseen circumstances, this will be signalled to the local board at the earliest opportunity.

## Ngā koringa ā-muri Next steps

35. Delivery of the activity in the approved Upper Harbour Local Board 2025/2026 Local Governance Work Programme will commence on 1 July 2025 and continue until 30 June 2026.
36. Activity progress will be reported to the local board on a quarterly basis.
37. Where the work programme identifies further decisions and milestones for each activity, these will be brought to the local board when appropriate.

## Ngā tāpirihanga Attachments

| No.                                                                                                 | Title                                                                                | Page |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|------|
| <a href="#">A</a>  | Upper Harbour Local Board 2025/2026 Local Governance Work Programme                  | 99   |
| <a href="#">B</a>  | Upper Harbour Local Board 2025/2026 Local Governance Work Programme - Māori Outcomes | 101  |

## Ngā kaihaina Signatories

|             |                                       |
|-------------|---------------------------------------|
| Authors     | Robert Marshall - Local Board Advisor |
| Authorisers | Lesley Jenkins - Local Area Manager   |











## Approve scope for development of the Upper Harbour Sport and Active Recreation Facilities Plan

File No.: CP2025/11773

Item 15

### Te take mō te pūrongo

#### Purpose of the report

1. To approve the scope for development of the Upper Harbour Sport and Active Recreation Facilities Plan

### Whakarāpopototanga matua

#### Executive summary

2. On 24 October 2024, the Upper Harbour Local Board added to the Customer and Community Services Work Programme item 1443: Development of the Upper Harbour Sport and Active Recreation Facilities Plan (resolution UH/2024/150).
3. This project has \$30,000 Locally Driven Initiatives operational budget allocated for the 2024/2025 financial year with an additional \$20,000 proposed for 2025/2026 bringing the total project cost to \$50,000.
4. Sport and active recreation facilities plans offer strategic guidance to inform decision-making regarding investment, advocacy, partnerships, and opportunities within the sport and recreation facility network.
5. The scope adopted by Upper Harbour Local Board will guide the development of the Sport and Active Recreation Facilities Plan. A quality scope will ensure the development of a plan that captures key data and supporting analysis to inform decision-making across the council spectrum including operational matters, capital investment and leasing decisions.
6. In a workshop on 12 June 2025 the Upper Harbour Local Board gave direction on the scope to guide the development of the Upper Harbour Sport and Active Recreation Facilities Plan.
7. The scope (Attachment A to this report) is now presented for adoption by the local board.

### Ngā tūtohunga

#### Recommendation/s

That the Upper Harbour Local Board:

- a) whakaae / approve the full facility network scope for development of the Upper Harbour Sport and Active Recreation Facilities Plan as set out in Attachment A to the agenda report.

### Horopaki

#### Context

8. On 24 October 2024, the Upper Harbour Local Board added to the Customer and Community Services Work Programme item 1443: Development of the Upper Harbour Sport and Active Recreation Facilities Plan (resolution number UH/2024/150).
9. The approved activity description is:  
“Development of the UH Sport and Active Recreation Facilities Plan to provide strategic guidance to inform decision-making regarding investment, advocacy, partnerships, and opportunities within the sport and recreation facility network.”
10. This item has \$30,000 Locally Driven Initiatives (LDI) operational budget allocated for the 2024/2025 financial year.

11. The draft Community Wellbeing Work Programme for the 2025/2026 financial year includes an item 4798 to continue development of the Upper Harbour Sport and Active Recreation Facilities Plan, with a proposed budget of \$20,000 bringing the total project cost to \$50,000.

### Sport and Active Recreation facilities plans

12. Sport and active recreation facilities plans offer strategic guidance to inform decision-making regarding investment, advocacy, partnerships, and opportunities within the sport and recreation facility network.
13. These plans outline the current network of sport and active recreation facilities across a specified geographic area.
14. Sport and active recreation plans also identify existing and future provision challenges and needs.
15. Key outputs include:
  - consolidated inventory of sport and active recreation facilities
  - analysis of themes and trends of local facility needs and issues
  - assessment of potential impacts of demographic and infrastructure changes
  - identification of gaps in facility provision against current and future needs
  - development of a framework for prioritising projects/potential opportunities for further analysis and assessment
  - prioritised list of projects/opportunities to provide clear direction to support advocacy, resource allocation and leasing decisions.

### Scope to develop the plan

16. At a workshop on 12 June 2025 the Upper Harbour Local Board gave direction on a scope to guide the development of the Upper Harbour Sport and Active Recreation Facilities Plan.
17. A quality scope will ensure the development of a plan that captures key data and supporting analysis. This information will inform decision-making across the council spectrum, including operational matters, capital investment and leasing decisions.
18. The scope (Attachment A to this report) is now presented for approval by the local board.

## Tātaritanga me ngā tohutohu Analysis and advice

19. The scope can be segmented into three key elements; geographic area, activity type, and facility model, which are detailed below.

### Geographic area

20. The plan will consider community need and facility priorities within a specific, defined geographic area.
21. The local board boundaries provide an initial focus area which will capture a large percentage of facility users.
22. A degree of flexibility will allow the plan to consider geographic needs outside the rohe boundaries including but not limited to:
  - adjacent communities
  - nearby bespoke facilities
  - nearby sub-regional or regional facilities
  - specific sites of interest to mana whenua which may fall slightly outside of the local board boundary.

**Geographic area – recommended focus:**

- a) The geographic scope will focus on provision within the Upper Harbour Local Board area with consideration for neighbouring communities, rohe boundaries specifically identified by mana whenua, sub-regional facilities and/or bespoke facilities.

23. An alternative geographic scope could strictly limit the investigation to locations within the Upper Harbour Local Board boundaries. This is not recommended because it is likely to miss the benefit to Upper Harbour communities of facilities located just outside the local board area and may facilitate investment into unnecessary duplication of facilities.

**Activity type**

24. There are a myriad of different ways Aucklanders can get active. The focus of this plan is to identify supply and demand gaps, and opportunities within the Upper Harbour sport and active recreation infrastructure network.
25. The scope will help define and categorise how people keep active, before assessing what infrastructure requirements there are.
26. [Increasing Aucklanders' Participation in Sport: Investment Plan 2019-2039](#) provides the following definitions which can be applied to help focus an activity scope:
  - Sport: Physical activity that is competitive, organised and involves the observation of rules. It may be participated in either individually or as a team.
  - Active Recreation: Physical activity that is informal and done for wellbeing, health and/or enjoyment. It may be participated in either individually or with a group.

**Activity type – recommended focus:**

- b) The scope of activity type is sport and active recreation as defined within Increasing Aucklanders' Participation in Sport: Investment Plan 2019-2039.

27. An alternative scope for activity type could limit investigation to facilities for formal organised sport. This is not recommended because the physical and mental health benefits that Aucklanders derive from physical activity are the same whether the context is organised sport or informal active recreation. Informal active recreation opportunities are of growing importance to Aucklanders as participation preferences evolve.

**Facility model**

28. The demand for sport in Tāmaki Makaurau is growing and changing. Communities participate across a wide range of places and spaces of differing facility ownership and operating models.
29. A full network scope is proposed for the plan. It would entail the investigation of all facilities providing, or with potential to provide, community access for sport and active recreation, irrespective of ownership or operational model.
30. The full network option would include, but is not limited to:
  - council owned land; council owned and operated facilities
  - council owned land; council owned facility; community operated facilities (leased)
  - council owned land; community owned and operated facilities
  - council owned community facilities with potential for sport and active recreation
  - Ministry of Education (MoE) owned and operated facilities
  - facilities of cultural significance providing community outcomes

- places of worship and education facilities (non-MoE) where there is community access
  - private or commercially owned and operated facilities where there is community access.
31. A full facility model scope allows for the most comprehensive analysis of the facilities network. It provides a platform to inform internal council investment and offers insights to support community led projects, or leverage partnership opportunities.

**Facility type – recommended focus:**

- c) A full facility network scope is adopted comprising of all facilities providing community access for sport and active recreation, irrespective of ownership or operating model.

32. An alternative scope for facility model could restrict the plan to considering council owned assets. This is not recommended because the sport and recreation facility network goes far beyond council owned facilities to include a wide range of ownership and operational models. To make the most effective investment decisions the full network view is required.

**Tauākī whakaaweawe āhuarangi**  
**Climate impact statement**

33. There will be no impact on direct greenhouse gas emissions from the adoption of the scope to develop the plan.
34. Should future implementation address projects identified in the plan, individual projects would be assessed for impact on greenhouse gas emissions and overall climate change before recommendations were presented to the local board.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**  
**Council group impacts and views**

35. Cross-department collaboration and consultation will be required particularly with the Parks and Community Facilities department irrespective of the preferred scope.
36. The plan is intended to support the annual Parks and Community Facilities work programme and guide decision-making regarding existing budget lines across council, which effect the provision of sport and active recreation.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**  
**Local impacts and local board views**

37. Upper Harbour Local Board currently support sport and active recreation facilities through operational funding, capital funding and community leases within the Community Wellbeing and Parks and Community Facilities work programmes.
38. The development and future implementation of the plan relates to the following outcomes and objectives expressed in the Upper Harbour Local Board Plan as detailed below:

Table 1:Upper Harbour Local Board Plan 2023-2026

| Outcome                                                                                                                                      | Objective                                                                                                                                    |
|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Our commitment is to provide access to well-maintained sports fields, parks, coastal amenities, and community facilities for everyone</b> | Upper Harbour has a range of fit for purpose multi-use sports, recreation and community amenities that serve a growing and diverse community |

39. In a workshop on 12 June 2025 the Upper Harbour Local Board gave direction on a scope to guide the development of the Upper Harbour Sport and Active Recreation Facilities Plan, including the following specific areas of interest:

- North Harbour Stadium

Staff note that North Harbour Stadium (NHS), is a regional facility managed by Tātaki Auckland Unlimited with a steering group established to determine its future operating model and use. This facility plan is focused on community sport and while there are synergies with NHS and there is community sport facility provision within its precinct, the high-performance/commercial elements at NHS are out of scope for this plan. During development of the plan, it will be socialised with the NHS steering group for input and advice relating to the future of the stadium.

- Whenuapai
- Scott Point.

## **Tauākī whakaaweawe Māori**

### **Māori impact statement**

40. Throughout the plan development there will be consultation with mana whenua iwi, mataawaka, marae, kura, and internal Māori Outcomes staff within council.

## **Ngā ritenga ā-pūtea**

### **Financial implications**

41. There are no financial implications specifically related to the approval of the scope to develop the plan.
42. Upper Harbour Local Board have allocated \$30,000 from the 2024/2025 LDI operational budget for the development of the plan (resolution number UH/2024/150).
43. The draft Community Wellbeing Work Programme for the 2025/2026 financial year includes an item 4798 to continue development of the Upper Harbour Sport and Active Recreation Facilities Plan, with a proposed budget of \$20,000 bringing the total project cost to \$50,000.
44. Staff will follow the Auckland Council procurement process to appoint the preferred consultant and put in place a Services Agreement outlining expectations, deliverables, and financial obligations.
45. Payments for the development of the plan will be administered through staff aligned to the Services Agreement payment schedule.
46. The development of the plan will take place over during financial year 2025/2026 and where necessary budgets committed for this project will be accrued and carried forward.
47. Future implementation may have a standalone budget and subsequently offer an opportunity to analyse related financial implications. This will be considered as part of future work programmes.

## **Ngā raru tūpono me ngā whakamaurutanga**

### **Risks and mitigations**

48. There are no significant risks identified in adopting the scope to develop the Upper Harbour Sport and Active Recreation Facilities Plan.

## **Ngā koringa ā-muri**

### **Next steps**

49. Procurement will be completed upon adoption of the scope.
50. A steering group will be established, and staff will seek the support of Harbour Sport to assist in liaising with community groups.

51. A draft plan will be workshopped with the local board in quarter three before the final plan is presented for adoption in quarter three or four of the 2025/2026 financial year.

Item 15

## Ngā tāpirihanga Attachments

| No. | Title                                                                                   | Page |
|-----|-----------------------------------------------------------------------------------------|------|
| A↓  | Upper Harbour Sport and Active Recreation Facilities Plan - full facility network scope | 109  |

## Ngā kaihaina Signatories

|             |                                                                                       |
|-------------|---------------------------------------------------------------------------------------|
| Authors     | Mike Thompson - Sport & Recreation Lead                                               |
| Authorisers | Pippa Sommerville - Manager Sport & Recreation<br>Lesley Jenkins - Local Area Manager |









## Kōkiri Report: Direction on Projects - Wayfinding Walkway Signage, Barbados Drive Pedestrian Crossing, 98 Clark Road Safety Improvements and Greenhithe Road School Safety Improvements.

File No.: CP2025/12130

### Te take mō te pūrongo Purpose of the report

1. To seek direction from the Upper Harbour Local Board on three Local Board Transport Capital Fund projects and one project that is part of the Auckland Transport road safety programme, all of which are included in the Upper Harbour Kōkiri Agreement 2026/2027 being developed with the Upper Harbour Local Board.

### Whakarāpopototanga matua Executive summary

2. This report provides an opportunity for the Upper Harbour Local Board to provide feedback or make decisions related to its Kōkiri Agreement being developed with the local board, a local plan that outlines levels of engagement between Auckland Transport and the local board on transport projects. A copy of the draft 2026/2027 agreement can be found in Attachment A of this agenda report.
3. This report follows up from three workshops with the Upper Harbour Local Board. The first workshop, held on Thursday 10 April, covering Wayfinding signage improvements through walkways and connected areas in Albany (a Local Board Transport Capital Fund project). Concept and design options have been completed and as this is a “collaborate” level of engagement, local board confirmation of the preferred options is required. A copy of the workshop material can be found in Attachment B of this agenda report.
4. At the workshop held on Thursday, 1 May 2025, two design options for the Barbados Drive Pedestrian Crossing were presented. The local board indicated a preference for Option 1 during the workshop discussion. As this is a Local Board Transport Capital Fund project involving a “collaborate” level of engagement, formal direction from the local board on the preferred option is now required. A copy of the workshop material can be found in Attachment C of this agenda report.
5. A workshop held on Thursday, 20 March 2025, presented the design for upgrading the existing courtesy crossing to a new raised zebra crossing at 98 Clark Road. During this session, potential visibility issues were identified due to indented parking. A follow-up workshop on Thursday, 5 June 2025, presented three parking replacement options. As this is a Local Board Transport Capital Fund project and involves a “collaborate” level of engagement, formal direction from the local board on the preferred option is required. A copy of the workshop material can be found in Attachment D of this agenda report.
6. The Greenhithe Road School Safety Improvements project is part of the AT work programme and was presented in the 2025/2026 forward works programme. As this is a “consult” level of engagement, AT is seeking the local board’s support for the project to proceed. A copy of the workshop material can be found in Attachment E of this agenda report.

## Ngā tūtohunga Recommendation/s

That the Upper Harbour Local Board:

- a) whakaae / approve implementation the Wayfinding signage improvements through walkways and connected areas in Albany as outlined in Attachment B to the agenda report.
- b) tuku / provide formal direction on the preferred design option for the Barbados Drive pedestrian crossing
- c) tuku / provide formal direction on the preferred parking replacement option for the upgraded raised zebra crossing at 98 Clark Road
- d) tautoko / support the implementation of the Greenhithe Road School Safety improvements project.

## Horopaki Context

7. Auckland Transport (AT) manages Auckland's transport network on behalf of Auckland Council. AT's Kōkiri Agreement provides a structured annual process for local boards to engage with and influence transport projects and programmes. Every year, local boards and AT work together to set 'levels of engagement' for projects and programmes that AT is delivering. This process clearly defines the local board's expectations and AT's responsibilities.
8. The levels of engagement noted in the Kōkiri Agreement are derived from the International Association for Public Participation's (IAP2) doctrine and were agreed between Auckland Council and council-controlled organisations in 2020. These levels are:

**Collaborate** - AT and the local board are working together to deliver the project or programme. The local board leads the process of building community consensus. The local board's input and advice are used to formulate solutions and develop plans. Local board feedback is incorporated into the plan to the maximum extent possible.

**Consult** - AT leads the project or programme but works with the local board providing opportunities to input into the plan. If possible, AT incorporates the local board's feedback into the plan; and if it is not able to provides clear reasons for that decision.

**Inform** – AT leads the project or programme but works with the local board providing opportunities to input into the plan. If possible, AT incorporates the local board's feedback into the plan; and if it is not able to provides clear reasons for that decision.

9. Any 'Collaborate' or 'Consult' project involves local board decisions that need to be taken and recorded. This report provides the decisions relating to the delivery of the following local board transport projects:
  - Wayfinding signage improvements in Albany – a 'Collaborate' level of engagement project in the local board's Kōkiri Agreement.
  - Barbados Drive Pedestrian Crossing – a 'Collaborate' level of engagement project in the local board's Kōkiri Agreement.
  - 98 Clark Road Raised zebra crossing and parking changes – a 'Collaborate' level of engagement project in the local board's Kōkiri Agreement.

- Greenhithe Road School Safety Improvements – a ‘Consult’ level of engagement project in the local board’s Kōkiri Agreement.

## Tātaritanga me ngā tohutohu Analysis and advice

### Upper Harbour Wayfinding signage project

10. This is a Local Board Transport Capital Fund (LBTCF) project initiated by the Upper Harbour Local Board to improve navigation and accessibility through walkways and parks by installing consistent wayfinding signage.
11. The project was workshopped with the local board on 10 April 2025. During this workshop, the local board reviewed the proposed signage plan and provided feedback on the scope and implementation approach. The signage will be installed at both ends of identified walkways and park entrances, following Auckland Transport’s Street blade standards.
12. Following the local board’s request, the Pinehill suburb was included in the project. Fourteen locations, comprising of eleven walkways and three parks/reserves were identified and added. This brings the total to 37 walkways and 5 parks that will receive directional signage.
13. This inclusion was tentatively agreed upon, subject to budget availability. The full list of Pinehill locations is provided below. Directional signage will be installed at each end of the walkways as part of this project.

#### Walkways and Parks in Pinehill to be included:

- Meridian Court / Lagonda Rise
  - Tarika Close / Manu Place
  - Spencer Rd / Don McKinnon Drive
  - Kilear Close / Mulroy Place
  - Ballintra Close / Rosses Place
  - Malin Place / Rosedale Road
  - Mana Lane / Mulroy Place
  - Bundoran Way / Taroka Close
  - Hugh Green Drive / Te Hoe Grove Side Road
  - Greville Road / Killybegs Drive
  - East Coast Road / Kilbarron Close
  - Mulroy Place / Rosedale Road
  - Rosses Reserve
  - Pinehill Reserve
14. As outlined in the memo, the signage plan includes the installation of standard wayfinding blades at both ends of each walkway and at park entrances. These blades are designed to be consistent with Auckland Transport’s Street blade standards and will be placed to ensure visibility and accessibility.
  15. A copy of the workshop material and subsequent information memo, including the options analysis and standard signage design (Appendix A), is provided in Attachments B of this agenda report.
  16. The project is currently in the design and review phase, with installation scheduled for May 2025 – June 2025. The local board’s approval is required to proceed with implementation.

The total budget allocated to this project is \$62,000, which covers creative design, project management, communications, contractor services, manufacturing, and installation.

### Barbados Drive Pedestrian Crossing project

17. This is a Local Board Transport Capital Fund (LBTCF) project initiated by the Upper Harbour Local Board to upgrade the existing refuge crossing on Barbados Drive to a formal pedestrian crossing.
18. The project was workshopped with the local board on Thursday, 1 May 2025. During the workshop, two design options were presented for consideration, along with preliminary cost estimates and design implications.
19. Option 1: Raised Pedestrian Crossing: This option provides pedestrian priority and reduces vehicle speeds using vertical deflection. It is generally more effective at slowing traffic and improving pedestrian safety but may involve higher construction costs and drainage considerations.

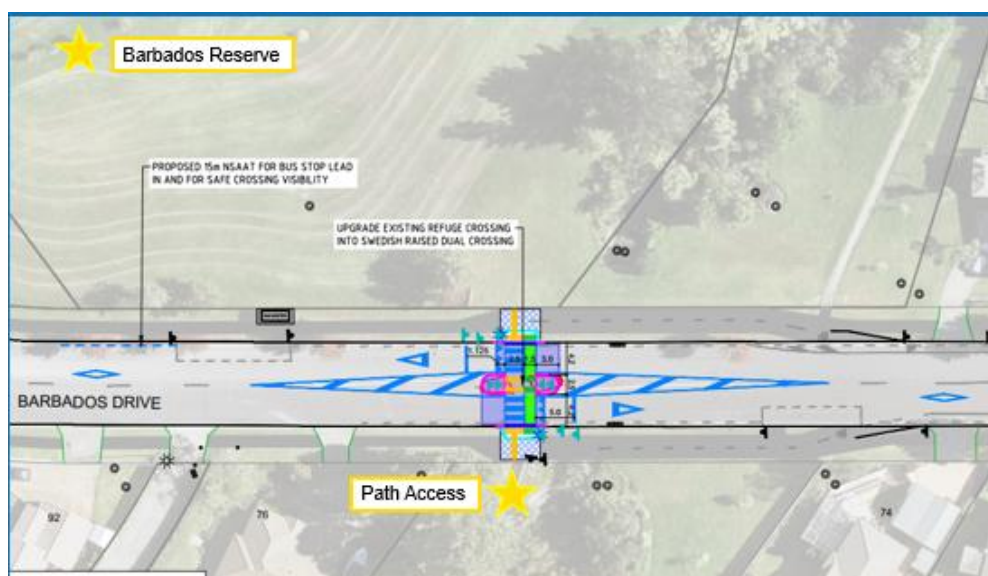


Image 1: Option one: Raised Pedestrian Crossing

20. Option 2: At-Grade Pedestrian Crossing – This option also provides pedestrian priority but relies on horizontal deflection and visual cues to reduce vehicle speeds. It is typically less costly and easier to construct but may offer slightly lower safety benefits compared to a raised crossing.

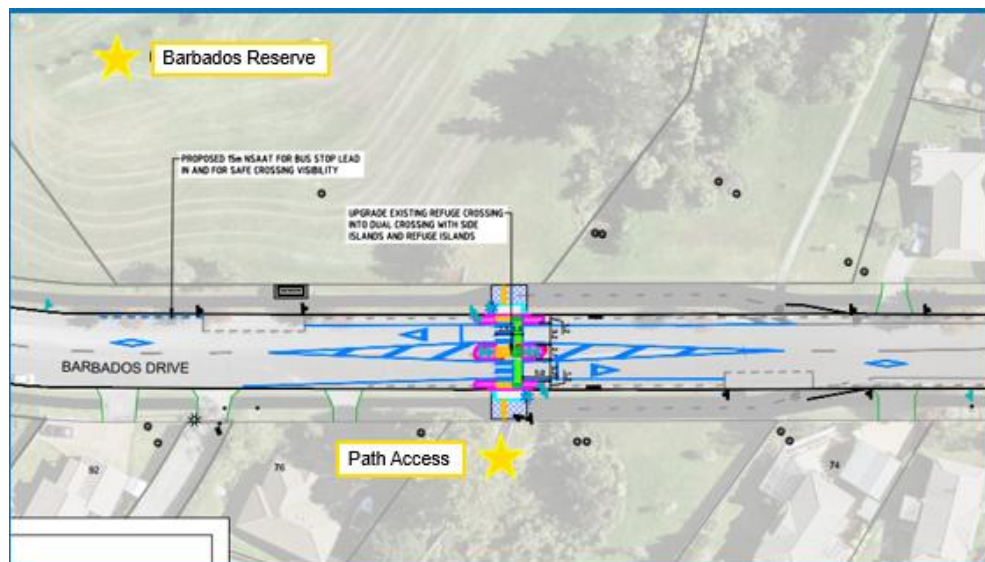


Image 2: Option two: *At-Grade Pedestrian Crossing*

21. During the workshop discussion, the board indicated a preference for Option 1 – the Raised Pedestrian Crossing as the preferred design solution.
22. A copy of the workshop material, including the option analysis and visual illustrations of both options, is provided in Attachment C of this agenda report.
23. As this is a LBTCF project and involves a “collaborate” level of engagement, formal direction from the Local Board on the preferred option is required to proceed. The estimated budget allocation for this project is \$375,000, which includes design, consultation, construction, and contingency costs. Final costs may vary depending on the selected option and site-specific conditions.

## 98 Clark Road Raised Zebra Crossing and Parking Changes

24. This is a Local Board Transport Capital Fund (LBTCF) project initiated by the Upper Harbour Local Board to upgrade the existing courtesy crossing near the Ryman Retirement Village and Te Kori Scott Point – Sustainable Park to a raised zebra crossing.
25. The project was workshoped with the local board on Thursday, 20 March 2025. During this session, potential visibility issues were identified due to the indented parking bay located south of the proposed crossing. The local board requested that the parking bay be removed and alternative uses for the space be explored.
26. A follow-up workshop was held on Thursday, 5 June 2025, where three parking replacement options were presented. Each option was assessed in terms of visibility, usability, compliance, physical works required, and cost:

# Parking Replacement Options

| Option:                                       | Motorcycle Parking                                                                                                                                        | Cycle Parking                                                                                                                                                                                          | Planting                                                                                                                                                |
|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| Pros                                          | <ul style="list-style-type: none"><li>Minimal physical works</li><li>Space is still utilised for parking</li></ul>                                        | <ul style="list-style-type: none"><li>More visibility than motorcycle option</li><li>Space is still utilised for parking</li></ul>                                                                     | <ul style="list-style-type: none"><li>Clear visibility to crossing</li></ul>                                                                            |
| Cons                                          | <ul style="list-style-type: none"><li>Potential partial visibility obstruction</li><li>Compliance unlikely without physical measures (bollards)</li></ul> | <ul style="list-style-type: none"><li>Cycle parking is already provided across the road at the Te Kori Scott Point Park</li><li>Potential underutilisation</li><li>Additional physical works</li></ul> | <ul style="list-style-type: none"><li>Removal of parking provision</li><li>Additional physical works</li><li>Greater ongoing maintenance cost</li></ul> |
| Approximate Cost (including all improvements) | \$80k                                                                                                                                                     | \$90k                                                                                                                                                                                                  | \$90k                                                                                                                                                   |

27. Option 1: Motorcycle Parking: Minimal physical works and continued use of the space for parking. However, it presents potential visibility obstructions and compliance concerns unless physical measures such as bollards are added.  
Estimated cost: \$80,000.

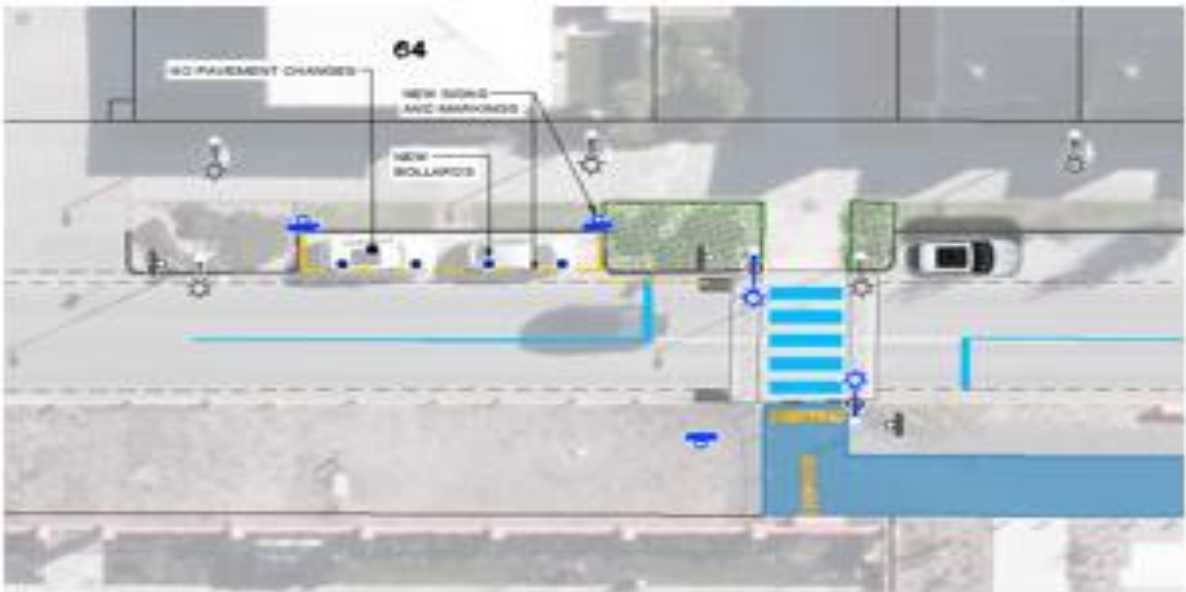


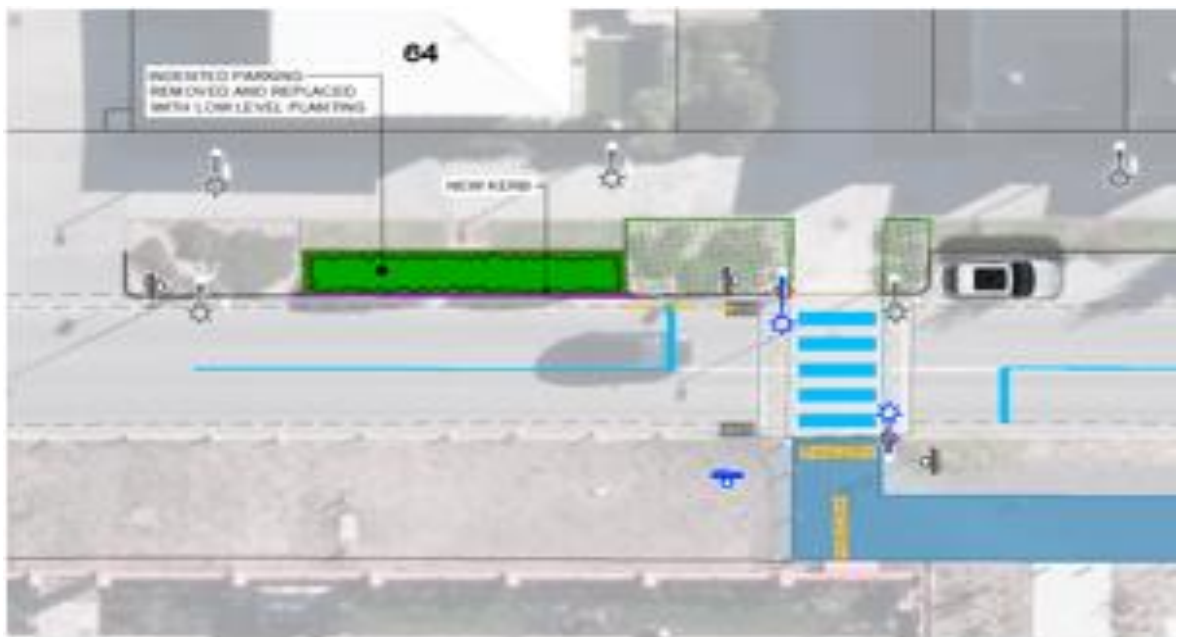
Image 3: Option 1 Motorcycle Parking 98 Clark Road

28. Option 2: Cycle Parking offers improved visibility and maintains use of the space, but cycle parking is already available across the road and may be underutilised.  
Estimated cost: \$90,000.



**Image 4 Option 2 Cycle Parking – 98 Clark Road**

29. Option 3: Planting provides the clearest visibility to the crossing but removes parking provision and requires additional maintenance.  
Estimated cost: \$90,000.



**Image 5 Option 3 – planting 98 Clark Road**

30. Auckland Transport's preferred option is Option 1, Motorcycle Parking as it best addresses the visibility concerns raised during the initial workshop.
31. A copy of the workshop material including the option analysis is provided in Attachment D of this agenda report.
32. As this is a LBTCF project and involves a "collaborate" level of engagement, formal direction from the local board on the preferred parking replacement option is required.

## Greenhithe Road School Safety Improvements project

33. This project is part of Auckland Transport's work programme and was presented in the 2025/2026 forward works programme.
34. The project was workshopped with the Upper Harbour Local Board on Thursday, 1 May 2025 and proposes a series of safety improvements outside Greenhithe Road School. The existing zebra crossing is located on a steep gradient, which encourages speeding. Between 2019 and 2023, one injury crash involving a cyclist was reported at this location. Additional crashes involving a cyclist, and an e-scooter rider were reported near Sunnyview Road.
35. The proposed improvements include:
  - Installation of speed cushions on both approaches to the crossing to reduce vehicle speeds.
  - Upgrading the existing zebra crossing with wider central islands.
  - Relocating the existing bus stop further southwest to avoid conflict with the school driveway.
  - Installing new flush median markings to guide traffic through the curve on Greenhithe Road.

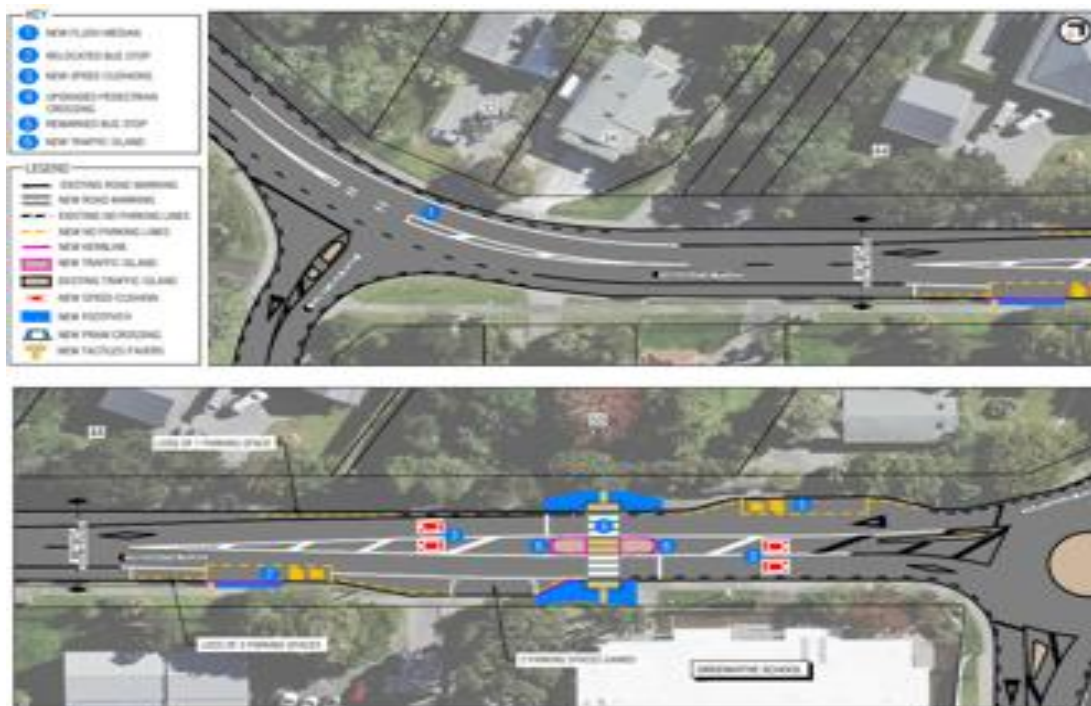


Image 6 - Proposed improvements – Greenhithe Road

36. The school was contacted on 6 May 2025 and has expressed support for the proposed safety improvements.
37. A copy of the workshop material including the option analysis is provided in Attachment E of this agenda report.

38. As this is a “consult” level of engagement, Auckland Transport is seeking the local board’s support for the project to proceed.

### **Tauākī whakaaweawe āhuarangi** **Climate impact statement**

39. AT engages closely with the council on developing strategy, actions and measures to support the outcomes sought by the Auckland Plan 2050, the Auckland Climate Action Plan and the council’s priorities.
40. AT reviews the potential climate impacts of all projects and works hard to minimise carbon emissions. AT’s work programme is influenced by council direction through Te-Tāruke-ā-Tāwhiri: Auckland’s Climate Plan.

### **Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera** **Council group impacts and views**

41. The Local Board Transport Capital Fund projects were initiated by Upper Harbour Local Board and do not impact on council facilities.

### **Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe** **Local impacts and local board views**

42. The Upper Harbour Local Board reviewed and provided feedback on several transport projects across multiple workshops prior to this report. These sessions allowed members to consider design options, raise concerns, and guide next steps.
- Upper Harbour Wayfinding Signage was workshopped on 10 April 2025, where local board members requested the inclusion of Pinehill.
  - Barbados Drive Pedestrian Crossing was discussed on 1 May 2025, with a preference indicated for a raised crossing.
  - 98 Clark Road Crossing and Parking Changes were reviewed in workshops on 20 March and 5 June 2025, focusing on visibility and parking options.
43. Greenhithe Road School Safety Improvements, part of Auckland Transport’s 2025/2026 forward works programme, was also workshopped on 1 May 2025. The local board supported proposed safety upgrades including speed cushions and crossing enhancements.
44. Across all workshops, members expressed general support for the proposals. Formal direction is now sought where required to proceed with implementation.

### **Tauākī whakaaweawe Māori** **Māori impact statement**

45. Auckland Transport is committed to meeting its responsibilities under Te Tiriti o Waitangi and its broader legal obligations in being more responsible or effective to Māori.
46. AT’s Māori Responsiveness Plan outlines the commitment to 19 mana whenua tribes in delivering effective and well-designed transport policy and solutions for Auckland. We also recognise mataawaka and their representative bodies and our desire to foster a relationship with them. This plan is available on the Auckland Transport website - <https://at.govt.nz/about-us/transport-plans-strategies/maori-responsiveness-plan/#about>
47. In this case, neither decision involves a significant decision in relation to land or a body of water so specific Māori input was not sought.

## Ngā ritenga ā-pūtea Financial implications

48. The Upper Harbour Local Board has committed funding from the Local Board Transport Capital Fund (LBTCF) to progress the following projects, as approved under resolution UH/2025/8 (Agenda Item 11, File Ref: CP2025/01704):
- Upper Harbour Wayfinding Signage Project – allocated budget: \$62,000.
  - Barbados Drive Pedestrian Crossing – allocated budget: \$375,000.
  - 98 Clark Road Raised Zebra Crossing and Parking Changes – allocated budget: \$370,000. Of the three parking replacement options presented, Option 1 – Motorcycle Parking (estimated at \$80,000) is preferred and fits within the approved allocation.
49. These allocations were endorsed through previous local board decisions. The relevant minute numbers will be inserted once confirmed.
50. The Greenhithe Road School Safety Improvements Project is part of Auckland Transport's 2025/2026 forward works programme and is fully funded by Auckland Transport. The local board is being asked to support the implementation of the proposed safety improvements, but no funding contribution is required from the local board.

## Ngā raru tūpono me ngā whakamaurutanga Risks and mitigations

51. The proposed decisions do have some risk, any construction project can be affected by a range of factors including weather, contract availability or discovery of previously unidentified factors like unmapped infrastructure.
52. AT manages risk by retaining a 10% contingency on the projects and historically there are several occasions in the organisation has used budget surpluses in other programmes to support delivery of the LBTCF. However, there is always a small risk that more money may be required from the LBTCF.

## Ngā koringa ā-muri Next steps

53. With support from the local board, the following projects will proceed to the next stages of delivery in line with Auckland Transport's work programme:
- Upper Harbour Wayfinding Signage Project will proceed to final design, manufacture, and installation.
  - Barbados Drive Pedestrian Crossing will advance to scheme design and external engagement, following confirmation of the preferred option.
  - 98 Clark Road Raised Zebra Crossing and Parking Changes will progress to detailed design and external engagement, based on the preferred parking replacement option.
  - Greenhithe Road School Safety Improvements will move into detailed design and construction planning.
54. Auckland Transport will continue to update the local board on progress and provide further opportunities for input as required.

## Ngā tāpirihanga Attachments

| No.               | Title                                                                                        | Page |
|-------------------|----------------------------------------------------------------------------------------------|------|
| <a href="#">A</a> | Response to Upper Harbour Local Board feedback 2026-2027 Kōkiri Agreement.                   | 125  |
| <a href="#">B</a> | Wayfinding signage improvements 20 March 2025 and feedback memo 8 May 2025.                  | 135  |
| <a href="#">C</a> | Upper Harbour Local Board Presentation Barbados Drive Raised Pedestrian crossing 1 May 2025. | 151  |
| <a href="#">D</a> | Clark Road - Upper Harbour Local Board workshop presentations 20 March 2025 and 5 June 2025. | 163  |
| <a href="#">E</a> | Upper Harbour Local Board presentation - Greenhithe Road 23 May 2025.                        | 181  |

## Ngā kaihaina Signatories

|             |                                                                                                                            |
|-------------|----------------------------------------------------------------------------------------------------------------------------|
| Authors     | Owena Schuster – Elected Member Relationship Advisor – Auckland Transport                                                  |
| Authorisers | John Gillespie - Head of Stakeholder and Community Engagement – Auckland Transport.<br>Lesley Jenkins - Local Area Manager |































































































































# Upper Harbour Local Board Community and Facilities Grants Programmes 2025/2026

File No.: CP2025/11753

Item 17

## Te take mō te pūrongo

### Purpose of the report

1. To adopt the Upper Harbour Local Board Community and Facilities Grants Programmes 2025/2026.

## Whakarāpopototanga matua

### Executive summary

2. The Auckland Council Community Grants Policy guides the allocation of local and regional grants programmes to groups and organisations delivering projects, activities and services that benefit Aucklanders.
3. The Community Grants Policy supports each local board to review and adopt their own local grants programme for the next financial year.
4. This report presents the Upper Harbour Local Board Community Grants Programme 2025/2026 for adoption (as provided in Attachment A to this report) and the Upper Harbour Facilities Grants Programme 2025/2026 (as provided in Attachment B of this report).

## Ngā tūtohunga

### Recommendation/s

That the Upper Harbour Local Board:

- a) whai / adopt the Upper Harbour Local Board Community Grants Programme 2025/2026 (Attachment A to the agenda report).
- b) whai / adopt the Upper Harbour Facilities Grants Programme 2025/2026 (Attachment B to the agenda report).

## Horopaki

### Context

5. The Auckland Council Community Grants Policy guides the allocation of local and regional grants programmes to groups and organisations delivering projects, activities and services that benefit Aucklanders.
6. The Community Grants Policy supports each local board to review and adopt its own local grants programme for the next financial year. The local board grants programme guides community groups and individuals when making applications to the local board.
7. The local board community grants programme includes:
  - outcomes as identified in the local board plan
  - specific local board grants priorities
  - which grant types will operate, the number of grant rounds and opening and closing dates
  - any additional criteria or exclusions that will apply
  - other factors the local board consider to be significant to their decision-making.

8. Once the Upper Harbour Local Board Community and Facilities Grants Programme have been adopted, the types of grants, grant rounds, criteria and eligibility will be advertised through an integrated communication and marketing approach which includes utilising local board channels.

## **Tātaritanga me ngā tohutohu** **Analysis and advice**

9. The aim of the local board grants programme is to deliver projects and activities which align with the outcomes identified in the local board plan. The Upper Harbour Local Board Grants programmes were workshopped with the local board and feedback has been incorporated into the new programme.

## **Tauākī whakaaweawe āhuarangi** **Climate impact statement**

10. The grants programme aims to respond to Auckland Council's commitment to address climate change by providing grants to individuals and groups with projects that support community climate change action. Local board grants can contribute to climate action through the support of projects that address food production and food waste, alternative transport methods, community energy efficiency education and behaviour change, build community resilience and support tree planting.

## **Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera** **Council group impacts and views**

11. The grants programme has no identified impacts on council-controlled organisations and therefore their views are not required.
12. Based on the main focus of an application, a subject matter expert from the relevant council unit will provide input and advice. The main focus of an application is identified as arts, community, events, sport and recreation, environment or heritage.

## **Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe** **Local impacts and local board views**

13. The grants programme has been developed by the local board to set the direction of its grants programme. This programme is reviewed on an annual basis.

## **Tauākī whakaaweawe Māori** **Māori impact statement**

14. All grants programmes respond to Auckland Council's commitment to improving Māori wellbeing by providing grants to organisations delivering positive outcomes for Māori. Applicants are asked how their project aims to increase Māori outcomes in the application process.

## **Ngā ritenga ā-pūtea** **Financial implications**

15. The allocation of grants to community groups is within the adopted Long-term Plan and local board agreements.

## **Ngā raru tūpono me ngā whakamaurutanga** **Risks and mitigations**

16. The allocation of grants occurs within the guidelines and criteria of the Community Grants Policy. Therefore, there is minimal risk associated with the adoption of the grants programme.

## Ngā koringa ā-muri

### Next steps

17. An implementation plan is underway, and once adopted the grants programmes will be locally advertised through local board and council channels, including the council website, local board Facebook page and communication with past recipients of grants.

## Ngā tāpirihanga

### Attachments

| No.               | Title                                                 | Page |
|-------------------|-------------------------------------------------------|------|
| <a href="#">A</a> | Upper Harbour Local Board Grants Programme 2025 2026. | 191  |
| <a href="#">B</a> | Upper Harbour Facilities Grant Programme 2025 2026.   | 197  |

## Ngā kaihaina

### Signatories

|             |                                                                                    |
|-------------|------------------------------------------------------------------------------------|
| Authors     | Amber Deng - Grants Advisor<br>James Boyd - Senior Grants Advisor                  |
| Authorisers | Pierre Fourie - Grants & Incentives Manager<br>Lesley Jenkins - Local Area Manager |



























## Local board feedback on the recommendations for the Tsunami Resilience Project

File No.: CP2025/11661

Item 18

### Te take mō te pūrongo

#### Purpose of the report

1. To seek feedback from local boards on the recommendations for the Civil Defence and Emergency Management Committee on enhancing tsunami resilience in Tāmaki Makaurau Auckland.

### Whakarāpopototanga matua

#### Executive summary

2. Auckland Emergency Management has developed a set of recommendations for the Civil Defence and Emergency Management Committee to increase tsunami resilience in Tāmaki Makaurau Auckland.
3. The recommendations are based on expert advice and computer modelling from leaders in the field of tsunami science, public communication, warnings, and alerts, as well as public input.
4. The recommendations take a holistic approach at building resilience before and during tsunami emergencies, based on the exposure and vulnerability of coastal communities to damaging tsunami, and the effectiveness, reach, and cost of different resilience-building programmes and initiatives.
5. The recommendations would be implemented through existing Auckland Emergency Management department budget.
6. Public feedback on the recommendations has indicated strong overall support with some area-specific concerns. These concerns have been addressed through enhanced programmes recommended for those areas (e.g. Rodney local board area).
7. Local board feedback will be collated and included as an attachment to the report to the Civil Defence and Emergency Management Committee meeting on 2 September 2025.

### Ngā tūtohunga

#### Recommendation/s

That the Upper Harbour Local Board:

- a) whakarite / provide feedback on the recommendations for the Upper Harbour local board area on enhancing tsunami resilience.

### Horopaki

#### Context

8. A tsunami is a series of powerful waves caused by large, sudden disturbances on or near the ocean floor. All of Tāmaki Makaurau Auckland's coastline is vulnerable to tsunami. Tsunami can hit the coast with massive force, creating strong currents and, where geography allows, can travel considerable distances inland across low-lying areas. Tsunami's are most commonly caused by earthquakes but may also be the result of underwater volcanic eruptions or landslides.

9. Auckland Emergency Management has maintained multiple work streams related to tsunami hazards for more than 10 years. In 2017, a review of tsunami risk and vulnerability led to funding for a more coordinated approach to reducing tsunami risk in the region called the Tsunami Work Programme.
10. The main outcomes of the Tsunami Work Programme have been delivered as a series of projects aimed at increasing tsunami resilience and the understanding of tsunami risk in Tāmaki Makaurau Auckland. Projects delivered to date include:
  - A pilot for new siren technologies installing two tsunami sirens in Ōrewa including ICT infrastructure upgrades.
  - Revised tsunami inundation (flood) modelling.
  - Revised tsunami evacuation zones and maps.
  - Tsunami Response Plan for the Auckland Emergency Management Emergency Coordination Centre.
  - Tsunami vulnerability assessments for our coastal communities.
11. Current tsunami resilience-building initiatives include alignment with national public information campaigns, the inclusion of tsunami in general planning, public engagement, and hazard communication. This includes all-hazards community resilience projects such as the Local Board Emergency Readiness and Response Plans, Kia Rite Kia Mau schools programmes, and other community engagement opportunities.
12. There is also widespread public alerting during tsunami emergencies, primarily through the media and the national Emergency Mobile Alert system. Emergency Mobile Alerts are issued by the National Emergency Management Agency, who are the authority responsible for issuing warnings for large tsunami than can impact inland. Auckland Emergency Management may also issue Emergency Mobile Alerts for smaller tsunami if there is an imminent risk to life.
13. There are also currently two new-generation fixed public alerting structures (sirens) in Ōrewa. In late 2023, the Civil Defence and Emergency Management Committee approved the removal of the aging and compromised Meerkat Alerting Network, installed in limited areas by the Waitakere and Rodney District Councils. The Civil Defence and Emergency Management (CDEM) Committee committed to reviewing the role of fixed sirens in tsunami alerting as part of a holistic review of tsunami resilience programmes and initiatives.

## Tātaritanga me ngā tohutohu Analysis and advice

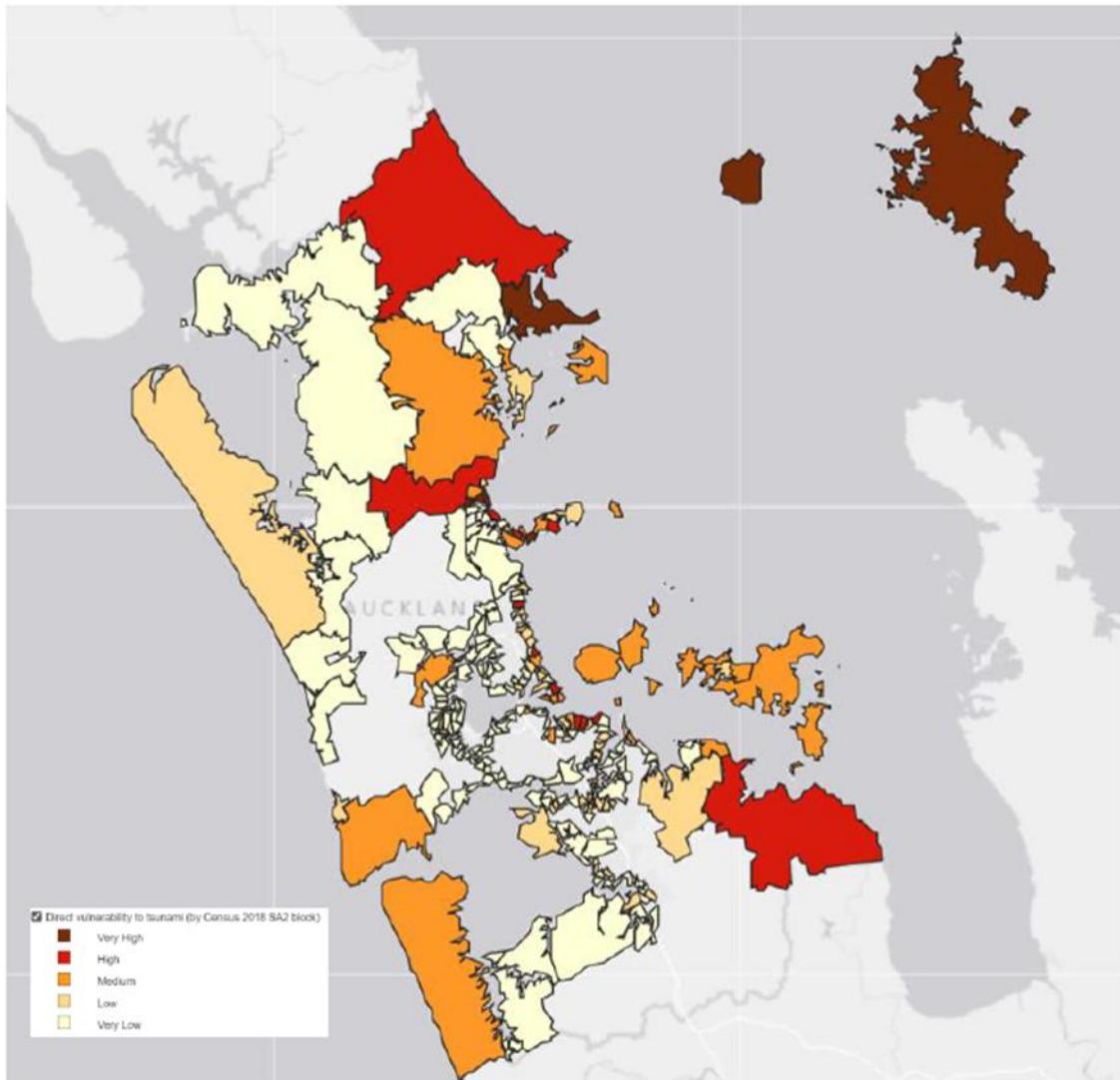
14. The Tsunami Work Programme was designed to advance regional understanding of tsunami risk and contribute to a unified, evidence-based strategy for improving resilience. While individual initiatives have delivered valuable outcomes, their integration into a set of recommendations now enables a more coordinated and holistic approach to strengthening tsunami resilience across the region.

### Recommendations development

15. The tsunami inundation (flood) mapping and subsequent evacuation maps were released in February 2024 accompanied by a media campaign. They can be found on the Hazards Viewer, from the menu on the Auckland Emergency Management website ([www.aem.govt.nz](http://www.aem.govt.nz)) under “Stay Informed”.
16. The Tsunami Vulnerability Assessments were developed by the National Institute of Water and Atmosphere (NIWA) and provide a holistic assessment of the vulnerability of our geographic coastal communities (separated by census area unit) to tsunami. They consider multiple aspects of vulnerability, including ‘direct’ vulnerability (e.g. exposure to and height of potential tsunami waves, population and demographics, telecommunications coverage, exposure of critical social infrastructure such as schools and hospitals) and indirect

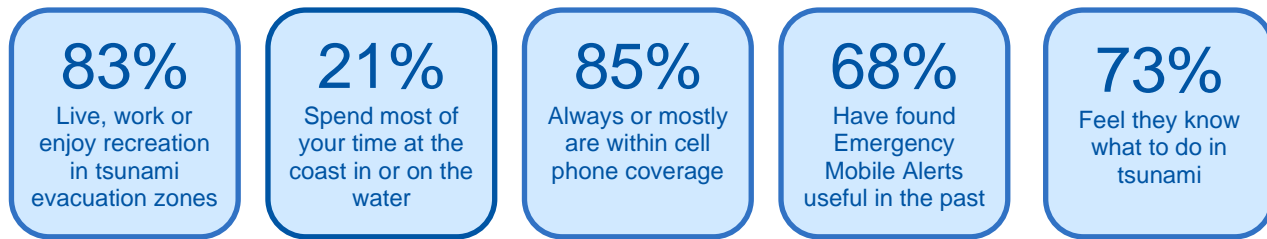
exposure (e.g. exposure of access routes and other critical lifelines infrastructure that might create vulnerabilities if they are compromised for an extended time).

17. The project identified five (5) census area units that have 'Very High' direct vulnerability to tsunami (Figure 1): The Barrier Islands, Manly East, Ōrewa Central, Ōrewa South, Tāwharanui Peninsula. The reasons for these ratings include exposed population, aging population that may require additional time or assistance to evacuate, vulnerability of critical access routes, and number of visitors to the area.



(Figure 1: Summary of direct vulnerability ratings from the NIWA Tsunami Vulnerability study)

18. The project also identified 12 census area units as having 'High' direct vulnerability to tsunami: Browns Bay Central, Cape Rodney, Gulf Harbour South, Kawakawka Bay-Ōrere, Kohimarama, Milford Central, Mission Bay, Narrow Neck, Red Beach East, Saint Heliers North, Stanmore Bay East, and Wainui-Waiwera.
19. A public survey on why people visit the coast, how they receive emergency alerts, and their confidence in responding to a tsunami emergency received over one thousand responses. We also engaged with mana whenua and iwi exposed to tsunami risk to better understand their communication needs.



(Figure 2: Summary of regional results from key metrics of our first survey in July/August 2024)

20. The institute of Geological and Nuclear Sciences Limited (GNS Science) redeveloped an investment support tool to inform tsunami alerting nationally and applied it to the Tāmaki Makaurau Auckland region. As international leaders in the field of public information, education, warning and alerting for natural hazards, they also assisted us to identify and evaluate the effectiveness and cost of different resilience-building approaches.
21. The GNS Science options assessment indicates that the most effective way to increase tsunami resilience is to adopt *“a multi-channel, inclusive, people-centred approach that uses both modern technology and community-based efforts to ensure that warnings and alerts are understandable and actionable”*. This includes using the Emergency Mobile Alert system as the backbone of an alerting strategy, with the proven effectiveness of media and existing electronic signage in areas of highest vulnerability. All alerting and warning strategies should be underpinned by public education, information, and planning, to build tsunami awareness, and ensure the public understand and take the appropriate steps to minimise their personal and community risk.
22. Using the information built over Tsunami Work Programme, Auckland Emergency Management has developed recommendations based on community exposure, vulnerability, approach effectiveness, cost, and public feedback using the following principles and assumptions:
  - We will never be able to eliminate all tsunami risk
  - Aucklanders frequently visit coastal areas outside their local board
  - Tsunami vulnerability varies across the region due to factors like school locations and resident populations, requiring both local and regional resilience efforts
  - Communities not directly vulnerable to tsunami may experience hardship following an event as a result of other societal factors
  - Auckland Council supports an equitable approach to regional projects
  - Auckland Council supports decision-making informed by quality advice and a strong evidence base
  - Activities or initiatives that could be used for multiple different hazards are preferred
  - Procurement and investment decisions should align with the Auckland Council Procurement Principles, Auckland Plan 2050, and Whiria Te Muka Tangata (Māori Responsiveness Framework).

### Proposed recommendations

23. The full recommendations report is attached, with recommendations separated into local board areas for ease of navigation.
24. The recommendations are a combination of initiatives and programmes that are already in place that should be continued, revised or expanded, and new initiatives and programmes that should be developed with or for the community. They are described and summarised in Table 1 and 2.

Table 1: Summary descriptions of all proposed recommendations

| Recommendation                        | Description                                                                                                                                                                        |
|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Continue</b>                       |                                                                                                                                                                                    |
| Emergency Mobile Alert                | Our primary all-hazards alerting method remains Emergency Mobile Alert and natural warning signs                                                                                   |
| Expand Emergency Mobile Alert         | Advocate for expansion of the Emergency Mobile Alert network (including cellular coverage and national messaging procedures)                                                       |
| Strengthen Partnerships               | Work with partner organisations and community groups to promote tsunami readiness and response activities                                                                          |
| Local Board Leadership                | Involve Local Board members in future decision-making or tsunami readiness and response                                                                                            |
| Joint Tsunami Planning                | Strengthen joint tsunami warning and alerting communication plans with operational partner agencies                                                                                |
| Marae Response Plans                  | Support marae to include tsunami in their marae response planning                                                                                                                  |
| Explore Emerging Technology           | Monitor and explore emerging alerting technologies including options for the disabled or vulnerable community                                                                      |
| Maintain Existing Alert Network       | Continue to test and maintain the existing tsunami siren network                                                                                                                   |
| <b>Develop</b>                        |                                                                                                                                                                                    |
| Tsunami Information Boards and Signs  | Sensible and site appropriate public tsunami information and evacuation signage at key coastal locations across the region                                                         |
| Tsunami Responsible Host              | Ensure tsunami feature in plans of any Auckland Council public facilities and accommodation inside evacuation zones (e.g. campgrounds, libraries, key coastal recreation areas)    |
| Public Awareness Programme            | Expand existing communications into a regional campaign to increase public awareness of tsunami risk and evacuations                                                               |
| Advice and Guidance for boaties       | Develop tsunami advice and guidance specifically for boaties and marinas with our partner agencies                                                                                 |
| Joint Tsunami Alerting                | Identify network and infrastructure vulnerabilities and plan with partners as appropriate (e.g. Auckland Transport, Auckland Lifelines Group etc)                                  |
| Develop Community Networks            | Work with community organisations and groups to develop tsunami specific readiness and response activities (e.g. response plans, response groups) in highly vulnerable communities |
| Schools and Early Childhood Education | Deliver education programmes and initiatives (e.g. tsunami hīkoi) for schools and early childhood centres in evacuation zones                                                      |
| Permanent Alerting Infrastructure     | Scope potential locations for permanent alerting infrastructure (e.g. sirens or public address systems) in highly vulnerable communities                                           |

Table 2: Summary descriptions of all proposed recommendations by local board area

|                     | Emergency Mobile Alert | Expand Emergency Mobile Alert | Strengthen Partnerships | Local Board Leadership | Marae Response Plans | Explore Emerging Technology | Tsunami Information Boards and | Tsunami Responsible Host | Public Awareness Programme | Advice and Guidance for boats | Joint Tsunami Alerting | Permanent Alerting Infrastructure* | Develop Community Networks | Schools and Early Childhood Education | Joint Tsunami Planning | Maintain Existing Alert Network |
|---------------------|------------------------|-------------------------------|-------------------------|------------------------|----------------------|-----------------------------|--------------------------------|--------------------------|----------------------------|-------------------------------|------------------------|------------------------------------|----------------------------|---------------------------------------|------------------------|---------------------------------|
| Albert-Eden         | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Aotea Great Barrier | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      | X                                  | X                          | X                                     | X                      |                                 |
| Devonport-Takapuna  | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    | X                          | X                                     | X                      |                                 |
| Franklin            | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    | X                          | X                                     | X                      |                                 |
| Henderson-Massey    | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Hibiscus and Bays   | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      | X                                  | X                          | X                                     | X                      | X                               |
| Howick              | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Kaipātiki           | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       | X                      |                                 |
| Māngere-Ōtāhuhu     | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Manurewa            | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Maungakiekie-Tāmaki | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Ōrākei              | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            | X                                     |                        |                                 |
| Ōtara-Papatoetoe    | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Papakura            | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Puketāpapa          | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |
| Rodney              | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      | X                                  | X                          | X                                     | X                      |                                 |
| Upper Harbour       | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       | X                      |                                 |
| Waiheke             | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       | X                      |                                 |
| Waitākere Ranges    | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    | X                          |                                       |                        |                                 |
| Waitematā           | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    | X                          |                                       | X                      |                                 |
| Whau                | X                      | X                             | X                       | X                      | X                    | X                           | X                              | X                        | X                          | X                             | X                      |                                    |                            |                                       |                        |                                 |

\*Refer to recommendations report for suggested locations

### Public feedback

25. Public feedback on the proposed recommendations was collected using the AK Have Your Say platform over a four-week period in April 2025. Invitations to take part in the AK Have Your Say campaign were circulated to all those signed up to the AK Have Your Say platform, as well as to the over 1000 respondents from the 2024 Survey, and via memos to the Local Boards, Auckland Council Advisory Panels, and via a social media campaign.
26. The campaign attracted approximately 1,226 visits to the specific project page, and resulted in 83 responses, 7 representing groups or organisations. Despite best efforts, not all local board areas received public feedback.
27. The feedback was generally positive with 80.7 per cent of feedback by local board area supporting all, or most, of the proposed recommendations (Table 3).

Table 3: Summary recommendation support collected by local board area

|                     | Support all | Support most | Do not support most | Do not support any | I don't know | Total     |
|---------------------|-------------|--------------|---------------------|--------------------|--------------|-----------|
| Albert-Eden         | 1           | 0            | 1                   | 0                  | 1            | 3         |
| Aotea/Great Barrier | 0           | 0            | 0                   | 0                  | 0            | 0         |
| Devonport-Takapuna  | 2           | 3            | 1                   | 0                  | 0            | 6         |
| Franklin            | 1           | 1            | 0                   | 0                  | 0            | 2         |
| Henderson-Massey    | 2           | 0            | 0                   | 0                  | 0            | 2         |
| Hibiscus and Bays   | 7           | 5            | 2                   | 1                  | 0            | 15        |
| Howick              | 4           | 0            | 0                   | 0                  | 0            | 4         |
| Kaipātiki           | 0           | 1            | 0                   | 1                  | 0            | 2         |
| Māngere-Ōtāhuhu     | 0           | 0            | 0                   | 0                  | 0            | 0         |
| Manurewa            | 1           | 0            | 0                   | 0                  | 0            | 1         |
| Maungakiekie-Tāmaki | 3           | 0            | 0                   | 0                  | 0            | 3         |
| Ōrākei              | 4           | 1            | 1                   | 0                  | 0            | 6         |
| Ōtara-Papatoetoe    | 0           | 0            | 0                   | 0                  | 0            | 0         |
| Papakura            | 2           | 1            | 0                   | 0                  | 0            | 3         |
| Puketāpapa          | 1           | 1            | 0                   | 0                  | 0            | 2         |
| Rodney              | 3           | 7            | 4                   | 1                  | 0            | 15        |
| Upper Harbour       | 3           | 1            | 0                   | 0                  | 0            | 4         |
| Waiheke             | 1           | 0            | 1                   | 0                  | 0            | 2         |
| Waitākere           | 2           | 5            | 0                   | 1                  | 0            | 8         |
| Waitematā           | 1           | 0            | 1                   | 0                  | 0            | 2         |
| Whau                | 1           | 2            | 0                   | 0                  | 0            | 3         |
| <b>Total</b>        | <b>39</b>   | <b>28</b>    | <b>11</b>           | <b>4</b>           | <b>1</b>     | <b>83</b> |

28. If written feedback was provided, it was considered and themed (Table 4).

Table 4: Summary of written feedback themes

| Theme                                                     | Count | Percent |
|-----------------------------------------------------------|-------|---------|
| Generally support / Support without any clear reason      | 33    | 23%     |
| Support for expanding community initiatives               | 23    | 16%     |
| Specific suggestions to update/change to approach         | 19    | 13%     |
| Cost concerns                                             | 14    | 10%     |
| Preference to maintain sirens                             | 12    | 8%      |
| Concerns over reliability of a mobile alert system        | 12    | 8%      |
| Generally opposed / Opposition without any clear reason   | 11    | 8%      |
| Questions/seeking clarification                           | 7     | 5%      |
| Accessibility and usability of warnings and escape routes | 4     | 3%      |
| Preference for mobile alert system                        | 2     | 1%      |
| Other                                                     | 5     | 4%      |

29. Feedback across all local board areas was generally positive and supportive of recommendations, with clear enthusiasm for expanding community initiatives, increased public awareness campaigns, information boards and signs (captured in the theme “Specific suggestions to update/change to approach”). The most common negative theme across most local board areas was concerns over cost to the ratepayer, and investment in what was perceived to be a low-risk issue.
30. However, respondents from Rodney and, to a lesser extent, Waitākere Ranges local boards, also expressed concerns about the reliability of the emergency mobile alert system and a preference to have maintained the former siren network as an alerting tool. We note that these are concerns raised since the aging Meerkat Alerting Network was removed in 2023 and were specifically considered as part of the recommendation development.

### **Tauākī whakaaweawe āhuarangi** **Climate impact statement**

31. The recommendations in this report have no particular impacts on climate.

### **Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera** **Council group impacts and views**

32. The recommendations outlined in this report may result in the creation of assets - signage and information boards and/or permanent alerting infrastructure - that will require ongoing maintenance by Parks and Community Facilities department and Auckland Emergency Management.

### **Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe** **Local impacts and local board views**

33. The recommendations in this report are expected to benefit the residents and visitors to local boards.
34. There is a specific recommendation in this report related to ‘Local Board Leadership’ that speaks to further developing the growing relationship between Auckland Emergency Management and local boards strengthened by the development of the Local Board Emergency Readiness and Response (ER&R) Plans. In practice, this would extend the important role of local boards as advocates for the use of ER&R plans in their communities to encouraging the public, businesses, and community groups to engage with building tsunami resilience and take steps to minimise their personal and collective risk. It also will include future discussions with local boards as land owners in the installation of permanent alerting infrastructure
35. Local board views will form an important part of our final recommendation report to the Civil Defence and Emergency Management Committee in September 2025.

### **Tauākī whakaaweawe Māori** **Māori impact statement**

36. Auckland Emergency Management has an ongoing programme to support iwi and marae in developing response plans “Whakaoranga Marae, Whakaoranga Whanau”. The recommendations in this report will strengthen this programme specifically with regards to tsunami risk, including with the 4 marae currently located within the tsunami evacuation zones.
37. Auckland Emergency Management contacted iwi and Māori organisations via a memo in 2024 and held subsequent discussions with those that responded with concerns about tsunami risk or interest in the project. Contact will be maintained through the Whakaoranga Marae, Whakaoranga Whanau programme.
38. The ‘Kia Rite, Kia Mau’ school education programme, which aims to educate and engage children on hazard preparedness using the attributes of the Māori atua (gods), currently

includes concepts of tsunami preparedness and may be further strengthened by the recommendations in this report.

## Ngā ritenga ā-pūtea Financial implications

39. The costs associated with implementing the recommendations are budgeted for within Auckland Emergency Management department. The ongoing maintenance of any created assets will be carried out by Parks and Community Facilities and Auckland Emergency Management.

## Ngā raru tūpono me ngā whakamaurutanga Risks and mitigations

40. As a result of local government elections, the final opportunity for the Civil Defence and Emergency Management Committee to approve this report this calendar year will be in September. This has created constrained timelines to collect and synthesize the evidence basis for the recommendations and seek public and local board feedback on the proposal.
41. To maximise opportunities for local board members to become familiar with and provide feedback on the recommendations, memos updating members of the project's progress and opportunities to provide input have been sent to local boards since early 2024. A local board briefing on Monday 16 June 2025 was opened to all local board members and was recorded for those unable to attend.
42. There is a risk that a tsunami occurs before the recommendations are delivered. Tsunami alerts and warnings are currently provided via the national Emergency Mobile Alert system and traditional and social media. In a recent survey by the National Emergency Management Agency, the Emergency Mobile Alert system currently reaches over 87% of respondents. When paired with traditional and social media, an understanding of natural warnings signs, and the relative distance of most of the Tamaki Makaurau Auckland coastline from tsunami sources, this provides the basis for a very effective alert network.
43. The proposed recommendations provide additional cost-effective solutions to reach the small percentage of the population that may not receive Emergency Mobiles Alerts in tsunami emergencies, raise tsunami awareness, and an understanding of the actions the public can take to minimise their personal and community tsunami risk.

## Ngā koringa ā-muri Next steps

44. Feedback is sought by local boards who wish to provide it by no later than 4 July 2025.
45. Feedback will be collated and combined with public feedback and submitted as an attachment to the CDEM Committee business report on 2 September 2025.
46. If approved, scoping of capital works or community programmes and initiatives will be in quarter three and four of financial year 2025/2026 with delivery of new programmes or initiatives from financial year 2026/2027.

## Ngā tāpirihanga Attachments

| No. | Title                                                                                                                            | Page |
|-----|----------------------------------------------------------------------------------------------------------------------------------|------|
| A➡  | Enhancing Tsunami Resilience in Tāmaki Makaurau Auckland.<br>Recommendations by local board area ( <i>Under Separate Cover</i> ) |      |

## Ngā kaihaina Signatories

Item 18

|             |                                                                                                                                                                     |
|-------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Authors     | Angela Doherty - Principal Science Advisor – Auckland Emergency Management.                                                                                         |
| Authorisers | Adam Maggs - General Manager Auckland Emergency Management<br>Lou-Ann Ballantyne - General Manager Governance and Engagement<br>Lesley Jenkins - Local Area Manager |

## Hōtaka Kaupapa / Governance forward work calendar

File No.: CP2025/05603

Item 19

### Te take mō te pūrongo Purpose of the report

1. To receive the updated Hōtaka Kaupapa / governance forward work calendar for July 2025 – September 2025.

### Whakarāpopototanga matua Executive summary

2. The Hōtaka Kaupapa / governance forward work calendar for the Upper Harbour Local Board is in Attachment A to the agenda report. The calendar is updated monthly, reported to business meetings, and distributed to council staff.
3. The Hōtaka Kaupapa / governance forward work calendars were introduced in 2016 as part of Auckland Council's quality advice programme and aim to support local boards' governance role by:
  - ensuring advice on meeting agendas is driven by local board priorities
  - clarifying what advice is expected and when
  - clarifying the rationale for reports.
4. The calendar also aims to provide guidance for staff supporting local boards and greater transparency for the public.

### Ngā tūtohunga Recommendation/s

That the Upper Harbour Local Board:

- a) whiwhi / receive the Upper Harbour Local Board Hōtaka Kaupapa / governance forward work calendar for July 2025 – September 2025 (refer to attachment A to the agenda report).

### Ngā tāpirihanga Attachments

| No. | Title                                                                             | Page |
|-----|-----------------------------------------------------------------------------------|------|
| A↓  | Hōtaka Kaupapa / Governance forward work calendar for July 2025 - September 2025. | 215  |

### Ngā kaihaina Signatories

|             |                                                           |
|-------------|-----------------------------------------------------------|
| Authors     | Max Wilde - Democracy Advisor (Upper Harbour Local Board) |
| Authorisers | Lesley Jenkins - Local Area Manager                       |







## Workshop records

File No.: CP2025/05604

### Te take mō te pūrongo Purpose of the report

1. To receive the records of the Upper Harbour Local Board workshops held on Thursday 8, 15, 22 May 2025, Thursday 5 June 2025 and joint Upper Harbour Local Board / Henderson Massey Local Board workshop held on 16 May 2025. A copy of the workshop records is attached (refer to attachments A, B C, D and E to the agenda report).

### Whakarāpopototanga matua Executive summary

2. Local board workshops are held to give local board members an opportunity to receive information and updates and have discussion on issues and projects relevant to the local board area. No binding decisions are made or voted on at workshop sessions.

### Ngā tūtohunga Recommendation/s

That the Upper Harbour Local Board:

- a) whiwhi / receive the records of the Upper Harbour Local Board workshops held on Thursday 8, 15, 22 May 2025, Thursday 5 June 2025 and joint Upper Harbour Local Board / Henderson Massey Local Board workshop held on 16 May 2025 (refer to attachments A, B C, D and E to the agenda report).

### Ngā tāpirihanga Attachments

| No.               | Title                                                                                            | Page |
|-------------------|--------------------------------------------------------------------------------------------------|------|
| <a href="#">A</a> | Upper Harbour Local Board - record of workshop 8 May 2025.                                       | 219  |
| <a href="#">B</a> | Upper Harbour Local Board - record of workshop 15 May 2025.                                      | 223  |
| <a href="#">C</a> | Joint Upper Harbour Local Board / Henderson Massey Local Board - record of workshop 16 May 2025. | 227  |
| <a href="#">D</a> | Upper Harbour Local Board - record of workshop 22 May 2025.                                      | 229  |
| <a href="#">E</a> | Upper Harbour Local Board - record of workshop 5 June 2025.                                      | 231  |

### Ngā kaihaina Signatories

|             |                                                           |
|-------------|-----------------------------------------------------------|
| Authors     | Max Wilde - Democracy Advisor (Upper Harbour Local Board) |
| Authorisers | Lesley Jenkins - Local Area Manager                       |



































## Local Board Members' Reports - June 2025

File No.: CP2025/05606

Item 21

### Te take mō te pūrongo Purpose of the report

1. To provide an opportunity for members to update the Upper Harbour Local Board on matters they have been involved in over the last month.

### Whakarāpopototanga matua Executive summary

2. An opportunity for members of the Upper Harbour Local Board to provide a report on their activities for the month.

### Ngā tūtohunga Recommendation/s

That the Upper Harbour Local Board:

- a) whiwhi / receive the verbal and written local board members reports.

### Ngā tāpirihanga Attachments

There are no attachments for this report.

### Ngā kaihaina Signatories

|             |                                                           |
|-------------|-----------------------------------------------------------|
| Authors     | Max Wilde - Democracy Advisor (Upper Harbour Local Board) |
| Authorisers | Lesley Jenkins - Local Area Manager                       |